

Cochise County Sheriff's Office



2013 Annual Report Mark J. Dannels, Sheriff



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Sheriff's Message



Once again, we have arrived at the end of another year, and what a year it has been. 2013 simply could be called the year of “*first*” in many areas of the organization. While there remains much more work to be done, I am pleased to say the Sheriff's Office accomplished far more than originally anticipated. Our success is credited to the dedication, loyalty, and professionalism of our employees and volunteers who embraced the new vision of the Sheriff's Office and when faced with challenges, good and bad, never wavered in the pursuit of greatness.

At the onset of 2013, the primary goal was to unleash the full potential of every employee to create an organization that consistently achieved maximum results in all we do. While many elements exist in creating a culture of high performance, sharing a common *vision* was identified as a core ingredient for success. It is for this reason “*We Lead the Way*” was chosen as the Sheriff's Office motto to inspire each and every member of the organization to feel free, even compelled, to exercise personal initiative and creativity in accomplishing the organization's mission objectives. Combine this with the elements of *legacy-based purpose* - the core values demonstrated throughout our storied past, along with a culture of *trust-transparency*, which appropriately recognizes and rewards individuals and provides objective communication throughout the organization, creates a framework where both organization and personal success may be consistently achieved.

It is with a great sense of pride that I can say the men and women of the Cochise County Sheriff's Office are “leading the way” and the 2013 year-end report is proof positive. By far the most comprehensive report compiled to date, I encourage all to take the time to read for themselves what has been accomplished and where we are going in the years to come.

Command Staff Overview

Personnel

Personnel-staffing experienced significant reorganization in 2013. At the beginning of the year, a total of seventeen vacancies were carried forward from 2012. These vacancies consisted of eight sworn, six detention, two administration-support, and one communications. An additional twenty four vacancies occurred throughout the year in the following areas; three sworn, fifteen detention, five administrative support, and one animal control. Eight vacancies were the result of termination or resignation in lieu of termination. Three were the result of retirement, and the remaining thirteen were for other reasons such as career advancement, continuing education, unsuited for work expectations, etc.

Job announcements were immediately advertised through Human Resources for existing vacancies carried over from 2012, and continued throughout the year as additional vacancies occurred. During calendar year 2013, a total of four hundred forty-two applicants were tested. Applicant testing consisted of two hundred four sworn, one hundred ninety-six detention, eighteen animal control officer, ten evidence custodian, seven administrative assistant, and seven crime scene technician. Recruitment and testing efforts led to the hiring of twenty-six personnel; twelve applicants were hired as deputy sheriffs, nine were hired as detention officers, and one each was hired as animal control officer, communications officer, secretary, evidence custodian, and crime scene technician.

Sworn and detention positions continue to be the most difficult positions to find qualified candidates for. Only about ten percent of the applicants successfully complete the background and testing (*a successful candidate only means they met the minimum required qualifications*). Typically, only half of the successful candidate pool is considered average to exceptional, with the remaining half falling in the marginal category.

Below market salaries coupled with a stressful work environment has been a major factor when it comes to successfully hiring for the Detention Division. This problem has plagued the Sheriff's Office Detention Division for some time and was a priority of the Sheriff's to change. A detention pay plan mirrored after the deputy pay plan was developed early in the year. Negotiations with the County Administrator, Human Resources, and Finance were commenced and continued throughout the year. In December, the final proposal was ratified and subsequently approved by the Board of Supervisors January 07, 2014. This action represents a major achievement for our detention staff whose salaries had remained static for six years.

2013 was a monumental year for promotions. In all, five Sergeants, four Lieutenants, two Commanders, one Administrative Manager, one Administrative Assistant, one Senior Communication Officer, and one Chief Deputy were selected from within the Sheriff's Office existing leadership for advancement. Due to the promotions, several opportunities

for specialty assignments were created and resulted in the transfer of three sergeants and nine deputies from the Patrol Division to the Special Operations Division. In addition, one sergeant and one deputy were transferred from the Patrol Division to the newly created Community Outreach Program Services Unit.

Organization Restructure

As with personnel, the organizational structure of the Sheriff's Office underwent a number of changes.

The Patrol Division saw the creation of a formal Patrol Canine Program consisting of six patrol canines within its ranks. Presently, four canines are deployed in four of the six patrol districts with the remaining two canines scheduled to be purchased and deployed in 2014. Although only a year old, the canine program is already proving to be successful with a number of drug and money seizures taking place. Obviously, this program enhanced the overall effectiveness of our enforcement effort affording us opportunities to increase drug/money seizures as well as apprehensions.

The Investigations Division previously consisted of only Narcotic and General Investigations. It has since been renamed the Special Operations Division and now includes a number of specialty units. The most notable additions to the division are the Ranch Patrol Unit and Southeastern Arizona Border Region Enforcement Unit (SABRE).

The Ranch Patrol Unit consists of two deputies dedicated as liaisons with the County ranching community. The ranching culture in Cochise County spans over several generations, and as such is a close knit community. With this in mind, we placed an emphasis on selecting qualified candidates who come from Cochise County's ranch community. Duties of the Ranch Patrol Unit include meeting with ranchers to identify smuggling routes on their lands, gather intelligence through onsite inspections, collaborate with other Law Enforcement Agencies, conduct patrols on ranch land, and develop interdiction and enforcement operations with our SABRE Unit. This effort has been a huge success thus far. Particularly noteworthy was Ranch Patrol's recent investigation of several livestock being shot in the northern part of the county. Through their efforts, suspects were identified and subsequently arrested.

Southeastern Arizona Border Region Enforcement (SABRE) is a multi-agency unit led by the Sheriff's Office. Working hand in hand with our Ranch Patrol and Narcotic Enforcement Team, this unit focuses its efforts on combating cross border criminal activities adversely affecting our border communities and rural residents. The regional multi-agency team concept allows the Sheriff's Office, United States Border Patrol, and Immigration Customs Enforcement to utilize a combined local and federal enforcement and prosecution initiative to achieve maximize apprehension and prosecution results.

The Community Outreach and Program Services (COPS) Unit is the first of its kind within the Sheriff's Office. Committed to serving the public by all available means, the Sheriff's Office developed this unit with the intent to enhance community relations

through education, prevention, and enforcement. COPS personnel collaborate with all levels of the community; citizens, schools, businesses, and government entities to ensure the Sheriff's Office is not only well represented with these partners, but providing quality and effective services. Events, such as the CHIP ID program, Refuse to be a Victim, School Facility Threat Assessments, and Special Olympics are but a few of the programs the COPS Unit is actively involved with.

Equipment Upgrades

The radio communication system for the Sheriff's Office has needed a major overhaul for some time now. Everything from towers, consoles, portable, and mobile radios requires an upgrade or replacement to ensure reliable and uninterrupted communication. In addition to the radio infrastructure, much consideration was given to how public safety agencies throughout Cochise County could achieve seamless communication with one another, especially during rapidly evolving critical events, such as the Monument Fire of 2011.

Considering the breadth of the circumstances, it was agreed the best approach is to develop a regional communications center coalescing all local public safety (police/fire) communications into one interoperable center. Not only will this create a significant financial savings to individual agencies through cost sharing, but will expedite response times and multi-agency coordination by routing all communications through a single center.

Therefore, the Regional Communication Center concept was adopted. The first priority (phase one) is to completely overhaul the radio infrastructure throughout the County with state of the art equipment capable of meeting the necessary demands, and also provide long term (decade) sustainability. Phase two is the installation of a 700/800 MHz trunk system enabling individual radio systems to interface with one another, thereby increasing direct communication statewide. The third and final phase is the construction of a suitable facility where partnering agencies equipment and staff will be comingled. Phase one is projected to be completed in December of 2014 at a cost of 7.2 million dollars. Only 1.25 million of the cost is funded by local governments.

Facilities

Three facility upgrades were completed during 2013. The most notable being the construction of the shooting range. Situated next to the headquarters of the Sheriff's Office in Bisbee, this complex is a state of the art shooting range equipped with remote controlled turning targets, Environmental Protection Agency (EPA) approved ballistic bullet trap, adjustable lighting, and solid reinforced concrete walls in lieu of earth berms. The main range accommodates ten shooters at a time with a maximum range out to 100 yards. The range is compatible with all handgun calibers, shotguns, and rifle calibers up to 30. cal. A secondary utility range also accommodates ten shooters at a time with a maximum range out to 25 yards. Both ranges may be utilized for tactical non-static

shooting scenarios. The price tag for the shooting range was \$990,000 all of which was funded by a private donation.

The main detention facility located in Bisbee underwent a complete lock system replacement. Dating back to the early 80's, the original lock system was antiquated by current standards and did not meet current compliance specifications for correctional facilities. The new improvements bring the facility into the modern technology arena and will sustain the facility for years to come. The total cost of the improvement was \$60,000 which was funded by jail enhancement funds.

The Sheriff's sub-station in Elfrida is located in the Fire Department building and consists of three to four small offices not utilized by the fire department. Outdated heating and cooling units combined with poor ventilation created an unpleasant work environment with potential health risks. The office was remodeled at a total cost of \$12,310.

Animal Control Division

Overview

The Animal Control Division consists of five Animal Control Officers (ACO). The five ACOs cover the entire county. The areas are broken down into districts which roughly follow the patrol districts but are larger. The Animal Control Officers are dispersed as follows: two ACOs cover Sierra Vista, Hereford, and part of Whetstone; one ACO is assigned to Benson; one is assigned to Willcox; and south to Sunsites; and one ACO covers Douglas, Naco, Elfrida, and Palominas. The areas assigned to each ACO are constantly being reviewed and modified based on geography and call volume. Currently, the Douglas, Naco, Elfrida, and Palominas district is being evaluated.

At the beginning of 2013, the Animal Control Division was operating with four ACOs. The division did not return to full strength until November of 2013. Until November, the remaining ACOs rotated through the Douglas, Naco, Elfrida, and Palominas district to provide coverage. As with most divisions within the Sheriff's Office, the Animal Control Division is understaffed but additional resources are unlikely.

The incorporation of the Animal Control Division into the Sheriff's Office is fairly unique in the State of Arizona. Of the 15 counties in Arizona, the Cochise County Sheriff's Office and the Mojave County Sheriff's Office are the only Sheriff's Offices which handle animal control. The other counties rely on their health department or independent animal control departments to manage the health and welfare of domesticated animals.

The Animal Control Division utilizes considerable resources. Shelter fees and direct animal care expenses are in excess of \$122,000. While there is a fee schedule in place for some of the service provided, these fees are frequently waived due to financial hardship or what is in the best interest of the community or animal. The Animal Control Division is exploring doing a better job of tracking when these fees are waived. In addition, the division is examining the fee structure for an owner's requested euthanization of their dog or cat at home.

Statistical Data

In general, the individual Animal Control Officers responded to more calls for service and drive more miles per year than the patrol deputies. In the following graphs, the Animal Control Division's calls are broken down per patrol districts which do not correspond to the actual animal control districts. In addition, during 2013, each ACO covered multiple districts, which complicates tracking the activity of each ACO. Coding issues also contributed to inaccurate numbers. As a result, the total number of ACO calls in 2013 was 2,660. Excluding the new ACO hired in November, the average calls per ACO were 643.

The calls per ACO were distributed as follows:

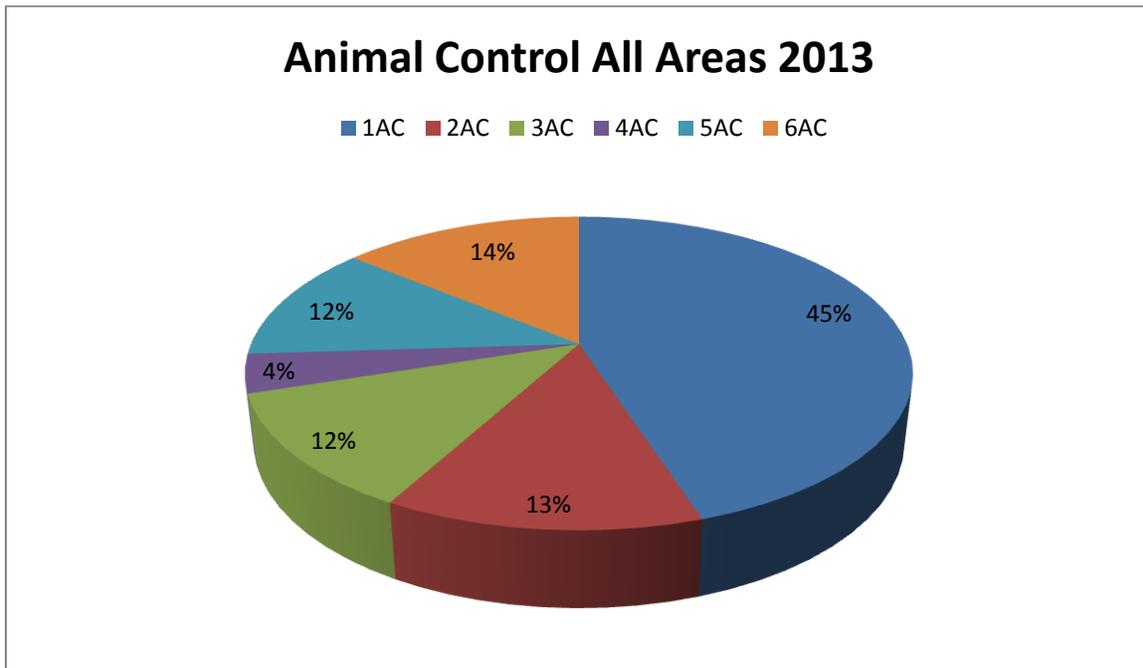
Sierra Vista ACO #1	728
Sierra Vista ACO #2	619
Benson ACO	572
Willcox ACO	475
New ACO	<u>87</u>
Total	2481

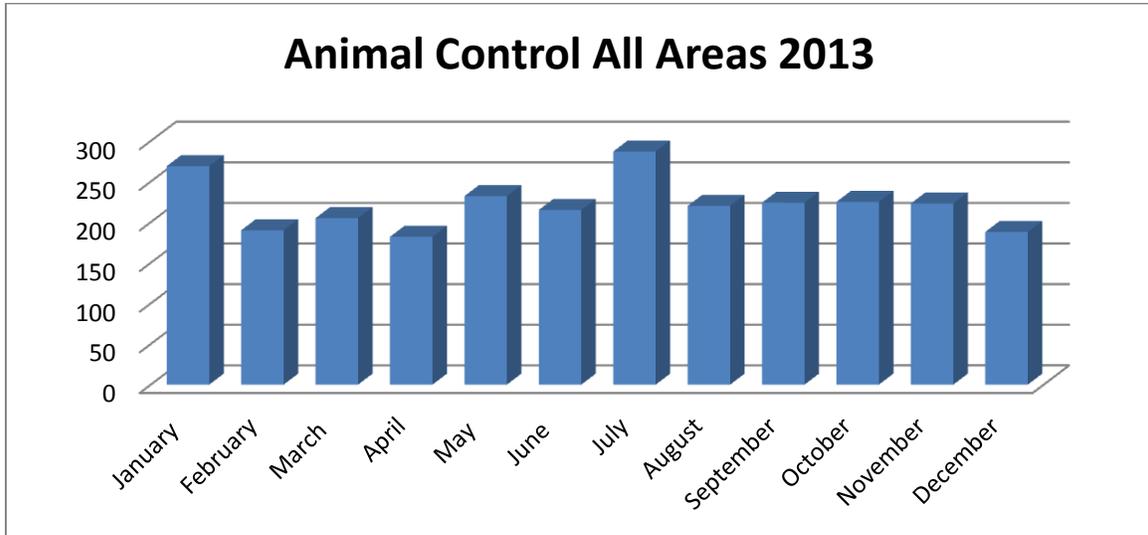
There is a discrepancy of 179 calls. These may be calls which originated from deputies but forwarded onto the Animal Control Division.

Although the ACO and patrol districts do not correspond exactly, they do provide a rough approximation of the calls per area for ACOs.

1. Sierra Vista (1AC) 1211 calls 45.5%
2. Benson (6AC) 366 calls 13.8%
3. Bisbee (2AC) 342 calls 12.9%
4. Douglas (3AC) 316 calls 11.9%
5. Willcox (5AC) 310 calls 11.7%
6. Elfrida (4AC) 115 calls 4.3%

Sierra Vista is the population center of Cochise County with the highest volume of calls for service. With the exception of Elfrida, the call volume in the remaining districts is about even, falling between 11.7 and 13.9 percent. Elfrida lags far behind at 4.3 percent.

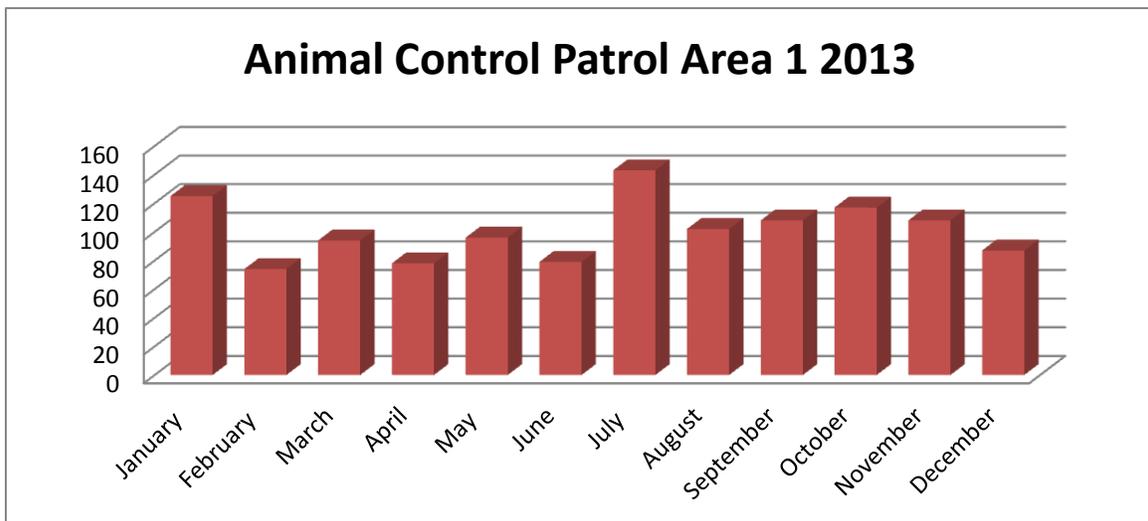




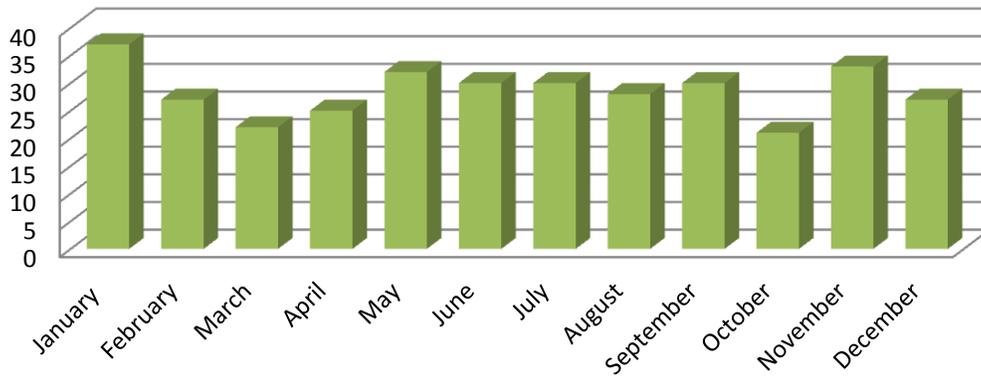
The calls for service per month remain relatively flat with the exception of January and July. These two months correspond to the breeding cycles of dogs and cats. January and July tend to be the months the animals which were in heat give birth. This usually generates an increase in calls for service, specifically owner turn ins. Overwhelmingly, the calls for service occurred during the day, 0700-1900. Of those received during the evening, 1900-0700, the majority were received between 0600-0700 hours. The calls for service were primarily Monday through Friday. This could be because the community knows ACOs do not work weekends.

<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
384	397	410	381	361	146	105
353 D	364D	378D	358D	345D	130D	85D
31N	33N	32N	23N	16N	16N	20N

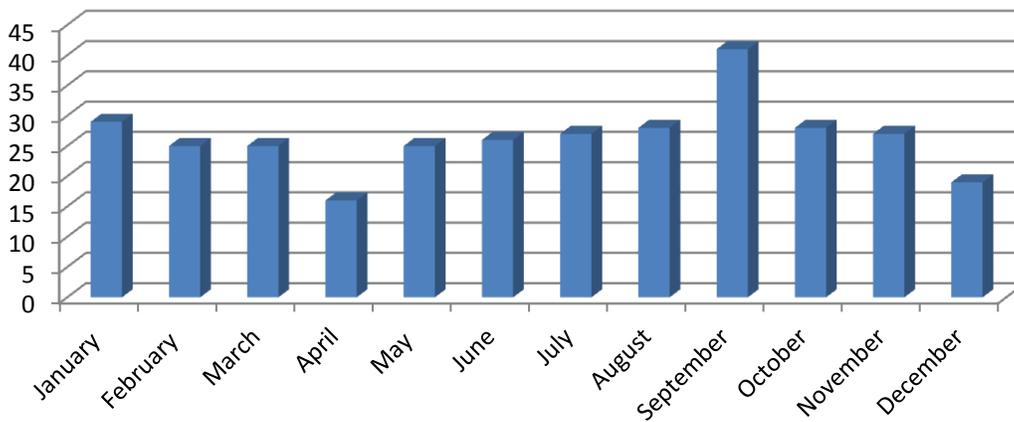
D=0700-1900 N=1900-0700



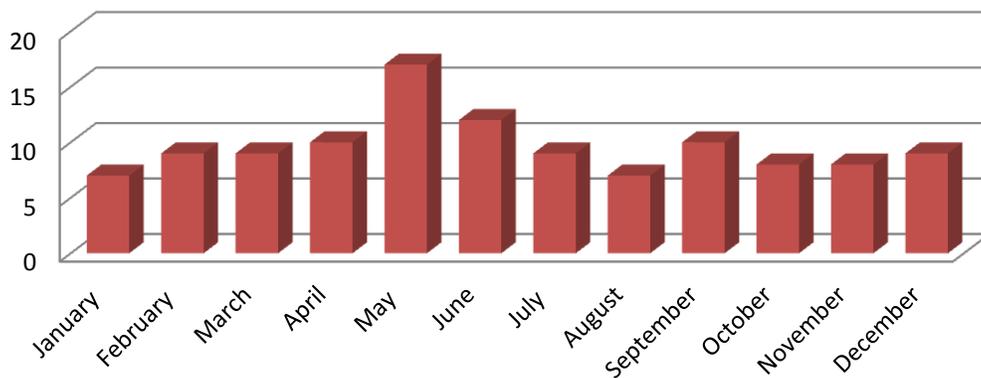
Animal Control Patrol Area 2 2013



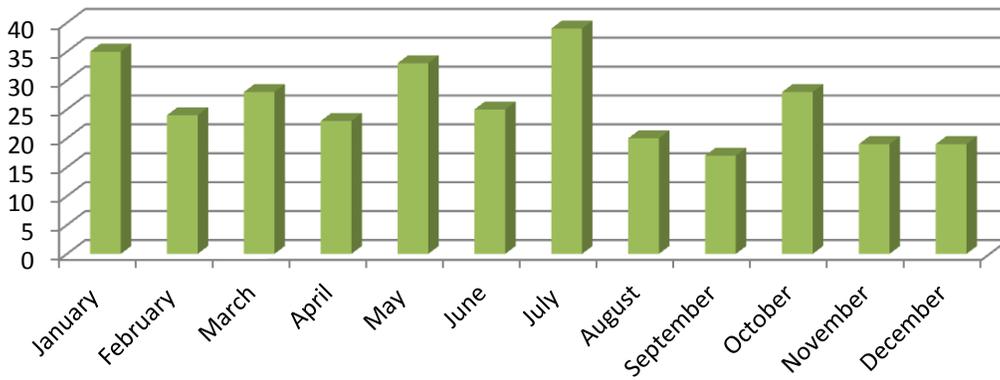
Animal Control Patrol Area 3 2013



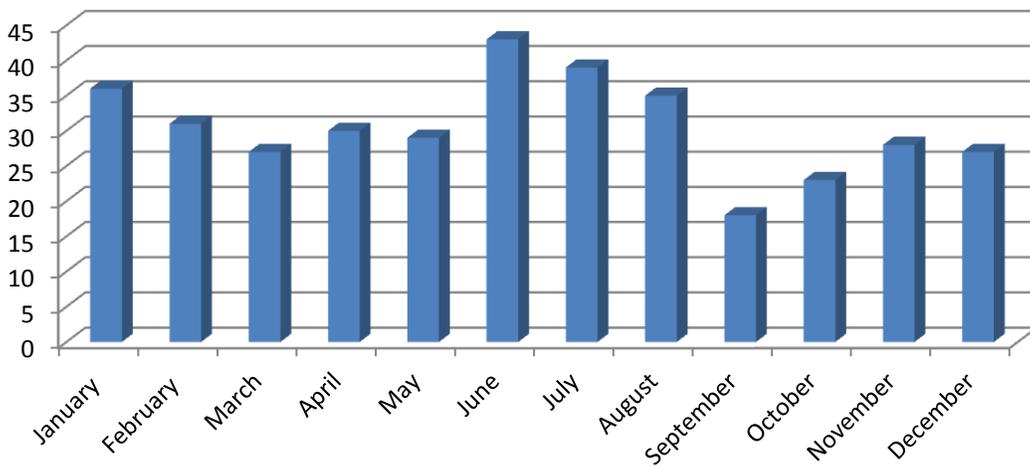
Animal Control Patrol Area 4 2013



Animal Control Patrol Area 5 2013



Animal Control Patrol Area 6 2013



Civil Division

Overview

The Cochise County Sheriff's Office (CCSO) Civil Division is responsible for civil process throughout Cochise County with the exception of the Greater Sierra Vista Area. All civil process in the Sierra Vista area is processed through the Constable's Office. The Civil Division also is responsible for 30 day vehicle impound hearings and assisting the County Treasurer's Office in recovering back taxes.

Function

Procedure for Civil Process

- Court documents are received and the paperwork is verified (court case number, court dates, if applicable, etc.)
- Documents served in Sierra Vista are forwarded to the Constable's Office
- Charges are assessed if applicable as follows:
 - \$40 minimum for civil court documents (summons, civil subpoenas, petitions, forcible detainers, notices, summons and complaints, order to show cause, etc.)
 - \$56 divorce packets
 - \$78 for all papers served at the Department of Corrections
 - Writs of Execution, Replevin, and Restitution require a \$200 deposit
 - All criminal court documents are no charge
 - Orders of protection are no charge
 - Certain civil documents accompany a waiver or deferral of fees
 - Certain entities are billed for services rendered after service is complete
- All court documents to be served are entered into the Spillman civil process table
- Affidavit(s) of Service are created containing court case number, Spillman generated case number, and documents to be served
- A face sheet with service information is printed from Spillman and attached
- Papers are distributed to the respective area(s) for service (i.e., distribution, fax, or scanned and emailed)

Writs of Execution - 60 or 90 Day Writs

- \$40 service fee + \$8 process fee + \$2.40/mile + \$5 for Justice Court Precinct Writs
- Processed into Spillman as listed above
- File created to log expenses, judgment, interest, etc.
- Serve Defendant(s) with a copy of the Writ, inventory personal/real property
- Levy on non-exempt property (Recorded)
- A Sheriff's Notice of Sale is typed (Recorded)
- Sheriff's Notice of Sale, a copy of the Writ of Execution and Judgment are served on Defendant(s), posted at three public places within the jurisdiction of the property

- 8% Sheriff's Commission is charged based on judgment amount (\$2,000 maximum) if property goes to Sheriff's Sale, an auction
- Mileage to properties, Recorder's Office, postings, court house, etc. is charged at \$2.40/mile (varies)
- Recorder's and Assessor's fees (varies)
- Mailing fees (varies)
- Newspaper postings in the Newspaper of Record for the Sheriff's Office must be posted for three consecutive weeks and one week is skipped before Sheriff's Sale
- An estimate of Sheriff's fees are given to the Plaintiff or Plaintiff's attorney(s)
- A certified minimum bid is obtained from the Plaintiff or Plaintiff's Attorneys prior to sale
- The Sheriff's Sale is held the following Friday at the Superior Courthouse
- A Sheriff's Certificate of Sale is completed (Recorded)
- Writ is held for 6 month redemption period
- Sheriff's Deed is typed (Recorded) and issued to the highest bidder or the Plaintiff if there were no bidders

Writs of Replevin

- \$48.00 service fee + \$8.00 process fee + \$2.40/mile
- Bond issued to the Sheriff's Office for 3 times the judgment amount or value of the property is required
- Mileage to properties, Recorder's Office, postings, court house, etc. is charged at \$2.40/mile (varies)
- Mailing fees (varies)
- Appointments made through Plaintiff(s), attorneys, and agents to execute the Writ

Writs of Restitution

- \$48.00 service fee + \$8.00 process fee + \$2.40/mile
- Appointment is made with landlord/agent to set date to execute the Writ of Restitution
- Mileage to property is charged at \$2.40/mile (varies)
- Pre-Eviction notification is made and sent to respective area to serve or post and photograph (this is not a requirement and may not be done depending on the circumstances)
- Writ of Restitution is executed by forcing entry into the residence (usually by the landlord's/agent's key or a locksmith) and removing all residents/occupants

Procedure for 30-Day Impound

- Notice of Vehicle Impoundment is received via fax, hand-delivery, or scanned into the 30-day impound folder to the Civil Division
- CCSO document record number is checked to verify if the impoundment is valid
- The vehicle is run through ACJIS to verify registered owner(s) and lien holder(s)

- The vehicle is checked through various systems to see if it was previously impounded under ARS 28-3511 in the past year. (If an Agreement of Operations was signed previously, it is a mandatory 30-day impound)
- Within 24 hours (or the next business day if impounded on weekends) of the impoundment, a notification of impoundment is sent to all registered owner(s) and lien holders
- When a call is received reference an impounded vehicle the following procedures occurs:
 - If a sole registered owner is suspended, revoked, has no license, or was arrested for aggravated, extreme, or super extreme DUI, a mandatory 30-day impound is enforced. An Authorization for Release still must be obtained, and any fees must be paid
 - If a sole registered owner is married and the spouse has a valid license, the vehicle may be released to the spouse with a valid license, proof of marriage, proof of insurance, and after the administrative fees of \$150 (cash or money order) is paid
 - If the registered owner(s) were not the driver but have valid licenses, and the vehicle previously was not impounded in the past year, the registered owner(s) may retrieve their vehicle prior to the 30 days after providing a copy of their driver's license, proof of insurance, and the administrative fees of \$150 (cash or money order) is paid
 - An Agreement of Operations is completed and signed by the registered owner and an associate of the Civil Division
 - An Authorization for Release is completed to authorize the tow company to release the vehicle and confirming the requirements have been met
 - Lien holders can contact the Civil Division to advise of a repossession
 1. Affidavit of repossession must be obtained
 2. Letter from lien holder on company letterhead must identify the agent acting on behalf of the company to retrieve the vehicle
 3. Letter from agent on company letterhead must identify their driver who will be picking up the vehicle (She/he must have a valid license)
 4. \$150 administrative fee must be paid (cash or money order)
 - After 45-days, if a vehicle is not claimed, the tow company must send a request for release to the Civil Division at the Sheriff's Office before applying for abandoned title on the vehicle

Civil Processes 2013

Process Description	Total	Active	Active %	Served	Served %	Unserved	Unserved %
Order of Protection	276	19	6.88	235	85.14	22	7.97
Injunction Against Harassment	199	10	5.03	184	92.46	5	2.51
Criminal Subpoenas	316	20	6.33	247	78.16	49	15.51
Subpoena Duces Tecum	60	4	6.67	51	85	5	8.33
Summons/Indictment	93	4	4.30	84	90.32	5	5.38
Summons	518	19	3.67	389	75.10	110	21.24
Petition	117	0	0	102	87.18	15	12.82
Civil Summons	25	1	4	18	72	6	24
Civil Subpoenas	17	0	0	15	88.24	2	11.76
Small Claim Orders	11	0	0	8	72.73	3	27.27
Order to Show Cause	62	0	0	41	66.13	21	33.87
Order	24	0	0	20	83.33	4	16.67
Notice	154	5	3.25	129	83.77	20	12.99
Divorce Packet	50	1	2	47	94	2	4
Notice to Vacate Premise	2	0	0	2	100	0	0
Eviction	3	0	0	1	33.33	2	66.67
Letter	1	0	0	1	100	0	0
Writ of Restitution	23	4	17.39	19	82.61	0	0
Writ of Garnishment (earnings)	15	0	0	15	15	0	0
Writ of Garnishment (non-earnings)	1	0	0	1	100	0	0
Writ of Execution (General)	12	12	100	0	0	0	0
Writ of Execution (Special)	5	3	60	2	40	0	0
Writ of Replevin	3	1	33.33	2	66.67	0	0
Miscellaneous Charge	2	0	0	2	100	0	0
Supplemental Order	1	0	0	1	100	0	0
Writ Fee	2	0	0	2	100	0	0
Affidavit	2	0	0	2	100	0	0
TOTAL	1994	103	5.17%	1620	81.24%	271	13.59%

Service Statistical Status Report 2013
By day of week and hour of day

Time	MON	TUE	WED	THUR	FRI	SAT	SUN	Total
0000-0059	7	4	3	0	0	1	0	15
0100-0159	2	1	1	0	0	0	0	4
0200-0259	1	2	0	1	0	0	0	4
0300-0359	0	0	0	0	0	0	0	0
0400-0459	1	0	0	0	1	0	0	2
0500-0559	1	0	1	0	0	0	0	2
0600-0659	0	1	0	0	0	0	0	1
0700-0759	0	1	6	0	5	0	0	12
0800-0859	19	22	16	25	19	4	2	107
0900-0959	36	33	30	15	37	21	14	186
1000-1059	50	27	29	30	43	33	14	226
1100-1159	46	35	33	27	43	30	19	233
1200-1259	26	30	49	21	25	33	17	201
1300-1359	43	27	18	35	38	31	15	207
1400-1459	32	31	45	25	33	32	30	228
1500-1559	30	27	43	29	39	8	8	184
1600-1659	22	23	23	15	29	15	15	142
1700-1759	28	18	24	9	42	13	24	158
1800-1859	32	19	25	15	36	10	8	145
1900-1959	26	19	15	10	37	11	22	140
2000-2059	18	9	9	16	18	8	12	90
2100-2159	9	9	3	10	4	12	8	55
2200-2259	3	1	2	2	0	2	1	11
2300-2359	1	2	0	5	0	0	4	12
Total	433	341	375	290	449	264	213	2365

Statistical Status Report by Area 2013

Bisbee Jail 2013

Process Description	Served	Unserved	Total
Criminal Subpoena	9	0	9
Civil Subpoenas	0	0	0
Divorce Packets	1	0	1
Garnishments (Non-Earnings)	0	0	0
Injunctions Against Harassment	1	0	1
Miscellaneous Charges	0	0	0
Notice	42	1	43
Order of Protection	18	0	18
Order	0	0	0
Order to Show Cause	0	0	0
Petition	0	0	0
Writ of Restitution	0	0	0
Small Claims Order	0	0	0
Subpoena Duces Tecum	1	0	1
Supplemental Order	0	0	0
Summons and Indictment	40	1	41
Summons	6	0	6
Civil Summons	0	0	0
Writ of Garnishment (Earnings)	0	0	0
Writ of Replevin	0	0	0
Writ of Special Execution	0	0	0
Writ of General Execution	0	0	0
TOTAL	118	2	120

Sierra Vista Patrol (1P) 2013

Process Description	Served	Unserved	Total
Criminal Subpoena	57	5	62
Civil Subpoenas	0	0	0
Divorce Packets	0	0	0
Garnishments (Non-Earnings)	0	0	0
Injunctions Against Harassment	1	0	1
Miscellaneous Charges	0	0	0
Notice	0	0	0
Order of Protection	6	0	6
Order	2	0	2
Order to Show Cause	0	0	0
Petition	0	0	0
Writ of Restitution	0	0	0
Small Claims Order	0	0	0
Subpoena Duces Tecum	12	0	12
Supplemental Order	0	0	0
Summons and Indictment	1	0	1
Summons	1	0	1
Civil Summons	0	0	0
Writ of Garnishment (Earnings)	0	0	0
Writ of Replevin	0	0	0
Writ of Special Execution	0	0	0
Writ of General Execution	0	0	0
TOTAL	80	5	85

Bisbee Patrol (2P) 2013

Process Description	Served	Unserved	Total
Criminal Subpoena	103	2	105
Civil Subpoenas	3	0	3
Divorce Packets	8	0	8
Eviction	1	0	1
Garnishments (Non-Earnings)	0	0	0
Injunctions Against Harassment	22	1	23
Miscellaneous Charges	0	0	0
Notice	33	0	33
Order of Protection	34	0	34
Order	3	0	3
Order to Show Cause	2	0	2
Petition	32	0	32
Writ of Restitution	1	0	1
Small Claims Order	1	0	1
Subpoena Duces Tecum	19	0	19
Supplemental Order	0	0	0
Summons and Indictment	25	0	25
Summons	57	0	57
Civil Summons	5	0	5
Writ of Garnishment (Earnings)	2	0	2
Writ of Replevin	0	0	0
Writ of Special Execution	0	0	0
Writ of General Execution	0	0	0
TOTAL	351	3	354

Douglas Patrol (3P) 2013

Process Description	Served	Unserved	Total
Criminal Subpoena	118	0	118
Civil Subpoenas	2	0	2
Divorce Packets	14	0	14
Garnishments (Non-Earnings)	1	0	1
Injunctions Against Harassment	48	2	50
Miscellaneous Charges	1	0	1
Notice	23	0	23
Order of Protection	79	6	85
Order	7	0	7
Order to Show Cause	35	0	35
Petition	66	0	66
Writ of Restitution	7	0	7
Small Claims Order	3	0	3
Subpoena Duces Tecum	19	0	19
Supplemental Order	1	0	1
Summons and Indictment	7	1	8
Summons	213	7	220
Civil Summons	11	0	11
Writ of Garnishment (Earnings)	8	0	8
Writ of Replevin	1	0	1
Writ of Special Execution	1	0	1
Writ of General Execution	0	3	3
TOTAL	665	19	684

Elfrida Patrol (4P) 2013

Process Service	Served	Unserved	Total
Criminal Subpoena	27	0	27
Civil Subpoenas	0	0	0
Divorce Packets	5	0	5
Garnishments (Non-Earnings)	0	0	0
Injunctions Against Harassment	10	1	11
Miscellaneous Charges	0	0	0
Notice	9	1	10
Order of Protection	8	0	8
Order	0	0	0
Order to Show Cause	2	0	2
Petition	2	0	2
Writ of Restitution	2	0	2
Small Claims Order	0	0	0
Subpoena Duces Tecum	4	0	4
Supplemental Order	0	0	0
Summons and Indictment	0	0	0
Summons	27	0	27
Civil Summons	3	0	3
Writ of Garnishment (Earnings)	1	0	1
Writ of Replevin	0	0	0
Writ of Special Execution	0	0	0
Writ of General Execution	0	0	0
TOTAL	100	2	102

Willcox Patrol (5P) 2013

Process Service	Served	Unserved	Total
Affidavit	2	0	2
Criminal Subpoena	85	12	97
Civil Subpoenas	13	0	13
Divorce Packets	4	0	4
Garnishments (Non-Earnings)	0	0	0
Injunctions Against Harassment	21	1	22
Letter	1	0	1
Miscellaneous Charges	0	0	0
Notice	29	1	30
Order of Protection	30	1	31
Order	1	0	1
Order to Show Cause	1	0	1
Petition	18	1	19
Writ of Restitution	3	0	3
Small Claims Order	0	0	0
Subpoena Duces Tecum	15	1	16
Supplemental Order	0	0	0
Summons and Indictment	6	0	6
Summons	86	4	90
Civil Summons	2	0	2
Writ of Garnishment (Earnings)	2	0	2
Writ of Replevin	0	0	0
Writ of Special Execution	2	0	2
Writ of General Execution	2	0	2
TOTAL	323	21	344

Benson Patrol (6P) 2013

Process Served	Served	Unserved	Total
Criminal Subpoena	128	1	129
Civil Subpoenas	1	0	1
Divorce Packets	15	0	15
Garnishments (Non-Earnings)	0	0	0
Injunctions Against Harassment	83	6	89
Miscellaneous Charges	1	0	1
Notice	4	0	4
Order of Protection	62	7	69
Order	9	0	9
Order to Show Cause	1	0	1
Petition	45	0	45
Writ of Restitution	15	0	15
Small Claims Order	6	0	6
Subpoena Duces Tecum	22	0	22
Supplemental Order	0	0	0
Summons and Indictment	5	0	5
Summons	73	1	74
Civil Summons	5	0	5
Writ of Garnishment (Earnings)	2	0	2
Writ of Replevin	1	0	1
Writ of Special Execution	0	0	0
Writ of General Execution	0	0	0
TOTAL	478	15	493

Civil Division 2013

Process Service	Served	Unserved	Total
Criminal Subpoena	9	1	10
Civil Subpoenas	0	0	0
Divorce Packets	5	0	5
Garnishments (Non-Earnings)	0	0	0
Injunctions Against Harassment	1	0	1
Miscellaneous Charges	2	0	2
Notice	27	0	27
Order of Protection	12	1	13
Order	2	0	2
Order to Show Cause	0	0	0
Petition	4	0	4
Writ of Restitution	7	6	13
Small Claims Order	0	0	0
Subpoena Duces Tecum	2	0	2
Supplemental Order	0	0	0
Summons and Indictment	1	2	3
Summons	15	4	19
Civil Summons	4	0	4
Writ of Garnishment (Earnings)	1	0	1
Writ of Replevin	2	1	3
Writ of Special Execution	2	3	5
Writ of General Execution	12	9	21
Miscellaneous Service to DOC	46	0	46
TOTAL	154	27	181

Other Duties

- End-of-Month books (May be done twice a month depending on money and transactions)
 - Balance receipts and money taken in by Civil and Records Divisions
 - Record all transactions
 - Determine “Earned” vs. “Unearned” income
 - Make deposit into bank
 - Complete Treasurer’s deposit
- Tax Abatements (Time permitting)
 - Respond to the area where mobile home is last registered through the Assessor’s/Treasurer’s Office
 - Determine if mobile home is still occupied, livable, missing, present, or vacant
 - Complete affidavit accordingly
 - If still occupied, contact is made with occupants about setting up arrangement to get back taxes paid.
 - If arrangements are not made or fulfilled, mobile home is seized and set up for Sheriff’s Sale
 - Owners who owe back taxes will call to set up payment arrangements with the Civil Division
 1. Determine how much is owed
 2. Determine tax years owed
 3. Identify tax payer identification number
 4. Partial Payment Agreement is set and signed by both parties
 5. Partial Payment Agreement (original) is sent to the Treasurer’s office with first payment
- Landlord-tenant issues/remedies
- Pawn license applications/renewals

End-of-Month Deposits

January 2013

Civil Earned	\$1936.52
Miscellaneous Income	\$ 256.00
License	\$2500.00
Impound	\$2250.00

July 2013

Civil Earned	\$1229.00
Miscellaneous Income	\$ 215.00
License	\$ 0.00
Impound	\$1650.00

February 2013

Civil Earned	\$2291.60
Miscellaneous Income	\$ 258.00
License	\$ 0.00
Impound	\$3750.00

August 2013

Civil Earned	\$1706.92
Miscellaneous Income	\$ 193.50
License	0.00
Impound	\$2700.00

March 2013

Civil Earned	\$ 828.12
Miscellaneous Income	\$ 246.20
License	\$ 0.00
Impound	\$2700.00

September 2013

Civil Earned	\$1776.64
Miscellaneous Income	\$ 338.00
License	\$ 0.00
Impound	\$1200.00

April 2013

Civil Earned	\$1308.00
Miscellaneous Income	\$ 366.00
License	\$ 0.00
Impound	\$3750.00

October 2013

Civil Earned	\$2244.36
Miscellaneous Income	\$ 294.00
License	\$ 0.00
Impound	\$1800.00

May 2013

Civil Earned	\$1747.12
Miscellaneous Income	\$ 15.50
License	\$1000.00
Impound	\$2100.00

November 2013

Civil Earned	\$3775.98
Miscellaneous Income	\$ 597.50
License	\$ 0.00
Impound	\$1200.00

June 2013

Civil Earned	\$1329.48
Miscellaneous Income	\$ 193.00
License	\$ 0.00
Impound	\$2250.00

December 2013

Civil Earned	\$1392.20
Miscellaneous Income	\$ 289.66
License	\$ 0.00
Impound	\$1500.00

TOTALS for 2013

Civil Earned	\$ 20,565.94
Miscellaneous Income	\$ 5,516.36
License	\$ 3,500.00
Impound	\$ 25,850.00

Communications Division



Overview

The Communications Division of the Sheriff's Office is located centrally in the Bisbee administration office. The unit is responsible for telephonic calls for service from the public in an administrative and emergency capacity, as well as radio contact with internal staff in the field and other units for fire and emergency medical response. In addition to these functions, the Communications Division is responsible for paperwork processing through the Spillman and Arizona Criminal Justice Information Systems national crime computer.

The Cochise County Sheriff's Office Communications Division has an allocated full time staffing level of ten communications specialists and three communications seniors. The Communications Division works on a 24/7 basis with two month rotating shifts. The midnight shifts are ten hours long and the day/swing shifts are scheduled at eight hours.

The communications officer plays an important part of the success this agency achieves and the obstacles the agency overcomes. Their experience, knowledge, and expertise, combined with that of other members, helps the agency achieve the goal of exceling in public safety communications.

The mission of the Communications Division, with the contribution of all communications officers, is to foster the development and the art of public safety communications by means of planning; training and education; to promote cooperation between towns, cities, other counties, state, and federal public safety agencies in the area

of public safety communications; and to represent employees at administrative and public meetings as may be appropriate. The Communications Division aids and assists in the rapid and accurate collection, exchange, and dissemination of information relating to emergencies and other vital public safety functions in the most professional and efficient manner possible. This will be true for every call, consistently and without prejudice. This division will continually strive toward the end that the safety of human life, the protection of property, and the civic welfare benefit to the highest degree.

This division is supervised by the communications program coordinator.

The main objective for the Communications Division in 2013 was to establish a more effective training protocol for the benefit of the trainer and the trainee. Dedicated training programs have been a proven factor in employee retention, and the turn-over rate for the Communications Division in 2013 was promising with only one person as a new hire.

Goals

- Work with members of this division and the City of Sierra Vista Police Department (SVPD) to move toward a regional communications center as it was a priority in 2013
- Actions taken to move toward this goal included having SVPD purchase and implement the Spillman data system
- Purchase and install identical console systems for use by CCSO and SVPD through identified funding in individual locations
- Establish a committee of members from SVPD and CCSO to work toward identification of commonalities and different dispatching methods to develop a set standard for both to use in a combined regional dispatching center
- Completion of a major overhaul of the communications radio system, starting with the infrastructure and moving toward a final 800 MHz system of operations jointly with SVPD
- Work toward scanning documents in an effort to reduce paper and increase efficiency

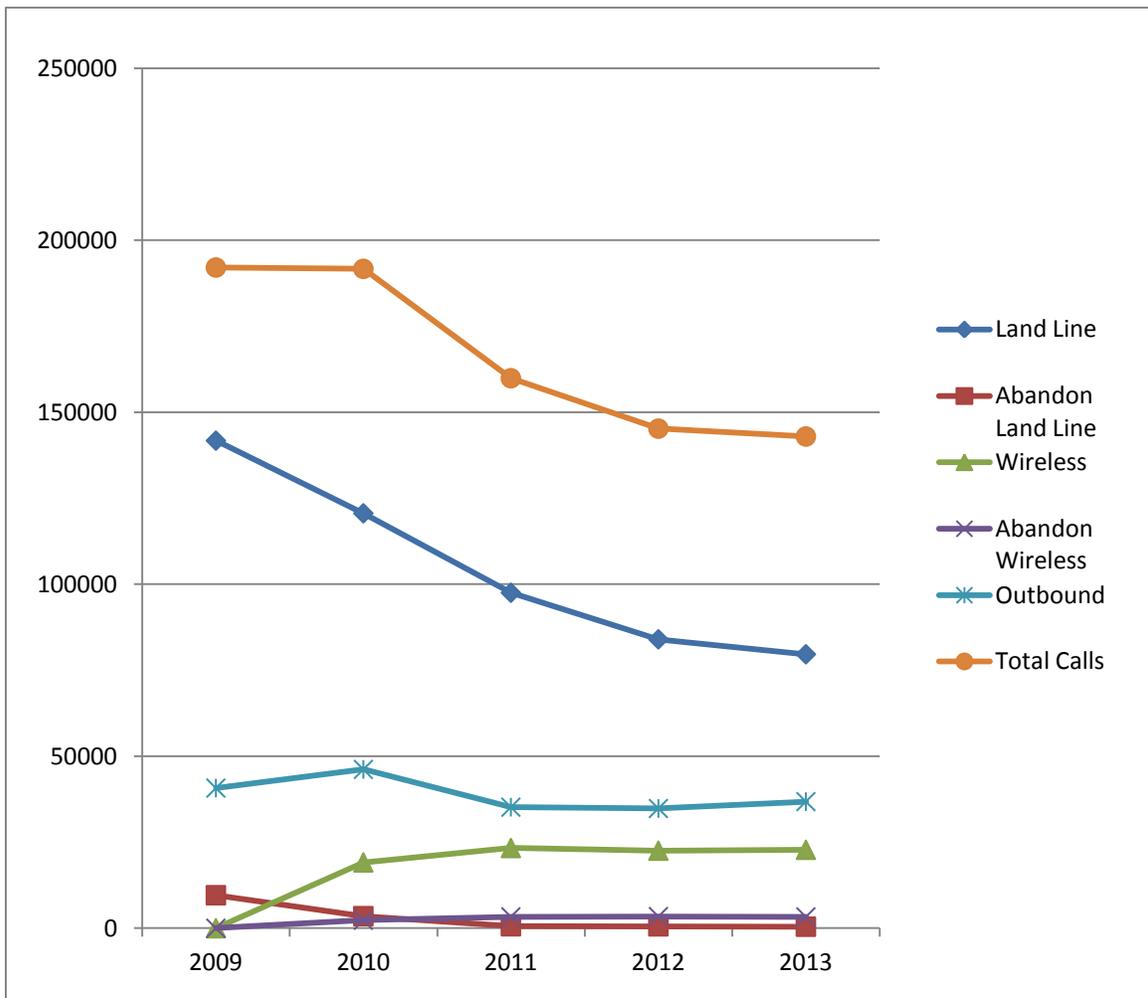
Accomplishments

- Solicited for and acquired an inter-agency multiuser Public Safety Answering Point radio system provided free of charge for equipment and installation, which allows for a ten agency Southern Arizona Talk Group to be automatically connected. This group will now be able to instantly access the same type of talk group in Maricopa County and Yuma County, which will allow almost complete statewide coverage.
- There were a total of 18,615 calls for service processed by the Communications Division in 2013.

- The total 911 calls for 2013 was 142,952 broken down as:

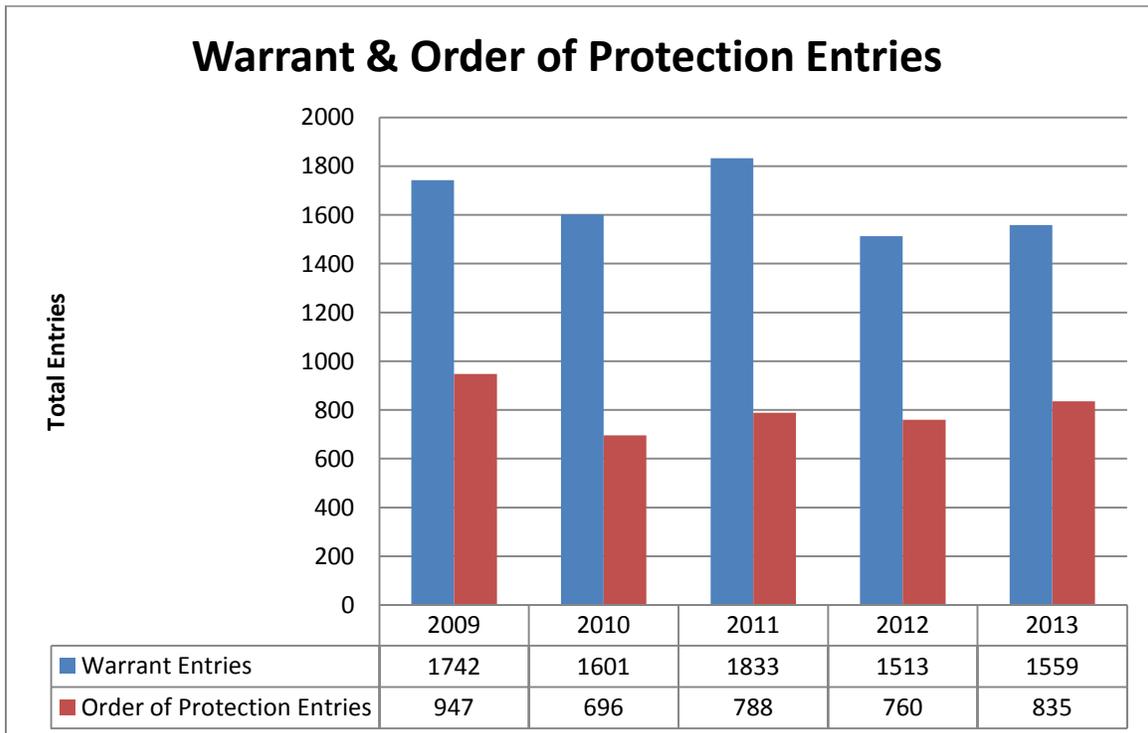
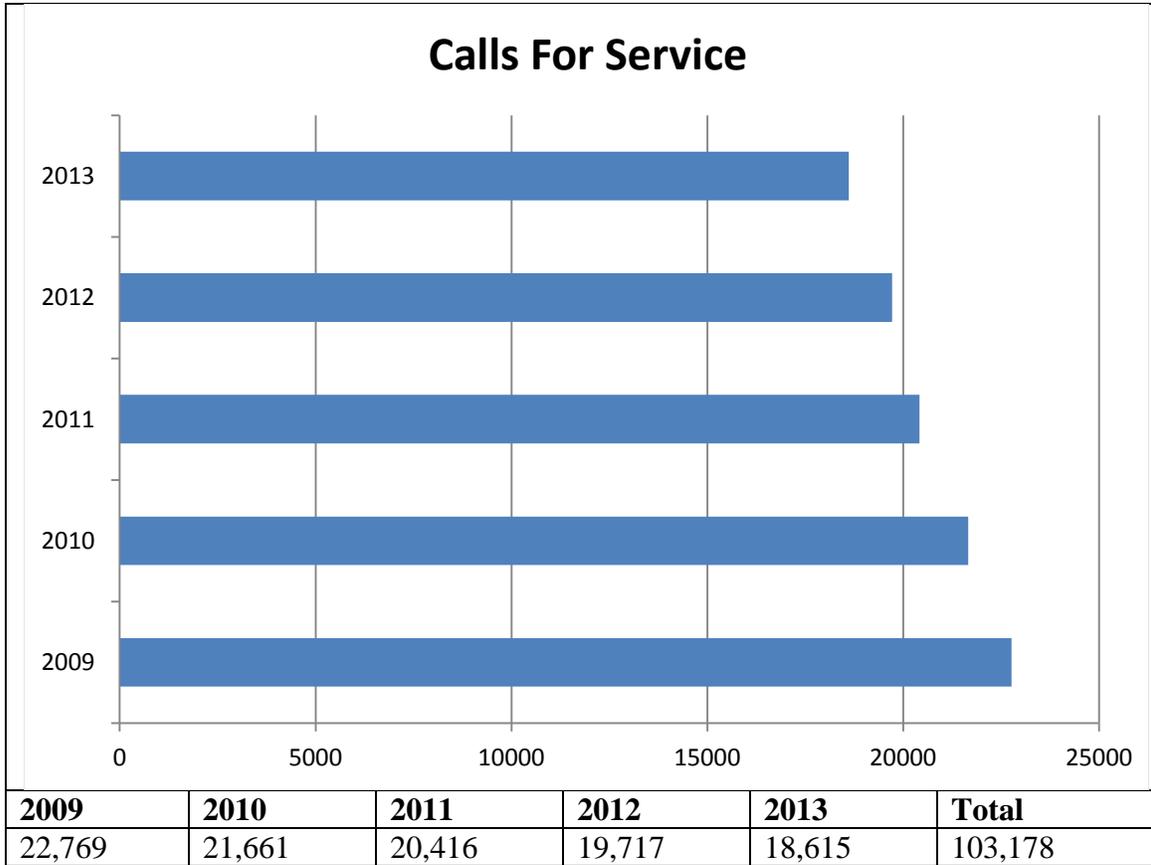
79,639	Land line calls
425	Abandoned land line calls
22,801	Wireless calls
3,286	Abandoned wireless calls

Total 911 Calls Types 2009-2013

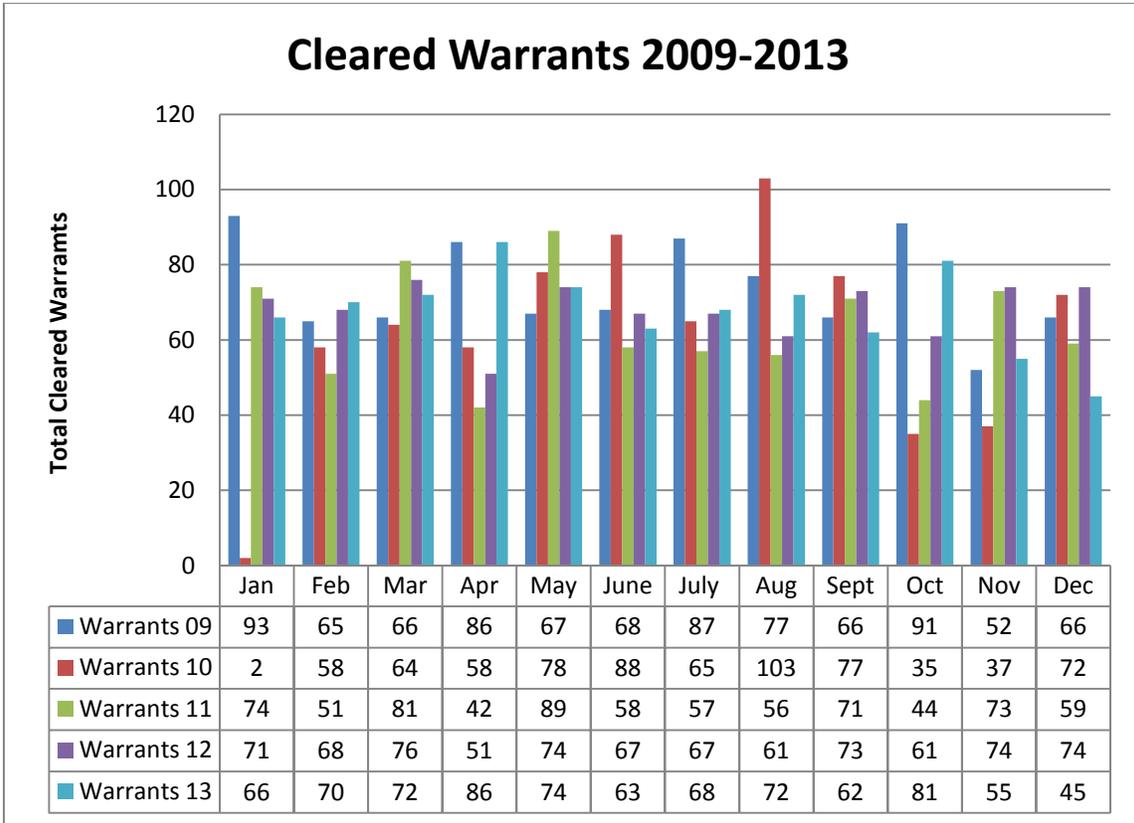


Total 911 Calls 2009-2013

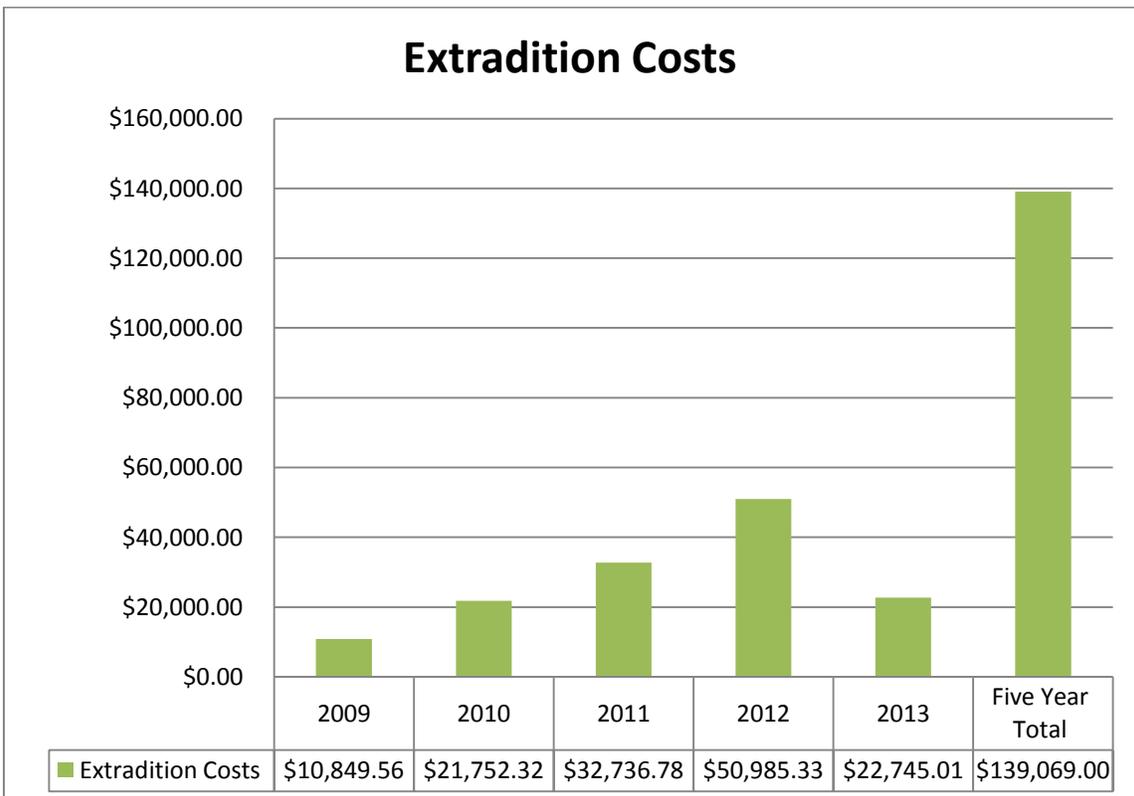
2009	2010	2011	2012	2013	Total
192075	191702	159893	145244	142952	831,866



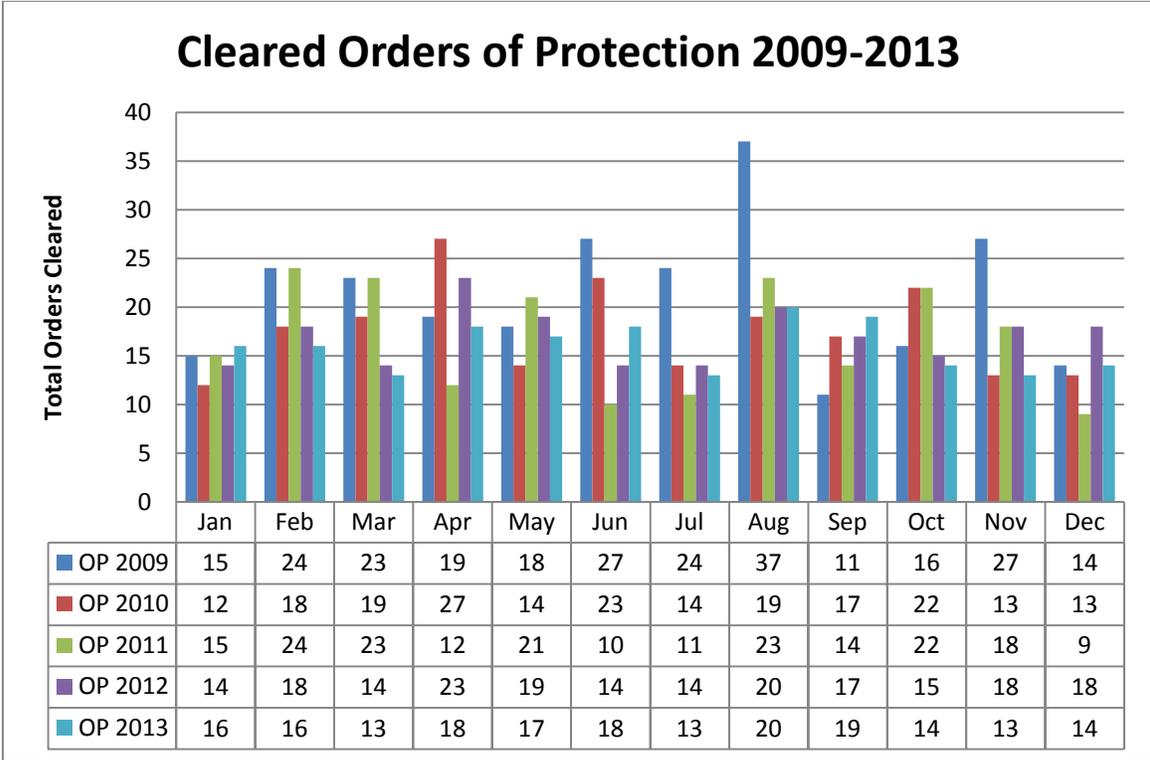
Cleared Warrants 2009-2013



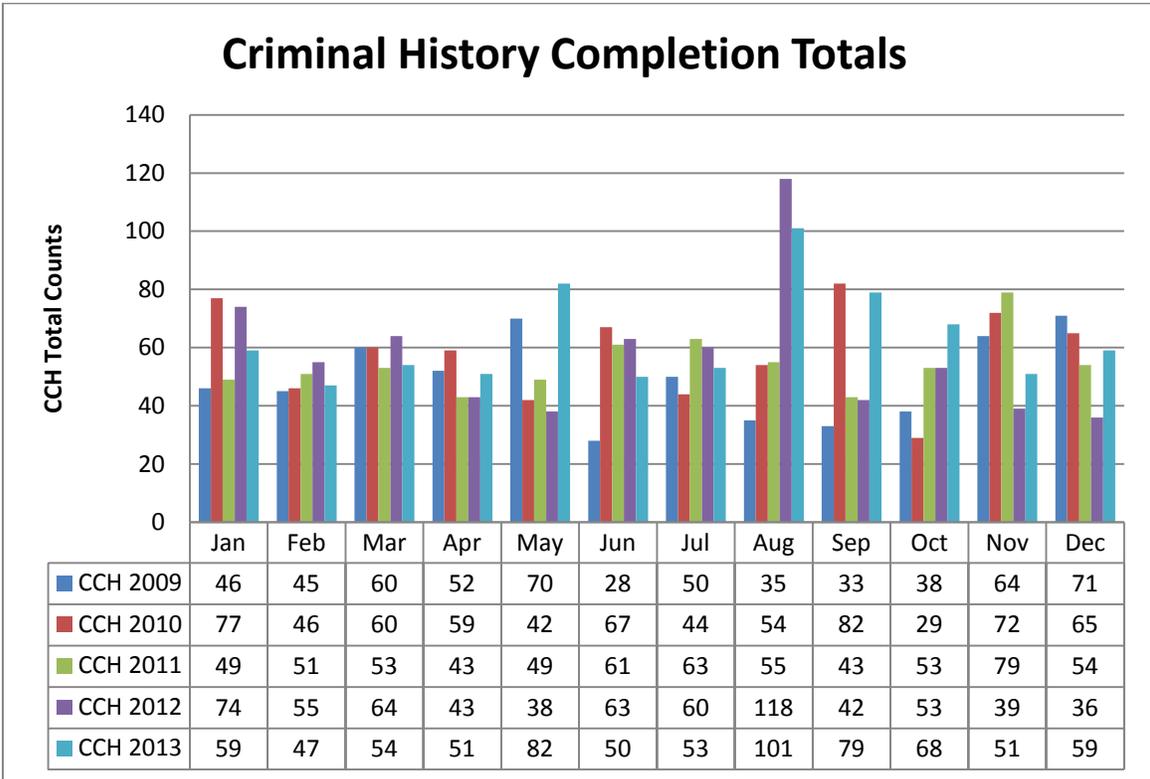
Extradition Costs



Cleared Orders of Protection 2009-2013



Criminal History Completion Totals



Community Outreach & Public Services Unit

Mission Statement

The Community Outreach & Public Services Unit is committed to fostering and building a partnership between the Sheriff's Office and the community by providing essential programs and services that promote an environment in which members of the community individually and collectively can help prevent crime, build safer communities and advance the quality of life here in Cochise County.

Overview

In January 2013, Sheriff Dannels established a new position titled "Community Services Deputy" (CSD). The purpose of this position was to enhance the relationship between the Sheriff's Office and the community. The mission was to effectively serve the public by all available means. This included activities that tend to enhance the relationship between the public and the Sheriff's Office and also to provide an educational component. The main focus of the CSD is to enhance these relationships and activities. The goals and expectations of the CSD are to receive and coordinate requests for activities from area organizations and schools, communicate with district personnel on the requirement or additional need for equipment and personnel, maintain active communication with schools and organizations to assess needs and services the Sheriff's Office can provide, provide information on upcoming activities to the public information officer so local news organizations can be notified, obtain or create educational materials to fulfill the needs of the requesting public, and to attend public meetings to assess needs of the citizens and educate them on the Sheriff's Office organization and procedures.

In April, it was decided to assign the administrative sergeant, Sergeant Tod Linendoll, as the direct supervisor of the community services officer, Deputy Allison Hadfield. After a short period, it was suggested the CSD office be moved to the main office in Bisbee so the CSD and administrative sergeant could communicate more effectively and collaborate on planning and scheduling new events within the communities of Cochise County.

As the supervisor, Sgt. Linendoll was tasked with developing a name and mission statement for this newly formed unit. Soon after being assigned this task, the Community Outreach & Public Services (C.O.P.S.) Unit was titled. As the COPS Unit is staffed with only two people, it relies upon others within the Sheriff's Office to assist with staffing and coordinating events throughout Cochise County. Some of the assets used at these events are as follows: the Sheriff's Assist Team (SAT), Search and Rescue (SAR), Communications Division, the Civil Division deputy, secretaries, the Explorers post and the Patrol Division (when schedules allow).

Sergeant Linendoll and Deputy Hadfield attended several training classes in 2013 to enhance their ability to communicate, teach, and present educational material to the requesting schools and public organizations.

The COPS unit also is actively involved in helping develop the new Sheriff's website, which is scheduled to be up and running during the summer of 2014. Part of assisting with this project was to develop a COPS page within the Sheriff's website to announce upcoming events in the communities and educate the public and school administrators within the county of programs and training the COPS Unit can provide.

Projects

Sheriff's Charity Ride

One of the biggest accomplishments of the COPS Unit in 2013 was to organize, advertise, and secure sponsors for the First Annual Sheriff's Charity Ride. This event was very successful and had over 75 riders participate and raise over \$4000 for the county schools.

Chip ID Program

Another significant program implemented by the unit is the CHIP ID Program. This program provides Amber Alert Ready Packages to the parents or legal guardians of children free of charge. The kit contains fingerprints, a color photo, a deoxyribonucleic acid (DNA) swab, and a recorded interview of the child. This information is gathered by volunteers of the Cochise County CHIP ID Program. The Cochise County Sheriff's Office COPS Unit serves as the host and sponsor for these events and is responsible for advertising and marketing. This program was provided to the public in Bisbee on April 6, 2013 with approximately 35 children participating; Douglas on August 17, 2013 with approximately 105 children participating; Ft. Huachuca on October 5, 2013 with approximately 60 children participating; and in Benson on November 2, 2013 with approximately 40 children participating.

Special Olympics / Torch Run

Deputy Hadfield coordinates the fundraising for this event and assists with setting up and the recruiting of individuals to participate. Fundraising usually begins between February and April and requires persistence in obtaining funds for this wonderful cause.

Tip a Cop

Tip a Cop is a fundraising event, where a business allows law enforcement to assist the wait staff with food and nonalcoholic beverage service. The business normally donates 10% - 20% of the restaurant's bill to the charity of choice or simply issues a check for the charity. The Sheriff's Office participated in a Tip a Cop event at Texas Roadhouse on March 26th, 2013.

Refuse to be a Victim

Refuse to be a Victim is a program designed to educate the citizens of the community about personal safety and crime prevention. Deputy Hadfield attended training and is the department's only instructor for this program. Hadfield assists Corporal Borgstadt (SVPD) in instructing these classes in the Sierra Vista area.

Crime Free Multi-Housing Program

This program is intended to empower community leaders, train in management skills, provide support avenues, reduce crime in rental properties, reduce fear of crime, improve communication between property managers or owners and law enforcement, and to build trust. Deputy Hadfield, Deputy Smalley, and Sergeant Linendoll attended and are certified to instruct in this program.

School/Facility Threat Assessments

The COPS Unit provides threat assessments to schools and other facilities at their requests. These assessments cover the interior and exterior of the location, to include their emergency procedures (lockdowns and shelter in place). To date, four schools have requested assessments (Palominas, Coronado, St. David, and San Simon). Each assessment is labor intensive and takes approximately six hours to complete.

Vehicle Identification Number (VIN) Etch Program

VIN Etching is the process of permanently etching the vehicle's 17 digit VIN on each piece of window glass on the vehicle. The COPS Unit along with the Cochise County Sheriff's Explorer Post provides this service to the citizens of Cochise County.

Red Cross Blood Drive

The COPS Unit sponsored a holiday blood drive on December 28th, 2013 in the parking lot of Target in Sierra Vista.

Active Shooter Training for School Faculty

The COPS Unit has developed an Active Shooter PowerPoint that is geared toward school teachers and administrative personnel. This presentation provides the school with information concerning steps they should take in an active shooter incident, what to expect from law enforcement once on scene, and specific things to do and not to do when confronted by law enforcement.

Accomplishments

The COPS Unit has been resourceful in developing literature and brochures for information pertaining to safety and crime prevention. These brochures were developed

with no cost to the department and were received by the public with extremely positive feedback. The brochures will be professionally printed upon the new fiscal year.

Contacting other law enforcement community services units was critical in obtaining ideas, material, and information about the newly created job. While some teaching material was obtained, there were still numerous topics which had no material available. This required members of this unit to create teaching material such as handouts, information packets, and PowerPoint presentations.

Other duties

Along with the typical duties performed by the COPS members, this unit also oversees many other divisions and programs within the Sheriff's Office, such as the phlebotomist program, the Evidence Division, the Civil Division deputy, the E-ticket program, the taser program, new hire deputy testing, the Quality Assurance Specialist (QAS) personnel, and the Critical Accident Unit.

As senior members of the Sheriff's Office, Deputy Hadfield and Sergeant Linendoll hold many specialized instructor certifications such as; Standardized Field Sobriety Test (SFST)/Horizontal Gaze Nystagmus (HGN), taser, driving, 4x4 driving, high risk stop, Stinger Spike, Lidar, and radar.

Events

The Sheriff's Office COPS Unit planned organized, hosted, sponsored, and/or attended approximately 120 events in 2013. Staffing for these events took approximately 498 people (four person average) working approximately 1,494 hours (three hour average). Over the course of the 120 events, the personnel made approximately 6,083 public contacts.

January 2013

Sunsites Community Meeting – Sunsites
DNA Collection and Preservation Class PPEP Tec High School – Sierra Vista
Douglas Fire Board Meeting – Douglas
Risk Threat Assessment Boys & Girls Club – Sierra Vista

February 2013

Neighborhood Watch Meeting – Sierra Vista
Animal Safety Presentation – Berean Academy – Sierra Vista
Sunsites Community Meeting – Sunsites
Portal Soup Kitchen Fund Raiser – Portal
Elfrida Lockdown Practice – Elfrida
Shred for a Kid Fund Raiser – Benson
Sexting Presentation - Valley View – Palominas
Lockdown Practice - Valley View – Palominas

Southern Arizona Law Enforcement Torch Run (LETR) Conference – Tucson
 Lockdown Practice - Palominas School- Palominas
 Presentation by Sheriff to Winters Visitors Group – Sierra Vista
 Sexting Presentation - 8th Grade Valley View – Palominas

March 2013

CHIP ID/Bicycle Registration – Sierra Vista
 Career Day - Tombstone High School - Tombstone
 Youth Program Sulphur Springs Valley Electric Cooperative (SSVEC)
 Tip a Cop Fund Raiser – Sierra Vista
 Meet Your Major Cochise College – Douglas

April 2013

Child ID – Bisbee
 Safety Fair Kmart – Sierra Vista
 Risk Threat Assessment – San Simon School – San Simon
 Meet your Major – Cochise College
 Chamber Of Commerce Presentation – Sierra Vista
 Special Olympic Torch Run – Bisbee
 Special Olympic Torch Run – Sierra Vista
 Willcox High School Career Fair – Willcox
 Carmichael School Fair – Sierra Vista
 Going 2 the Dogs – Veterans Park – Sierra Vista
 Casa Volunteer Appreciation and Candle Light Vigil – Sierra Vista

May 2013

Law Days – Bisbee
 Town & Country Literacy Day – Sierra Vista
 Ray Borane School Career Day – Douglas
 Coronado School Fair – Sierra Vista
 Relay for Life Walk – Sierra Vista
 West End Block Party – Sierra Vista
 Ft. Huachuca Safety Fair – Ft. Huachuca
 Sheriff's Charity Ride – Sierra Vista
 Lowes Safety Fair – Sierra Vista
 Palominas Lock Down Drill – Palominas
 VFW Law Enforcement Appreciation Day – Sierra Vista
 Kids World Summer Program Bella Vista School – Sierra Vista

July 2013

Benson Parade - Benson
 Bisbee Parade - Bisbee
 Douglas Parade - Douglas
 New Hire Testing - Bisbee
 Start Smart Sports Camp – Ft. Huachuca
 Back To School Fair – Mall – Sierra Vista

Soccer Camp Ceremony – Ft. Huachuca
Health and Safety Fair Boys & Girls Club – Bisbee
Pioneer Days Parade – Benson
First Responder Appreciation Day – Sierra Vista
SFST/HGN Student Class – Ft. Huachuca
Bisbee Youth Day – Warren
Apache Middle School 5K Run – Sierra Vista

August 2013

Incident Command Unit (ICU) Training – Fleet - Bisbee
Road Show – Willcox and Sunsites/Pearce
Road Show – Elfrida and Douglas
Road Show – Portal and McNeal
Road Show – Whetstone, Huachuca City, and Palominas
Road Show – Benson, St. David, and Tombstone
Road Show – Sierra Vista
Child ID – Douglas
Governor's Office of Highway Safety (GOHS) Meeting – Phoenix
New Hire Qualified Appraisal Boards (QAB) – Bisbee
McNeal School Meet and Greet – McNeal

September 2013

Home and Business Expo – Sierra Vista
Cochise School Meet and Greet – Cochise
Bowie School – Willcox
Ray Borane School Bullying Presentation – Douglas
Cascabel Fire Department BBQ/Potluck – Cascabel
Refuse to be a Victim – Police Department - Sierra Vista
Military Officer Association Meeting – Sierra Vista
Law Enforcement Leadership Conference – Willcox
Tour of Paloma Trail – Palominas
Bisbee Superior Court Threat Assessment – Bisbee
County Fair Booth – Douglas
Emergency Preparedness Fair – Benson

October 2013

National Night Out – Sierra Vista
Refuse to be a Victim – Benson
Kmart Safety Fair – Sierra Vista
CHIP ID – Ft. Huachuca
Rex Allen Days – Willcox
Active Shooter Training – Tucson
Butterfield Stage Coach Days – Benson
Helldorado Parade – Tombstone
Bisbee 1000 – Bisbee
Huachuca Mountain Safety Fair – Sierra Vista

Chili Cook Off McNeal School – McNeal

Positive Applied Behavioral Analysis (ABA) Event Children with Disabilities – Mall -
Sierra Vista

November 2013

CHIP ID – Benson

Willcox Patrol Coverage - Willcox

Arizona Department of Transportation (ADOT) Meeting – Sierra Vista

St. David Monastery – St. David

AZ Super Brawl – Benson

Honey Bears Car Show – Sierra Vista

Douglas Parade - Douglas

Willcox Parade - Willcox

Sierra Vista Parade – Sierra Vista

Brown Bag Lunch Presentation – Cochise College - Douglas

Cochise County Business and Educational Symposium – Sierra Vista

Alcohol Awareness – Cochise College - Douglas

Brown Bag Lunch Presentation – Cochise College - Sierra Vista

New Deputy QABs – Bisbee

Pearce School Car Show – Pearce

Douglas Christmas Parade – Douglas

Taser Training

Taser Downloads (3 days)

December 2013

SFST/HGN Instructor Training – Ft. Huachuca

SFST/HGN Student Training – Ft. Huachuca

Sierra Vista Christmas Parade – Sierra Vista

Willcox Christmas Parade – Willcox

Benson Christmas Parade - Benson

Taser Downloads (6 days)

Sierra Vista Shop with a Cop – Sierra Vista

Benson Shop with a Cop - Benson

Holiday Blood Drive – Sierra Vista

Success

The COPS Unit in its founding year made a big impact in the communities within Cochise County. Never before has the public had a direct line to requesting participation in public events or had initial contact being made by Sheriff's Office personnel to bring programs or events to public venues and schools. In the past when a request was made for participation, it was forwarded to the area lieutenant for staffing and coordination. The COPS Unit now relieves time consuming task from the lieutenants. With 21 schools located within the county, the COPS Unit attempted to visit two schools a month in an effort to bridge a gap between school administration and the Sheriff's Office. It also was the Sheriff's Office intention to interact with the students and dismiss any negative stigma that may or may not accompany the Sheriff's Office when and if interaction with

these children occurs. With the development of the COPS Unit, the Sheriff's Office now has an always positive means of interacting with the public.

Needs

With Cochise County encompassing 6,300 square miles, containing six cities and one town, 21 schools and a population in excess of 132,000, it is my recommendation the COPS Unit be assigned at the very least one additional deputy. This unit not only attends and interacts with the public in the unincorporated areas of the county, but quite often is asked to attend and interact with the public at locations within the city limits of the cities and towns within the county. This is being accomplished by one deputy and a sergeant.

In addition to staffing, the COPS unit is in need of a small budget (\$3000-\$5000) for the purchasing of equipment, literature, items needed for events, printing, trinkets, handouts, and other products determined by unit members as necessary.

On several occasions, fund raising events were either staffed by persons outside of this department or had to be cancelled for lack of participation. When events were staffed by department personnel, it was usually the same three or four people. Understanding that staffing was an issue department wide, community outreach was and is still a major interest to the Sheriff.

Goals

In 2013, COPS saw a real need and potential for a customized jumping castle. When possible, a jumping castle was utilized at community events and is always a big hit with the children. The jumping castles used by the agency were donated to us by Ft. Huachuca Morale, Welfare, and Recreation (MWR) when available. Upon bringing this idea to the leadership, it was decided to go forward with the purchase of a Sheriff's Office customized jumping castle and Racketeering Influenced and Corrupt Organization (RICO) funds would provide funding.

Work is being done to attempt to build a COPS display vehicle needed during public and school events. This vehicle will be unique in its appearance and promote the Sheriff's Office in any venue it attends.

This unit plans to develop new and innovative programs to present to county's residents. One such program is called "Youth at Risk". This program was developed by Oklahoma County Sheriff's Office and is currently being used throughout the state of Oklahoma. COPS members currently have plans to witness this program in person on April 15, 2014.

Another program the COPS Unit would like to establish is a bicycle safety program. While this idea is still in the planning phase, it would provide children with bicycle safety information, laws pertaining to bicyclists, and proper safety equipment and skills pertaining to bicycle operation.

The idea of hosting a firearms competition has been discussed, and positive feedback was received concerning hosting such an event. This event would possibly be hosted twice a year as a fund raising event for the Sheriff's Charity Ride. The event would be held at the new Sheriff's Office range and staffed by department personnel and firearm instructors.

The COPS Unit looks forward to developing and implementing new programs within this county not only for the youth but for the public in general. With the support of the department, the Sheriff's Office relationship with the county residents will continue to grow in a positive manner.

Detention Division

Mission Statement

The Detention Division exists to protect the public and facility safety through the incarceration of adult and juvenile offenders that meet statutory and constitutional standards of care and provide program opportunities to reduce incarceration.

Overview

Cochise County has a main jail in Bisbee, two substations (temporary holding facilities), in Sierra Vista and Willcox. The main jail was built in 1985 with 160 cells. Each cell contains a bed, light, and a combination toilet with sink. The design utilizes two-tier housing consisting of one cell over another construction sharing a common day room. Over the years, several single cells have subsequently been double bunked to accommodate overcrowding increasing the maximum capacity to 302 beds.



Function

The Detention Division is under the direction of a Jail Commander. The role of the division is to maintain custody of pre-trial prisoners and carry out the judgments of the courts.

Objectives

1. Provide a level of supervision consistent with human dignity and ensures maximum protection to the community, staff, and inmates
2. Provide an environment that minimizes any detrimental effects of confinement
3. Improve management resources, technology, and skills necessary to meet the demands of development and future expansion
4. No escapes

Staffing

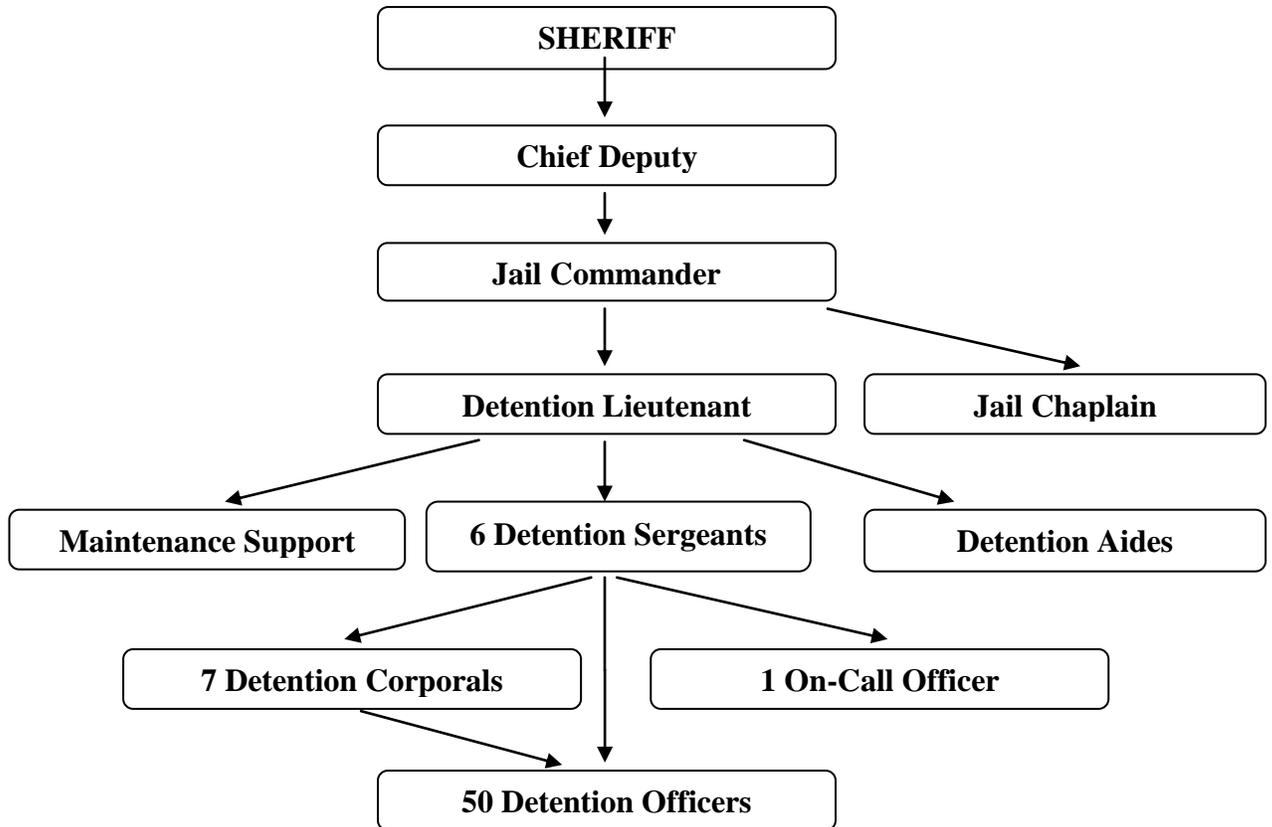
The Role of a Detention Officer:

To PROTECT public and institutional safety

To PROVIDE constitutional level of care and programs to reduce re-incarceration

A detention officer controls and supervises the movement and activities of inmates; maintains detention facility security; patrols assigned area for evidence of forbidden activities, infractions of rules, and unsatisfactory attitude or adjustment of inmates; assists in processing inmate booking and releases; transports inmates to and from the detention facility; and utilizing firearms, vehicles, and proper security measures.

Chain of Command



(50) Detention Officer Positions

- | | |
|---|---|
| (5) Booking | (10) Swing Shift Detention Officers |
| (1) Booking/Classification/Transportation | (7) Midnight Shift Detention Officers |
| (1) Booking/Classification | (5) Sierra Vista Jail Substation Detention Officers |
| (1) Classification | (4) Willcox Jail Substation Detention Officers |
| (1) GIITEM/ Classification | |
| (4) Transportation | |
| (1) Administration | |
| (1) Commissary/Logistics | |
| (9) Dayshift Detention Officers | |

Hiring Process

One of the primary goals for Sheriff Dannels was to focus on the hiring process and quality over quantity became the objective. As a result, on March 6, 2013, the job announcement for Detention Officer II was opened for a period of over 4 months. The announcement was closed at the end of July 2013. In the time the announcement was opened, a total of 213 people applied for detention officer. By December 31, 2013, the Sheriff's Office hired nine and retained a total of five detention officers. Out of the 213 applicants, only 18 applicants were still in the hiring process by December 31, 2013.

Calendar year 2013 has been one of the most burdensome years for the Detention Division in regards to staffing and vacancies. In 2013, a total of 19 employees departed the division, 14 of these employees left under less than favorable circumstances. Four employees transferred to other positions within the Sheriff's Office, and one employee retired, yet she remains part of the Sheriff's Assist Team.

2013 Hired Employees



Michael Ellis



Ramon Barallardos



Kristopher Capas



Brisenia Pacheco



Dennis Gojkovich

Lateral Employees



Nick Williams-Deputy



Shelly Ritenour, Administration



Marcelino Encinas-Deputy



Eric Encinas-Deputy



Retired Employee

In 2013, Detention Officer Marsha Cooper retired after 17 years of service with the Cochise County Sheriff's Office. Marsha Cooper was one of the most pleasant persons one could ever work with. Although retired, Marsha Cooper is now part of the Cochise County Sheriff's Assist Team. Marsha Cooper continues to assist the detention division by volunteering at the Willcox Jail Substation.

Correctional Officer Training Academy (C.O.T.A.)



In 2013, the following detention officers have successfully completed seven weeks at the Correctional Officer Training Academy (C.O.T.A.):



Humberto Lopez-German



Benjamin Acuna



Christopher Clark

Goals

In August of 2013, the Sheriff's Office Command Staff completed a strategic plan for the Cochise County Sheriff's Office and as a result, several goals were identified for the agency. Among the agency goals, individual goals pertained to the Detention Division:

- Modify the Detention Division pay plan
- Review, modify, and update all policies
- Review and upgrade the electronic bulletin board
- Complete the hiring process
- Evaluate/modify the performance appraisal evaluation
- Enhance the Bisbee Jail's current closed circuit television (CCTV) system to provide additional surveillance

- Enhance the parking perimeter at the Willcox Jail Substation
- Expansion/remodel of the Bisbee Jail
- Increase detention staffing
- Obtain detention accreditation from the National Institute of Jail Operations.

Accomplishments



Security Locks

In May of 2013, Cochise County submitted a request for purchase to have new locks replaced and installed in five housing units of the Bisbee Jail. Innovative Locks from Tempe, Arizona was awarded the bid. The newly installed locks reinforced the security needs of every individual cell and added a more modern look.

In addition to adding new locks, the Jail Maintenance Division also repainted each housing unit. Several hours were spent repainting each housing unit and the end result immensely improved the image of each housing unit and of the Cochise County Jail.

ProxiPen

The ProxiPen Guard Tour System continues to serve as an excellent documentation and accountability tool. The ProxiPen Guard Tour System consists of a tag reader (Wand) that reads Radio Frequency Identification (RFID) tags that are permanently mounted at points to be inspected, requiring the detention officer and supervisor to record security check at each station. In 2013, the ProxiPen Guard Tour System was added to the Sierra Vista and Willcox Jail Substations.



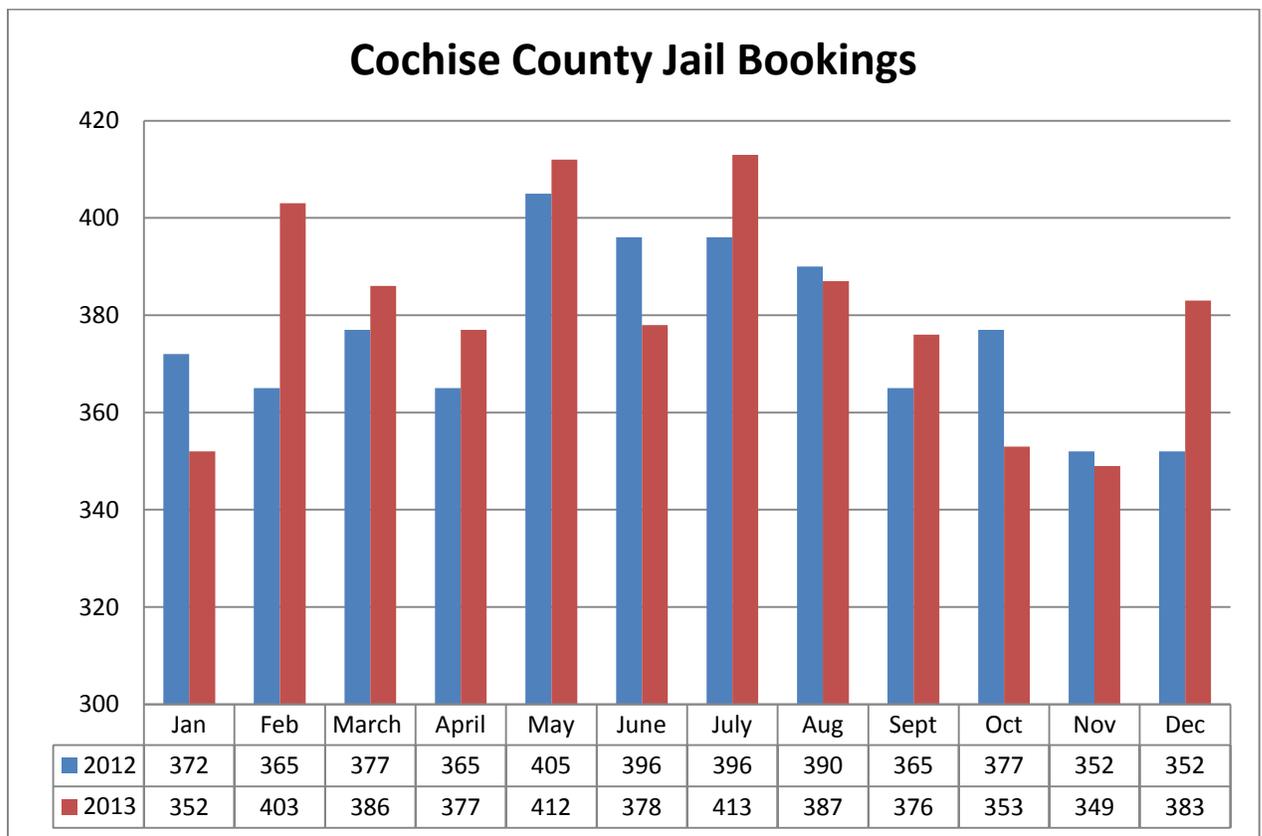
Divisions

Booking (1) Vacancy

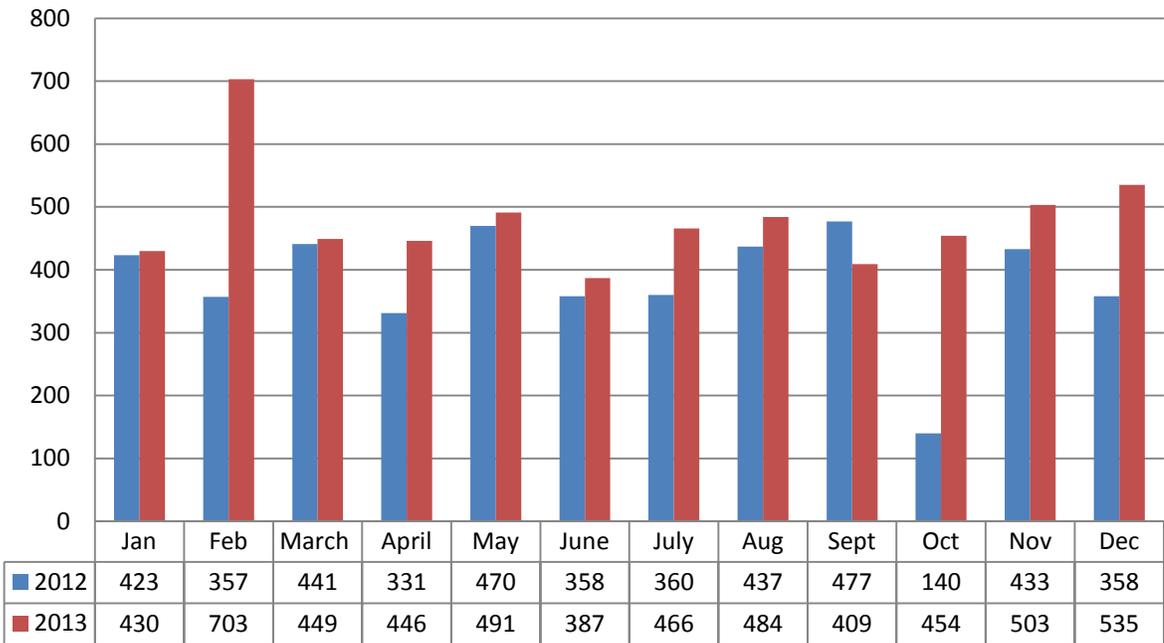
In 2013, a total of 4,515 arrestees were booked in the Cochise County Jails. This is an increase of 165 compared to 4,350 bookings in 2012.

Of the 4,515 arrestees in 2013, 1,656 were booked on felony charges, 2,658 were booked on misdemeanor charges and 201 bookings were civil, unclassified, or child support.

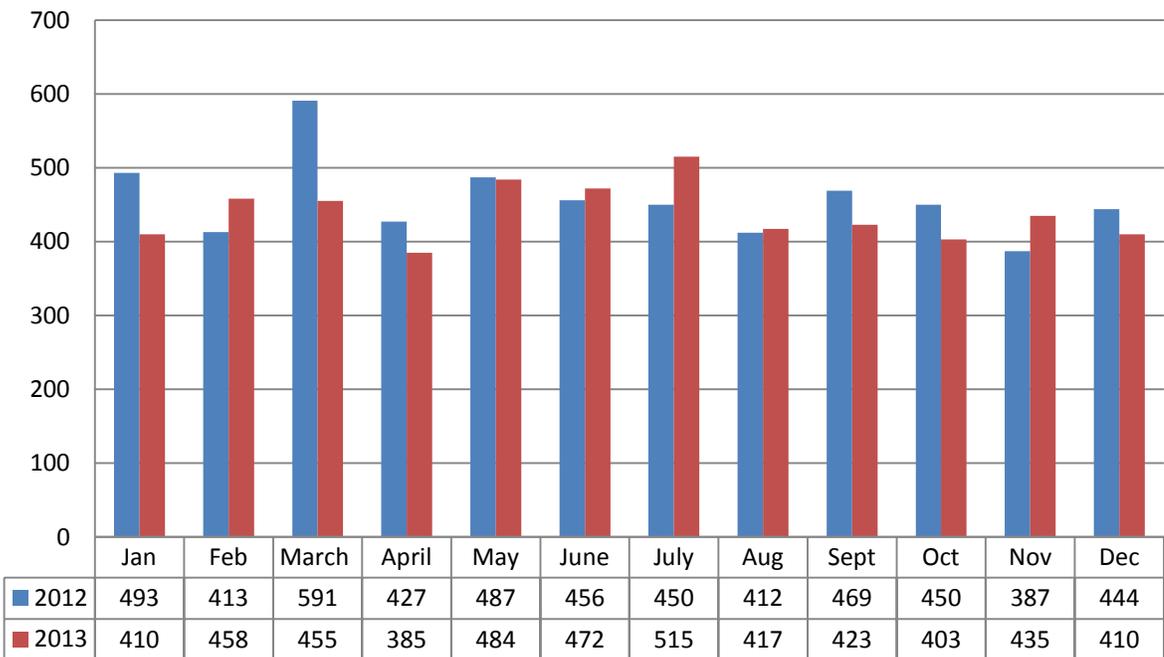
The Cochise County Jails released a total of 4,498 inmates in 2013. Out of these releases, 243 of these inmates were convicted on felony charges and were released and transferred to the Arizona Department of Corrections.



Cochise County Jail Felony Offenses



Cochise County Jail Misdemeanor Offenses



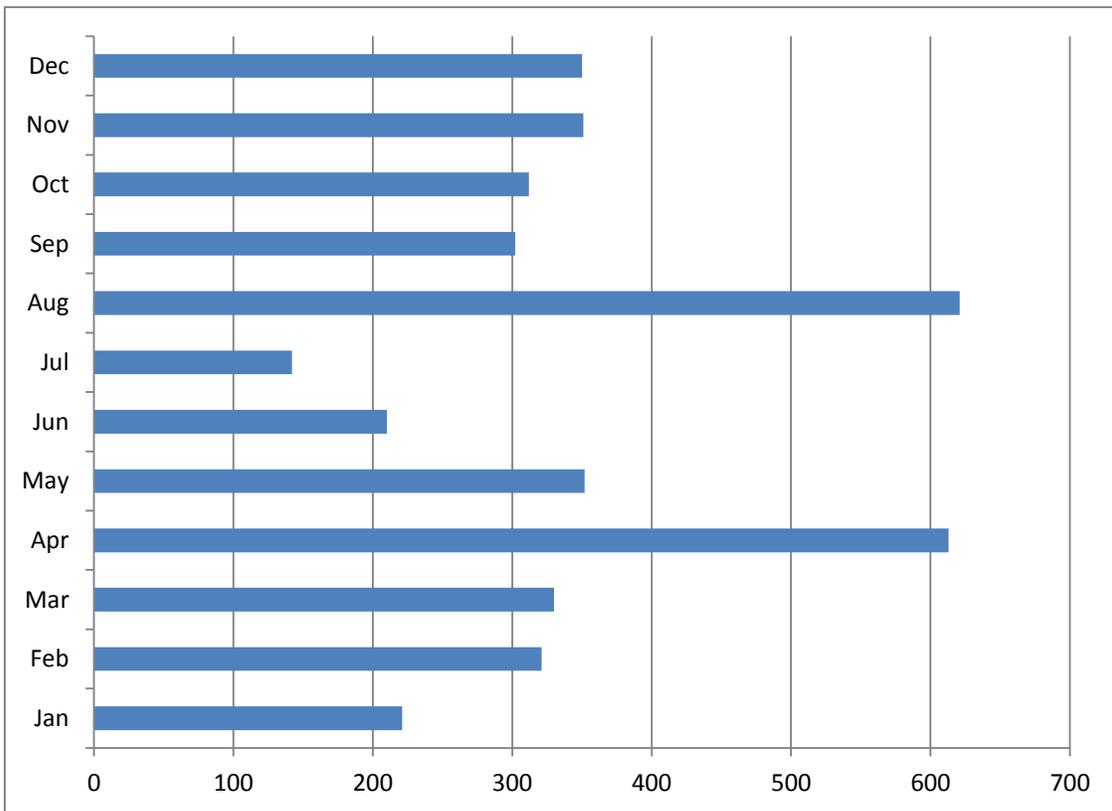
Transportation (1) Vacancy



The Transportation Division continues to safely transport inmates throughout Arizona and on occasions to neighboring states.

In 2013, a total of 4,151 inmates were transported. The Transportation Division covered a total of 158,600 miles in 2013 without any major incident.

Transportation Miles for 2013



Bisbee Jail Dayshift (1) Vacancy

The dayshift has a total of 11 detention officer positions assigned to the shift. The minimum staffing requirement for dayshift is seven staff consisting of one supervisor and six detention officers.

The day to day duties and responsibilities of the dayshift are to monitor and control inmate behavior and movement with security checks of all housing areas. Twice a week razors also are made available to the inmate population. Dayshift detention officers also issue razors for court appearances throughout the week. All issued razors are returned and inspected.

Other dayshift duties include collect cleaning supplies and inspect all general population pods. Dayshift is responsible for serving both breakfast and lunch meals. Sick call is conducted twice a day as well as TB shots once a week. Medication is dispersed each morning. Outdoor recreational time is provided three days a week for each general population pod. The lockdown and classification pods receive an hour of recreation time in the common area each day unless it is refused by the inmate. Inmates in the North David Pod (ND) have the option of outdoor recreation two days a week, and Special Handling (SH) inmates have the option of outdoor recreation on each day for one hour. SH cells are cleaned once a week. Dayshift also manages visitation on Saturdays and Sundays, and a blanket exchange is conducted once a month.

Bisbee Jail Swing Shift (3) Vacancies

The swing shift has a total of 12 detention positions assigned to the shift. The minimum staffing requirements for swings is seven staff detention officers consisting of one supervisor and six detention officers.

The daily duties and responsibilities for swing shift are to maintain the safety and physical security of the jail facility and control and supervise the movement and activities of the inmates. Everyday duties and activities include receiving a briefing from dayshift; inventory of keys; Proxi-pen, legs irons, and belly chains; security checks; kitchen tool inventory; inspecting the kitchen and laundry room; recreation for intake inmates; three perimeter security checks; medical sick call; medication distribution performed by medical staff; juvenile recreation; feeding dinner; removal of all trash; cleaning the floors, window, restrooms, and attorney booths; search of persons and places; law library access for inmates; recreation for lock down inmates; one informal headcount at dinner; three formal headcounts; one photo identification security checks; and maintain cleanness of the entire jail.

Other swing shift duties and activities include: uniform and linen exchange for all inmates once a week; General Education Development (G.E.D.) classes three days a week; doctor sick call once a week; Narcotic Anonymous (NA) and Alcoholic Anonymous (AA) programs once a week; mortar checks of housing areas once a month;

showers for inmates in SH and holding cells three times a week; inmate visitation once a week; church services six days a week; cleaning North D and SH cells once a week; supplying hair clippers to each pod once a week; and sweeping, mopping, and dusting the control room, law library, and multi-purpose room once a week.

Bisbee Jail Midnight Shift (4) Vacancies

The midnight shift or graveyard shift has a total of nine detention positions assigned to the shift. The minimum staffing requirements for the graveyard shift is five detention officers consisting of one supervisor and four detention officers.

The graveyard shift duties consist of nightly monitoring of inmates and inmate activity; classification movements from intake to general population and other movements when necessary are conducted; and lock down working inmates at 2300.

Other graveyard shift duties include: monitor and keep the jail floors clean, buffed, and waxed; clean windows; and overall jail cleanliness is conducted. Department of Corrections inmate transfers are completed during the graveyard shift consisting of 3 to more than 20 inmates leaving at one time to State or Federal Prisons. Detention officers make sure inmates are safe and secure for transport. When foodservice employees arrive each morning, detention officers conduct safety checks on the kitchen and inventory all the used tools. In addition, all pod drains are bleached once a week.

Sierra Vista Jail Substation (1) Corporal Vacancy

The Sierra Vista Jail Substation has a total of seven detention positions and one on-call position assigned. Due to the staffing challenges experienced by the Detention Division, one of the seven positions assigned to the Sierra Vista Jail Substation was temporarily assigned to the Bisbee Jail Substation. The Sierra Vista Jail Substation had to operate with the same amount of staff as the Willcox Jail Substation.

The daily duties and responsibilities are to take custody of arrested inmates; book in the inmates; take the inmates to court; manage inmate bonds; release inmates; and provide care, custody, and control of all inmates. Formal head count is at the start of each shift, and after the release of inmates. Security checks are conducted approximately every 25 to 35 minutes.

Other duties include: assisting seven judges with weekend court; review and fax paperwork; and conduct video court for Superior Court and all the Justice of the Peace courts (JP) except JP 5 in Sierra Vista; transport inmates to and from Bisbee and Sierra Vista as needed. All personnel in the Sierra Vista Jail Substation dispenses medication; cleans cells; performs laundry tasks; monitors the showers and exercise of the permanent party inmates; monitors visitation for the permanent party inmates; performs fingerprints for the public; completes change of address and Motor Vehicle Division (MVD) records for sex offenders; orders supplies for the jail; takes blood pressure checks when needed;

and assists the diabetic inmates with finger sticks and injections of insulin when needed. Under the direction of Jail Medical in Bisbee, the Sierra Vista Jail Substation conducts medical assessments of inmates that are having medical problems and calls for an ambulance if needed. Dayshift and swing shift are responsible for meal delivery of lunch and dinner.

Willcox Jail Substation

The Willcox Jail Substation has a total of six detention positions. These positions include day, swing, and graveyard shift. The typical work schedule is four/ten hour shifts per week per detention officer. These shifts are covered by four detention officers, including one corporal and one sergeant.

The day to day duties and responsibilities of all detention officers and supervisors assigned to the Willcox Jail Substation are as follows: booking; intake and identification of all incoming inmates; initial medical assessment of all incoming inmates; initial informal classification; conduct court appearances for all inmates; and process all inmate releases. Detention officers also are responsible for all security checks; meal service three times per day; administration of prescribed and non-prescribed medications; blood pressure and blood sugar checks when necessary; laundry services; inmate showers conducted three times per week and inmate transports to court, to and from other detention and correctional facilities, and for medical emergency services. All detention officers also perform all of the janitorial duties required on a daily basis. Detention officers also work directly with court personnel transferring paperwork and bonds on a regular basis. Detention officers work with the public doing criminal and non-criminal fingerprinting, collecting bonds, and doing occasional visitation. Two to three times per month detention officers also must pick up meals and supplies from the main jail in Bisbee.

Classification

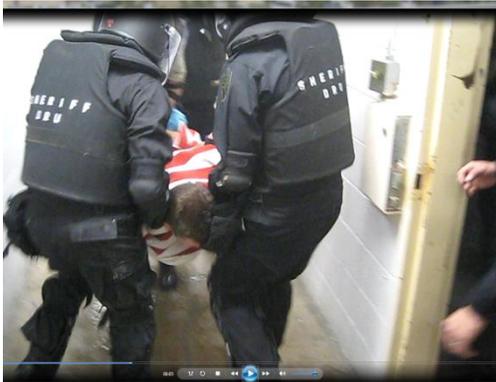
The purpose of the inmate classification section is to safely house inmates appropriately by use of an objective means of identifying and categorizing various prisoner traits, characteristics, and potential risks. It also allows offenders to be assigned to programs and services that constructively occupy their time in custody, helping in the orderly management of the facility. Inmates are not classified or housed by race, color, creed, or nationality origin.

In addition, the Classification Section conducts all JP video initial court hearings for the Bisbee Jail and arranges telephonic and video conferences with other jurisdictions and agencies. This section also is responsible for all major inmate disciplinary hearings and inmate grievances. The Gang Immigration Intelligence Team Enforcement Mission (GIITEM) Detention Liaison Officer (DLO) is assigned to the Classification Section. He is responsible for identifying any possible Security Threat Group members.

Commissary

The Commissary Section has been managed by Detention Officer Elsa Bratton for over 12 years. Detention Officer Bratton is responsible for submitting all inmate orders and also receiving and delivering commissary orders. In addition to managing the inmate commissary accounts, Detention Officer Bratton also oversees all of the purchasing needs for the Detention Division. This includes the purchasing of cleaning supplies to include sanitary supplies, inmate uniforms and bedding, office supplies, and inmate hygiene. Detention Officer Bratton also manages all inmate currency and bank deposits and maintains records of all material safety data sheets (MSDS) for all cleaning chemicals used in the Bisbee Jail. As a result of staffing shortages in 2013, Detention Officer Bratton also filled the role of mail receiving and delivering.

Detention Response Unit (DRU)



The Detention Division maintains a unit of voluntary, trained, and equipped detention officers who are given the responsibility of responding to and regaining control of situations involving violent or dangerous inmates.

Recognizing the nature of DRU operations, operations require disciplined, physically fit, and trained professionals. As a result, all eligible applicants must successfully pass a basic body strength test consisting of push-ups per minute, sit-ups per minute, flexibility, and 1.5 mile run.

The jail commander or detention lieutenant administer and maintain operational command and control of all DRU activities and designate a member of the DRU as a tactical unit leader to conduct DRU operations.

All selected members are required to complete courses on Colt MKIV .45, Colt AR-15 .223 rifle, Remington 870P shotgun, OC spray, basic use of restraints, use of force. Once the aforementioned requirements are met, the selected member is scheduled to attend the Arizona Department of Corrections Tactical Officer Academy (TSU).

In 2013, the Cochise County Jail was fortunate to not require the services of the DRU. The most recent DRU deployment occurred in 2010. Still, the DRU continues to train and prepare for the possibility of any future call outs.

Arizona Detention Association (ADA)



ADA Mission Statement

It is the mission of the Arizona Detention Association to assist the Sheriffs of Arizona by providing a platform to:

Unify all counties concerned with or responsible for the custody and care of persons awaiting trial, serving sentences, or otherwise being locally confined to improve conditions as systems under which such persons are detained.

Commander Bradshaw – 1st Vice Chairperson

Commander Kenny Bradshaw is currently the 1st Vice-Chairperson with the ADA. The 1st Vice-Chairperson, in the absence of the Chairperson, shall act in the place of the Chairperson and shall be entitled to the same powers and authorities vested with the Chairperson for the period of time covering the Chairperson's absence. The 1st Vice-Chairperson shall assist with the organization of the ADA's Annual Training and Technology Conference.



Prior to being 1st Vice-Chairman of the ADA, Commander Bradshaw served as the association's treasurer. As treasurer, Commander Bradshaw kept an account of all monies received and expended by the ADA and provided verbal as well as written reports of the financial status at each regular meeting.

Commander Bradshaw's main objective is to achieve standardization of policies and practices statewide and strive to implement the best practices of the industry.

2013 Leadership and Technology Conference

In February of 2013, the ADA held an Annual Leadership and Technology Conference in

Prescott, AZ. The following detention staff attending the conference:

Kenneth Bradshaw, Jail Commander
David Walton, Detention Sergeant
Elsa Bratton, Detention Officer

Ariel Monge, Lieutenant
Manny Lozano, Detention Officer
Shelly Ritenour, Detention Officer

Board Chairman Captain Ansel Harmon presented each Sheriff from every county a plaque thanking them for their continued support of the ADA.

Board Chairman Captain Harmon presented the achievement and scholarship awards to very deserving detention officers and civilians. The Executive Board selected the awards from the detention officers and civilians named from those counties that submitted them for recognition.



Among the recipients of awards was Lieutenant Ariel Monge. Lieutenant Monge was awarded the “Joe Goldsmith” memorial scholarship. Lieutenant Monge also will be attending the National Jail Leadership Command Academy in Houston, Texas in 2014.

Major Incidents

The year 2013 was no different than other years past in regards to managing jail incidents. However, the Detention Division did experience two major incidents involving suicide. In January of 2013, an inmate housed at Sierra Vista Jail Substation committed suicide by hanging. In December of 2013, an inmate housed in the North A housing unit of the Bisbee Jail attempted suicide. The inmate was found within minutes of his attempt by the duty detention officer. The responding detention officers immediately initiated Cardiopulmonary resuscitation (CPR) on the subject, and the inmate was able to breathe on his own. The inmate made a full recovery and was returned to the Cochise County Jail days after his attempt.

Jail Maintenance

The Cochise County Jail continues to utilize the services of two full-time maintenance employees. Sam Montijo and Jesus Garcia are essential to the Detention Division operation. Considering the Cochise County Jail in Bisbee was constructed in 1985, the jail structure is almost 30 years old resulting in a lot of areas of the jail showing their age. Jail Maintenance with the support of Cochise County Facilities does an exceptional job in keeping the jail functional.

In addition to conducting necessary repairs in all three jail facilities, Jail Maintenance also maintains the image of the jail by repainting several areas of the jail and ensuring all landscaping needs are kept.

Jail Medical

Medical services are provided to the Cochise County Jail by the Cochise County Health Department. Jail Medical strives to provide a quality level of care equal to the care an individual would receive when not in custody. Jail Medical is responsible for managing inmate sick call, doctor appointments, inmate medication, and mental health services.

Mental Health

In 2013, the Psychiatric Healthcare Facility (PHF) in Benson closed. PHF was the only in-county facility utilized for the care of people experiencing mental health related issues. As a result of the closure of the PHF, the Cochise County Jail began to experience a rise on the detention of offenders experiencing mental health issues. Most of these types of arrestees would normally go straight to PHF for assistance.

Although the Cochise County Jail did not keep statistics from previous years, in 2013 it was evident the incarceration of individuals with mental health issues had risen. The Cochise County Jail's command staff continued to work closely with Nurse Wise, a mental health intervention group, the jail chaplain, the jail behavioral health coordinator, the Jail Medical Division, and the Community Intervention Associates (CIA) liaison to meet the needs of these individuals, identifying mental health facilities outside of Cochise County willing to accept these inmates, and transporting these inmates to such facilities.

When accepted into a mental health facility, in most cases, the inmate requires medical clearance by a hospital prior to being accepted. In 2013, Jail Medical accrued a total of \$13,673 in costs due to emergency room (ER) visits for medical clearance resulting in a decrease of \$2,507 compared to 2012 (\$16,180 for 2012). Although costs for ER visits were less in 2013 compared to 2012, the cost of psychiatric medication increased in 2013. In 2013, Jail Medical accrued a total of \$35,119 in psychiatric medication resulting in an increase of \$1,506 compared to 2012 (\$33,613 for 2012).

Due to the impact of incarcerating inmates with mental health issues, the Title 36 (T36) Workshop was created. The T36 Workshop consists of the following members/participants:

- Mary Gomez, Cochise County Health Department Director
- Elda Orduno, Cochise County Attorney's Office
- Kathleen Aguilar, Cochise County Attorney's Office
- Kenneth Bradshaw, Jail Commander
- Ariel Monge, Detention Lieutenant
- Michael Ortega, County Administrator
- Jim Vlahovich, Deputy County Administrator
- Alan McDonald, Jail Behavioral Health Coordinator
- Jim Conlogue, Superior Court Judge

- Eric Silverberg, Court Administration
- Mark Suagee, Public Defender's Office
- Joe Larson, Legal Defender's Office

The function of the T36 Workshop is for everyone to work closely together in sharing ideas and identifying ways to address problems identified in dealing with individuals experiencing mental health issues.

In addition to the T36 Workshop, Jail Medical continues to utilize the service of Dr. Krasevic. Dr. Krasevic is a psychiatrist contracted by the Cochise County Health Department to provide services to inmates via "tele-psych" or video conferencing. In 2013, a total of 242 inmates were seen by Dr. Krasevic through video for a total of 94 clinic hours. In 2012, a total of 219 inmates were seen by Dr. Krasevic through video for a total of 88 clinic hours.

Visitation

The Cochise County Jail utilizes the "Inmate Fund Account" to employ a part-time employee to serve in the capacity of visitation officer. Visitation is a service provided to the inmates of the Cochise County Jail. James Olson currently manages the visitation process and has been doing so for over 9 years.



Overtime

The main cause of overtime was due to several vacancies, Family Medical Leave Act (FMLA) leave, and detention officers at training. All of the detention personnel worked many hours of overtime. Several detention officers worked as many as four, twelve-hour shifts in one work week. A detention officer's hard work, dedication, and sacrifices are always appreciated.

- In 2013, detention officers worked 2,473.75 more overtime hours compared to 2012.
 - In 2013, overtime hours worked totaled to 11,081.
 - In 2012, overtime hours worked totaled to 8,607.25.
- In addition to the hours worked by detention officers, Sheriff's deputies also totaled approximately 1,029 hours of overtime at the jails equaling a combined approximate total of 12,110 hours for the Detention Division.

A special thank you to the Patrol Division for assisting the Detention Division in meeting minimum staffing. Several deputies worked overtime at the jail in 2013. Their assistance immensely helped the morale of the detention officers.



Foodservice

Aramark is a contracted food service company with the Cochise County Jail. They have been serving the inmates of the Cochise County Jail for over 13 years. They provide quality service to the inmates and staff.

Inmate Commissary

Keefe is a contracted for commissary services with the Cochise County Jail. They have been contracted with Cochise County for over 13 years. They provide quality service to the inmates and staff. In 2013, the commissary contract went to request for proposal (RFP). Keefe was once again awarded the contract for commissary services.



Inmate Telephone Services

Cochise County has been contracted with SECURUS as the inmate telephone system provider. SECURUS has provided services to the Cochise County Jail for over 10 years.



Employee Appreciation

Detention Officers of the Quarter

March

June

September

December



Christy Heisner

Vicki Spruell

Shelly Ritenour

Brian Pralgo



Thanksgiving Holiday 2013

On Thursday, November 28, 2013, Sheriff Dannels along with his command staff gave the Bisbee Jail's Dayshift detention officers the holiday off. Sheriff Dannels managed inmate visitation while the rest of his command staff worked in different areas of the jail. Truthfully, the first four hours of work were a bit of a mess for everyone but by the end of the day everyone adapted and the day was a success.

Chaplain Douglas Packer

It is no secret 2013 proved to be one of the most challenging years for the Sheriff's Office and the Detention Division. Since January 2013, 19 detention officers have departed from the Detention Division. Their departures have left a huge load on the remaining detention officers.

Chaplain Doug Packer offered his services and assistance to every detention officer. He provides guidance, support, and hope for several detention officers struggling with the workload and morale. Chaplain Packer understood the circumstances, and he often provided counseling and support to several detention officers, including detention officers that normally would not seek personal support from a direct supervisor. Chaplain Packer makes his own observations, expresses concerns, and makes recommendations to help with the moral and the operation of the Detention Division.



Chaplain Doug Packer is a valuable resource for the Detention Division and Sheriff's Office. Without his assistance, it is very likely the agency would have more vacancies.

Goals

- Implement detention officer pay plan
- Video visitation
- Audit and Risk Management Security (AARMS) self-audit and inspection
- Fully staff the detention division
- Review, modify, and update all policies
- Review and upgrade the electronic bulletin board
- Complete hiring process
- Evaluate and re-write the performance appraisal evaluation
- Enhance the Bisbee Jail's current CCTV system to provide additional surveillance
- Enhance the parking perimeter at the Willcox Jail Substation
- Expansion and remodel of the Bisbee Jail
- Increase detention staffing
- Obtain detention accreditation from the National Institute of Jail Operations.
- Assign new DRU members and purchase new equipment
- Identify and establish monthly training on various jail topics

Sheriff Dannels and Chief Smith

One of the most notable changes in 2013 was the Sheriff's Office new administration. The continuous support provided by Sheriff Dannels and Chief Smith brought an immediate positive impact to the Detention Division. Although, several staff found it awkward to frequently see the Sheriff or Chief visiting the jail, in time it became the norm and staff embraced the support provided by the Sheriff's Office command staff.



Driving Under the Influence (DUI) Task Force

Overview

The Cochise County Sheriff's Office, as member of the Southeastern Arizona DUI Taskforce, utilized normal patrol deputies for increased traffic enforcement for mandatory reporting dates as well as local DUI enforcement activities. As a result of these details, alcohol related fatality collisions were reduced from one to zero. In 2013, the total DUI arrests did not increase. A total of 15 saturation and task force operations were conducted. A total of 26 community based and school supported educational activities were presented. A total of two Horizontal Gaze Nystagmus (HGN)/Standardized Field Sobriety Test (SFST) schools were conducted with a collaborative effort with Fort Huachuca, for local area agencies to include: Cochise County Sheriff's Office, Sierra Vista Police Department (SVPD), Fort Huachuca Directorate of Public Safety, Arizona Department of Public Safety, Huachuca City Police Department, Willcox Police Department, and Patagonia Marshal's Office.

The Southeastern DUI Task Force is comprised of local agencies within the Greater Cochise County Area. The overall mission of the Task Force is to reduce impaired drivers, aggressive drivers, inattentive drivers, and fatal and serious injury collisions with a proactive approach to the youth of the communities and an aggressive approach via enforcement and education throughout the county. The following agencies are participating members in the Southeastern Arizona DUI Task Force: Cochise County Sheriff's Office, Sierra Vista Police Department, Arizona Department of Public Safety, and the Willcox Police Department. One teen driving class was conducted regarding the focus on impaired and distracted driving. The Southeastern Arizona DUI Task Force is the implementer of this program. Press releases were done periodically as well as at the beginning of the grant cycle notifying the public of the upcoming details as well as the funding being received through the Governor's Office of Highway Safety (GOHS).

Funding and Expenditure

2013

DUI Grant-2013- AL-020-DUI

Total Contracted Funding	<u>\$19,824.04</u>
Total Funding Balance	<u>\$175.96</u>

99% of the awarded funding was expended. The remaining balance for the year was \$175.96. A portion of this grant was held until the end of September for an anticipated large biker rally occurring in the Tombstone area. The forecasted event did not have the anticipated turn out; therefore, the total grant was not expended.

Selective Enforcement Grant-2013-PT-021 Selective Enforcement

Total Contracted Funding	<u>\$10,000</u>
Total Funding Balance	<u>\$0</u>

100% of the awarded funding was expended.

Teen Driving Grant-2013- AL-021-Teen Driving

Total Contracted Funding	<u>\$14,500</u>
Total Funding Balance	<u>\$982.04</u>

94% of the awarded funding was expended. The remaining balance for the year was \$982.04. A portion of this grant was held until the end of September for an anticipated large biker rally occurring in the Tombstone area. The forecasted event did not have the anticipated turn out; therefore, the total grant was not expended.

2012**DUI Grant-2012-AL-012**

Total Contracted Funding	<u>\$10,000</u>
Total Funding Balance	<u>\$601.48</u>

94% of the awarded funding was expended between 1/8/2012 and 9/30/2012

Youth Alcohol Grant-2012-DOJ-015

Total Contracted Funding	<u>\$5,000</u>
Total Funding Balance	<u>\$151.79</u>

96% of the awarded funding was expended between 3/18/2012 and 12/31/2012.

Selective Enforcement Grant-2012-PT-010

Total Contracted Funding	<u>\$5,000</u>
Total Funding Balance	<u>\$19.50</u>

99% of the awarded funding was expended between 3/4/2012 and 9/30/2012.

2011**DUI Grant-2011-AL-008**

Total Contracted Funding	<u>\$25,000</u>
Total Funding Balance	<u>\$7,068.68</u>

74% of the awarded funding was expended between 10/17/2010 and 9/30/2011.

Youth Alcohol Grant-2011-DOJ-013

Total Contracted Funding \$10,000
 Total Funding Balance \$2,722.04

73% of the awarded funding was expended between 3/6/2010 and 12/31/2010.

Selective Enforcement Grant-2011-PT-013

Total Contracted Funding \$23,400
 Total Funding Balance \$14,035.36

40% of the awarded funding was expended between 10/31/2010 and 9/30/2011.

2010**DUI Grant-2010-PT-048**

Total Contracted Funding \$14,824
 Total Funding Balance \$9,969.60

32% of the awarded funding was expended between 11/29/2009 and 9/30/2010.

GOHS - Mandatory Reporting and Related Detail Events

03 Feb	Super Bowl Weekend Enforcement
09 Mar	Spring Break-Port of Entry (POE) Detail
17 Mar	St. Patrick's Day Enforcement
13 Apr	DUI Checkpoint, Highway 80 and Davis Road, Tombstone
04 May	Cinco De Mayo, Saturation Patrols-Countywide
23 May	Project Graduation-Buena High School, Sierra Vista
24 May	Project Graduation-Valley Union High School, Elfrida
25 May	Memorial Day Weekend, Saturation Patrols-Countywide
14 Jun	Explorer CUB's Detail-Countywide
17 Jun	Youth Camp hosted by SVPD-Dangers of Impaired Driving, Sierra Vista
04 Jul	DUI Task Force Saturation Patrol-Countywide- 4th of July Holiday
20 Jul	DUI Task Force-Port of Entry Detail-Naco/Douglas POEs
24-26 Jul	SFST School-Fort Huachuca
03 Aug	DUI Task Force Saturation Patrol-Countywide-Back to School
31 Aug	DUI Task Force Checkpoint-Sierra Vista Area-Labor Day Weekend Holiday
20-21 Sep	DUI Task Force-Biker Rally-Tombstone Area
01 Oct	National Night Out-Sierra Vista
31 Oct	Halloween Saturation Patrol-Countywide
09 Nov	DUI Car Show-Sierra Vista
29 Nov	Thanksgiving Saturation Patrol-Countywide

01-31 Dec	Holiday DUI Kick-off-Countywide
03-06 Dec	SFST Instructor/SFST School-held at Fort Huachuca-4 agencies participated
08 Dec	Shop With a Cop Event-Sierra Vista
14 Dec	CUBs detail, cooperative effort with SVPD, Cochise County SO, and AZ State Liquor Control-Countywide
14 Dec	Shop With a Cop Event-Benson

Statistical Data

2013 Reportable Traffic Safety Data

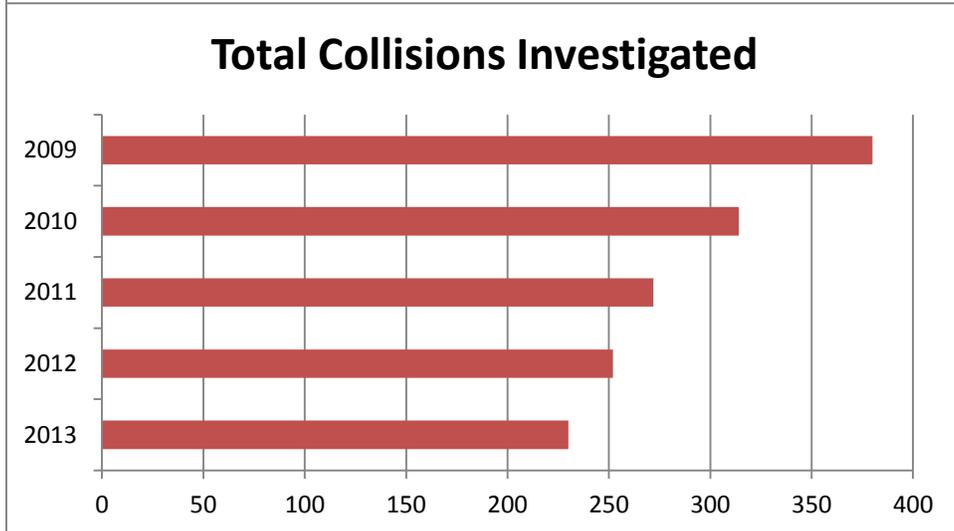
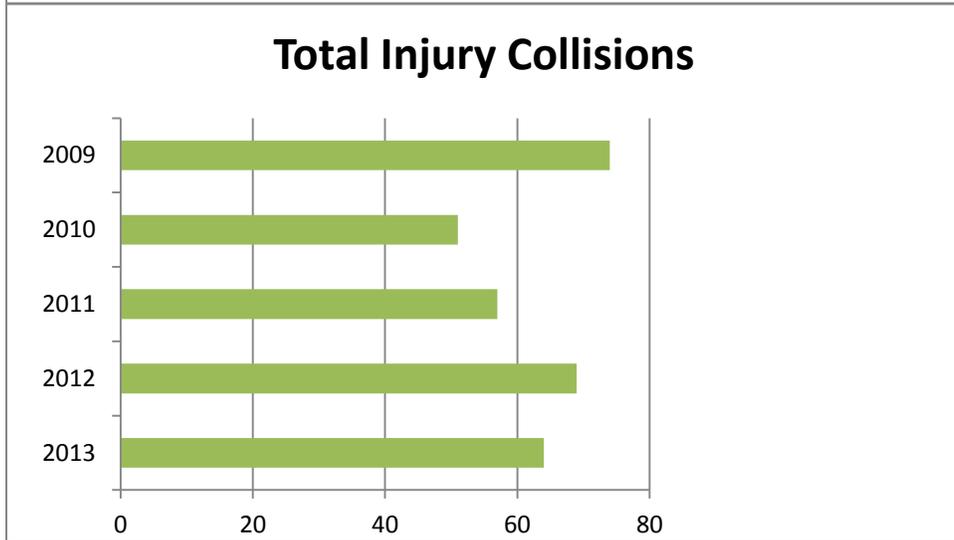
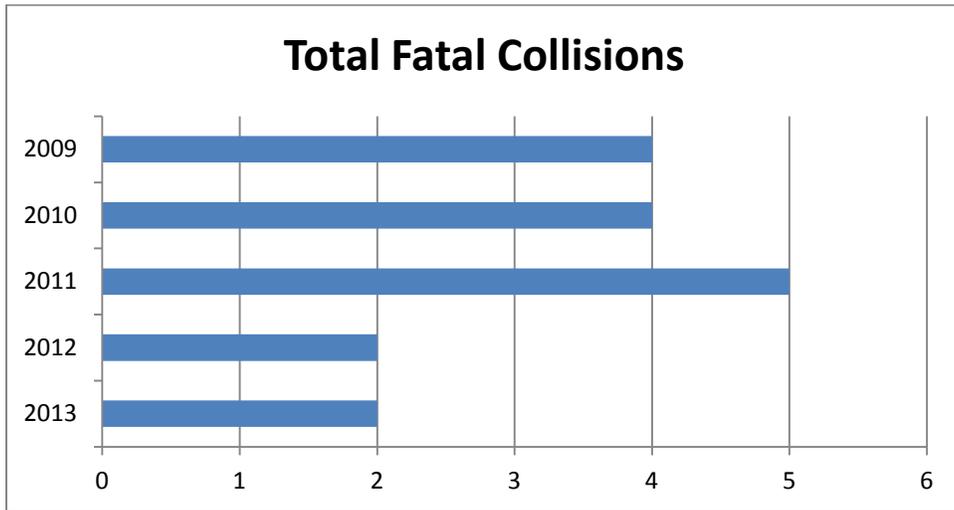
2013 Statistical Data

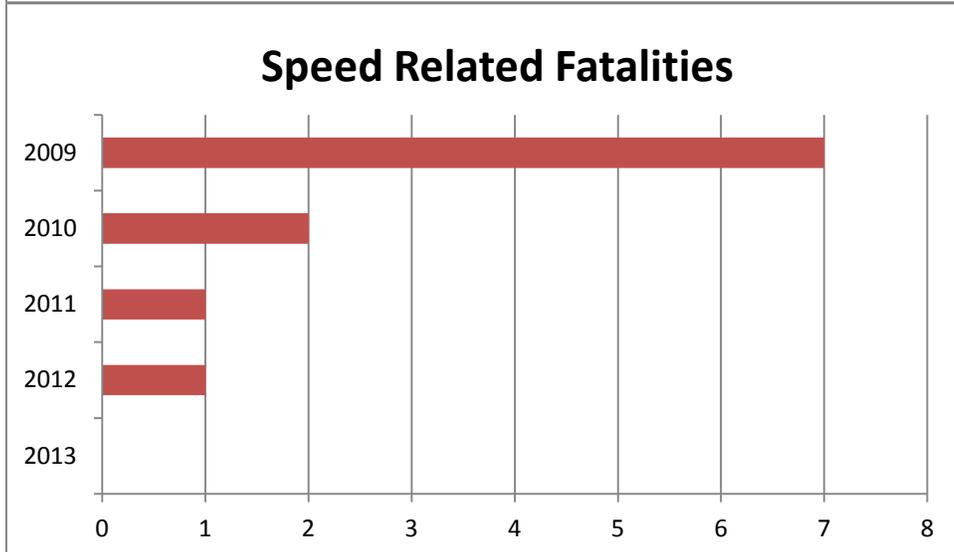
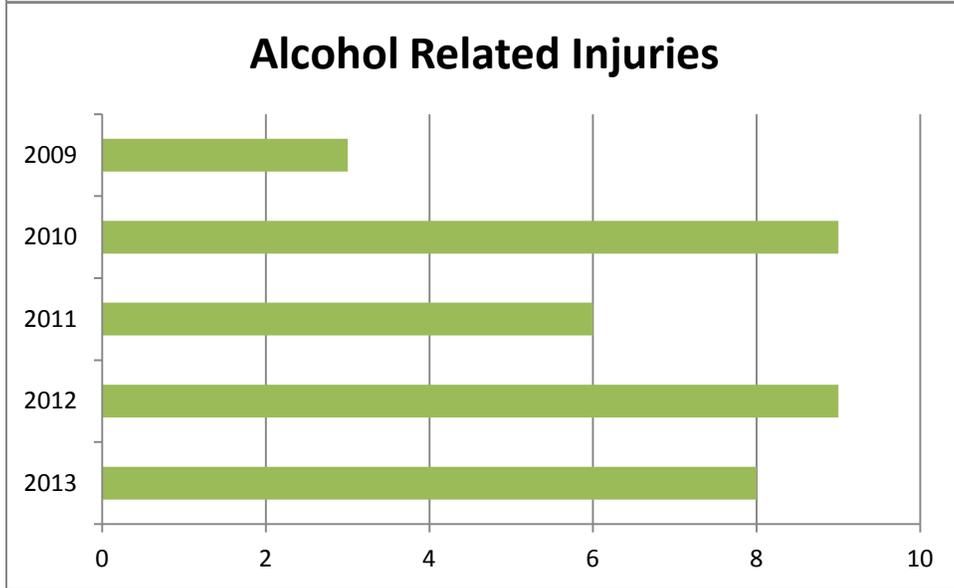
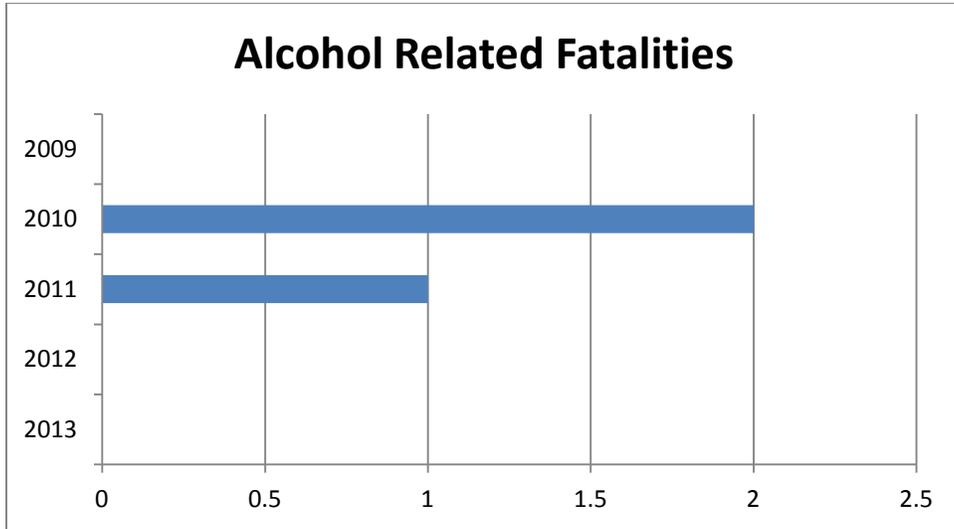
Total Fatal Collisions	2	
Total Injury Collisions	64	
Total Collisions Investigated	230	
Alcohol- Related Fatalities	0	
Alcohol- Related Injuries	8	
Speed Related Fatalities	0	
Speed Related Injuries	32	
Pedestrian Fatalities	0	
Pedestrian injuries	1	
Bicycle Fatalities	0	
Bicycle Injury	3	
Total DUI Arrest	65 Arrests	148 Offenses
Total Misdemeanor DUI Arrests	64 Arrests	147 Offenses
Total Aggravated DUI Arrests	7 Arrests	12 Offenses
Total Extreme DUI .15 Arrest	21 Arrests	25 Offenses
Total DUI-Drug Arrests	29 Arrests	34 Offenses
Underage Alcohol Violations –Title 4	52 Arrests	58 Offenses
Underage DUI Arrests	6 Arrests	12 Offenses
Underage DUI-Drug Arrests	5 Arrests	5 Offenses
Total Agency Citations	2,914	
Speed Citations	1,463	
Red Light Running Citations	10	
Seat Belt Citations	55	
Child Safety Seat Citations	26	

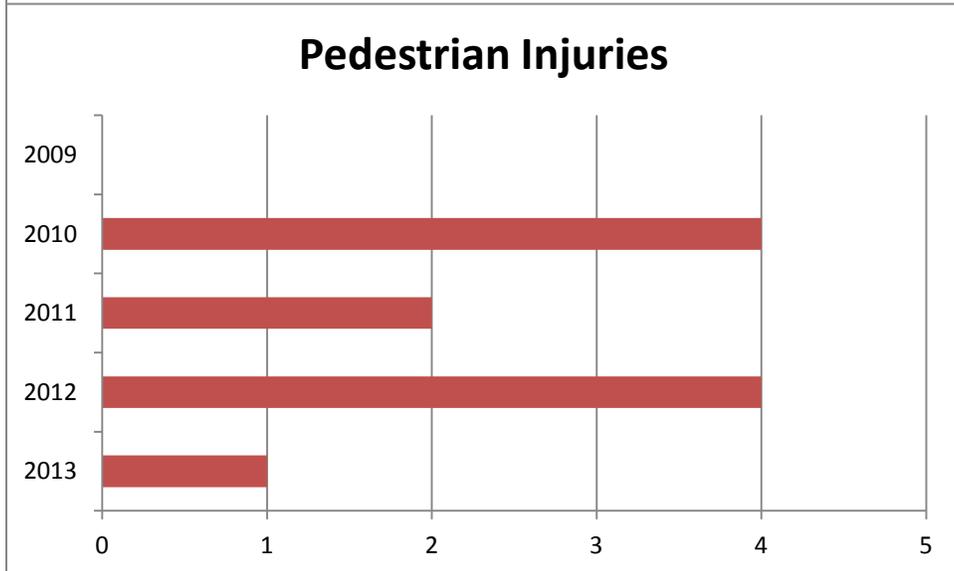
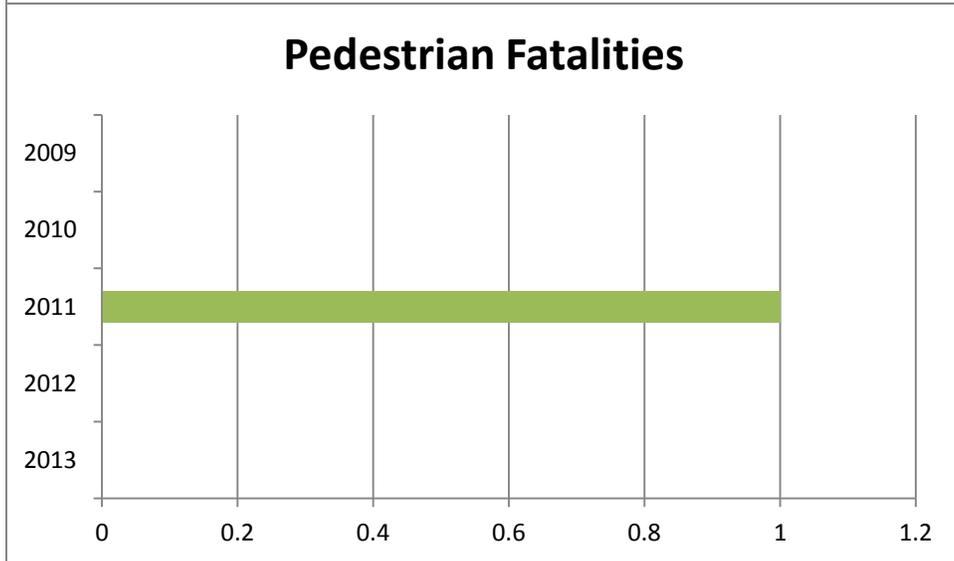
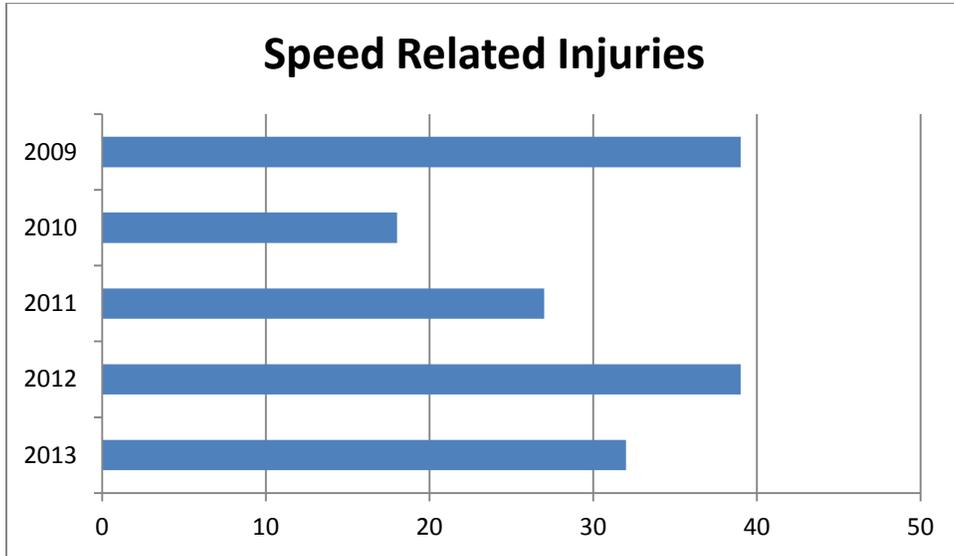
5-Year Collective Statistics

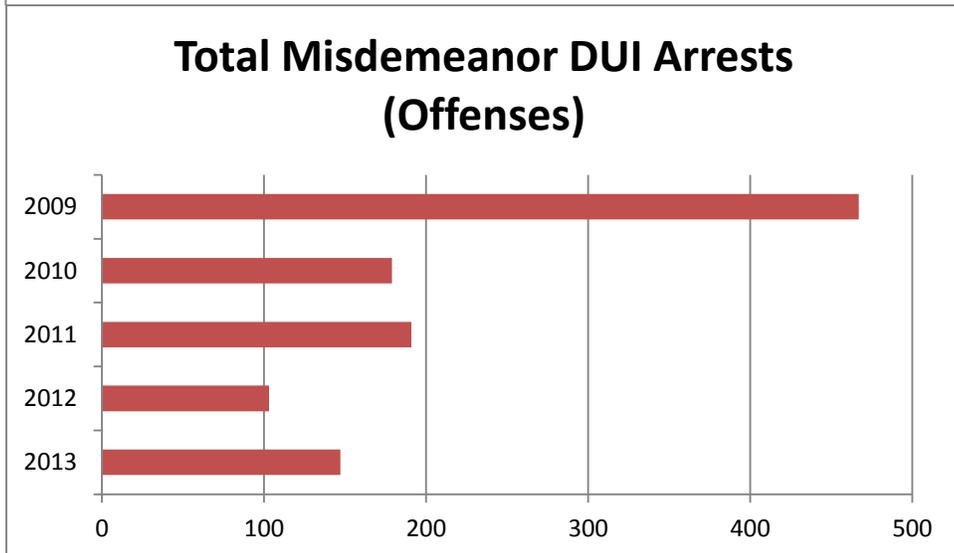
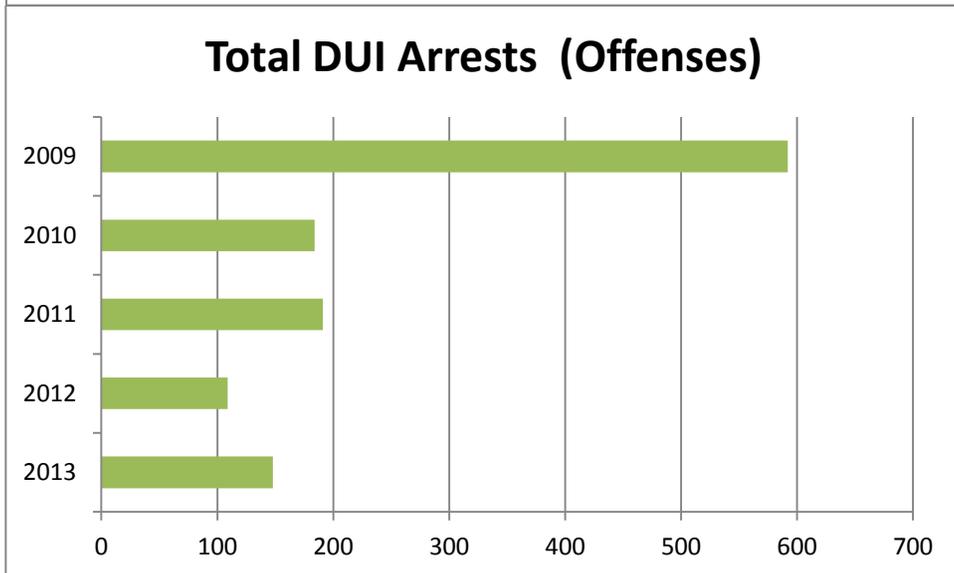
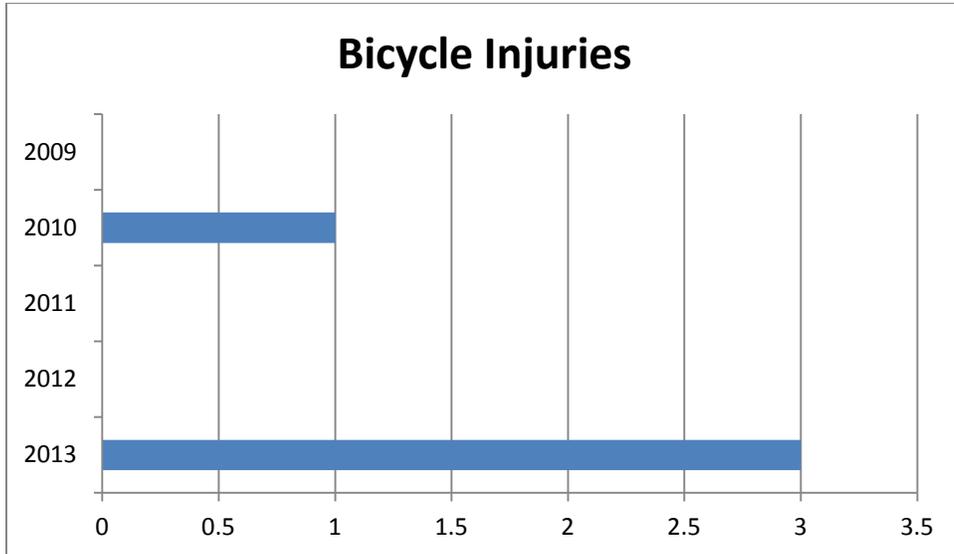
	2013	2012	2011	2010	2009
Total Fatal Collisions	2	2	5	4	4
Total Injury Collisions	64	69	57	51	74
Total Collisions Investigated	230	252	272	314	380
Alcohol Related Fatalities	0	0	1	2	0
Alcohol Related Injuries	8	9	6	9	3
Speed Related Fatalities	0	1	1	2	7
Speed Related Injuries	32	39	27	18	39
Pedestrian Fatalities	0	0	1	0	0
Pedestrian Injuries	1	4	2	4	0
Bicycle Fatalities	0	0	0	0	0
Bicycle Injuries	3	0	0	1	0
Total DUI Arrest/Offenses	148	109	191	184	592
Total Misdemeanor DUI Arrests/Offenses	147	103	191	179	467
Total Aggravated DUI Arrests/Offenses	12	4	0	4	40
Total Extreme DUI .15 Arrests/Offenses	25	37	27	25	73
Total DUI-Drug Arrests/Offenses	34	10	23	55	66
Underage Alcohol Violations - Title 4 Offenses	58	189	143	159	296
Underage DUI Arrests/Offenses	12	9	15	27	74
Underage DUI Drug Arrests/Offenses	5	2	8	11	26
Total Agency Citations	2914	4482	3639	4116	5431
Speed Citations	1463	2154	1730	2148	1181
Red Light Running Citations	10	29	28	28	26
Seat Belt Citations	55	104	81	89	128
Child Safety Seat Citations	26	53	54	44	36

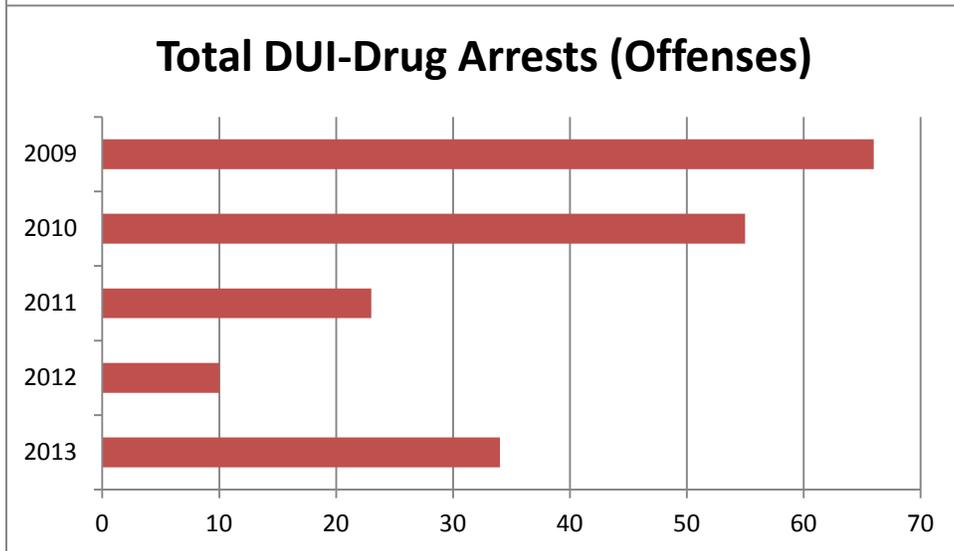
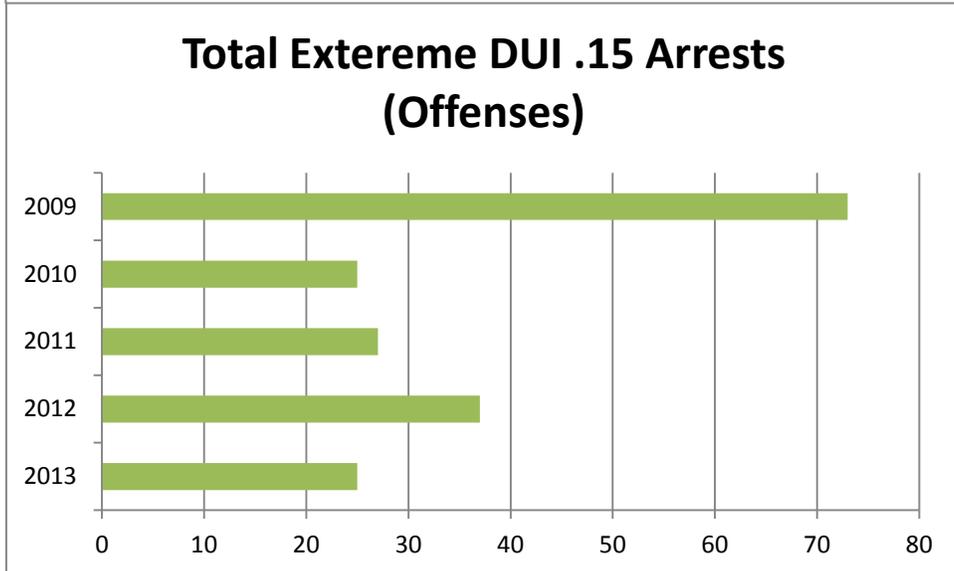
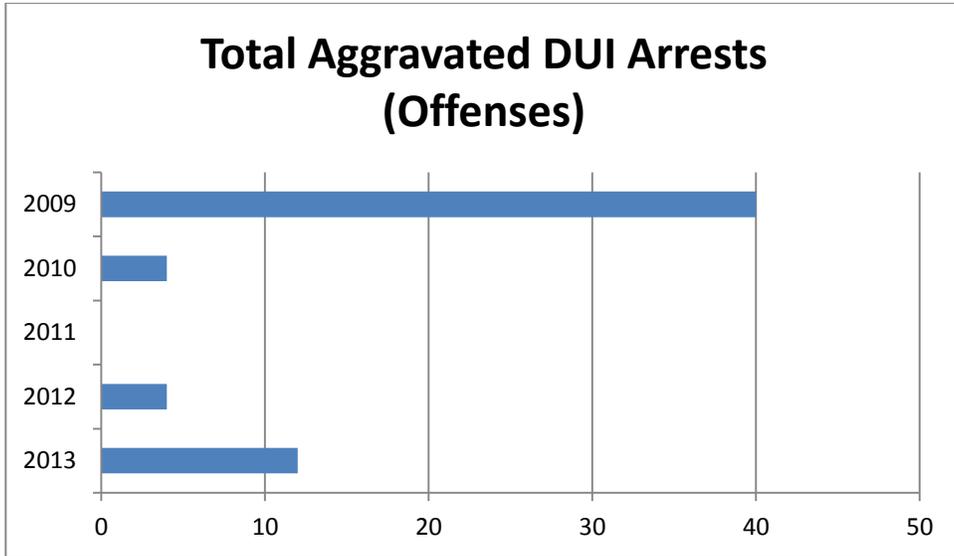
Collective 5-Year Breakdown by Category

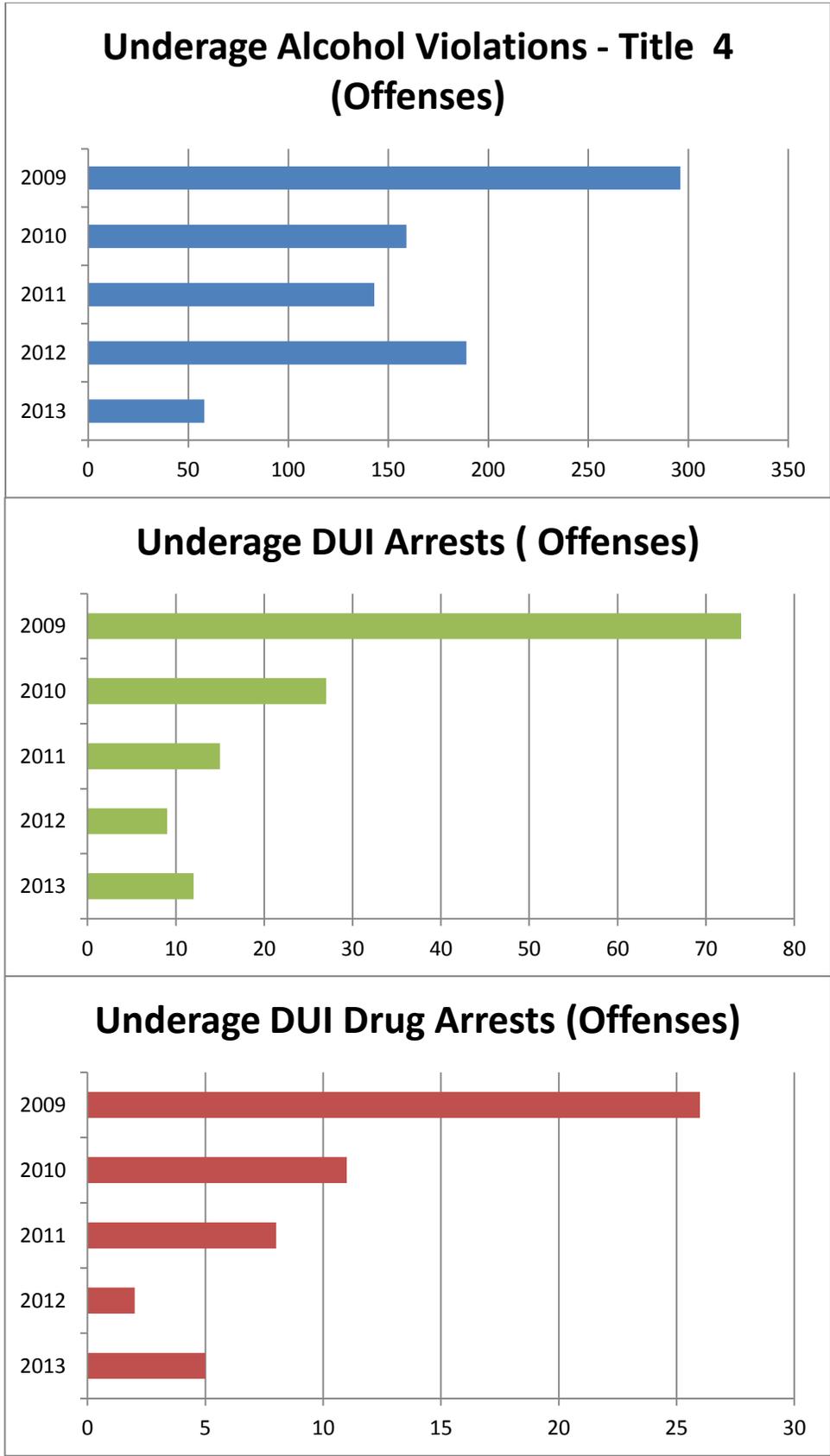


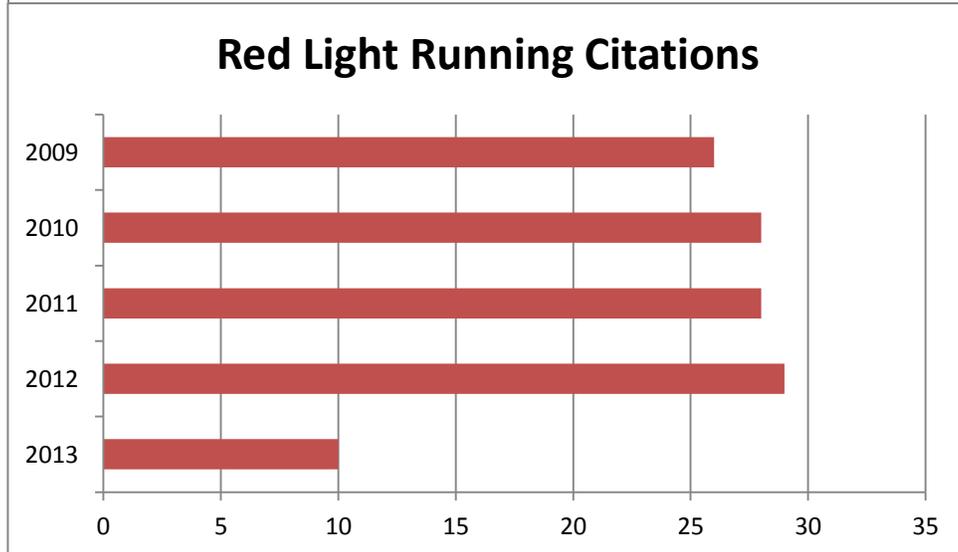
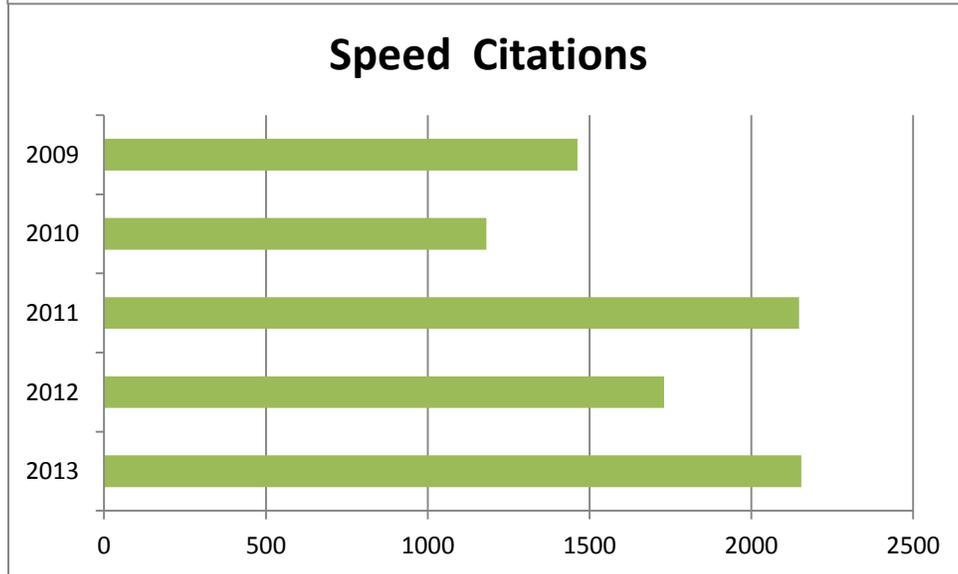
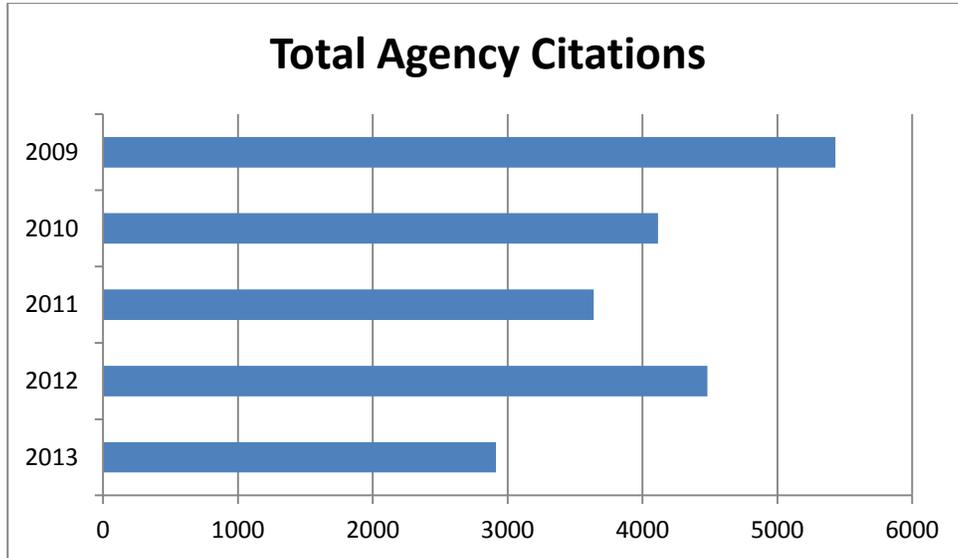


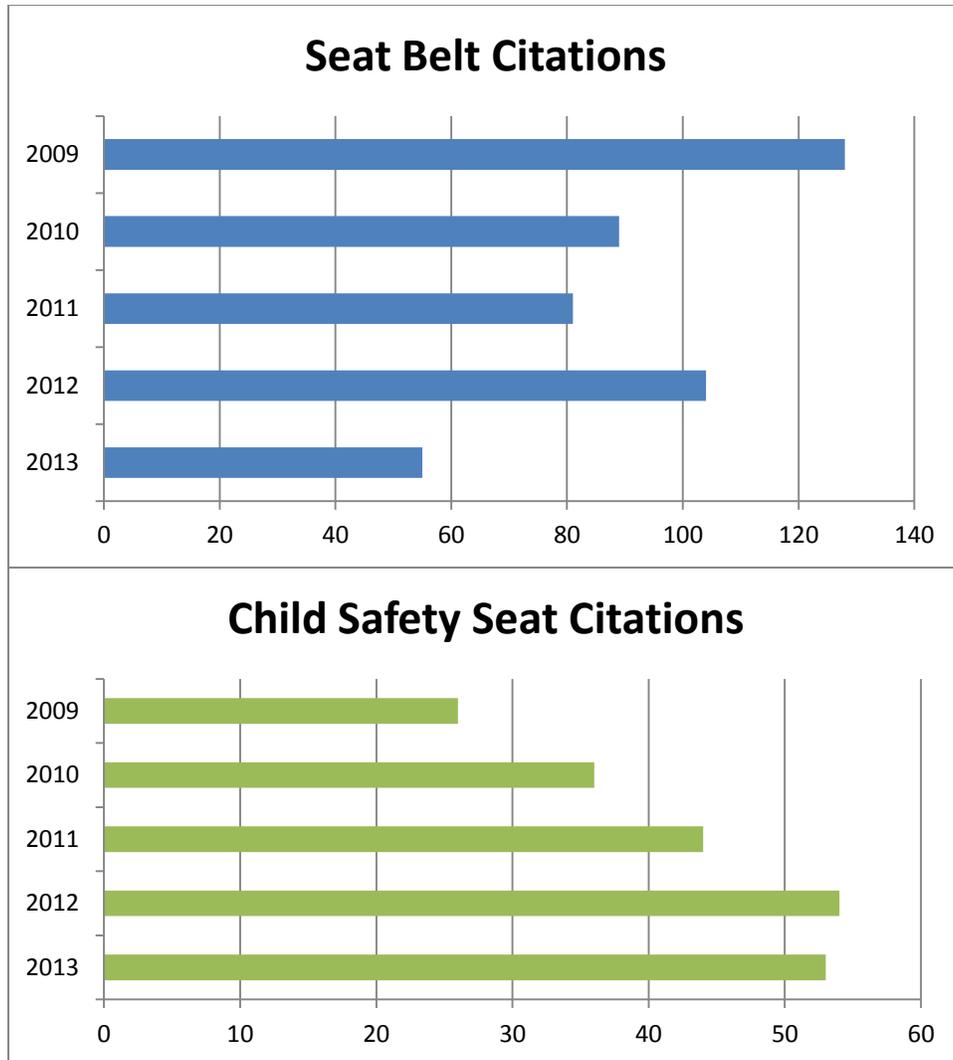












Conclusion

Over the past five years, there has been an overall decline in the following collision-related areas: collisions overall, alcohol fatalities, speed fatalities, pedestrian fatalities, and pedestrian injury collisions. The majority of the other collision-related areas have remained constant; however, there was a marked increase in the amount of bicycle fatalities in 2013. Additionally, there has been a collectively steady decline in the overall amounts of DUI arrests and youth alcohol-related arrests. Consistently, there has been a steady constant related to citations issued overall, including speed citations and child restraint violations. There has been a decline in the amount of red light citations and seat belt citations issued.

The focus for 2014 should include proactive enforcement of bicycle related traffic law enforcement, red light violators, and seatbelt violations. Aside from the mandatory participation in GOHS mandated events, monthly selective enforcement details will be conducted in all areas of the county where these violations can be aggressively enforced.

Evidence Division



Overview

The Evidence Division is one of the most critical components in law enforcement. The Evidence Division provides accountability, storage, and disposition of all property or evidence for the Cochise County Sheriff's Office. Approximately 78,123 items of property and evidence were processed in the time period of January 1, 2009 through December 31, 2013. As of December 31, 2008, the division had approximately 25,000 active items of evidence. Prior to August 2000, evidence items were accounted for on paper; therefore, the number of active and processed items has been estimated. From August 2000 to date, the Spillman Evidence Database is being utilized to track all evidence and property items processed by this division.

Staffing

The Evidence Division is responsible for the management of all evidence for the Cochise County Sheriff's Office. Currently, the agency has two highly motivated full-time employees having a combined total of 46 years of law enforcement and evidence management experience. In the past five years, the Evidence Division has experienced a couple staff turnovers. The staffing of the Evidence Division is based primarily on function versus size of the agency. The Cochise County Sheriff's Office functions essentially determine the amount of evidence obtained and processed. Based on this, the recommended staff needed in the Evidence Division to support current functions is four full-time employees. The Evidence Division has multiple responsibilities and statutory requirements to fulfill. Employees are aggressively moving forward and addressing many of the requirements. Although, the division cannot sufficiently accommodate evidence pickups from the substations nor can the Patrol Division transport evidence due to limited staffing. The deputies designated as substation evidence custodians do not have sufficient

time to process evidence as needed due to patrol duties. Public safety comes first. However, that has increased the evidence custodian responsibilities but not the resources.

Function

The duties involved in the management of evidence include but are not limited to: daily processing, categorizing, and warehousing all physical evidence submitted by the deputies. All digital evidence is verified and entered in the Spillman Evidence Database. In addition to in-processing, the evidence division reviews all active evidence items for disposal, release, and continued storage requirements. The Evidence Division also is responsible for the transportation of evidence to the Arizona Department of Public Safety (DPS) lab, courts, substations, as well as to other agencies. The destruction and disposal review process is one of the most time consuming functions in the Evidence Division. According to the International Association of Property and Evidence (IAPE), the international average destruction review time frame for a single criminal case involving evidence is 30 minutes. This division currently has a backlog of approximately 11,500+ cases needing to be reviewed for destruction and disposal. It would take one evidence custodian designated to only review these cases every day, eight hours a day for approximately the next three years to eliminate the back log. This would be his or her sole function and does not include any additional cases coming up for review during the time period. The current staffing prevents this from happening. The Evidence Division also manages all digital evidence which entails converting taped audio and video items to digital format. All copies of digital evidence are provided by the Evidence Division.

Evidence Facility

The evidence facility is not a standalone building and is comprised of fragmented locations of storage. The Evidence Division is composed of one main evidence room currently located in the Sheriff's Administration Building in Bisbee, AZ. However, due to a lack of storage space, the division currently utilizes five metal storage units, rooms in other nearby buildings, a walk-in refrigerator, a walk-in freezer, a narcotics vault, and two vehicles lots for evidence storage. The Evidence Division has seriously exceeded the storage capacity in all of these areas. The vehicle lots are at two separate locations, Judd Drive and next to Fleet Services near Melody Lane. Due to lack of storage space for evidence, the substation temporary evidence rooms have become more long term and also are at capacity.

Fleet Operations

Currently, the Evidence Division has two evidence vehicles, six cylinder ½ ton pickups with toppers. Both vehicles have served the basic needs to date. However, they should be considered for replacement based on capacity and needs. The division does not have a vehicle capable of transporting heavy and bulky items; therefore, these types of items remain at the substations pending movement. The Evidence Division does not have a major crime scene mobile evidence vehicle to accommodate evidence processing at

major crime scenes, as well as search warrants. This would benefit the Sheriff's Office with efficient on-scene processing of crime scene evidence.

Evidence Vehicle Storage

The Evidence Division has two evidence vehicle storage lots. Both lots are at capacity based on size and are located miles apart. Future consideration for facilities would ideally include an enclosed space to secure and process evidence vehicles.

Projects

The Evidence Division has several ongoing projects: inventories or audits, destruction reviews, weapon auctions, and propertyroom.com auctions. Due to staffing limitations, projects become secondary to the in-processing of evidence, evidence transports, property and evidence releases, narcotics disposals, and digital evidence processing. The division currently has a backlog in destruction reviews that encompasses cases dating from 2003 to 2012.

OSHA Concerns

The current evidence storage facility creates several concerns related to safety for the staff required to work in these areas. Due to the overcapacity in storage, tripping and falling hazards have been created. In addition, due to retention requirements by Arizona Revised Statutes, the narcotics storage area is above capacity and is not properly ventilated, which may create health and safety concerns. This is due to the absence of temperature control and poor ventilation. The walk-in freezer also is a hazardous work environment due to over capacity. The freezer unit is over full and workspace has become non-existent. For staff safety concerns, the freezer unit must be replaced.

Needs

This Evidence Division is in dire need of workspace and storage space. Ideally, the Evidence Division needs to have a facility that will accommodate for storage of all current evidence in one geographical location and provide for future expansion. The current evidence storage configuration is logistically fragmented. The evidence room layout should accommodate for separate storage space for similar items; for example, separate areas for storage of weapons, narcotics, etc. In addition, the evidence personnel need a separate room from the evidence storage area to be utilized as office and workspace to provide more efficient evidence processing. This also would eliminate constant exposure by the evidence personnel to odors emitted by the stored evidence. The walk-in freezer is at capacity, due to DNA long term statutory storage requirements for sex crimes and homicides. The need for a larger walk-in freezer has become urgent and can be considered an emergency. The narcotics vault needs to be environmentally controlled and properly ventilated. The current media configuration for digital evidence needs to be replaced. The DIMS II system is recommended. There are too many problems

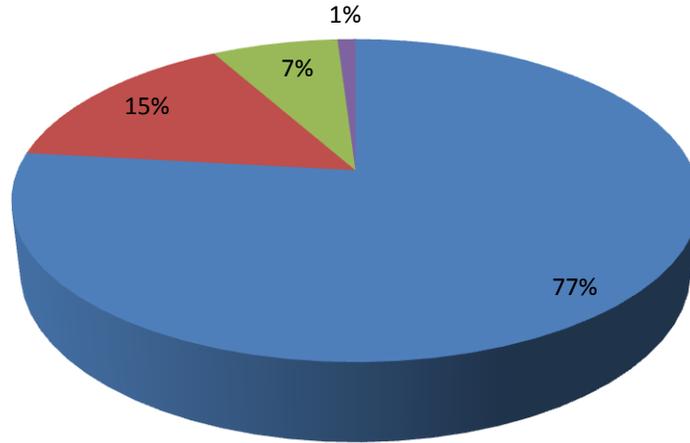
with the current PUMA system. The current system does not recognize the deputy issued cameras. Therefore, the deputies continuously must remove the memory cards to download images causing unnecessary wear on the equipment and as a result, the system becomes not so user friendly. The division's evidence vehicles should be replaced with vehicles that provide for heavier load requirements and towing capacity. Several bulk evidence items should be transferred to the main evidence locations, but the current vehicles do not have lift gates or the ability to transport oversized items. At least one of the vehicles needs to be big enough to haul large loads and have a lift gate to accommodate loading heavier items.

Statistics

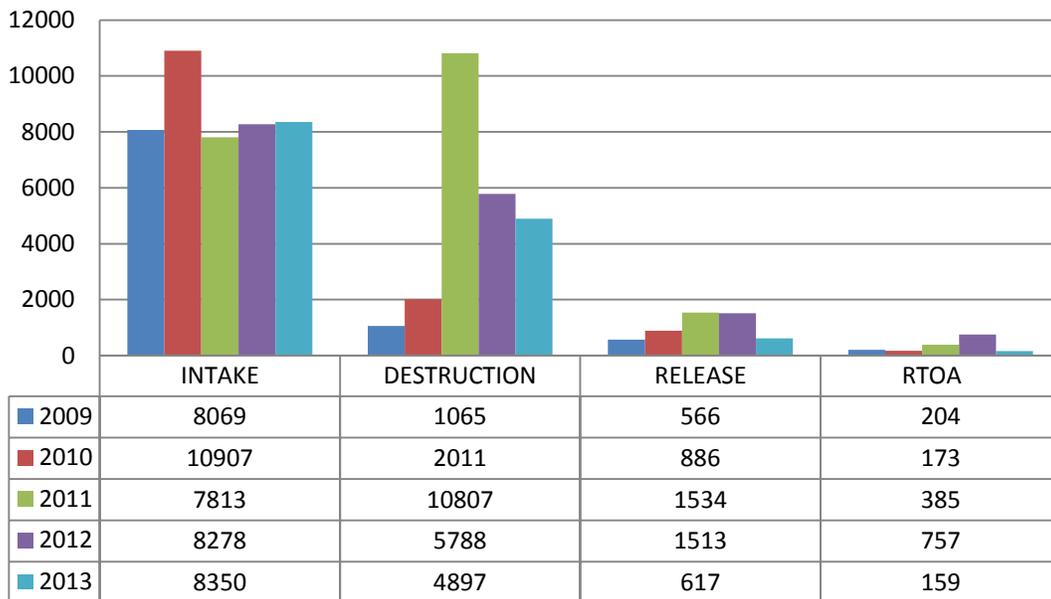
As mentioned previously, the Evidence Division has processed approximately 78,123 items of property and evidence. This figure is comprised of intake, destruction, releases, and items currently at the lab. The movement of items is summarized on the Evidence Movement chart. In addition, graphs reflecting the statistics for each year, 2009 to 2013, are categorized by types of evidence. The graphs identify if the evidence was processed for intake, destruction, destroyed, auctioned, released to owner (RTO), released to owner representative (RTOR), or released to other agency (RTOA).

Evidence Movement 2009 - 2013

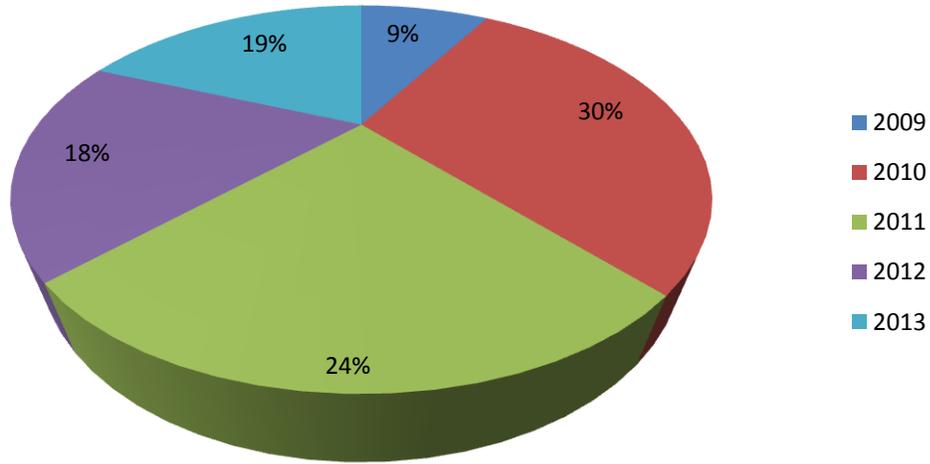
■ INTAKE ■ DESTRUCTION ■ RELEASE ■ RTOA



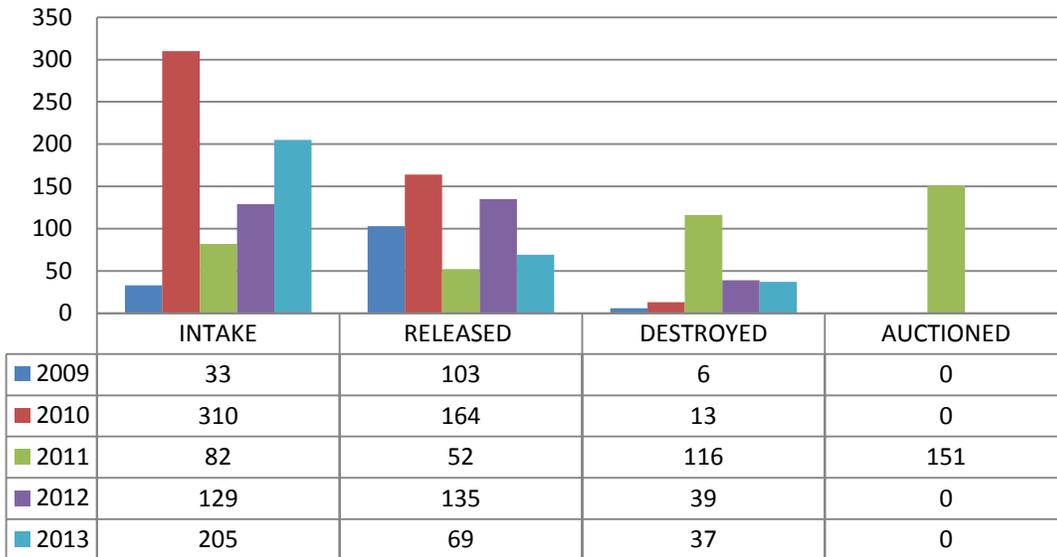
Evidence Movement 2009 - 2013



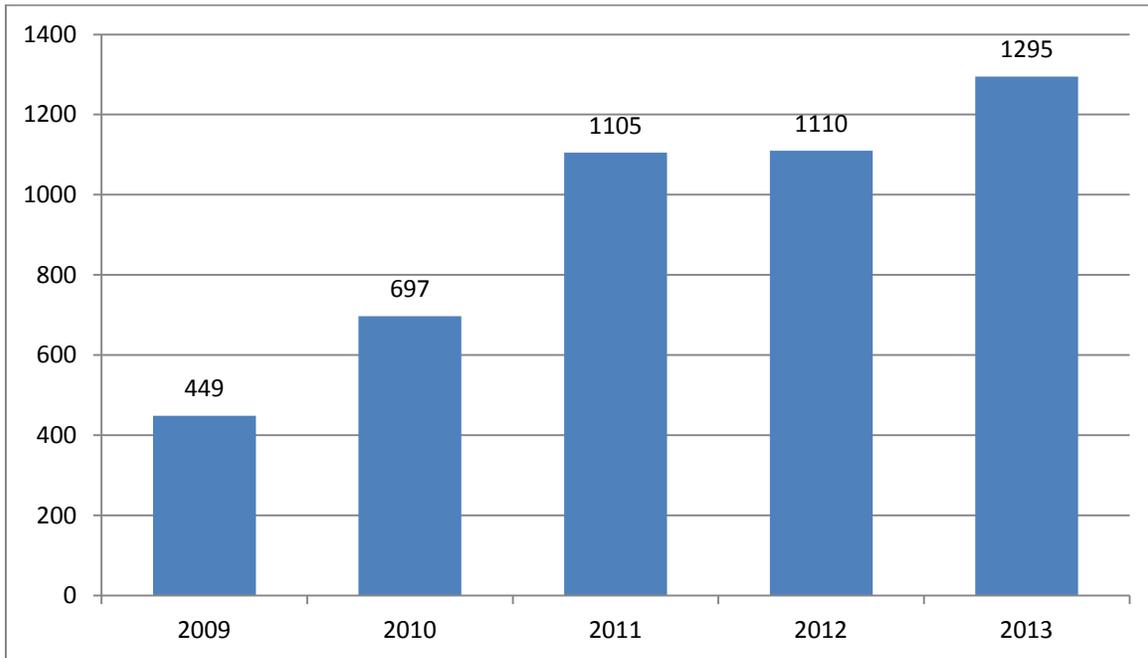
Evidence Weapons 2009 - 2013



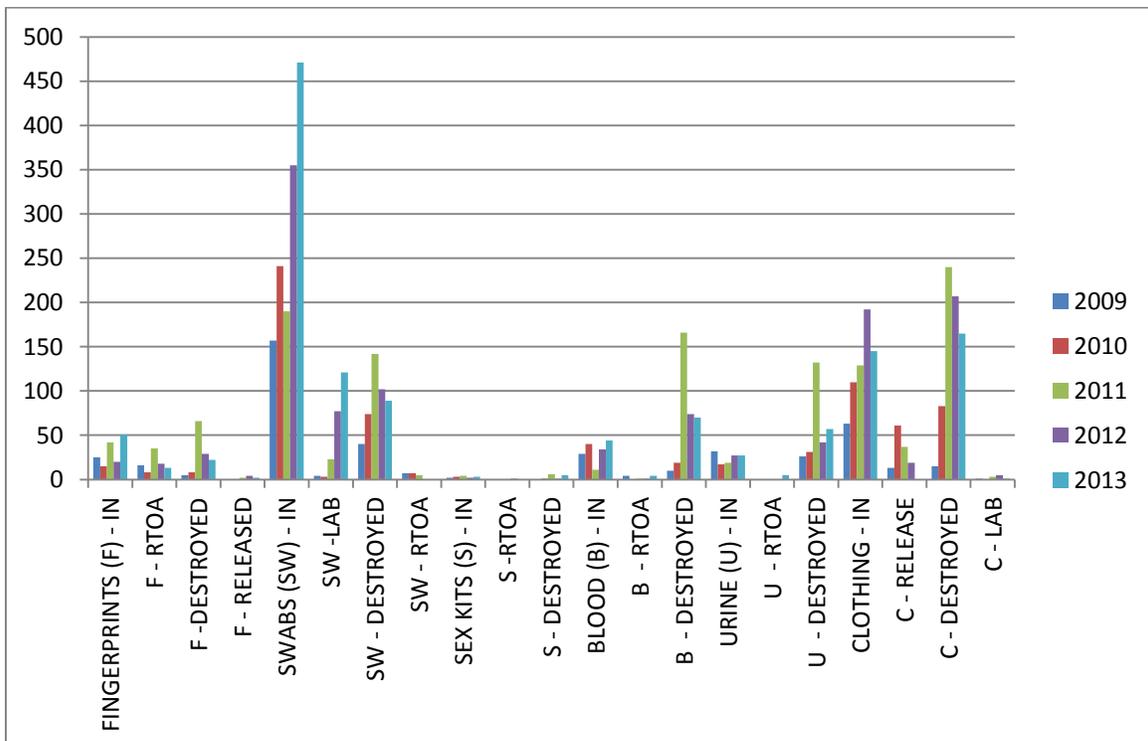
Evidence Weapons and Accesories 2009 - 2013



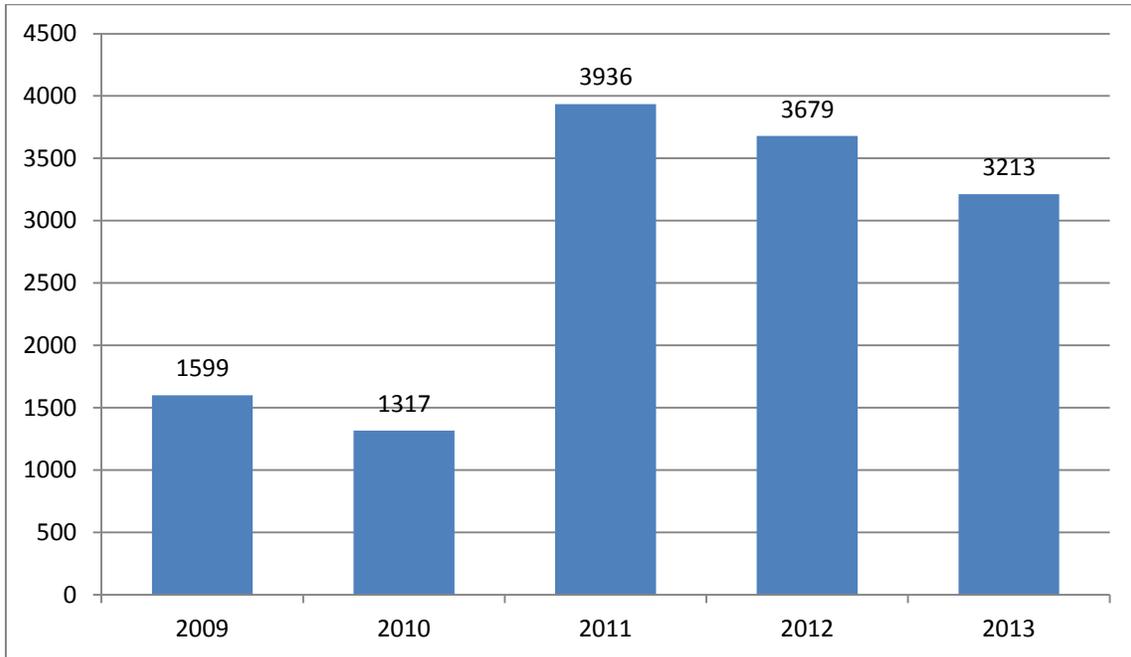
Evidence Forensic Items 2009-2013



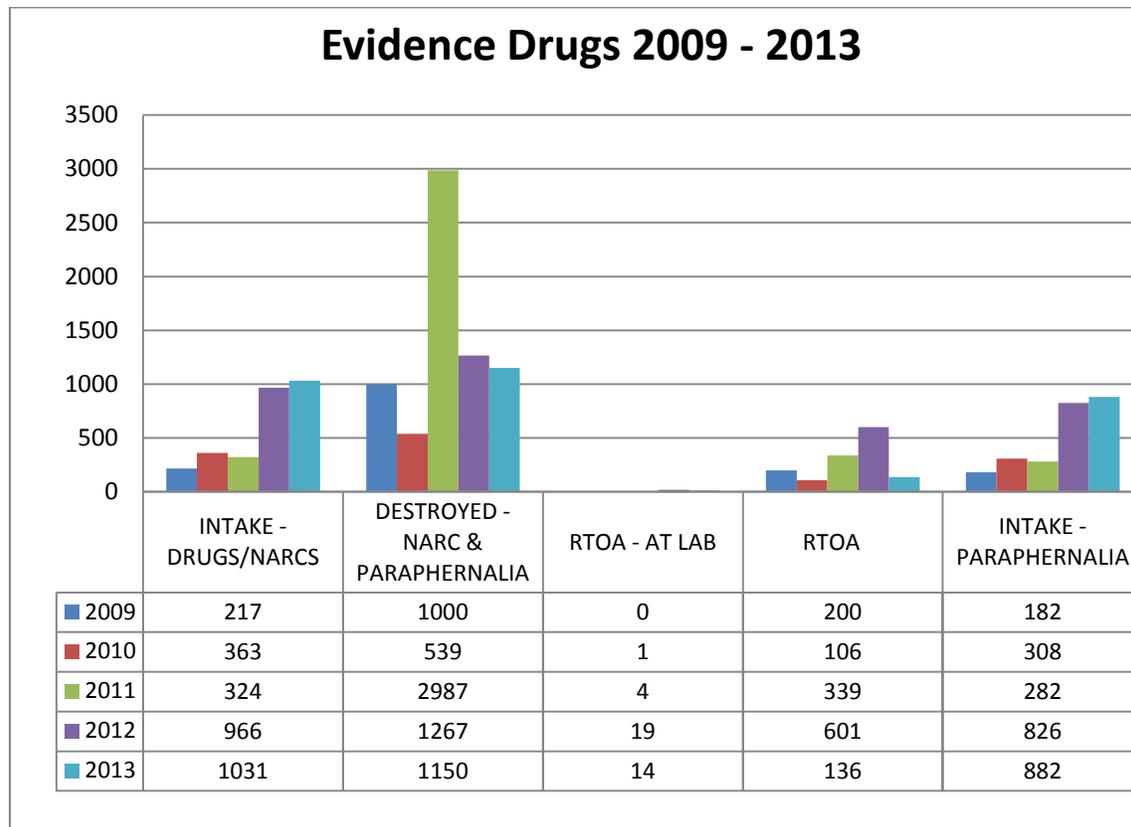
Evidence Forensic Items 2009 - 2013



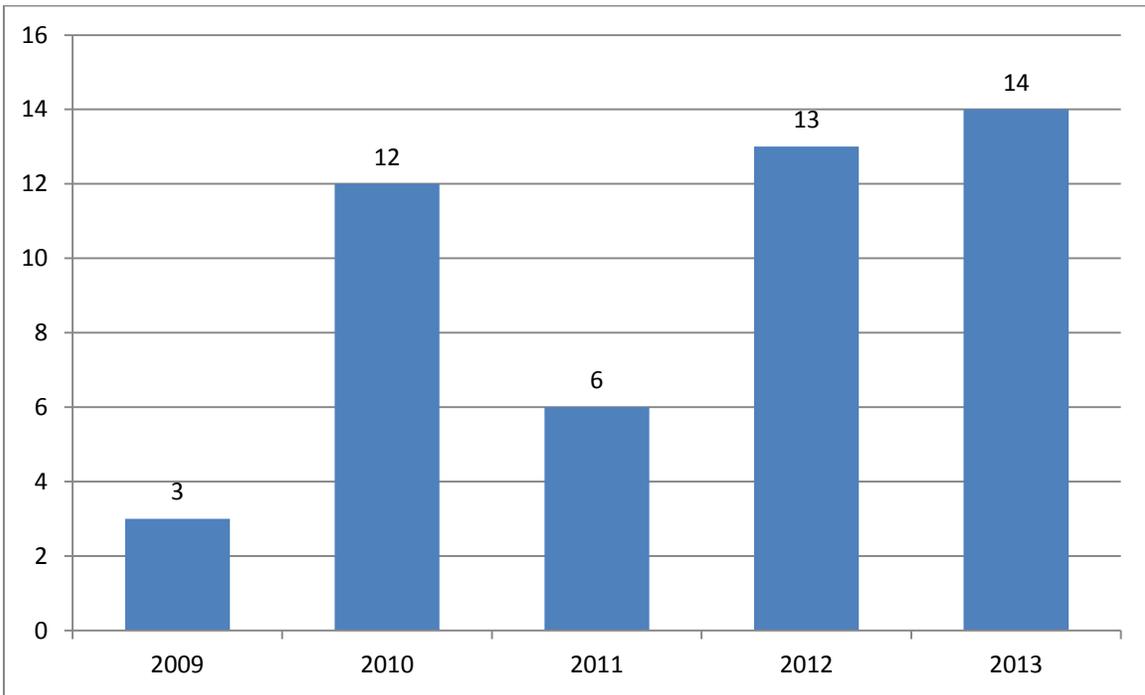
Evidence Drugs 2009 – 2013



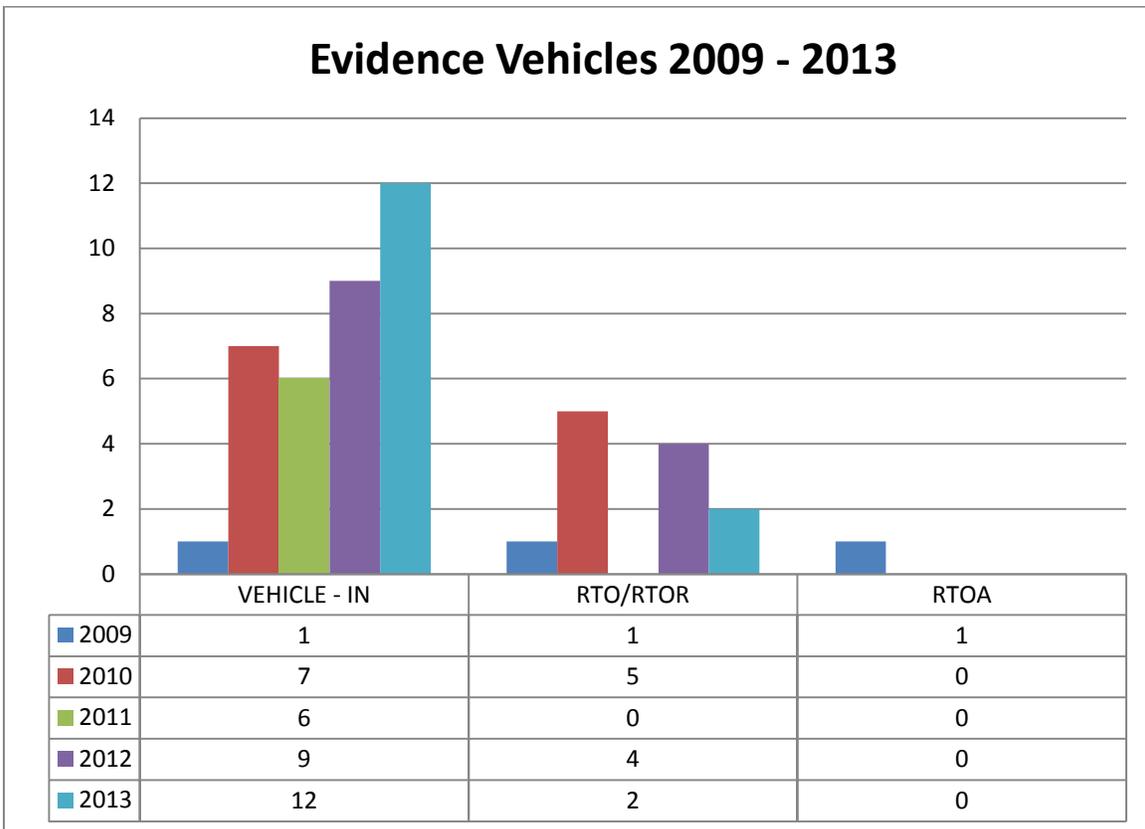
Evidence Drugs 2009 - 2013



Evidence Vehicles 2009 - 2013



Evidence Vehicles 2009 - 2013



Explorer Program

Overview

The Cochise County Sheriff's Office Explorer Post 417 is for youth ages 14-21 years of age interested in law enforcement. This program falls under the Boy Scouts of America. Post 417 has been in existence with the Sheriff's Office for over ten years. The post has a dual purpose. One is to provide youth insight into the law enforcement community. They are able to learn about the different aspects of law enforcement, such as patrol, traffic investigation, investigations, dispatch, and detention. The other purpose is to provide a community service. Several of the Explorer details may not entail law enforcement, but it provides a service to the community. This post is mostly led by the youth of the program, and the adults are there for guidance and mentoring.

For any function, meeting or event, at least one advisor needs to be in attendance. Meetings are twice a month for approximately one hour during the school year and two hours during the summer. Events can last from just a few hours to all day, including the evening. Advisors put in a minimum of two hours for meetings each month in addition to hours put in on details which vary monthly.

There has not been a set budget for the program since all funds are from donations and fund raisers. Post 417 relies heavily on generous donations from the community.

Staffing

Currently, there is one paid deputy and one volunteer as advisors for the program. Other deputies and volunteers assist from time to time.

Currently, there are approximate 15 members. Membership fluctuates from month to month. In the summer of 2005, there were approximate 30 members. Over the past five years, the Explorers Program have maintained between 15 and 18 explorers during each year.

Events

Benson

Butterfield Days
- traffic control and parking
Fourth of July Activities
- traffic control, parking, and security
Relay for Life
-traffic control

Bisbee

Bisbee 1000
-traffic and crowd control

St David

Monastery Festival (May/Nov)
-traffic control and parking

Sierra Vista

Hummingbird Triathlon

- traffic control

Youth Smart Start Sports Camps

-mentor youth

Veteran's Run

- traffic control

Soccer Camp

-mentor youth

Fun Run's

- traffic control

Fun Fest

- traffic control, parking, and security

October Fest

-traffic control, parking, and security

CHIP ID Event

-CHIP ID for the community

Vehicle Identification Number (VIN) Etch

-assist to etch VIN numbers on vehicles

CCSO Fund Raiser Car Wash

-wash vehicles

Douglas

Honor Guard Training and Camp

-attend training for honor guard duties

CHIP ID Event

-CHIP ID for the community

Budget

In 2003, there was no money to make any purchases. Since 2003, the program has performed numerous details and events to raise money and in 2013, had approximately \$8,000. In 2013, a large donation of \$50,000 was made to the program. Due to this donation, the program purchased the following items in the last year:

New uniforms

Honor guard equipment

Radios

Several of the participating events, such as October Fest, Bisbee 1000, and St David Monastery also have contributed funds. These donations are not guaranteed and range in generosity.

Concerns

Transportation – Currently, Explorers are shuttled to an event, with the exception of a few Explorers who can drive.

Meeting Location – Currently, the Explorers Program meets at the Foothills Office in Sierra Vista. The program is currently looking for a larger meeting location.

Goals

The next year should include all the previously listed events. The program would like to continue to attain all members, new uniforms, and develop a transportation approach to include logistical issues related to maintenance, upkeep, and purchase of vehicle.

Patrol Division

The following graphs summarize eight areas of patrol level activity which were identified as the most significant and common in day to day operations. They include:

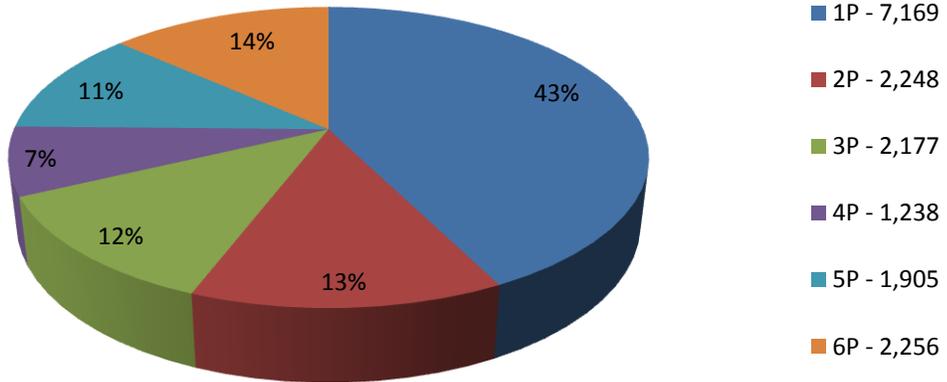
1. Burglaries
2. Thefts
3. Sex Offenses
4. Drug Offenses
5. Assault/Domestics
6. Criminal Damage and Mischief
7. Traffic Accidents
8. DUI

During 2013, the Cochise County Sheriff's Office Patrol Division handled 16,334 calls for service. In order of volume, the districts are ranked as follows:

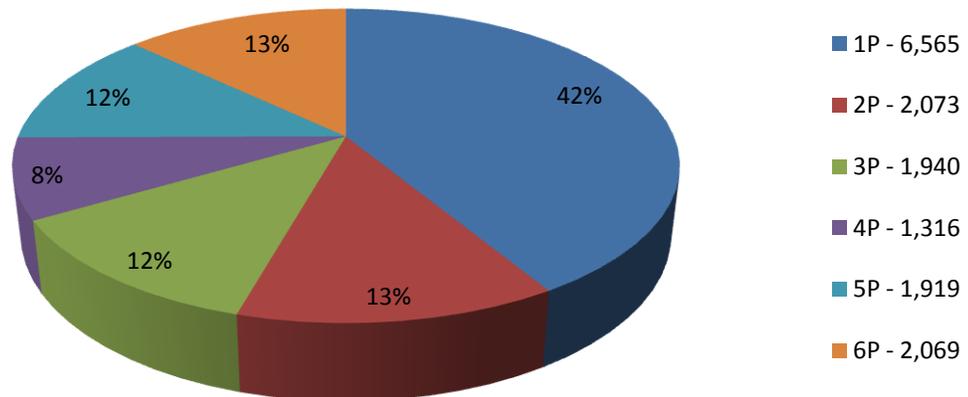
1. Sierra Vista 1P (41.3%)
2. Bisbee 2P (13.1%)
3. Benson 6P (13%)
4. Douglas 3P (12.2%)
5. Willcox 5P (12.1%)
6. Elfrida 4P (8.3%)

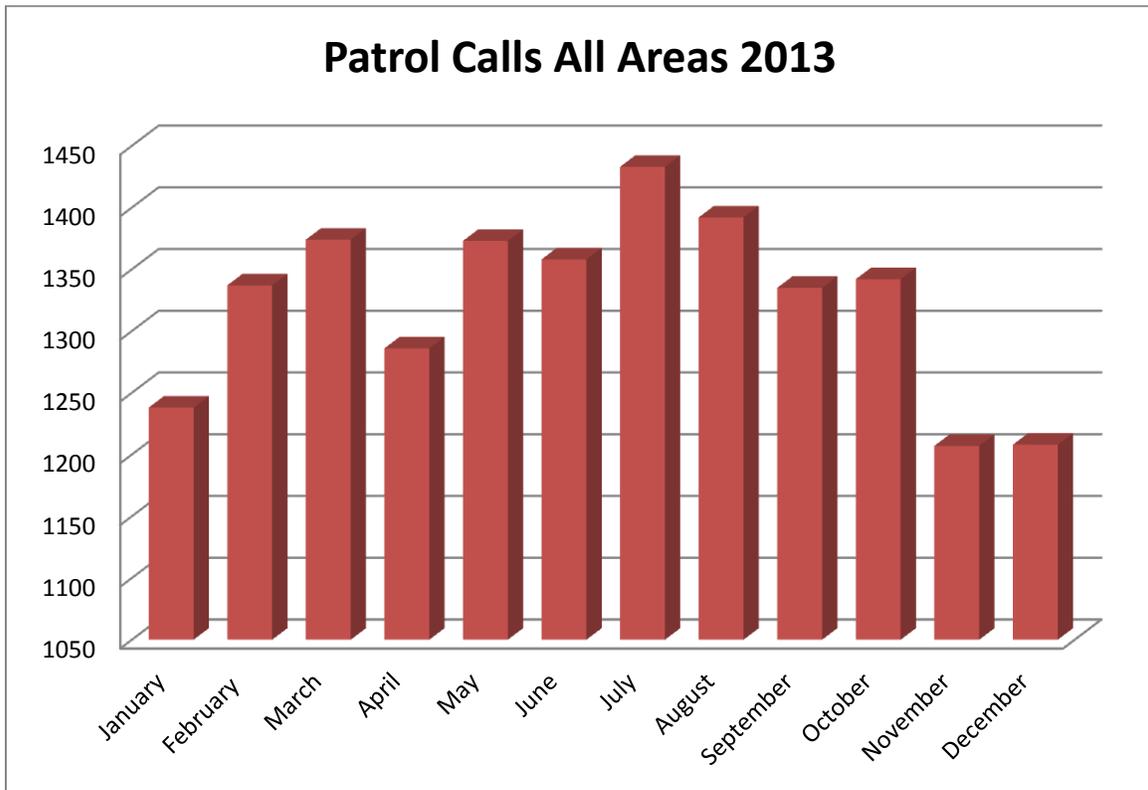
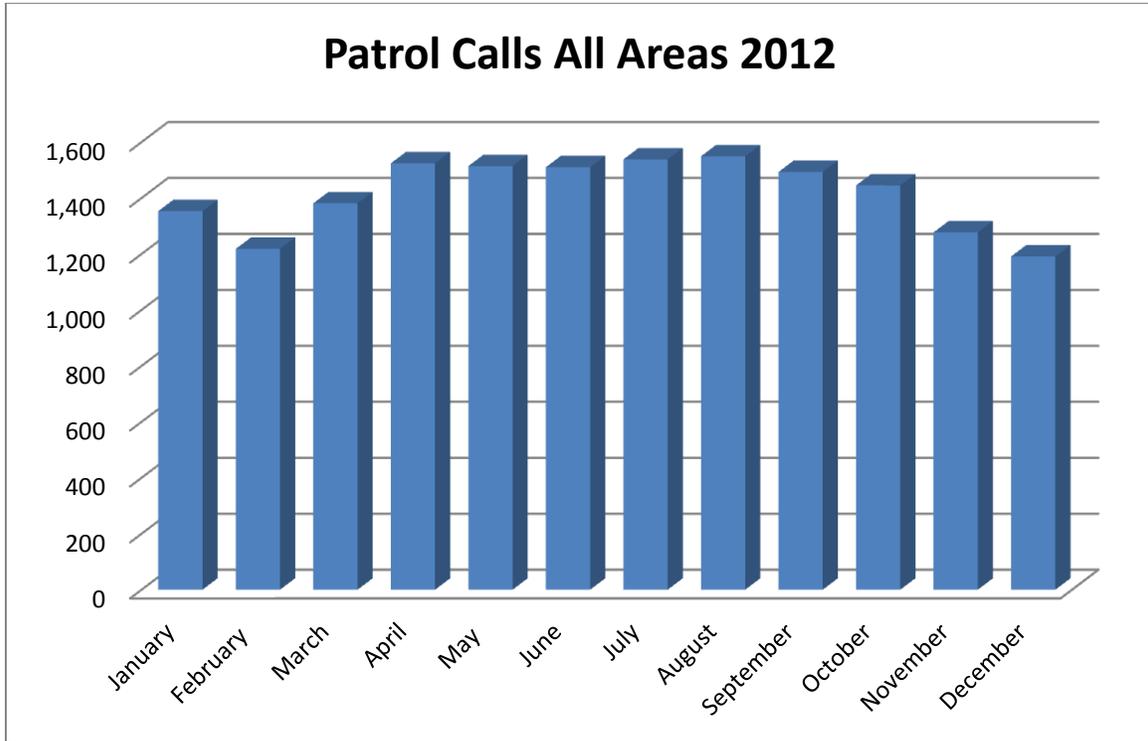
The districts are fairly balanced with Sierra Vista and Elfrida being the outliers. Sierra Vista is the population center for the county, which is reflected in a higher call volume. In contrast, Elfrida is a low population area within a large geographic district.

Patrol Calls All Areas 2012



Patrol Calls All Areas 2013





Sierra Vista Patrol District Patrol Area 1

Overview

The Sierra Vista District (1P) is consistently the busiest district for the Sheriff's Office, and there has not been any deviation in the past in this regard. The Sierra Vista District handled 6,724 calls for the year of 2013. This is approximately 41% of the calls for Cochise County in its entirety for the calendar year of 2013.

In addition to routine calls and patrols, deputies routinely participate in community events. After review of the community events calendar maintained by the COPS Unit, approximately 56 community events were conducted in the Sierra Vista area out of 140 total events. Meaning approximately 40% of the community events held in the county occur in the Sierra Vista area. In addition to the events on the calendar, several personnel have taken part in community events not listed on the community events calendar; for example, Shop with a Cop, sponsored by Target, Sierra Vista Police Department events, and the Sierra Vista High School Project Graduation. To shoulder this new responsibility, the area deputies have truly stepped up to the challenge to fulfill this new direction from the Sheriff.

Another challenge for the Sierra Vista District has been a reallocation in man power. Since the time period of 2010, the district had staffing in the realm of 20 deputies working the road. This year, a comprehensive look at how all districts were staffed was performed by district commanders. As a result, four deputy positions from the Sierra Vista Patrol District were allocated to other patrol districts within the county. Sierra Vista is now staffed with 16 deputies, which is a 20% reduction from prior years.

In addition to these manpower challenges, Sierra Vista was called upon heavily to assist in staffing manpower shortages in the Benson District and in the Detention Division. Once again, the deputies stepped up to this challenge filling the void created because of manpower shortages throughout the county.

Another challenge deputies in the Sierra Vista area are experiencing is related to the General Investigations Division. Due to the shortage in the General Investigations Division, the Sierra Vista deputies have been retaining a large number of cases that would have gone to the General Investigations Division. Examples of these types of cases are large scale frauds, money counterfeiting, and even a home invasion involving weapons. In addition, due to the experience level of the Sierra Vista deputies, they also are called upon to assist the General Investigations Division with their cases on a weekly basis.

Throughout the transition to a new administration, personnel movement, man power shortages, and additional responsibilities, the deputies of this district have all doubled their efforts to help the department succeed. In spite of the 20% reduction in man power

while experiencing a large increase in demands for more work, the deputies have remained positive and have persevered.

New Procedures

Several new procedures have been introduced into this district in order to move toward a more efficient Sheriff's Office. The Sierra Vista District now has secretaries scanning in all report attachments instead of the antiquated method of distribution. This has proven to be a far more efficient and effective method and is now being conducted agency wide.

The district also has been testing a new method for submitting timesheets. Actions were taken to test a method to e-mail time sheets to the Records Division instead of printing them off, scanning them, and storing them in Sierra Vista and Bisbee. Instead, the deputies now complete timesheets on the computer, e-mail them to their Sergeant, who in turn e-mails them to the Records Division. This eliminates the need for further waste of paper and ensures a faster and more efficient way for timesheets to be completed. This method also is scheduled to be instituted county wide in February of 2014.

The district also has made corrections to evidence management. One individual was placed as over site for the evidence room. The district is conducting evidence audits to avoid evidence remaining in the evidence room for extended periods of time since it is supposed to be a temporary storage. Organized and regularly scheduled evidence pickups are avoiding "things falling through the cracks."

Master deputies also have taken on further responsibilities. They have been given additional tasks of approving reports for misdemeanors and felonies and when needed, timesheet approvals. On occasion, they also have approved felony packets when the sergeant was not available. If the master deputy finds issues with cases or reports submitted, they have the support to return that case to the deputy to correct the issues. This allowed for faster completion of reports and packets. In addition, this has shown to be another method to develop the master deputy's skills to become future sergeants.

Another ongoing development has been the desire to be more efficient in all areas. This has led to several things that improve the department. An example is simply e-mailing training requests and leave requests instead of printing off hard copies to sign. While small and simple in nature when conducted by everyone, it has a profound effect on the agency as a whole. Another example is the electronic transmission and signing of department evaluations. By submitting them electronically, the agency saves time, paper, and money. In addition, there is nothing being lost in distribution which adds significantly to efficiency.

Goals

Based on the events of last year and the Sheriff's mission to move toward enhanced community involvement, it is apparent the role of the Sierra Vista District will continue

to increase dramatically in the area of community policing. The goal here will be finding the balance between staffing community events and conducting enforcement efforts.

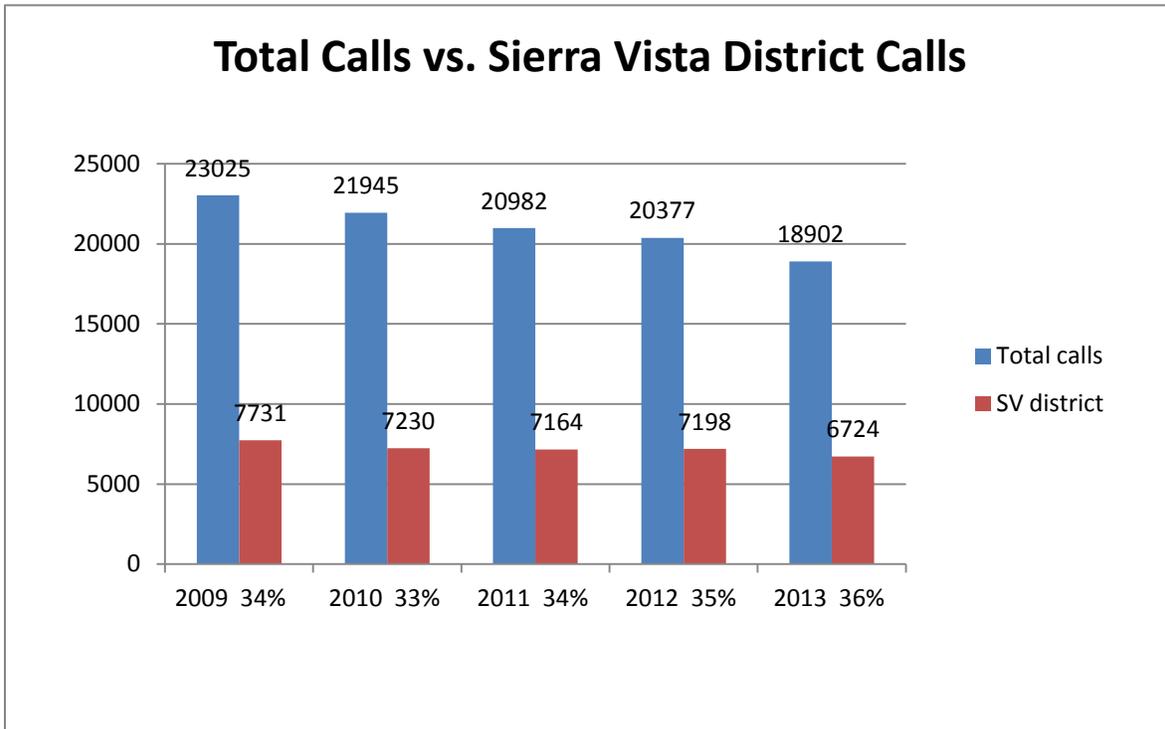
Another anticipated issue will be overtime. During 2013, deputies were able to staff community events and overcome staffing shortages because of overtime compensation. However, that proved to be costly because the overtime budget was depleted halfway through the fiscal year. Therefore, other means of compensation have to be pursued such as compensatory time (comp time) and/or flextime.

Again with the shortages in manpower, this is proving to be a difficult task because comp time will quickly become maxed out and finding days to flex deputies off is not always available. In addition, the Community Outreach and Public Services Unit expressed the manpower provided last year was not enough requesting more participation from deputies. A solution to this anticipated problem has not been figured out, and there is fear the community events conducted in the Sierra Vista area is going to suffer. This is not a matter of motivating deputies because it is already obvious they are motivated based on their efforts thus far, this is a matter of compensation.

From 2012 to 2013, there was a decline in total reports of 474. The decline in reports has been a trend for all patrol districts over the past five years. While there is no definitive explanation for this, separating the number of self-initiated reports as opposed to reports from the public may provide further details on this trend. In an attempt to become more effective in law enforcement efforts to deter crime, the statistical data from Spillman will be used to conduct directed patrols in those areas of concern. An example of this would be related to burglaries. Based on Spillman data, there is an increase in burglaries during the months of January, June, and August and reported more on the days of Monday and Tuesday. This indicates burglaries occur more during the weekends. With this data, patrol deputies will be directed to make a concentrated effort to be in these areas during these dates and times with the goal of deterring the criminal element from victimizing citizens. This type of directed patrol can be done with Spillman data in the areas of drugs, driving under the influence (DUIs), assaults, and criminal damage.

Statistical Data

The following data was garnered from the Spillman Database. The data is presented first and following the data is a brief analysis on the trends observed and the intentions of how to be more efficient with law enforcement efforts.

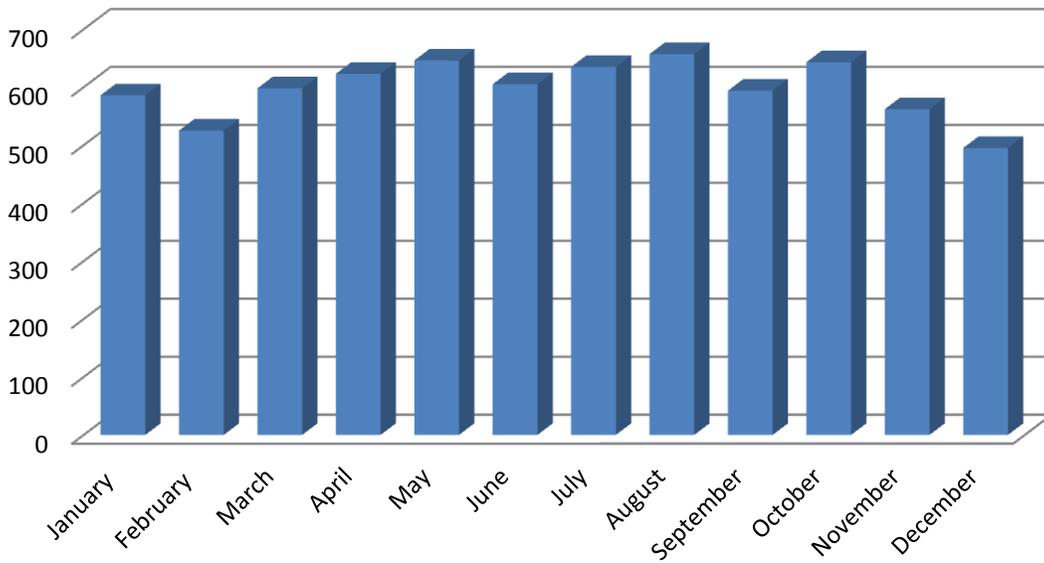


Percentages are calls for service the Sierra Vista District handled in comparison to the total calls for the Sheriff's Office over the last five years. An interesting trend is calls for service have declined over the last five years but the percentage taken by the Sierra Vista Patrol District has been on a slight incline. These figures are all patrol calls, ACO calls, and administrative calls.

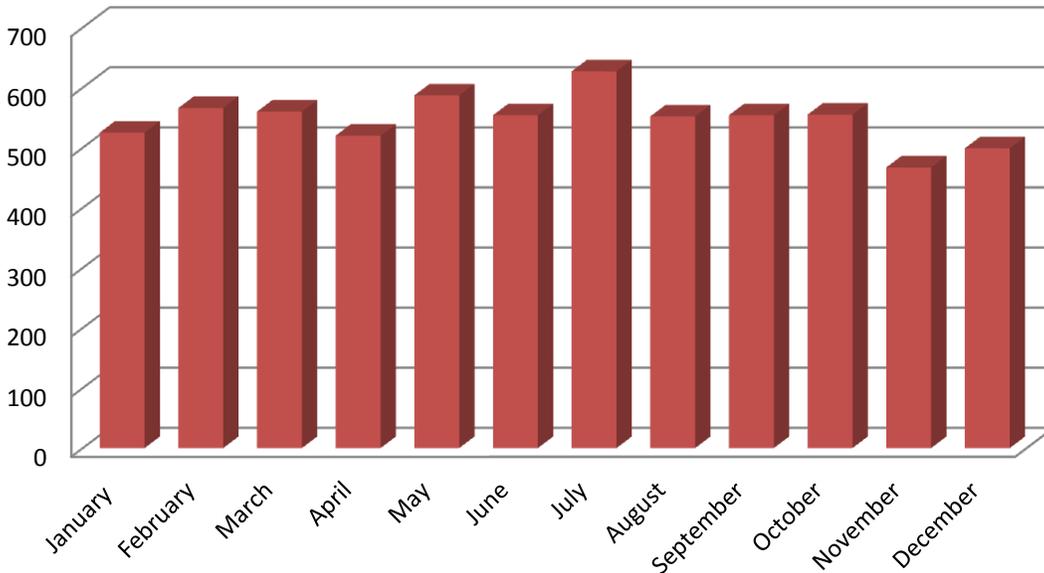
Between the years of:

- 2009-2010 a call decline of 501 reports
- 2010-2011 a call decline of 66 reports
- 2011-2012 a call increase of 34 reports
- 2012-2013 a call decline of 474 reports

Patrol Calls Patrol Area 1 2012



Patrol Calls Patrol Area 1 2013



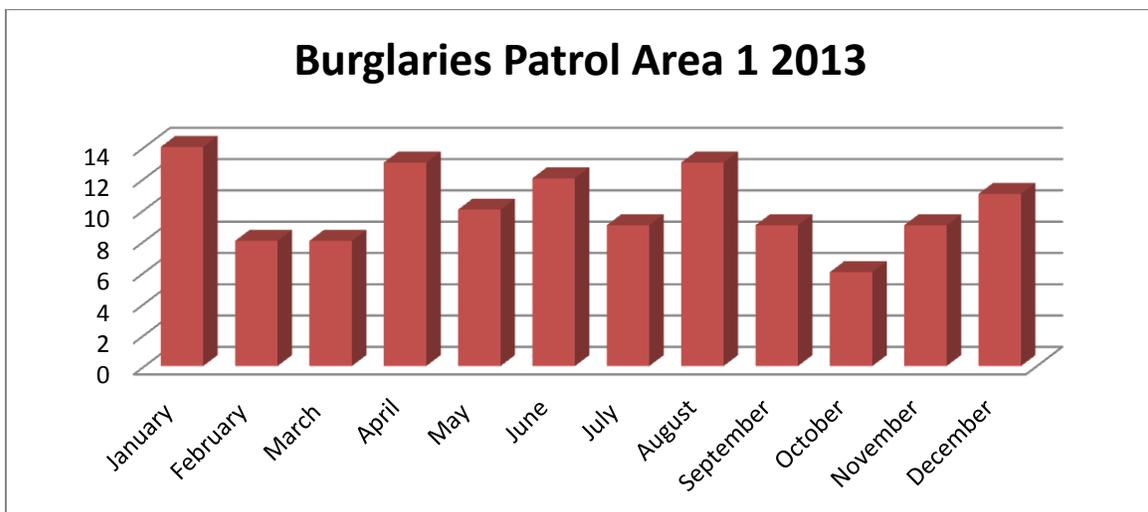
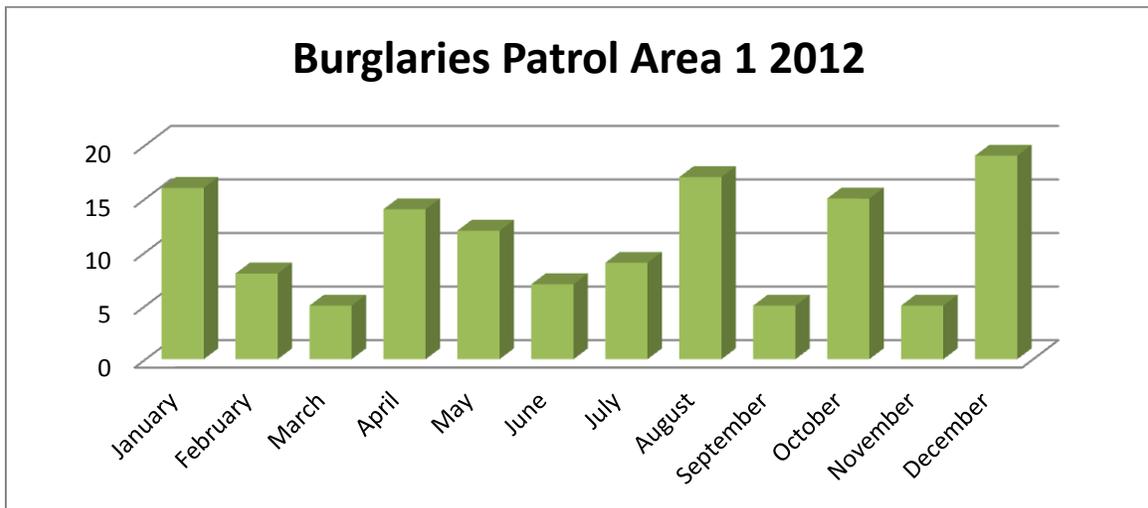
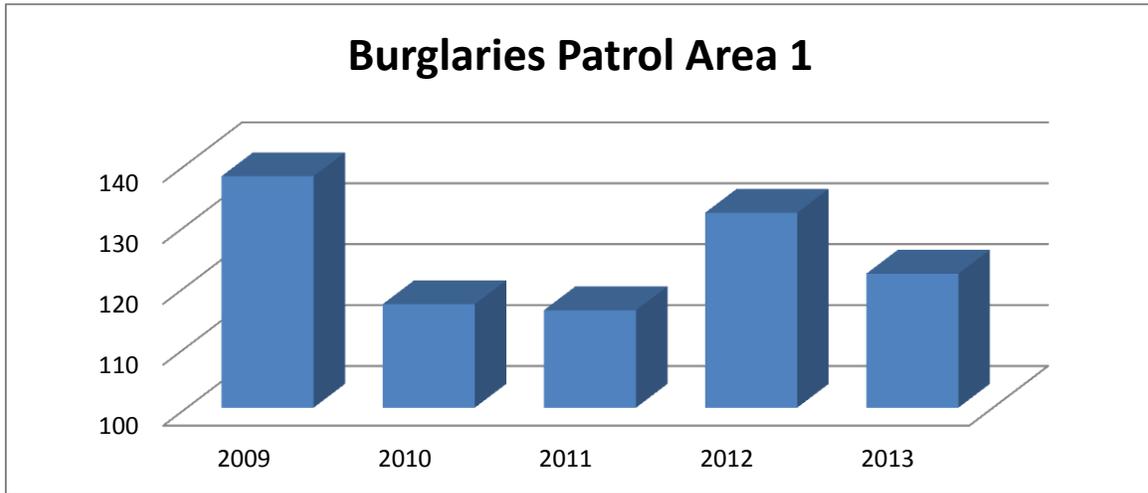
**Total Calls by Nature Patrol Area 1
2012 - 2013**

Nature	2012	2013
911 HANGUP	110	119
ABANDONED VEHICLE	45	49
ACCIDENT SHOOT	6	6
ADMINISTRATIVE COMPLAINT	26	24
ADMINISTRATIVE INVESTIGATION	0	2
AGENCY ASSIST	444	389
ALARM	415	447
ALCOHOL OFFENSE	22	12
ANIMAL PROBLEM	163	294
ARSON	1	3
ASSAULT	42	33
ASSAULT-FIREARM	4	2
ASSAULT-KNIFE	2	1
ATTEMPT SUICIDE	31	28
ATTEMPT-LOCATE	7	3
BACKGROUND CHECK	0	2
BAD CHECK	0	1
BARKING DOG	72	80
BACKGROUND INVESTIGATION	9	3
BURGLARY	133	121
BUSINESS INSPECTION	1	0
CHILD ABUSE	7	8
CHILD MOLESTATION	1	5
CITIZEN ASSIST	159	149
CITIZEN DISPUTE	99	55
CIVIL	159	190
CIVIL STANDBY	31	29
CONTROL BURN	1	0
CRIMINAL MISCHIEF	8	7
CRIMINAL DAMAGE	129	100
CURFEW	2	0
CUSTODIAL INTERFERENCE	12	6
DEAD BODY	62	51
DELIVER MESSAGE	38	38
DISORDERLY	118	122
DISTURBANCE	111	111
DOMESTIC	157	189
DRIVING UNDER THE INFLUENCE	48	43
EMERGENCY	0	1

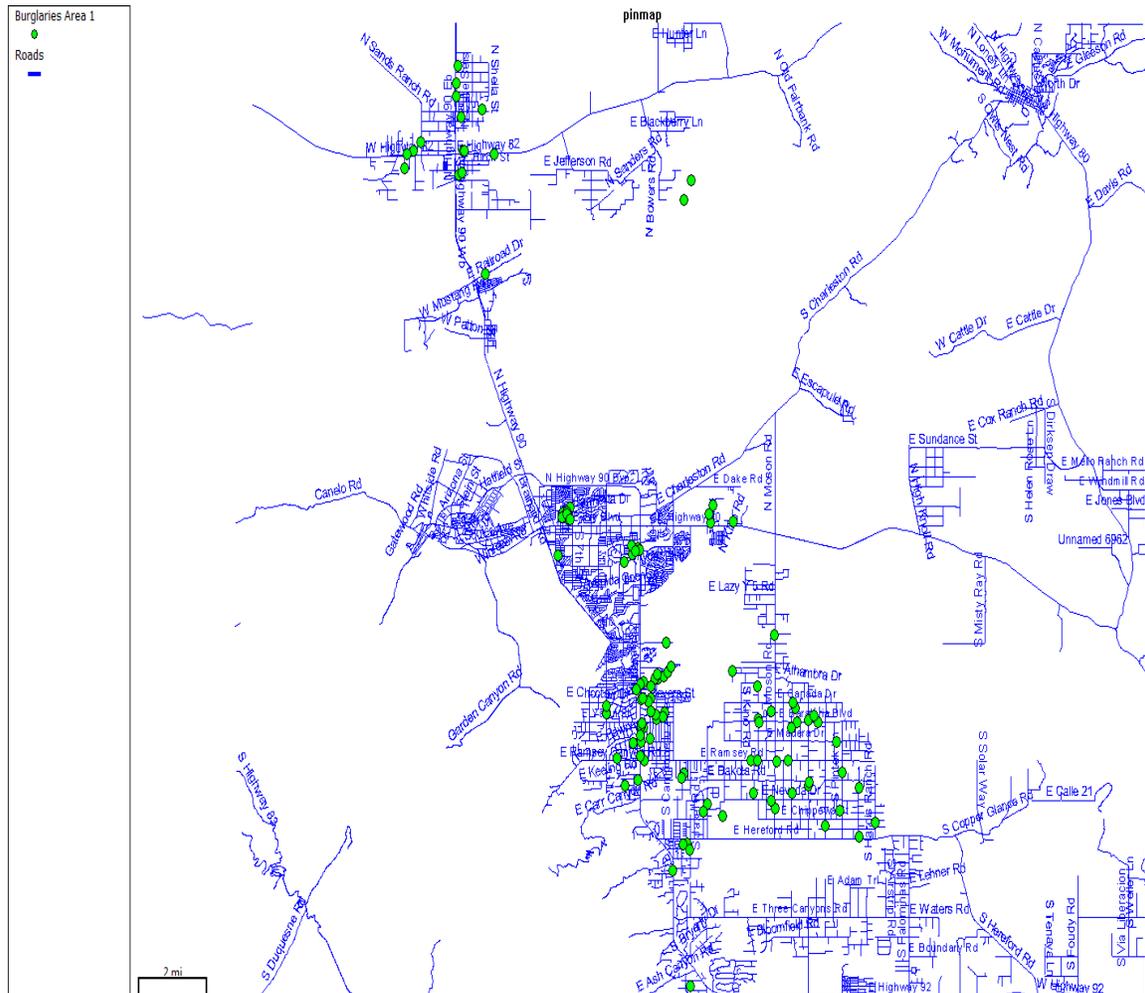
Nature	2012	2013
EXPLOSIVES	5	4
EXTRA PATROL	64	81
FALSE REPORT	2	3
FATAL ACCIDENT	1	0
FIRE	19	31
FIREARMS REGISTRATION	36	112
FIREWORKS	15	25
FOLLOW UP	4	5
FORGERY	6	3
FOUND PROPERTY	46	36
FRAUD	79	154
HARASSMENT	53	70
HAZMAT	0	1
HOUSE CHECK	1	2
ILLEGAL BURNING	0	4
INFORMATION	1,381	845
INJURED PERSON	0	1
INTOXICATION	0	2
JUVENILE PROBLEM	49	31
KIDNAPPING	0	2
LITTERING	27	15
LOITERING	6	2
LOST PERSON	1	2
LOST PROPERTY	23	19
MEDICAL	16	12
MISSING PERSON	28	18
OBSTRUCTION\TAMPERING	1	0
OVERDOSE	2	3
PARKING PROBLEM	6	6
PROPERTY DAMAGE ACCIDENT	17	12
PERSON INJURY ACCIDENT	7	7
PROPERTY DAMAGE	9	33
PROWLER	6	10
PURSUIT	1	4
RAPE	0	2
RECOVERED PROPERTY	3	3
RECOVERED VEHICLE	10	9
ROBBERY	2	6
RUNAWAY JUVENILE	40	21
SEARCH AND RESCUE	0	4
SEARCH WARRANT	4	3

Nature	2012	2013
SHOTS FIRED	146	129
SICK ANIMAL	0	1
SIMPLE ASSAULT	1	1
STABBING	1	0
STRAY ANIMAL	4	6
STRUCTURE FIRE	2	3
SUICIDE	8	9
SUSPECT VEHICLE	0	3
SUSPICIOUS	643	615
SUSPICIOUS MAIL	1	0
SWAT MISSION	0	1
THEFT	227	184
THEFT-AUTOMOBILE	11	3
THEFT-MOTORCYCLE	1	0
THEFT-TRUCK/BUS	2	0
THREATENING	46	56
TRAFFIC ACCIDENT NON-INJURY	46	37
TRAFFIC ACCIDENT	41	75
TRAFFIC HAZARD	211	205
TRAFFIC OFFENSE	222	211
TRANSFER	4	0
TRESPASSING	52	72
UNSECURE PREMISE	9	4
UNWANTED PERSON	37	43
VANDALISM	11	4
VEHICLE THEFT	7	8
VICIOUS ANIMAL	44	36
VIOLATION OF COURT ORDER	50	36
WANTED PERSON	181	128
WEAPON OFFENSE	6	3
WELFARE CHECK	282	265

Burglaries Patrol Area 1



Burglaries Patrol Area 1 2013



Burglaries in Patrol District 1 were down in 2013 from the previous year by a count of ten. This could be attributed to a couple of factors. The first is the close patrols deputy conducted in the areas north of Ramsey Road, south of Canada Drive, and east and west of Moson Road. This appears to be the area where the majority of the burglaries are committed. The second factor is the total number of calls for service are down from 2012.

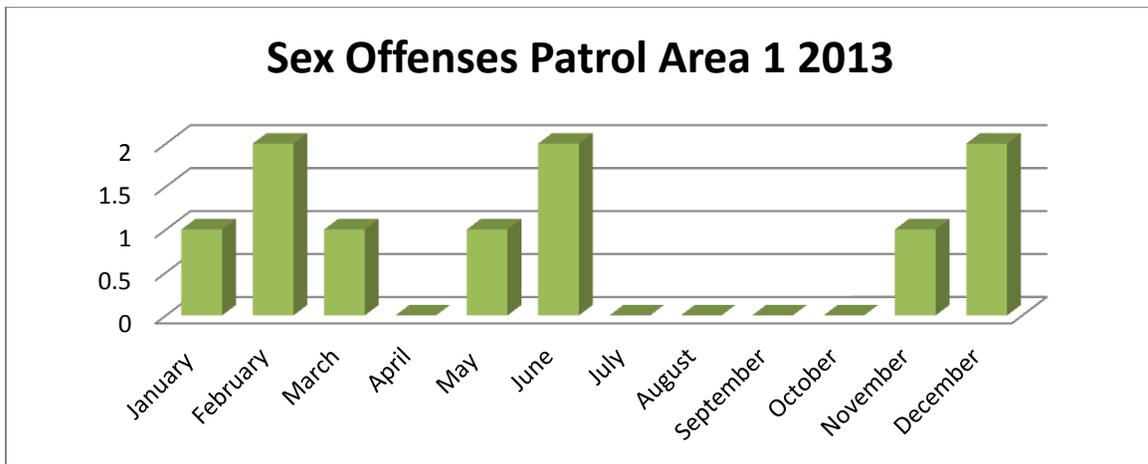
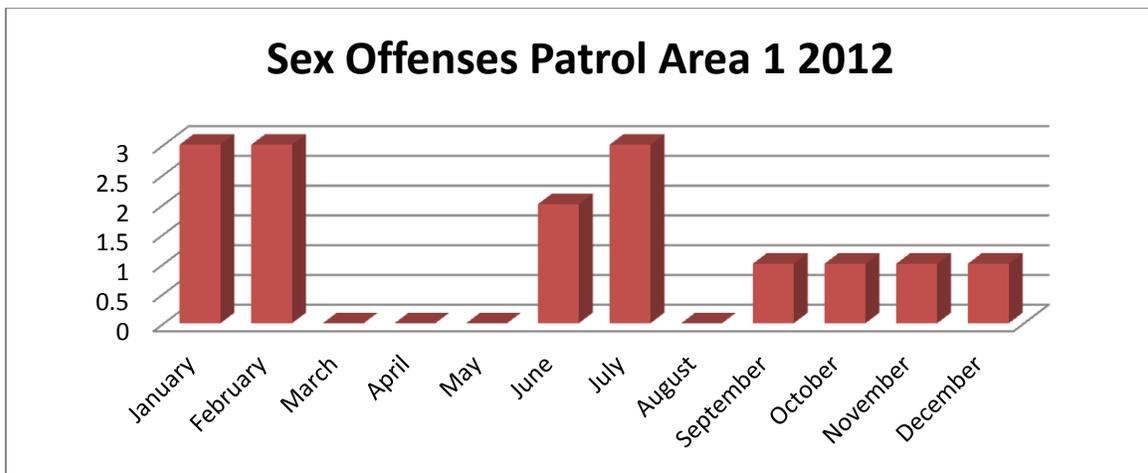
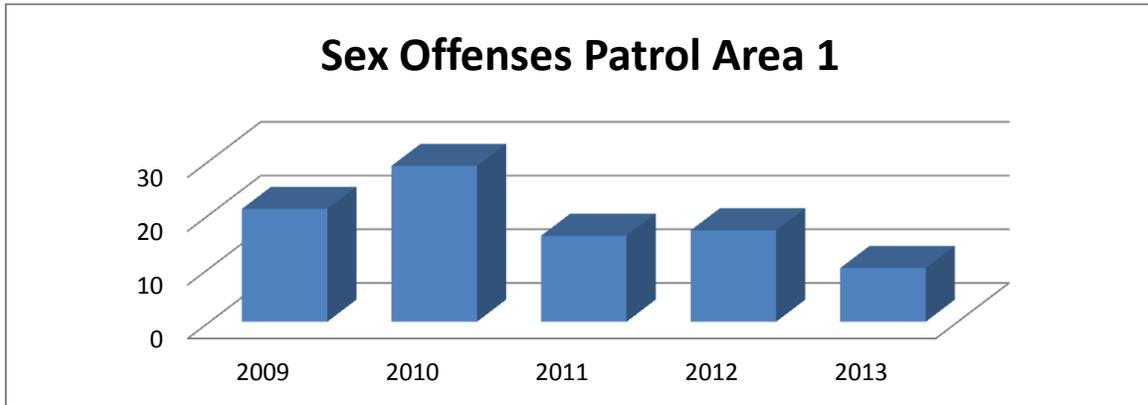
Strategic Plan

Burglaries in residential areas tend to occur in clusters. Once burglaries began to happen in a certain area, it is critical deputies began doing directed patrols in those areas. It is imperative contact be made with not only any suspicious subjects but the residents of that neighborhood. No one knows the area and who belongs in that area better than the citizens who live there. Vital information can be gathered by simply getting out of the patrol vehicles and talking to the public.

Burglaries Patrol Area 1
By day of week and hour of day

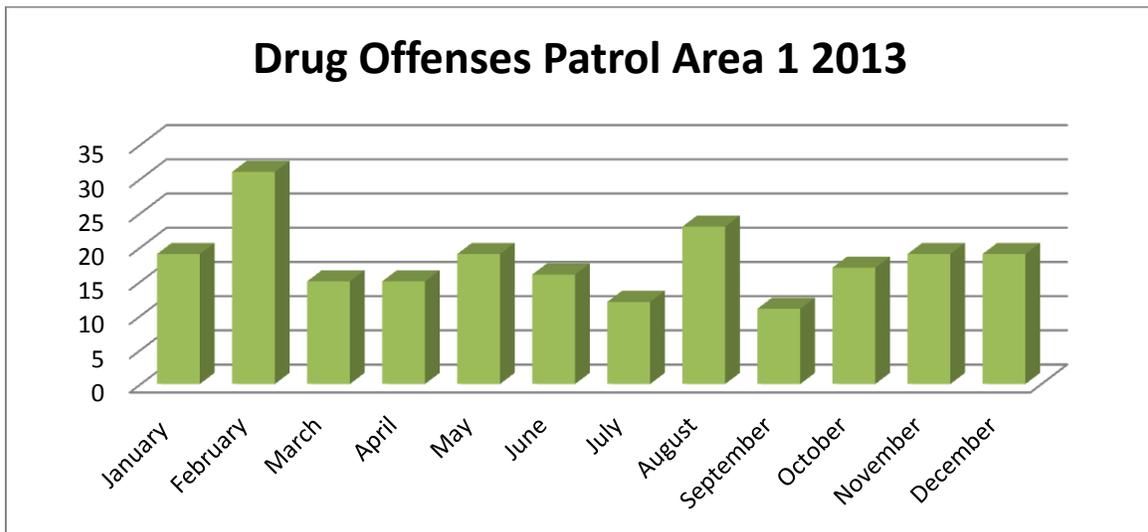
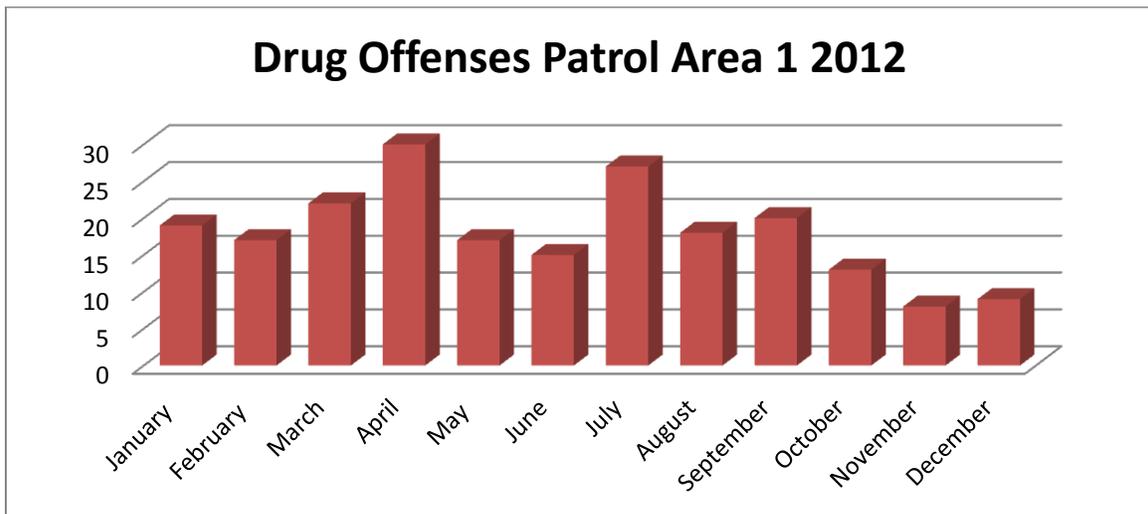
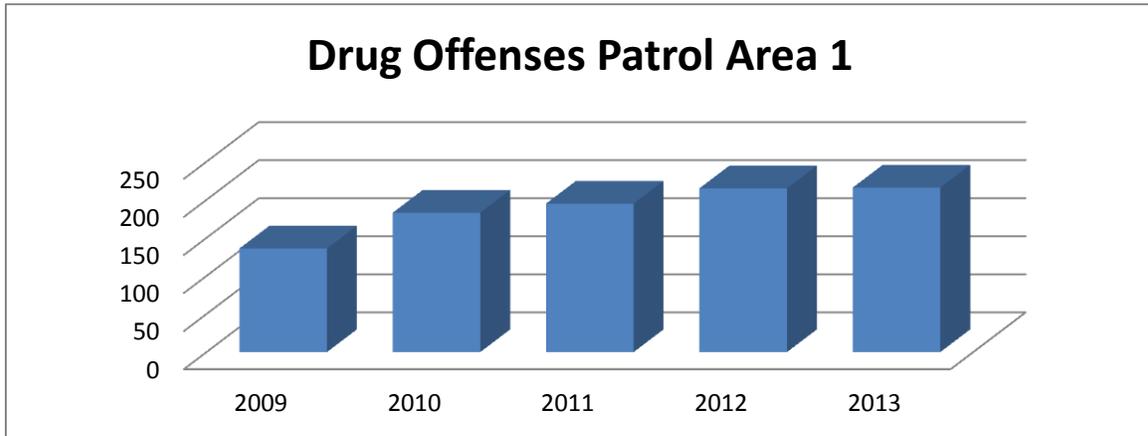
Hour	Mon	Tues	Wed	Thurs	Fri	Sat	Sun	Total
00:00-00:59	0	0	0	0	0	0	0	0
01:00-01:59	0	0	0	0	0	0	0	0
02:00-02:59	0	0	0	0	0	0	0	0
03:00-03:59	0	0	0	0	0	0	1	1
04:00-04:59	1	0	0	0	0	0	0	1
05:00-05:59	1	0	0	0	0	0	0	1
06:00-06:59	0	1	0	0	0	1	0	2
07:00-07:59	2	1	0	0	1	2	2	8
08:00-08:59	3	1	1	1	4	2	0	12
09:00-09:59	0	1	2	3	1	2	1	10
10:00-10:59	4	2	3	0	0	2	1	12
11:00-11:59	1	4	1	1	2	1	1	11
12:00-12:59	1	1	0	3	1	2	0	8
13:00-13:59	0	4	0	1	0	2	0	7
14:00-14:59	0	2	1	1	1	0	0	5
15:00-15:59	1	2	1	1	1	1	0	7
16:00-16:59	1	3	1	2	1	0	0	8
17:00-17:59	2	0	2	2	3	0	2	11
18:00-18:59	1	0	0	0	0	1	1	3
19:00-19:59	1	1	1	0	1	0	0	4
20:00-20:59	2	0	0	0	0	1	1	4
21:00-21:59	1	1	0	0	0	0	0	2
22:00-22:59	0	2	0	0	1	0	0	3
23:00-23:59	1	0	0	0	0	0	1	2
Total by Day	23	26	13	15	17	17	11	122

Sex Offenses Patrol Area 1

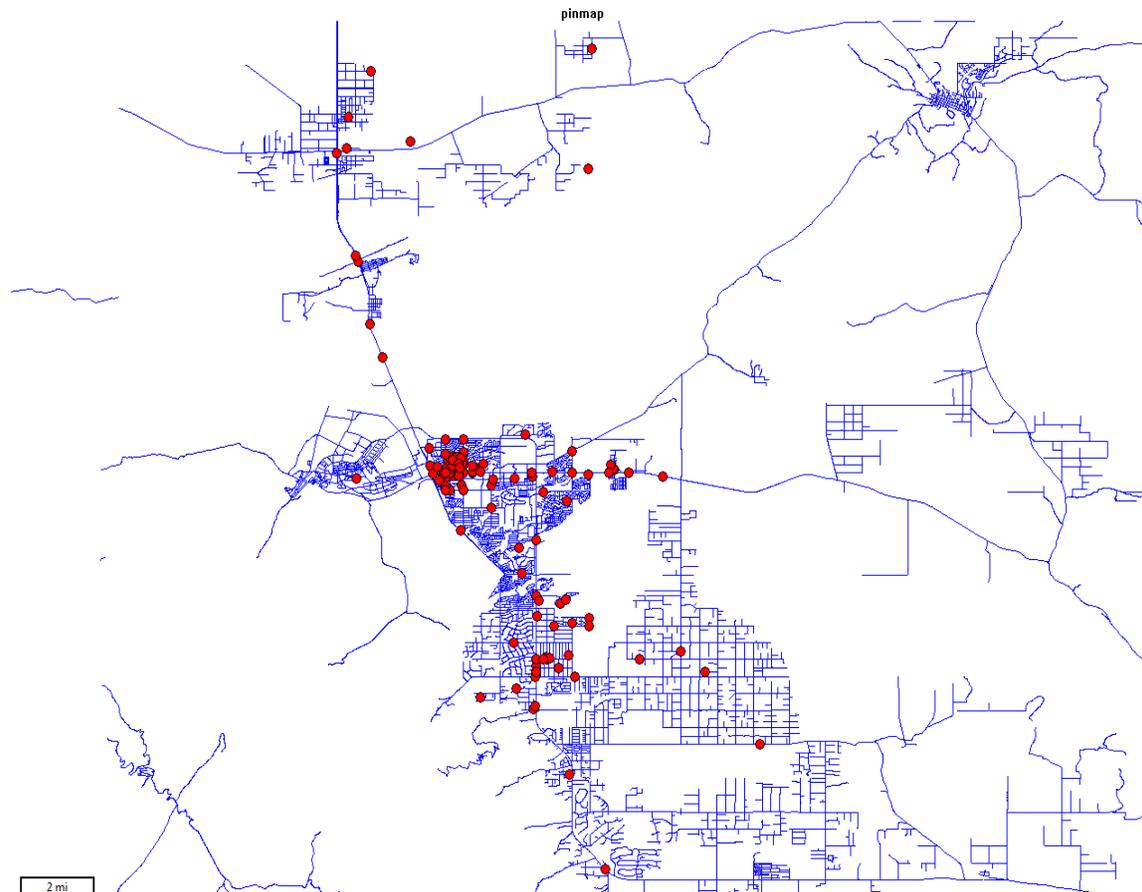


Sex offences in Patrol District 1 are down in 2013 from the previous year by a count of three. These types of offences though extremely serious in nature are not something that is traceable. There does not seem to be any type of pattern to these crimes in 2013.

Drug Offenses Patrol Area 1



Drug Offenses Patrol Area 1 2013



The number of drug arrests in Patrol District 1 has remained consistent from 2012 to 2013. The map indicates the majority of drug offences occur in the area of Sierra Vista known as Fry Town. On sight activity in this area needs to continue especially as the summer months approach and drug activity is at its highest.

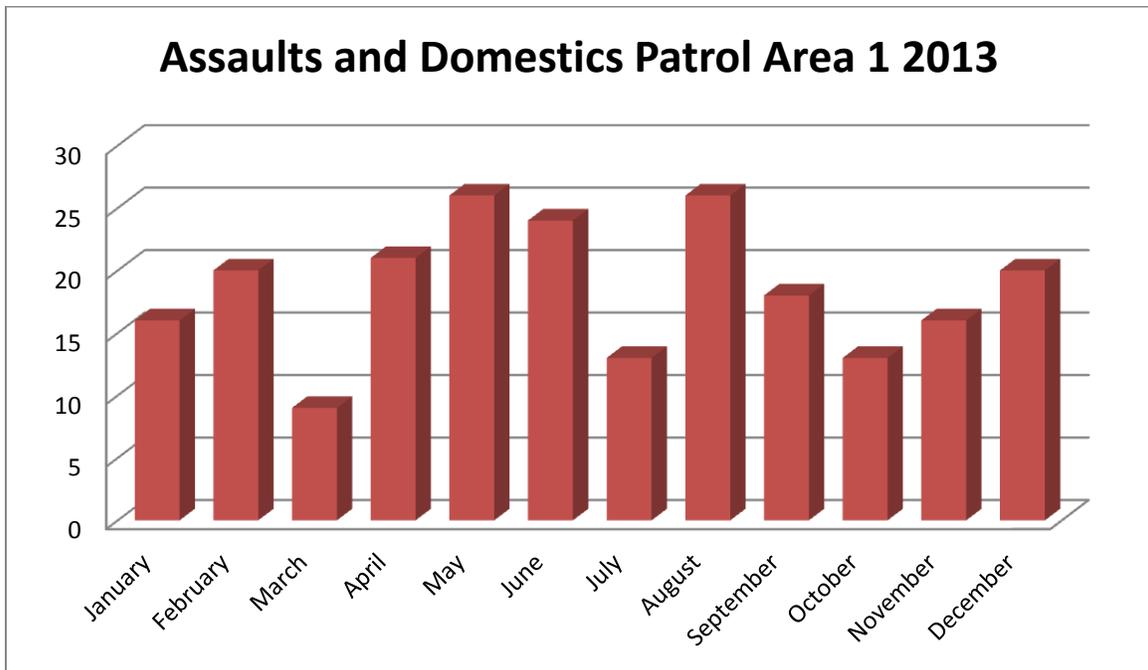
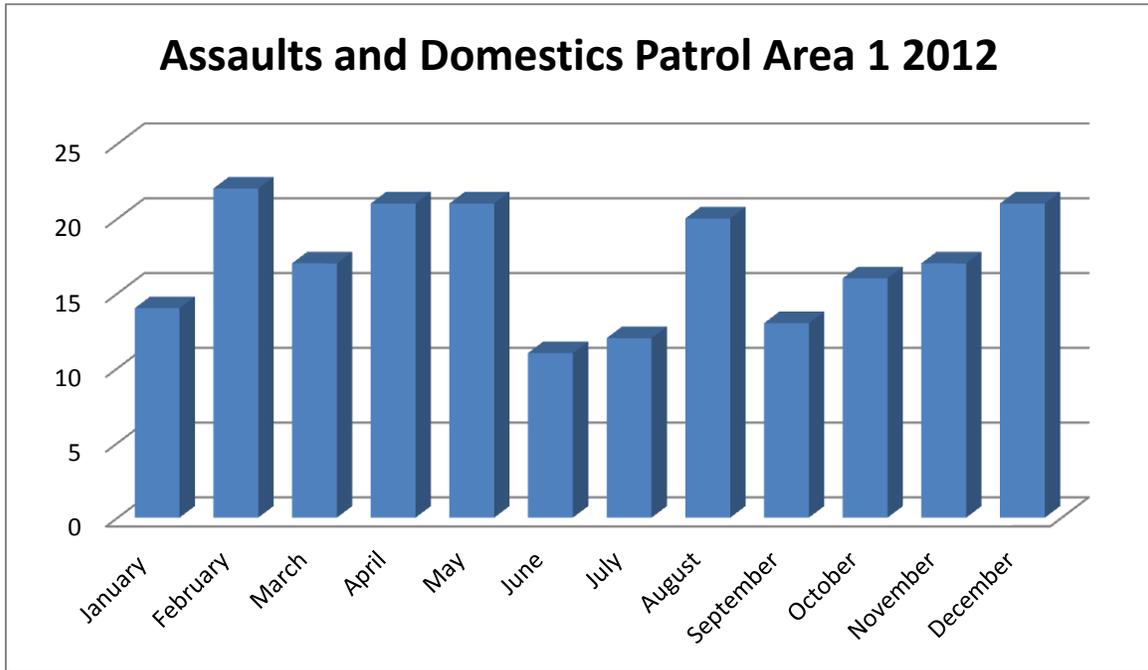
It is very important the Sheriff's Office continues to make as many drug arrests as possible. Previous experience demonstrates the drug trade is directly connected to burglaries and thefts.

It is also important to note if a drug arrest is made in a location where there is no address i.e. Hwy 90, 92, or 82 then that stat does not plot. For example, Deputy Riebschied has made approximately 15 drug related arrests on Highway 90 between Sierra Vista and Benson. There is rarely an address recognized in Spillman for these locations and those arrests do not plot on the map.

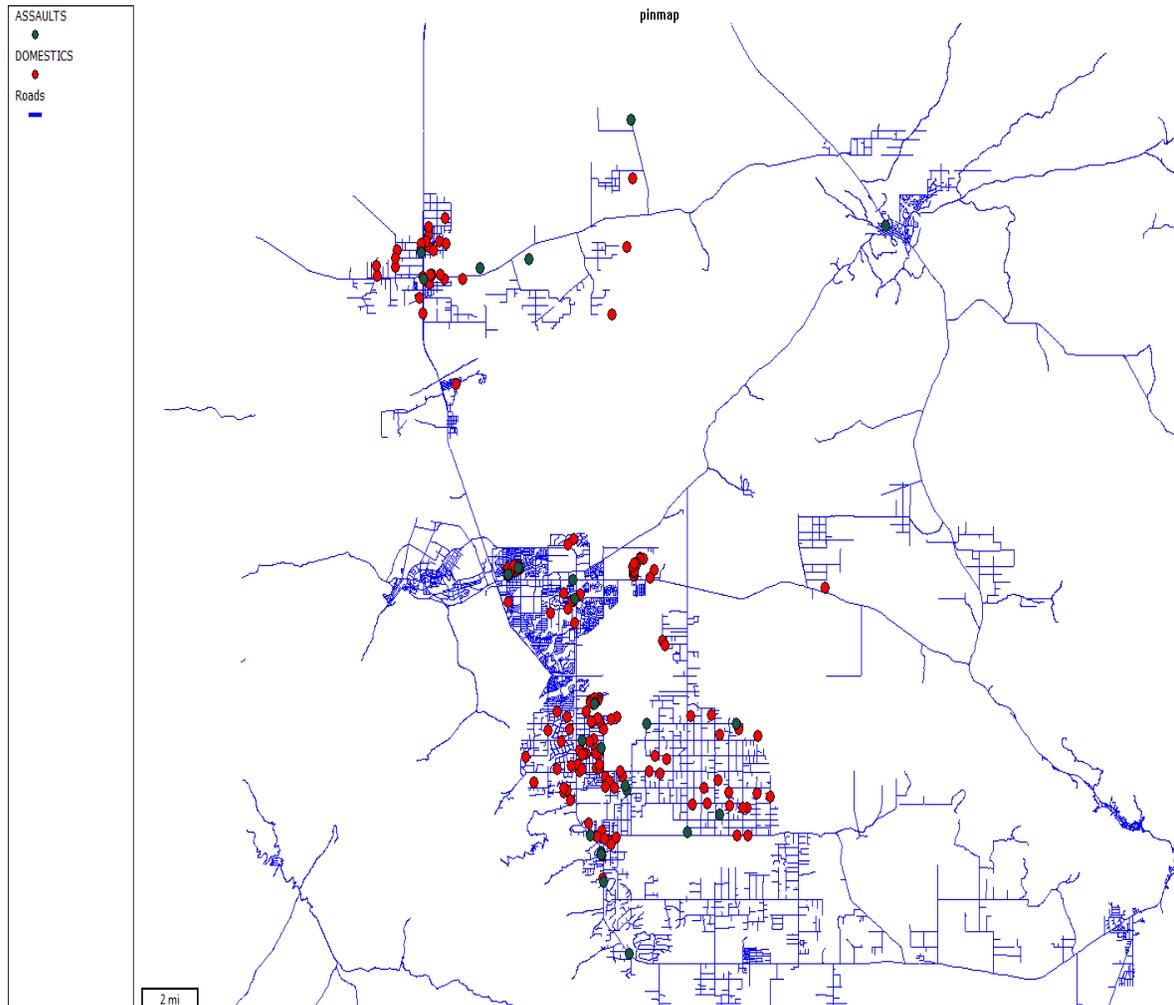
Drugs Offenses Patrol Area 1 2013
By day of week and hour of day

Hour	Mon	Tues	Wed	Thurs	Fri	Sat	Sun	Total
00:00-00:59	3	4	1	1	2	2	2	15
01:00-01:59	3	1	5	0	1	2	1	13
02:00-02:59	0	0	0	2	0	0	1	3
03:00-03:59	0	0	0	0	0	1	0	1
04:00-04:59	0	0	0	0	0	0	2	2
05:00-05:59	3	0	0	0	0	0	0	3
06:00-06:59	0	1	0	0	0	0	0	1
07:00-07:59	1	1	1	1	0	0	0	4
08:00-08:59	0	1	1	0	0	1	0	3
09:00-09:59	2	0	3	1	2	1	1	10
10:00-10:59	2	5	1	1	1	1	0	11
11:00-11:59	0	0	2	1	1	0	0	4
12:00-12:59	1	1	0	1	2	0	2	7
13:00-13:59	0	0	0	2	0	1	1	4
14:00-14:59	0	0	0	1	2	0	2	5
15:00-15:59	2	1	1	0	0	1	0	5
16:00-16:59	5	2	3	0	2	1	5	18
17:00-17:59	2	2	3	3	2	3	0	15
18:00-18:59	4	2	2	2	0	2	1	13
19:00-19:59	1	2	4	2	1	2	2	14
20:00-20:59	0	3	3	4	2	2	2	16
21:00-21:59	3	1	2	0	1	5	4	16
22:00-22:59	1	1	3	2	2	7	3	19
23:00-23:59	3	3	1	1	1	1	4	14
Total by Day	36	31	36	25	22	33	33	216

Assaults and Domestic Patrol Area 1



Assault/Domestics Patrol Area 1 2013



Domestic violence calls in Patrol District 1 and in most other patrol areas are traditionally a substantial portion of the call load. These calls rarely occur in clusters and cannot be deterred by directed patrols. With the potential for serious injury or death and the inherent liability for the agency a rapid response to these calls for service is imperative. It also is very important deputies know the areas and which subjects are repeat offenders in this category.

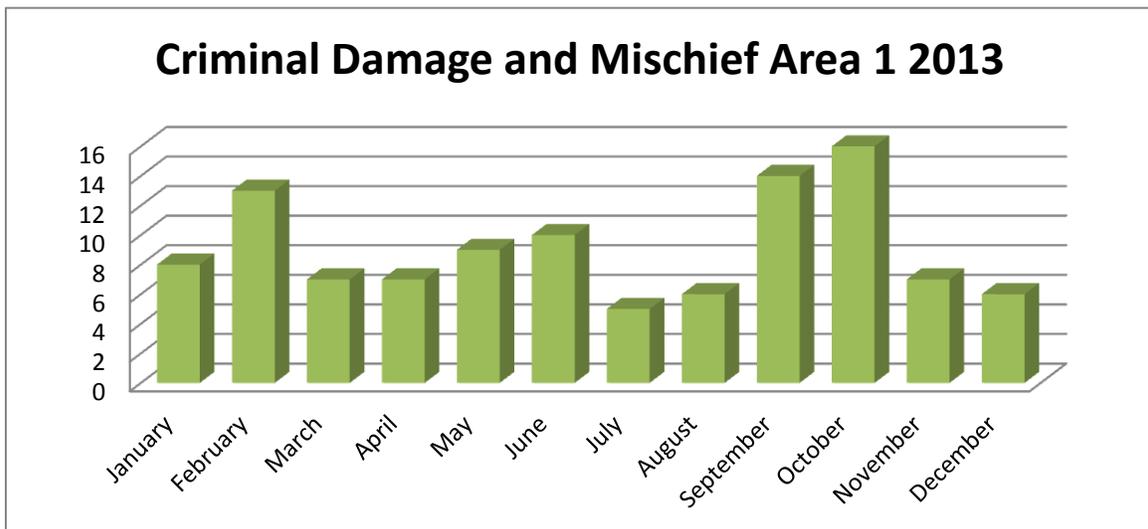
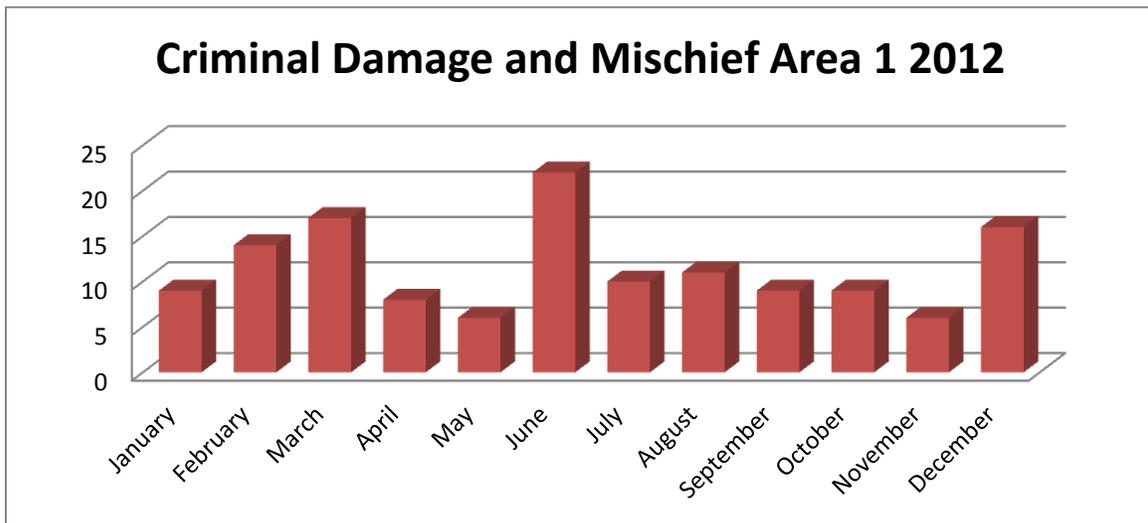
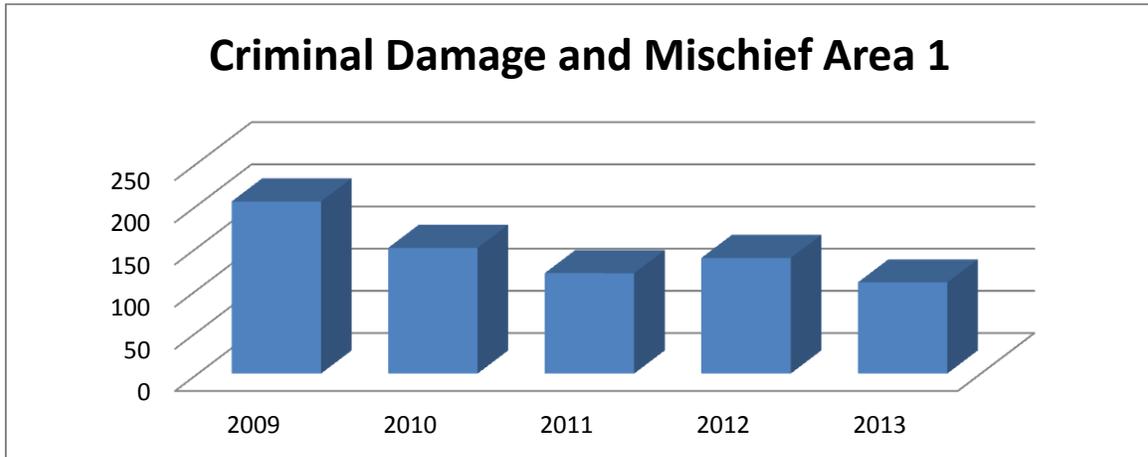
Assaults Patrol Area 1 2013
By day of week and hour of day

Hour	Mon	Tues	Wed	Thurs	Fri	Sat	Sun	Total
00:00-00:59	0	1	1	0	0	0	0	2
01:00-01:59	0	0	0	0	0	0	1	1
02:00-02:59	0	0	0	0	0	0	0	0
03:00-03:59	0	0	0	0	0	1	0	1
04:00-04:59	0	0	0	0	0	1	0	1
05:00-05:59	0	0	0	0	0	0	0	0
06:00-06:59	0	0	0	0	0	0	0	0
07:00-07:59	0	0	0	0	0	0	0	0
08:00-08:59	0	0	0	0	0	0	0	0
09:00-09:59	0	0	0	0	0	1	0	1
10:00-10:59	1	0	0	0	1	0	0	2
11:00-11:59	0	1	0	0	0	1	0	2
12:00-12:59	0	0	0	0	0	0	0	0
13:00-13:59	1	0	0	0	0	0	0	1
14:00-14:59	0	1	0	0	1	0	0	2
15:00-15:59	1	0	0	0	0	0	0	1
16:00-16:59	0	1	0	0	0	0	0	1
17:00-17:59	0	0	0	0	0	0	0	0
18:00-18:59	1	0	1	1	0	1	1	5
19:00-19:59	0	0	0	0	0	0	1	1
20:00-20:59	1	0	2	1	1	0	0	5
21:00-21:59	0	0	0	1	0	0	2	3
22:00-22:59	1	0	0	0	0	0	1	2
23:00-23:59	0	0	0	0	1	0	0	1
Total by Day	6	4	4	3	4	5	6	32

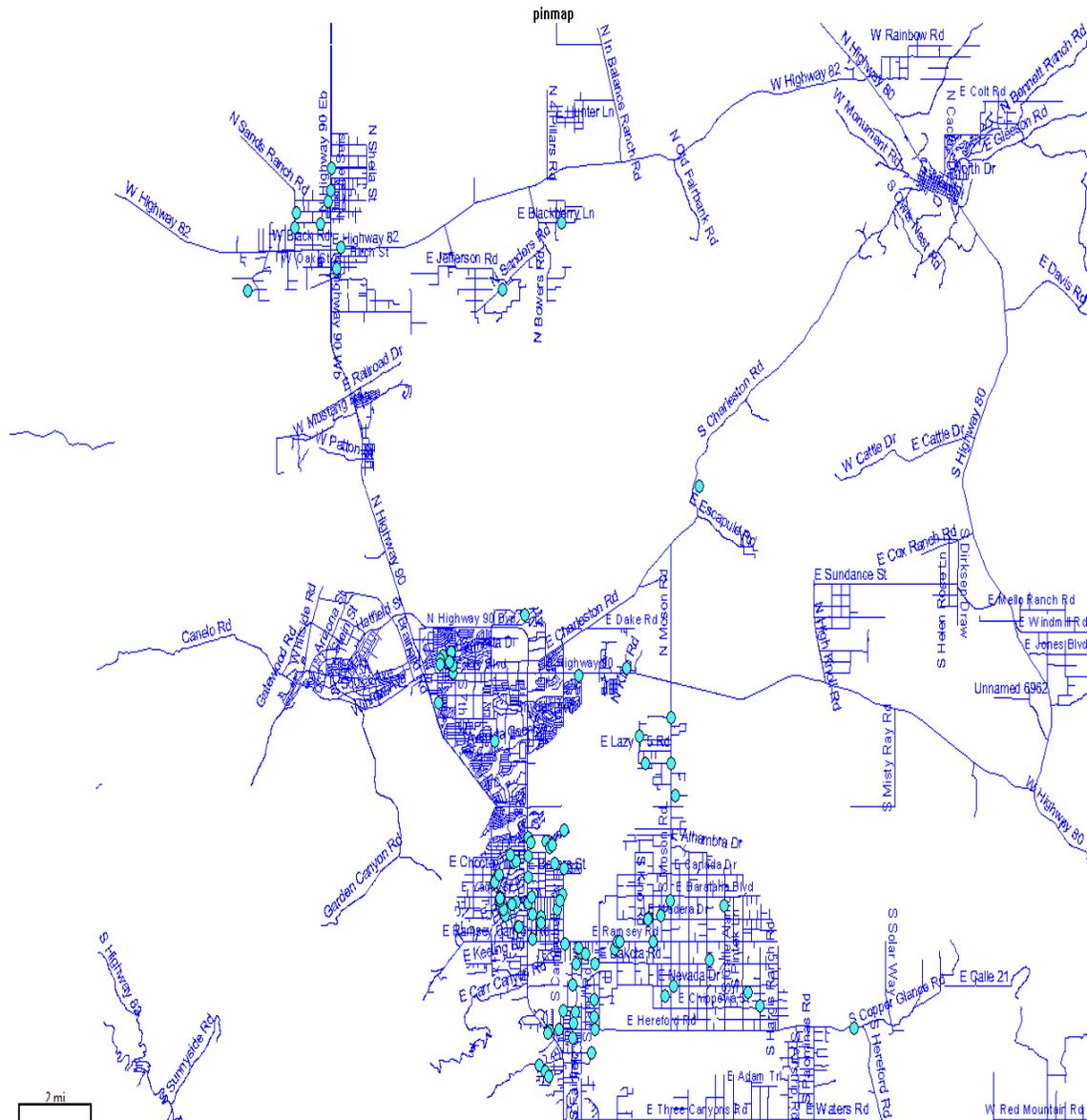
Domestics Patrol Area 1 2013
By day of week and hour of day

Hour	Mon	Tues	Wed	Thurs	Fri	Sat	Sun	Total
00:00-00:59	1	1	1	0	1	0	1	5
01:00-01:59	2	0	0	2	1	0	0	5
02:00-02:59	0	1	0	1	2	0	0	4
03:00-03:59	0	1	0	0	0	0	1	2
04:00-04:59	0	0	1	0	0	0	0	1
05:00-05:59	0	0	1	0	0	0	0	1
06:00-06:59	1	0	0	0	0	0	1	2
07:00-07:59	1	0	0	0	0	0	0	1
08:00-08:59	1	0	1	0	0	2	0	4
09:00-09:59	0	0	1	0	0	0	0	1
10:00-10:59	2	2	0	1	0	0	3	8
11:00-11:59	0	2	0	0	0	1	2	5
12:00-12:59	1	1	1	0	0	0	1	4
13:00-13:59	2	1	3	2	1	4	3	16
14:00-14:59	2	3	1	0	1	0	1	8
15:00-15:59	1	1	1	0	1	0	5	9
16:00-16:59	0	0	3	2	2	1	4	12
17:00-17:59	3	2	1	4	2	2	2	16
18:00-18:59	3	5	3	1	2	1	4	19
19:00-19:59	3	2	3	1	1	4	2	16
20:00-20:59	1	2	1	1	3	4	0	12
21:00-21:59	0	4	0	1	1	1	4	11
22:00-22:59	3	1	2	1	2	3	0	12
23:00-23:59	2	1	1	4	1	7	0	16
Total by Day	29	30	25	21	21	30	34	190

Criminal Damage and Mischief Patrol Area 1



Criminal Damage Patrol Area 1 2013

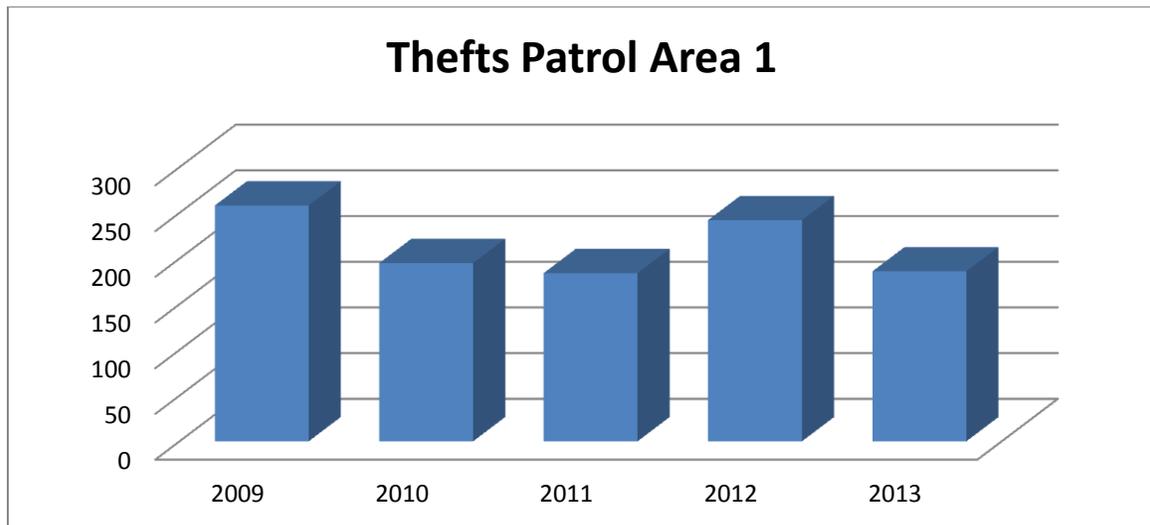


Criminal damage calls in 2013 were down from the previous year by a total of 30. These types of calls are fairly easy to combat as they tend to occur in the late night and early morning hours when there is little to no traffic out. Once again, it is imperative deputies are out patrolling these areas and making contact with any suspicious persons. It is not only important to make any stops where reasonable suspicion is present but also to make as many consensual contacts as possible. Consent searches and good roadside interviews will go a long way in solving or deterring these crimes.

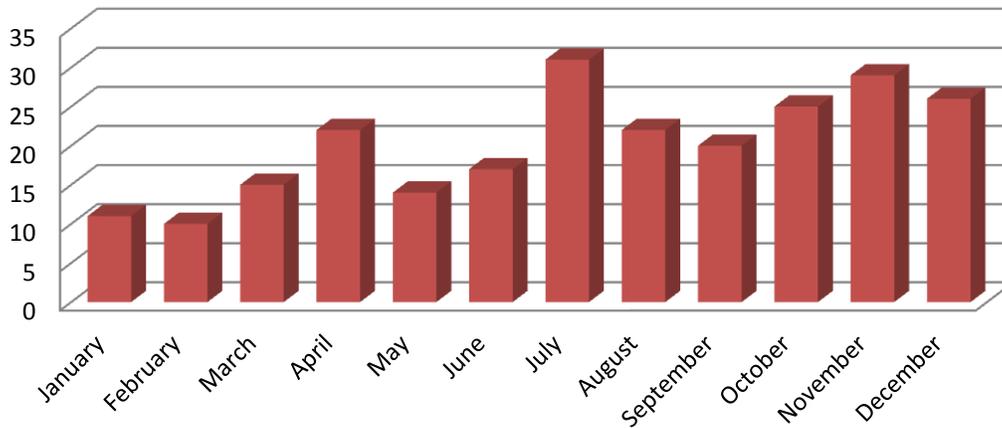
Criminal Damage and Mischief Patrol Area 1 2013
By day of week and hour of day

Hour	Mon	Tues	Wed	Thurs	Fri	Sat	Sun	Total
00:00-00:59	0	0	0	0	0	0	0	0
01:00-01:59	0	0	0	0	0	0	0	0
02:00-02:59	0	0	0	0	0	0	0	0
03:00-03:59	0	0	0	0	0	0	0	0
04:00-04:59	1	0	0	0	0	0	0	1
05:00-05:59	0	0	0	0	0	1	0	1
06:00-06:59	1	2	3	1	2	1	0	10
07:00-07:59	1	1	4	0	1	3	0	10
08:00-08:59	1	1	5	0	1	2	1	11
09:00-09:59	0	0	3	2	0	1	0	6
10:00-10:59	0	1	3	2	0	1	1	8
11:00-11:59	0	2	1	1	1	1	0	6
12:00-12:59	1	0	1	1	2	1	0	6
13:00-13:59	1	0	4	0	1	1	1	8
14:00-14:59	1	2	0	4	0	2	0	9
15:00-15:59	1	0	1	0	2	1	0	5
16:00-16:59	1	3	1	0	0	0	2	7
17:00-17:59	0	1	1	2	1	0	0	5
18:00-18:59	1	0	1	3	0	1	0	6
19:00-19:59	1	1	0	0	0	1	0	3
20:00-20:59	0	0	0	0	2	0	0	2
21:00-21:59	0	0	1	0	1	1	0	3
22:00-22:59	0	0	0	0	0	0	0	0
23:00-23:59	0	0	0	1	0	0	0	1
Total by Day	11	14	29	17	14	18	5	108

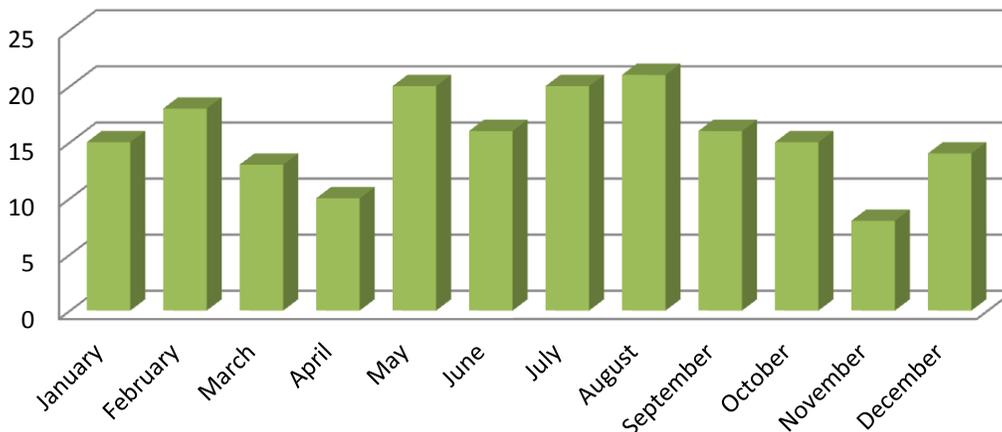
Thefts Patrol Area 1



Thefts Patrol Area 1 2012



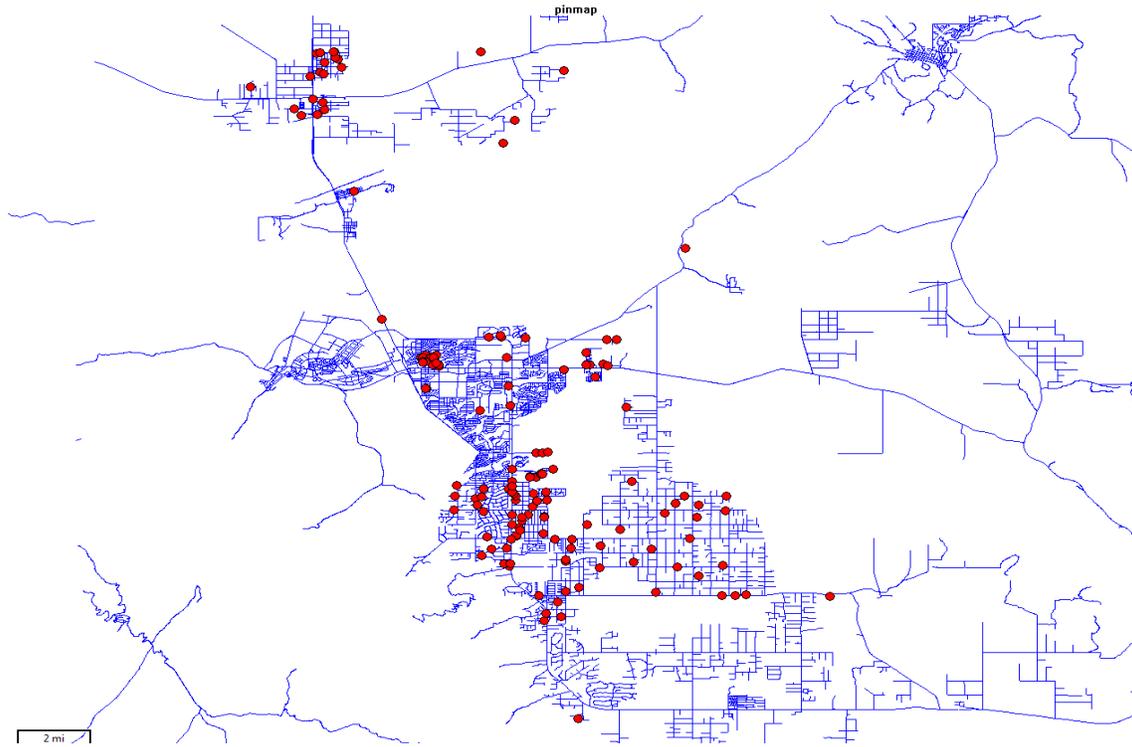
Thefts Patrol Area 1 2013



Thefts in 2013 are down from the previous year by a count of 56. This decline is possibly directly related to the hard work by the deputies in Patrol Area 1 and the close patrols in the area north of Ramsey Road and east of Highway 92. When referring to the plot map, it is apparent thefts are pretty evenly spaced throughout the district.

With this type of criminal activity is very important that deputies continue close patrols in these areas during the morning and afternoon hours when the victims are at work. Once again, it also is important for deputies to make contact and build relationships with the citizens in these areas so the flow of information on suspicious subjects is immediately reported.

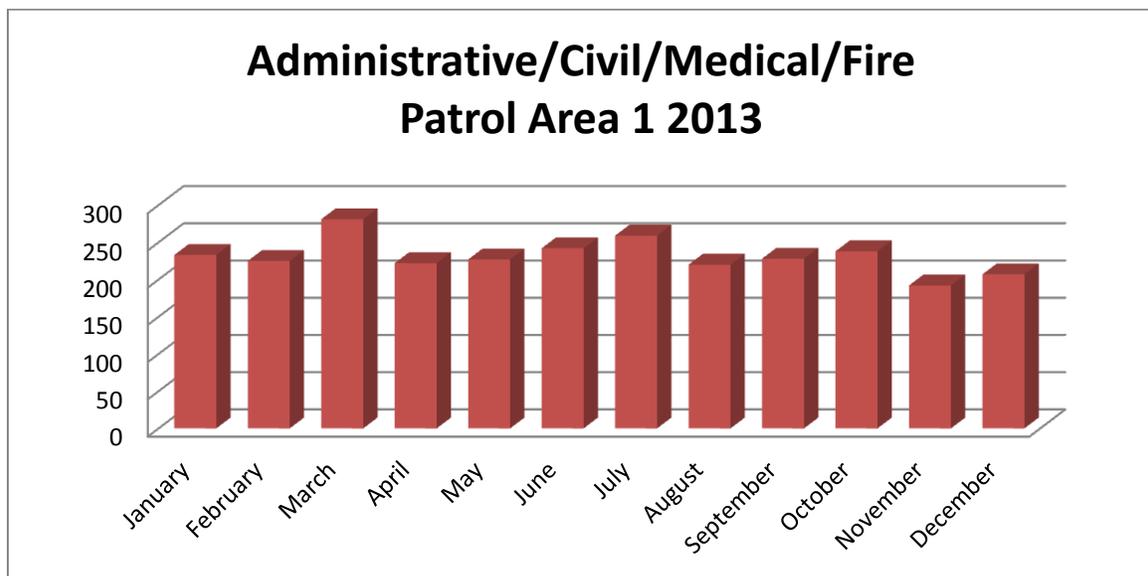
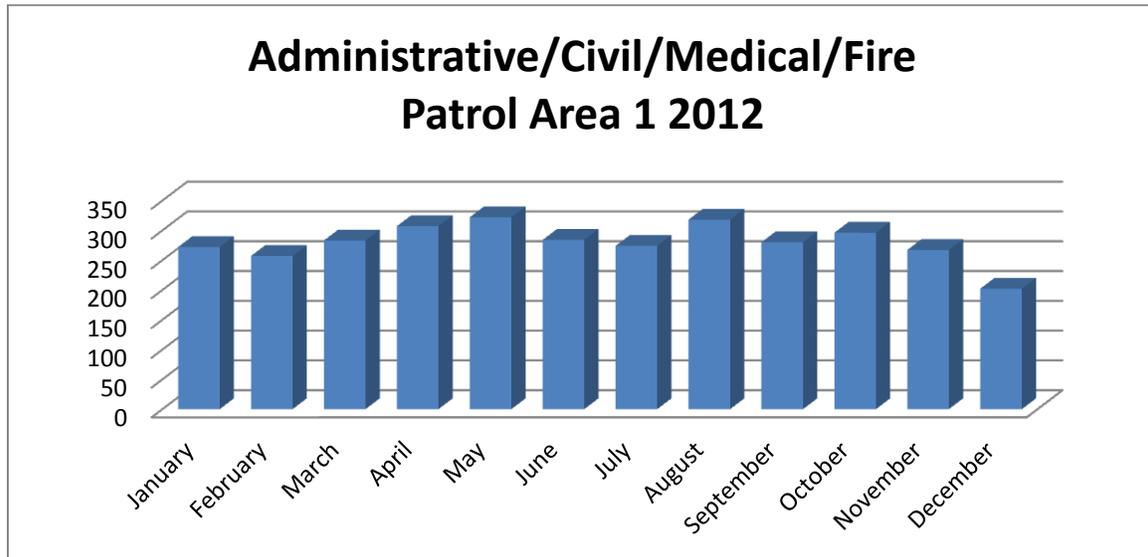
Thefts Patrol Area 1 2013



Thefts Patrol Area 1 2013 By day of week and hour of day

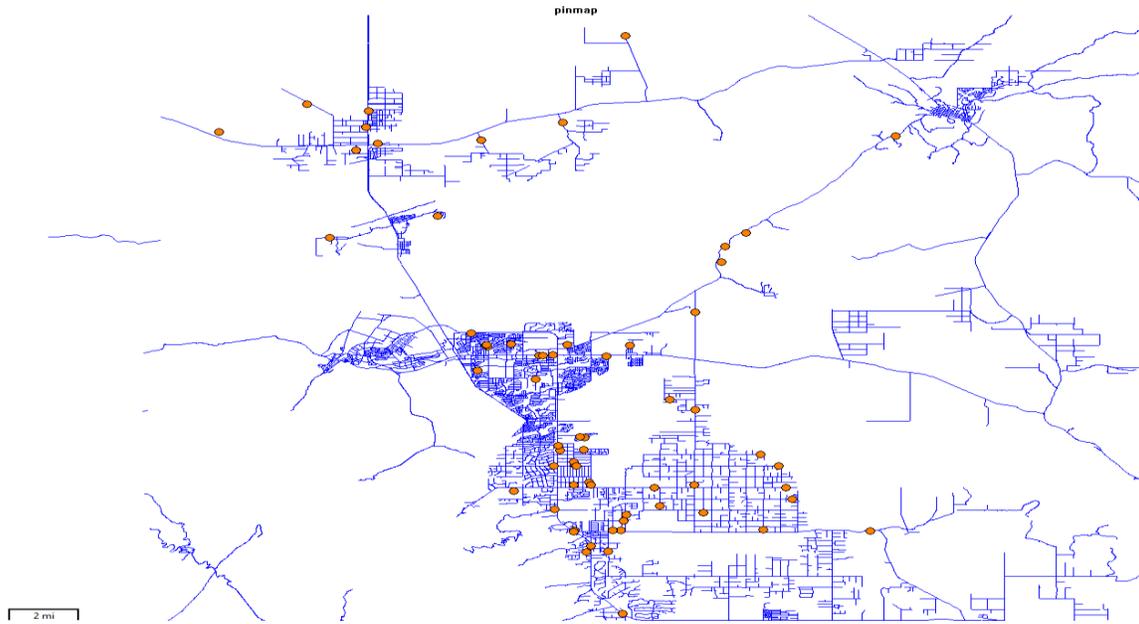
Hour	Mon	Tues	Wed	Thurs	Fri	Sat	Sun	Total
00:00-00:59	0	1	0	0	0	1	1	3
01:00-01:59	0	0	0	1	0	0	0	1
02:00-02:59	0	0	0	0	0	1	0	1
03:00-03:59	1	0	0	0	0	0	0	1
04:00-04:59	0	0	0	0	0	0	0	0
05:00-05:59	0	1	0	0	0	0	0	1
06:00-06:59	1	0	0	1	0	0	0	2
07:00-07:59	0	1	1	4	3	0	0	9
08:00-08:59	6	1	2	1	3	0	0	13
09:00-09:59	7	3	2	4	2	2	1	21
10:00-10:59	4	0	6	1	1	1	1	14
11:00-11:59	2	1	2	1	5	2	0	13
12:00-12:59	5	1	3	3	0	1	3	16
13:00-13:59	2	0	1	4	4	1	4	16
14:00-14:59	2	3	4	5	2	2	2	20
15:00-15:59	2	1	0	0	2	1	1	7
16:00-16:59	2	1	4	3	0	2	1	13
17:00-17:59	2	2	1	0	3	1	0	9
18:00-18:59	1	0	2	0	2	1	0	6
19:00-19:59	4	1	3	0	1	1	1	11
20:00-20:59	0	0	0	0	0	0	2	2
21:00-21:59	0	0	0	0	2	0	0	2
22:00-22:59	0	1	1	2	1	0	0	5
23:00-23:59	0	0	0	0	0	1	0	1
Total by Day	41	18	32	30	31	18	17	187

Administrative/Civil/Medical/Fire Patrol Area 1



As the chart show, this category encompasses most of the calls for service handled by deputies. It is not believed the types of call in this category can be reduced by a community policing strategy or directed patrols. However, they are very important to the person calling and should be handled correctly and professionally as these people will judge the entire Sheriff's Office on the quality of service they receive.

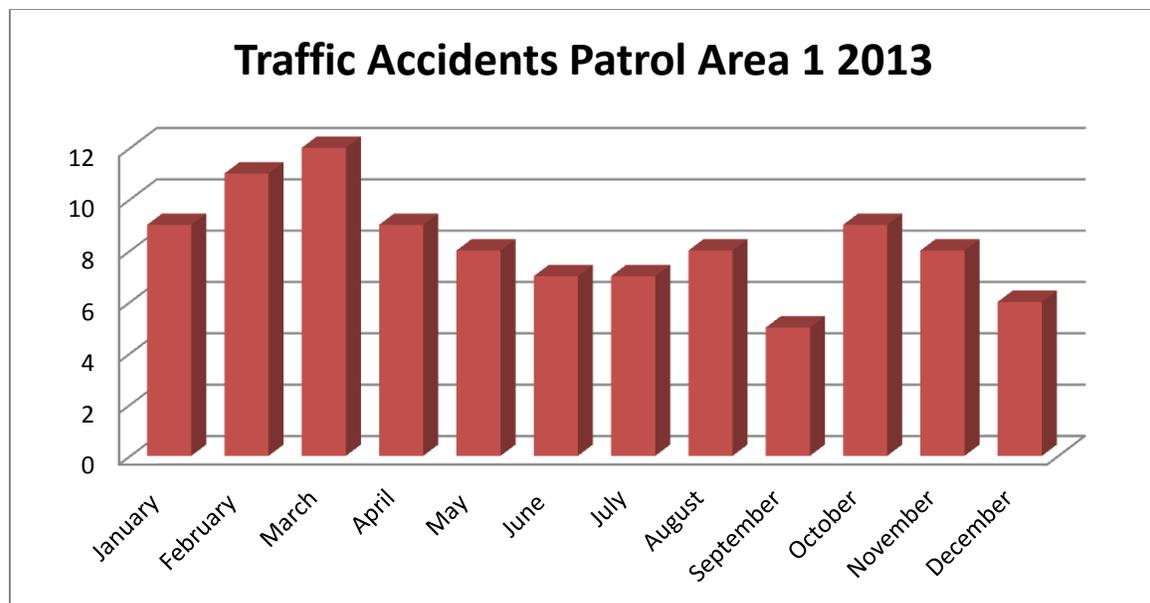
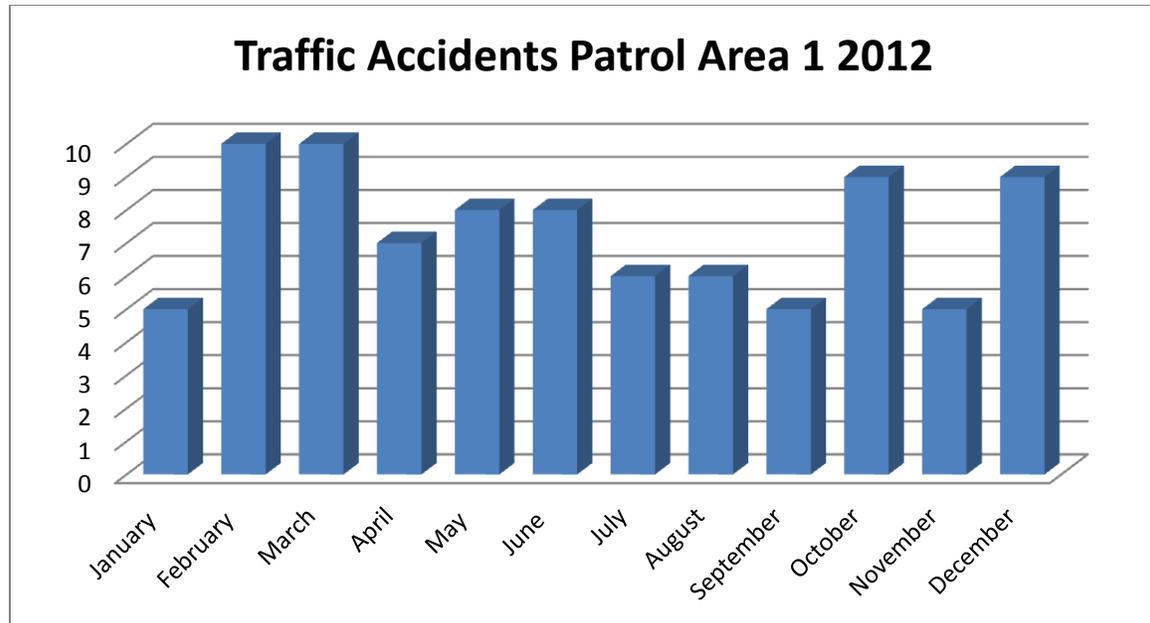
Admin/Civil/Medical/Fire Patrol Area 1 2013



Traffic Accidents Patrol Area 1

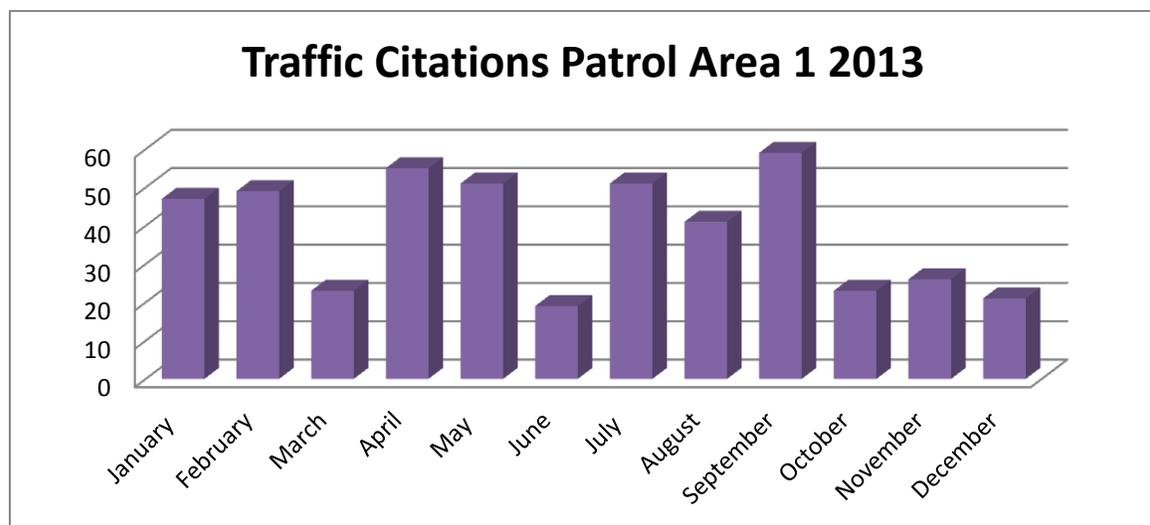
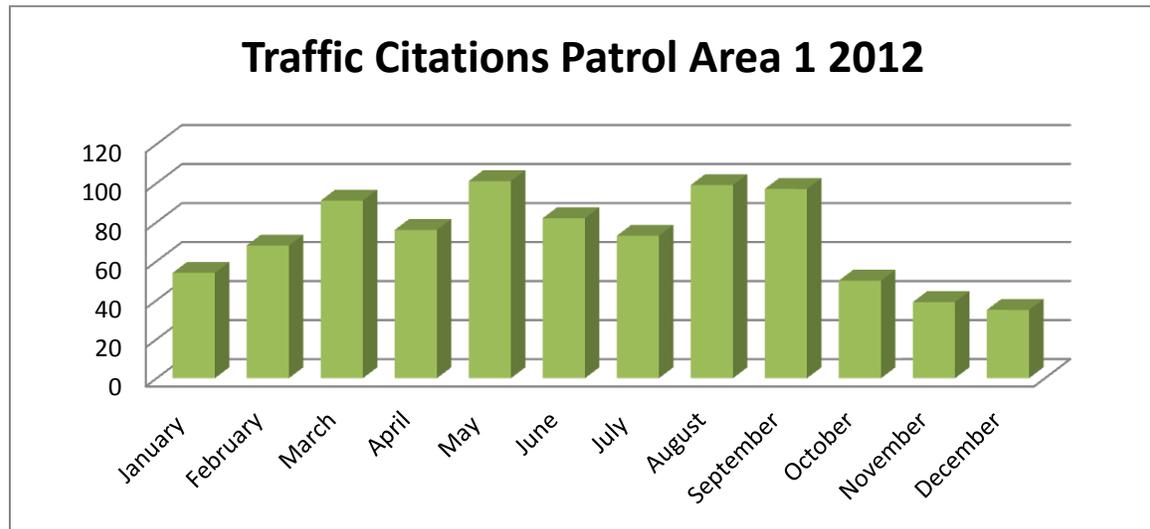
Traffic Accidents Patrol Area 1 2013
By day of week and hour of day

Hour	Mon	Tues	Wed	Thurs	Fri	Sat	Sun	Total
00:00-00:59	0	0	0	0	0	0	2	2
01:00-01:59	0	0	0	1	0	0	1	2
02:00-02:59	0	0	0	0	1	4	0	5
03:00-03:59	0	0	0	0	0	0	0	0
04:00-04:59	0	0	0	0	1	1	1	3
05:00-05:59	1	1	0	0	0	1	1	4
06:00-06:59	2	1	0	0	1	0	2	6
07:00-07:59	0	0	4	3	0	0	0	7
08:00-08:59	1	2	1	0	0	0	0	4
09:00-09:59	1	0	0	1	0	2	0	4
10:00-10:59	1	0	2	1	1	0	0	5
11:00-11:59	1	1	0	0	0	0	0	2
12:00-12:59	0	0	4	4	2	0	0	10
13:00-13:59	1	0	2	1	1	0	0	5
14:00-14:59	1	4	1	2	1	0	0	9
15:00-15:59	3	1	3	0	2	0	2	11
16:00-16:59	2	3	1	2	2	0	1	11
17:00-17:59	2	0	2	4	0	2	0	10
18:00-18:59	0	0	2	1	0	4	0	7
19:00-19:59	0	1	1	0	2	2	2	9
20:00-20:59	0	1	0	1	2	2	0	5
21:00-21:59	0	0	0	0	1	2	2	5
22:00-22:59	0	0	1	0	1	1	2	5
23:00-23:59	0	0	0	1	0	1	0	2
Total by Day	16	15	24	22	18	21	16	128



There have been 11 more traffic accidents in 2013 than in the previous year. This number seems to have a direct relation to the number of traffic citations issued. The number of citations issued in 2013 is down by a count of 400 from last year which seems to prove that when the amount of citations issued decreased, the amount of traffic accidents increases. Deputies need to increase the number of citations issued to the 2012 levels if not higher. The reason for issuing citations is not to punish the offender or to generate revenue but to change driving behavior. If driving behavior is changed then the number of vehicle accidents will decrease.

Traffic Citations Patrol Area 1



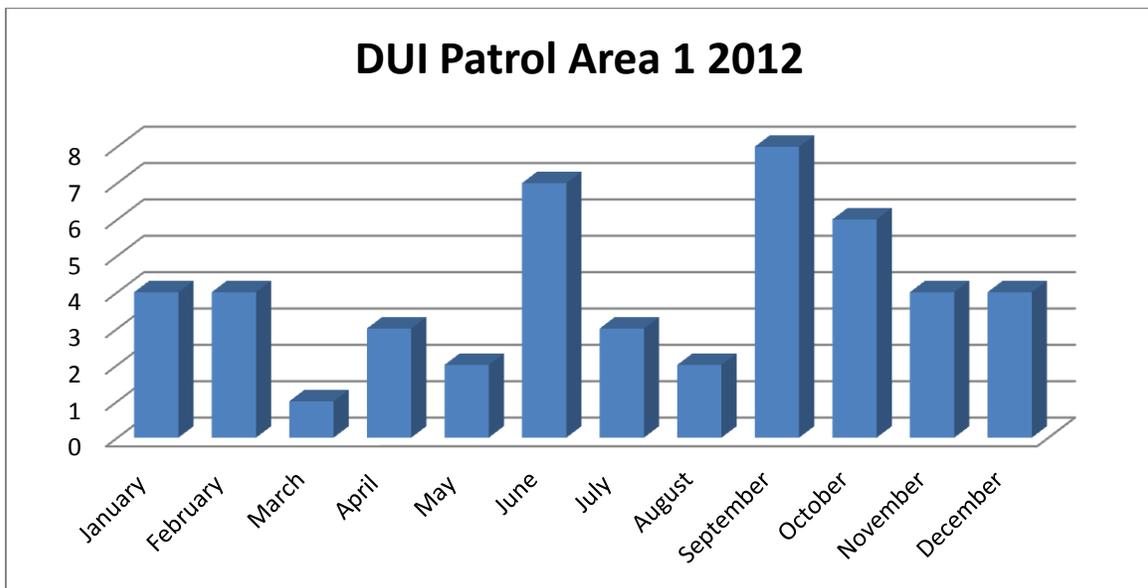
There were 400 less traffic citations issued in Patrol Area 1 in 2013 than in the previous year. This is a significant decline in this area that could be caused by two separate factors. The first is deputies were instructed to focus on patrolling in the neighborhoods where property crimes were committed which remove deputies from the high traffic areas. The second possible reason is the reduction in staffing has been felt by Patrol Area 1 as well as the rest of the agency and the loss of one deputy for medical leave for six months. This left patrol staffing at minimum levels on most days which does not afford deputies the opportunity to be proactive as the calls for service take precedence.

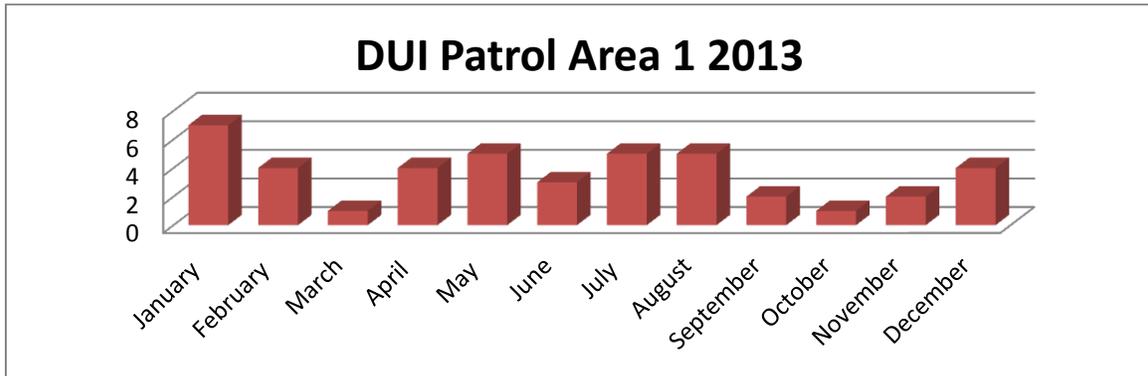
However, deputies need to make a concerted effort to increase on sight activity because as stated before, many of the previous crime categories can be reduced with good proactive police work. In many instances, proactivity will deter a large number of these property crimes.

Traffic Citations Patrol Area 1 2013
By day of week and hour of day

Hour	Mon	Tues	Wed	Thurs	Fri	Sat	Sun	Total
00:00-00:59	2	2	2	2	5	2	6	21
01:00-01:59	0	0	1	0	1	3	1	6
02:00-02:59	0	0	0	0	0	2	0	2
03:00-03:59	0	0	0	0	1	0	0	1
04:00-04:59	0	0	0	0	1	0	1	2
05:00-05:59	0	0	0	1	1	1	0	3
06:00-06:59	1	3	2	0	0	1	1	8
07:00-07:59	7	7	9	1	1	0	2	27
08:00-08:59	10	7	3	4	7	1	1	33
09:00-09:59	2	2	4	0	1	1	0	10
10:00-10:59	2	4	5	5	2	2	1	21
11:00-11:59	1	5	4	5	0	3	3	21
12:00-12:59	0	0	4	5	2	2	2	15
13:00-13:59	0	5	7	1	2	1	5	21
14:00-14:59	4	1	6	4	3	4	1	23
15:00-15:59	4	7	5	5	3	5	4	33
16:00-16:59	8	6	6	6	4	2	4	36
17:00-17:59	7	6	4	6	6	11	4	44
18:00-18:59	4	3	4	4	3	3	0	21
19:00-19:59	1	2	6	9	1	8	3	30
20:00-20:59	2	5	3	5	2	8	1	26
21:00-21:59	3	3	3	4	5	3	3	24
22:00-22:59	4	5	0	7	6	3	3	28
23:00-23:59	0	1	1	1	3	3	1	10
Total by Day	62	74	79	75	60	69	47	466

Driving Under the Influence (DUI) Patrol Area 1





DUI investigations in 2013 stayed relatively the same as the previous year. The Sheriff's Office in conjunction with the Southern Arizona DUI Task Force runs multiple operations throughout the year, several of which are held in Patrol Area 1. It is not possible to distinguish whether a DUI investigation was done in conjunction with the Task Force or if it was done during regular patrol duties. It is incumbent on each deputy in this district to patrol areas in the early morning hours when most DUIs occur in an effort to reduce this behavior. DUI investigations are the responsibility of every patrol deputy.

**DUI Patrol Area 1 2013
By day of week and hour of day**

Hour	Mon	Tues	Wed	Thurs	Fri	Sat	Sun	Total
00:00-00:59	0	0	0	0	1	3	2	6
01:00-01:59	1	0	0	0	2	0	2	5
02:00-02:59	0	0	0	1	1	1	1	4
03:00-03:59	0	0	0	0	0	0	0	0
04:00-04:59	0	0	1	0	0	0	0	1
05:00-05:59	0	0	0	0	0	0	1	1
06:00-06:59	0	0	0	0	0	0	0	0
07:00-07:59	1	0	0	0	0	0	0	1
08:00-08:59	0	0	0	0	0	0	0	0
09:00-09:59	0	0	1	0	0	0	0	1
10:00-10:59	0	0	0	0	0	0	0	0
11:00-11:59	0	0	0	0	0	0	0	0
12:00-12:59	0	0	0	0	0	0	0	0
13:00-13:59	0	0	0	0	1	0	0	1
14:00-14:59	0	1	0	0	0	0	0	1
15:00-15:59	0	0	0	0	0	0	0	0
16:00-16:59	0	0	0	0	0	1	0	1
17:00-17:59	1	0	0	0	0	0	0	1
18:00-18:59	0	0	0	0	0	0	0	0
19:00-19:59	1	1	0	0	2	0	0	4
20:00-20:59	0	0	1	0	1	0	0	2
21:00-21:59	0	0	1	0	1	2	0	4
22:00-22:59	2	1	1	0	1	0	1	6
23:00-23:59	0	0	0	0	0	3	1	4
Total by Day	6	3	5	1	10	10	8	43

Bisbee/Douglas/Elfrida Districts Patrol Area 2, 3, and 4

Overview

Cochise County Arizona is 6,215 square miles in land mass and shares 83 miles of international border with the Republic of Mexico.

Approximately 70 of the 83 miles of border Cochise County shares with the Republic of Mexico is in the Bisbee (2P) /Douglas (3P) /Elfrida Districts (4P) of the Cochise County Sheriff's Office. Cochise County has a significant history of smuggling activity dating back to the 1880's that continues to this day. Most of the flow of illegal aliens and illegal drugs through Cochise County comes through the aforementioned districts, and this has resulted in increased criminal activity, such as burglaries of citizen's homes and vehicles, property damage, injury, and even death to the livestock.

Another significant law enforcement concern in this area is illegal aliens are prime targets for crimes, such as robbery, sexual assault, kidnapping, and a plethora of other crimes. These calls for service take up a lot of the patrol deputies time and functions.

Located in these districts are two Border Patrol Stations, (Douglas and the Brian A. Terry Station), two International Port of Entries, and the Cochise County seed. Together, this region of the Cochise County Sheriff's Office took 5,329 calls for service, accounting for 33.6% of the calls the entire agency took for calendar year 2013.

The Bisbee/Douglas/Elfrida Districts are very unique areas to provide law enforcement services. The deputies assigned to these areas have mastered the art of multi-tasking as there are many different people, cultures, ways of thinking, belief systems, and worshipping within these communities. Historically, the Southern region of the Cochise County Sheriff's Office has been short in staffing, which causes the deputies to respond to critical calls for service by themselves without any law enforcement assistance from the agency. Many times, the United States Border Patrol or other local law enforcement agencies assist the deputies with these calls as a result of staffing shortages. Further, one of the districts, Elfrida, has no local municipality to assist and usually the deputies are responding to calls alone.

Bisbee Patrol District

The Bisbee District or patrol area 2 services approximately 6,833 people in approximately 416 square miles of Cochise County.

The Naco community is the only border community in Cochise County that is unincorporated. It is located right on the United States and Mexico border with an International Port of Entry located in Naco. Although this port of entry is small in size,

numerous visitors from Mexico utilize this port. Along with the community of Naco, this district also services the Miracle Valley/Palominas area, and the community of Bisbee.

With all this being stated, the deputies have a good grasp of the communities they serve and are more than willing to step up and give of themselves to make these communities a better and safer place to live.

Douglas Patrol District

The Douglas District or patrol area 3 services approximately 17,781 people in approximately 960 square miles of Cochise County

Much like the Bisbee District, the deputies assigned to the Douglas District also experience the culture, language, customs, and courtesies of Mexico. The City of Douglas and its surrounding communities are border communities located on the international border to the country of Mexico. Also, the second largest Port of Entry into the State of Arizona from Mexico is located within this district.

Due to the location of this district, deputies handle more calls related to the illegal immigration and drug trafficking problem this county has than any other district in Cochise County.

Patrol District 3 also serve Portal, Arizona. Portal is approximately 60 miles from the City of Douglas city limits.

This community is considered a retirement community with seasonal residents. These residents are interested in the environment and preserving it. The deputies servicing this community have to learn and know how to communicate with these residents to earn their trust to provide services.

Along with these two major diverse groups of citizens within this district, the Douglas Patrol District also has a strong ranching community that resides within its boundaries.

Elfrida Patrol District

The Elfrida District or Patrol Area 4 services 7,968 residents and covers approximately 800 square miles of the county.

The deputies serving the communities in the Elfrida area service more of a ranching community. Just like with the Mexican culture, ranchers have a culture, language, customs, manners, etiquettes, and value systems of their own.

Although this district is not as busy as the others, the deputies in this area stay plenty busy as the staffing levels in this district are usually lower than in the others, and deputies usually work their shifts alone. This is challenging as this is the only district in the

agency that does not have a local municipality that can be contacted to assist with serious calls requiring a backup officer.

Deputies who work in this district use practical thinking and tactics when responding to calls for service knowing if they need assistance, the assistance is coming from a great distance.

In providing services to the citizens in the Southern region, illegal immigrant smuggling and drug smuggling traffic is the biggest concern with the citizens who reside in these communities. In the past, this office has received complaints of burglaries, trespassing, vehicle theft, assaults, and home invasions due to the abovementioned illegal activities.

Although the United States Border Patrol has two stations and over 400 agents, who work in the Bisbee, Douglas, and Elfrida areas, the illegal smuggling activities still occur on a daily basis. Despite increased law enforcement efforts to combat this illegal activity, citizens still live with the activity every day and deputies respond to criminal activity on a continuous basis.

Staffing

Bisbee Patrol District

The Bisbee Patrol District was the most stable in Cochise County in regards to staffing, with their numbers never fluctuating throughout the year. For the entire calendar year, there were six deputies and a patrol sergeant assigned to the district. As a result of this stability, the Bisbee Patrol District was able to assist all the other districts when their manpower fell short and assist the agency to keep the minimal amount of patrol deputies on the road to service the communities.

Douglas Patrol District

The Douglas Patrol District staffing numbers fluctuated throughout the year. This was mostly due to being the most heavily staffed district through the first two quarters of the year. In the months of January, February, March, April, and May, there were nine deputies with a sergeant assigned to the district. However, vacancies in the Special Operations Division and in other patrol districts caused deputies from this district to be transferred to other divisions and districts dwindling down the staffing numbers to six deputies and a sergeant assigned to the area for the remainder of the year.

Elfrida Patrol District

The Elfrida Patrol District had some difficulty in sustaining adequate staffing throughout the 2013 calendar year. In the early months, there were six deputies and a sergeant assigned to the district. However, with resignations and the need to assist in staffing other patrol districts, the districts staffing quickly went down to four deputies and a sergeant.

Fortunately, the Douglas Patrol District had enough staffing to temporarily assign a person to the Elfrida Patrol District to assist in this area. With the inevitable re-assignment of deputies in the agency to better staff the entire county, the Elfrida Patrol District ended the year with five deputies and a sergeant assigned to provide services to the Greater Elfrida Area.

Field Training Program

During the fiscal year (FY) 2013, two deputies were processed through the Field Training Program (FTO). The two deputies had prior law enforcement experience and processed through the FTO program at the normal rate of 12 weeks of training. Although this office tested hundreds of people wanting to become deputies, only two were processed and trained through the program.

New Hire/ Mentor Program

In FY 2013, the Cochise County Sheriff's Office hired 11 new deputies for open positions in the agency. Eight of the 11 new hires were new to the law enforcement field. As such, they were processed through the newly formed New Hire/ Mentor Program where the newly hired employee receives assistance in purchasing and acquiring equipment for the career field. The new hire receives assistance in processing and adjusting to their new career and the agency.

Community Events

In 2013, 37 community events were recorded in the Bisbee, Douglas, and Elfrida Patrol Districts. More events were conducted and participated in by this office as some deputies coached youth sport teams and/or participated in events on their own while representing the Sheriff's Office. Deputies were not aware of the need to advise the agency's Community Outreach Program Unit (COPS) to record these events.

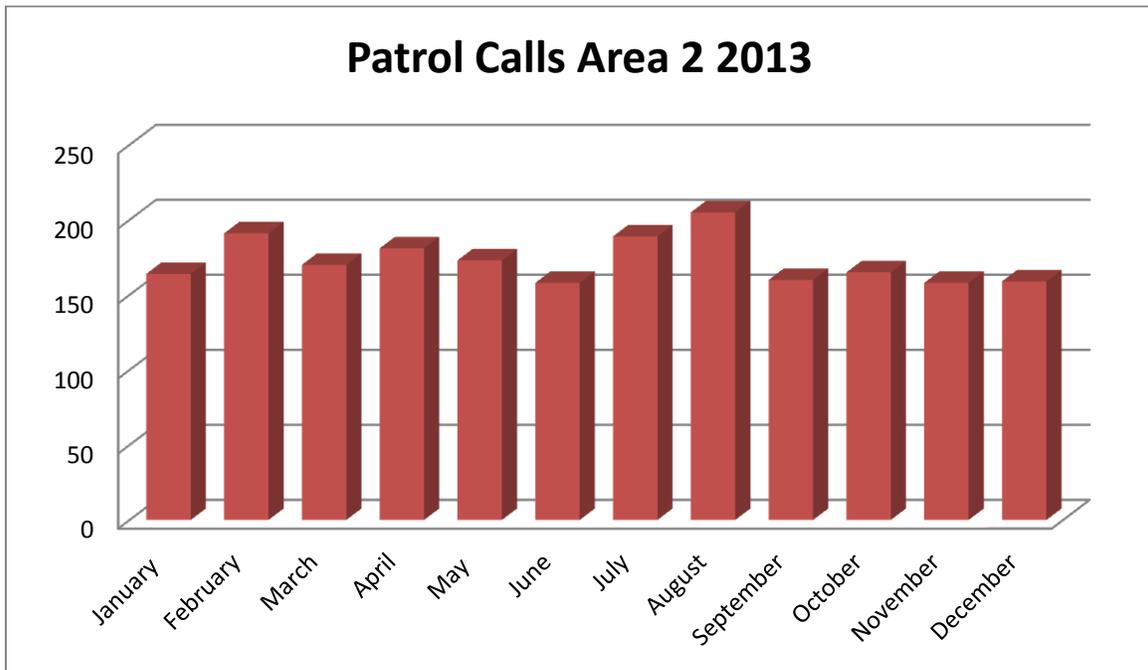
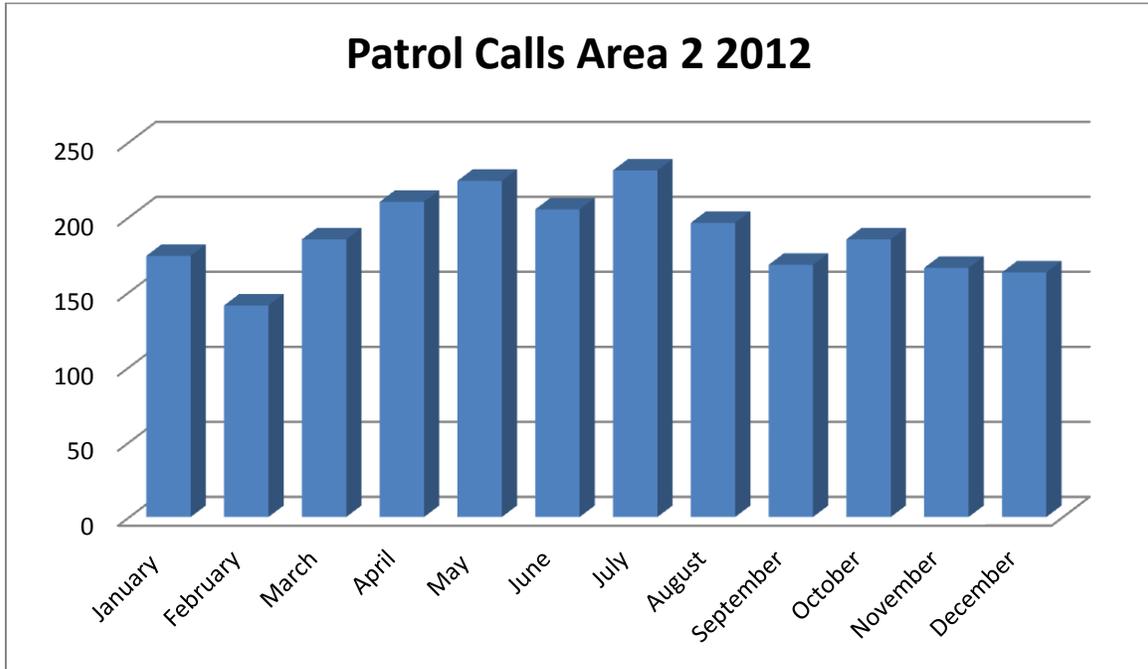
Calls for Service

Bisbee Patrol District

During the calendar year of 2013, the Cochise County Sheriff's Office Bisbee District or Patrol Area 2 responded to 2,073 calls for service. This is 98 fewer calls from the 2012 calendar year. The Bisbee Patrol District took 2,221 calls for service. The lesser call volume could be attributed to directed patrols in high crime areas or this could be attributed to recent reports of a decline in population in Cochise County, specifically the City of Bisbee and its surrounding communities.

The Bisbee Patrol District issued 769 traffic citations and responded and investigated 13 traffic accidents. The deputies in the district made 25 DUI arrests and 34 drug arrests. The district also investigated 37 domestic violence calls, 23 burglary calls, and

investigated 17 assault cases. They responded to 9 sex offense calls, investigated 13 criminal damage cases and responded to 40 theft calls. With all the above statistical information, the Bisbee District also served 350 civil documents this calendar year.



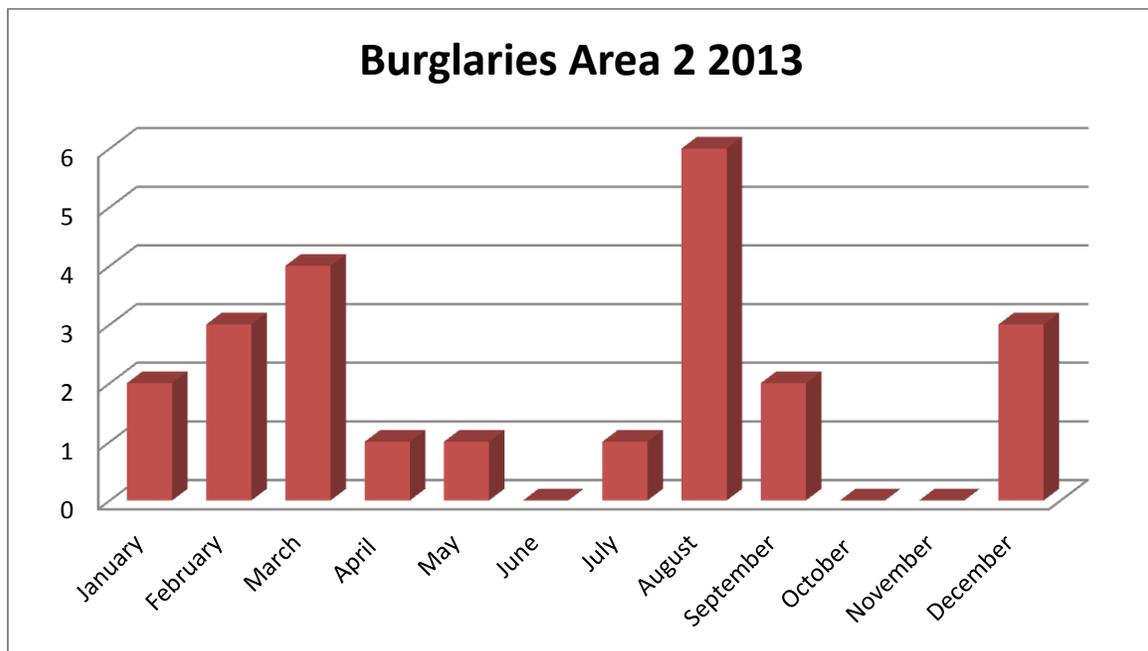
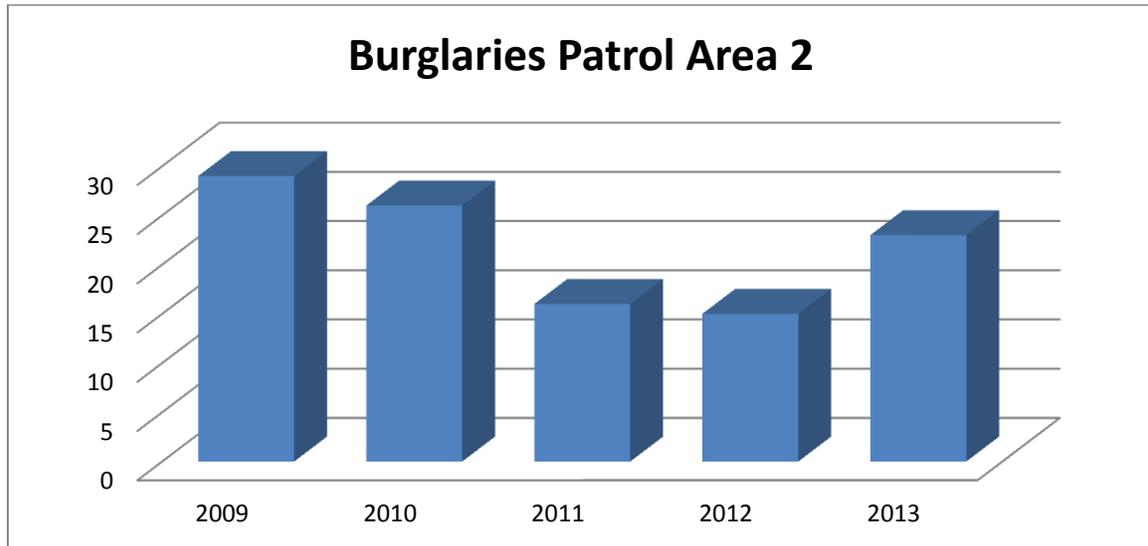
**Total Calls by Nature Patrol Area 2
2012 - 2013**

Nature	2012	2013
911 HANGUP	27	25
ABANDONED VEHICLE	9	13
ADMINISTRATIVE COMPLAINT	16	15
AGENCY ASSIST	200	199
AIRCRAFT	1	0
ALARM	39	51
ALCOHOL OFFENSE	5	8
ANIMAL PROBLEM	88	34
ASSAULT	17	16
ASSAULT FIREARM	0	3
ATTEMPT SUICIDE	5	7
ATTEMPT TO LOCATE	0	3
BACKGROUND CHECK	4	0
BARKING DOG	5	3
BACKGROUND INVESTIGATION	3	3
BURGLARY	15	23
CHILD MOLESTATION	0	1
CHILD ABUSE	1	0
CITIZEN ASSIST	78	84
CITIZEN DISPUTE	30	25
CIVIL	49	62
CIVIL STANDBY	4	6
CRIMINAL MISCHIEF	1	2
CRIMINAL DAMAGE	12	13
CUSTODIAL INTERFERENCE	2	2
DEAD BODY	6	13
DELIVER MESSAGE	6	11
DISORDERLY	37	22
DISTURBANCE	28	27
DOMESTIC	37	37
DRUGS	34	34
DRIVING UNDER THE INFLUENCE	24	25

Nature	2012	2013
EXPLOSIVES	0	2
EXTRA PATROL	22	26
FATAL ACCIDENT	1	0
FIRE	8	12
FIREARMS REGISTRATION	3	1
FIREWORKS	1	4
FORGERY	2	1
FOUND PROPERTY	5	12
FRAUD	38	15
HARASSMENT	19	14
HOMICIDE	0	1
ILLEGAL BURNING	7	1
INFORMATION	349	429
JUVENILE PROBLEM	24	17
LITTERING	7	6
LOITERING	1	0
LOST PROPERTY	9	4
MEDICAL	9	10
MISSING PERSON	8	8
PARKING PROBLEM	0	4
PROPERTY DAMAGE ACCIDENT	6	5
PERSONAL INJURY ACCIDENT	5	5
PROPERTY DAMAGE	2	7
PROWLER	2	2
PURSUIT	0	1
REPOSSESSION	0	1
RECOVERED VEHICLE	3	0
RESISTING	0	1
RUNAWAY JUVENILE	1	3
SEARCH AND RESCUE	1	0
SEX OFFENSE	5	3
SHOTS FIRED	20	30
SICK ANIMAL	2	0
SIMPLE ASSAULT	1	1

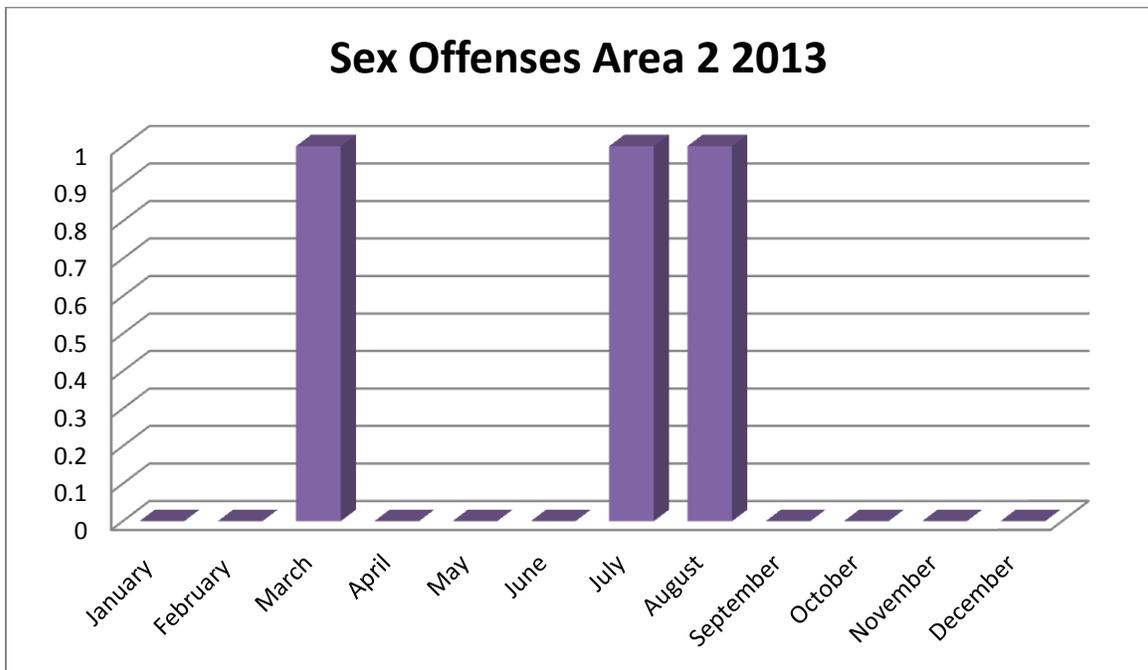
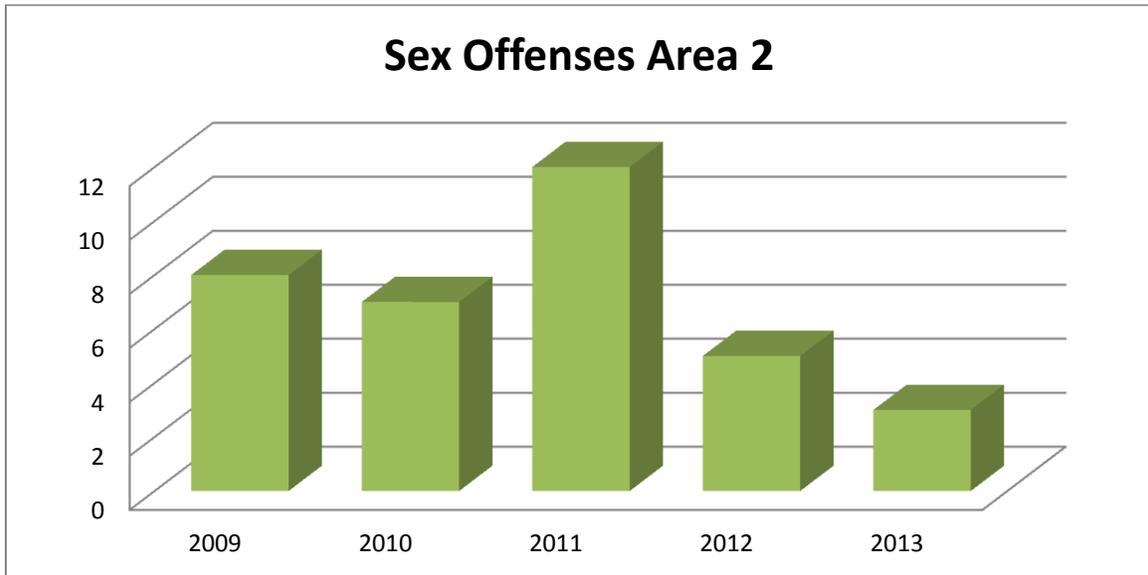
Nature	2012	2013
STRAY ANIMAL	4	1
STRUCTURE FIRE	1	0
SUICIDE	3	1
SUSPECT VEHICLE	1	0
SUSPICIOUS	150	151
THEFT	42	40
THEFT-AUTOMOBILE	2	5
THEFT- MOTORCYCLE	0	1
THREATENING	22	17
TRAFFIC ACCIDENT NON-INJURY	13	13
TRAFFIC ACCIDENT	16	13
TRAFFIC HAZARD	140	214
TRAFFIC OFFENSE	105	116
TRAFFIC STOP	1	4
TRANSFER	2	1
TRESPASSING	19	11
UNSECURE PREMISE	0	2
UNWANTED PERSON	6	8
VANDALISM	4	3
VEHICLE THEFT	3	0
VICIOUS ANIMAL	15	9
VEHICLE INSPECTION	0	1
VIOLATION OF COURT ORDER	9	10
WANTED PERSON	159	171
WEAPON OFFENSE	1	0
WELFARE CHECK	70	73

Burglaries Patrol Area 2



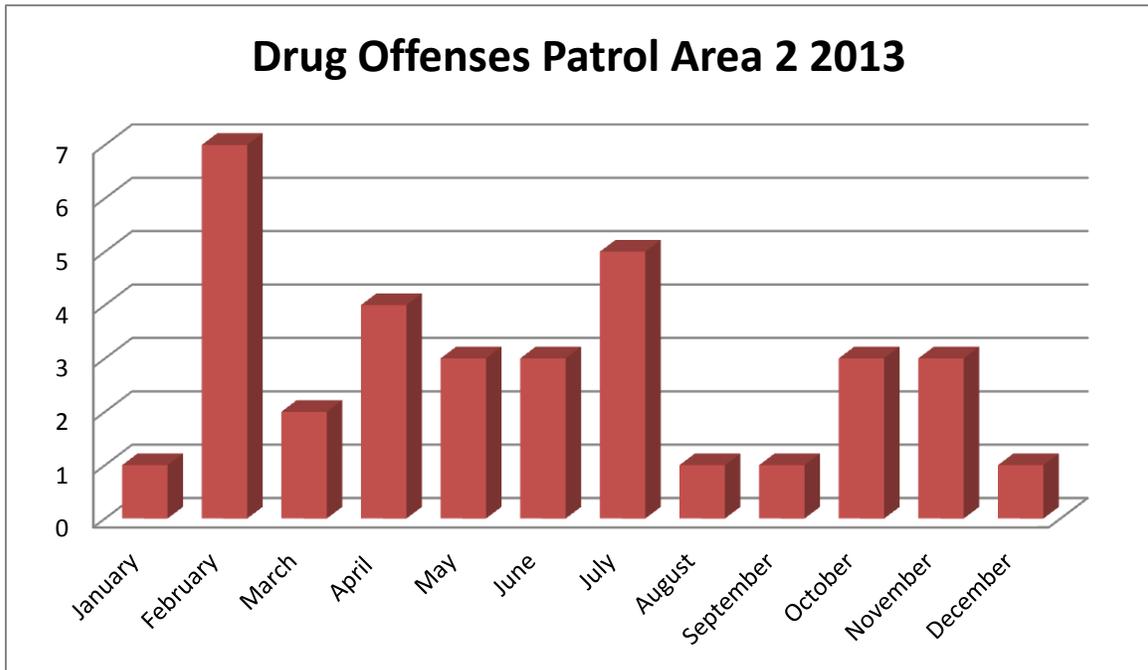
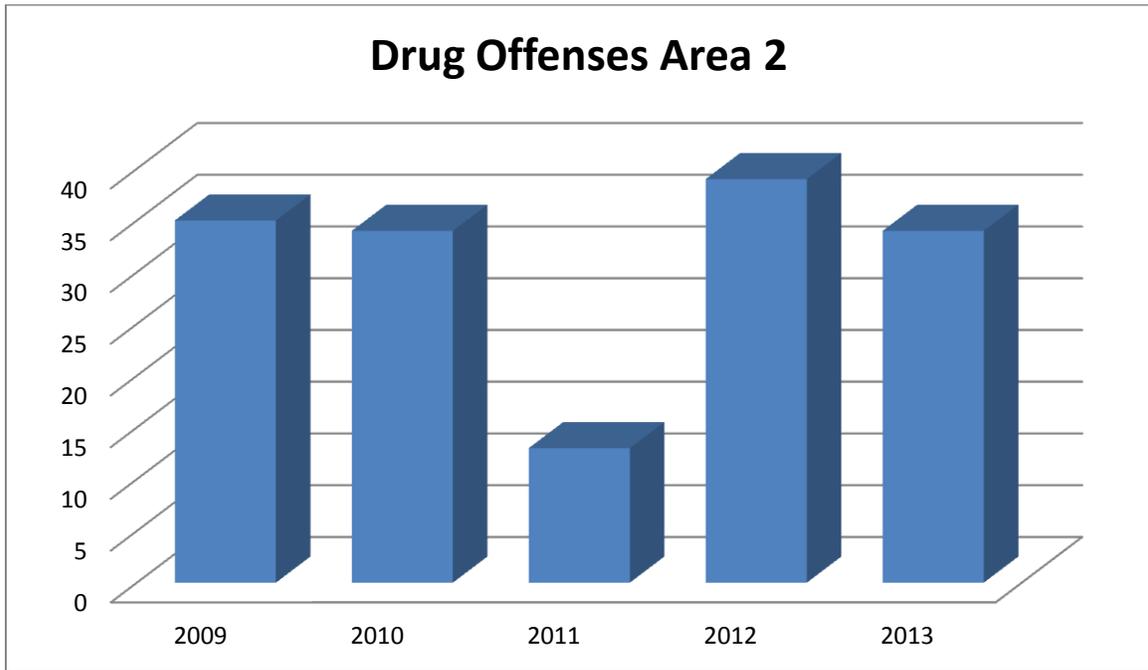
In 2013, the Bisbee Patrol District took 23 calls for the crime of burglary. There does not seem to be any set pattern of occurrences in these crimes, thus making the crimes appear to be separate in nature to each other. In reviewing the five year trend for this crime classification, there was a slight increase in calendar year 2013 from 2011 and 2012; however, the increase was minimal. The majority of the burglaries in this district seem to have no set pattern and are believed to be crimes of opportunity.

Sex Offenses Patrol Area 2



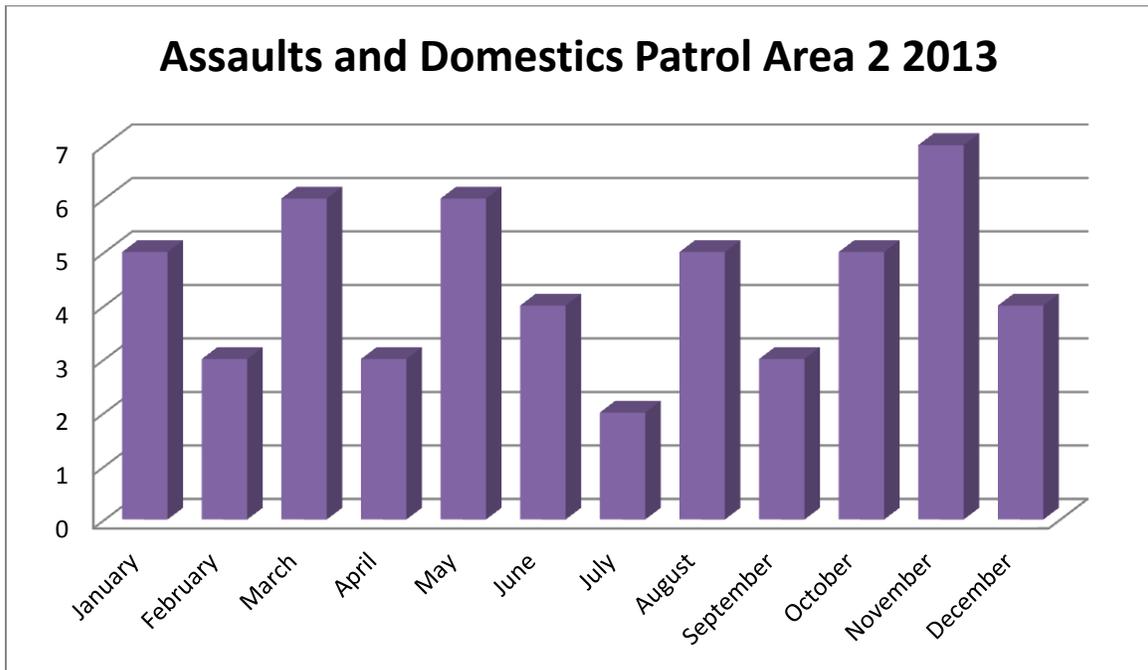
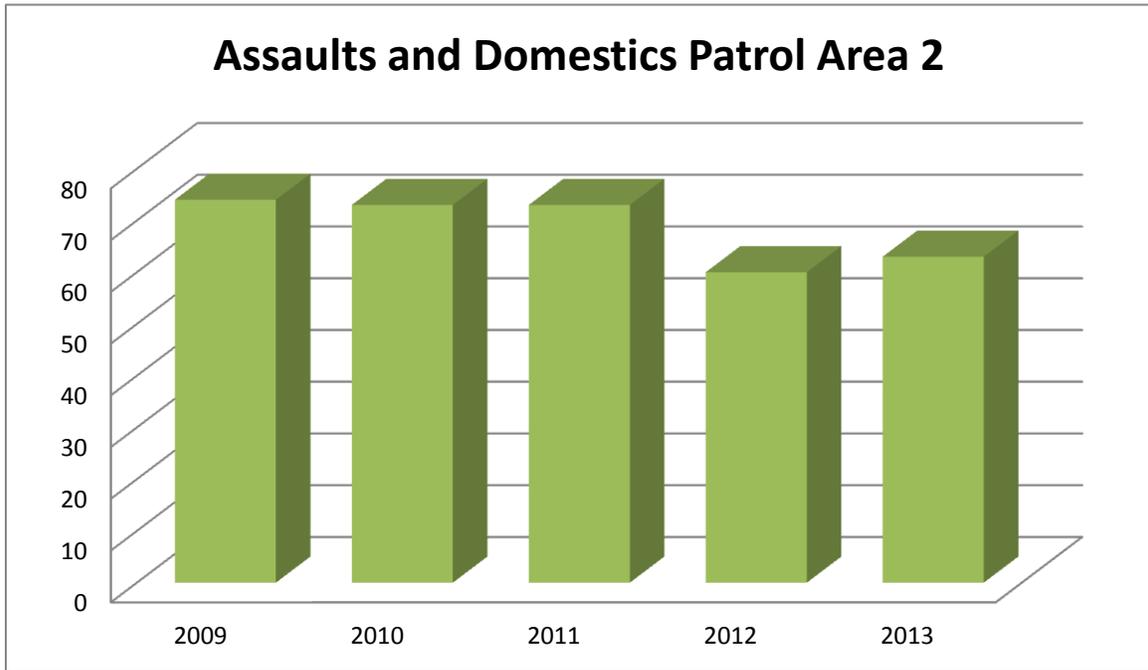
In 2013, the Bisbee Patrol District took three sex offense calls. Although the number of investigations conducted is low, these crimes tend to occur to those who cannot defend themselves, thus making these crimes one of the most heinous crimes one can commit. In reviewing the five year trend for this crime classification, there was a slight decline in this classification from 2012. Although it appears the number of sexual offenses reported is down, it still remains a crime most victims are ashamed to report; therefore, it is the belief of this office the numbers reported do not reflect the amount of occurrences of this crime in this patrol area or county.

Drug Offenses Patrol Area 2



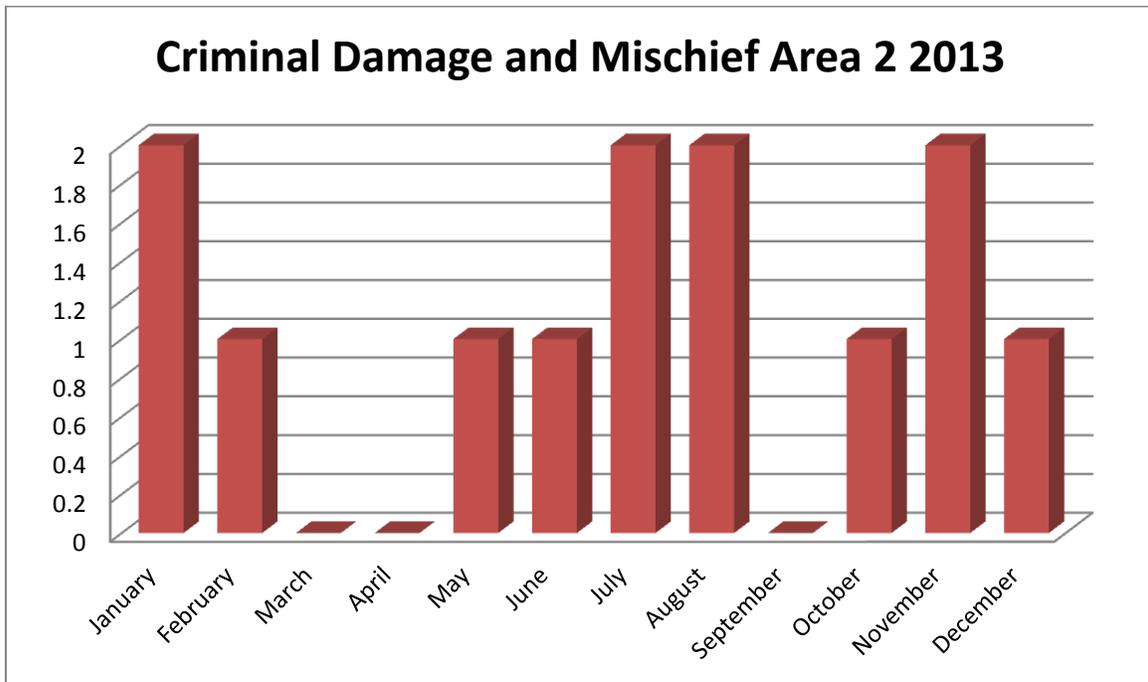
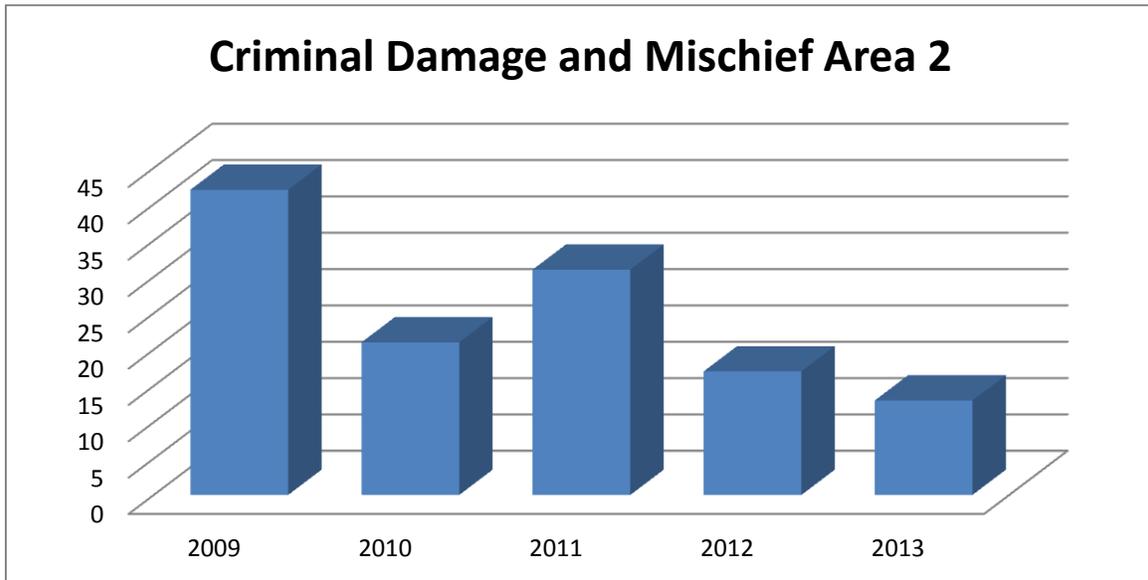
In 2013, the Bisbee Patrol District investigated 34 drug offenses. This is similar to the amount of cases investigated in the past years by this patrol squad.

Assaults and Domestic Patrol Area 2



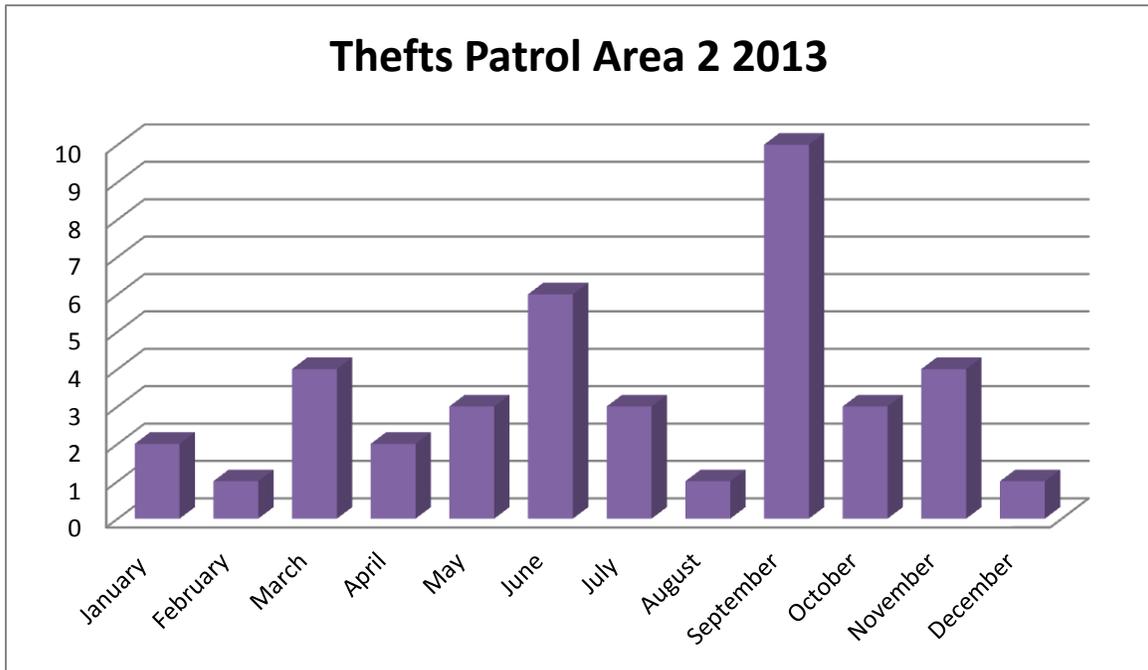
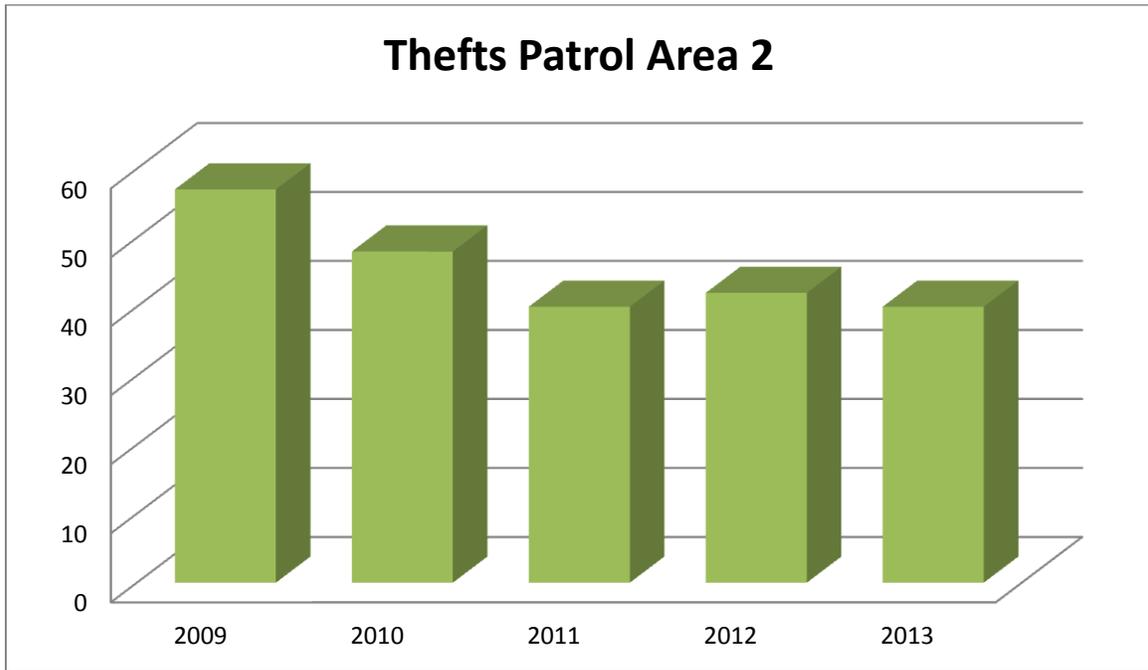
In 2013, the Bisbee Patrol District took 37 domestic violence calls and 17 assault calls. This is a decrease in calls from years past and attributed to the fact most citizens in this patrol area do not call law enforcement for domestic matters and the decrease in population in this area.

Criminal Damage and Mischief Patrol Area 2



In 2013, the Bisbee Patrol District took 13 criminal damage calls. This is similar to the amount taken in calendar year 2012. However, this number is far from the amount of this classification of crime taken by the Bisbee Patrol District in calendar years 2009, 2010, and 2011. The decrease in numbers can be contributed to more directed patrols in areas that reported damage to the residences and communities.

Thefts Patrol Area 2



In 2013, the Bisbee Patrol District conducted 40 theft investigations. This is a normal trend in this patrol district. The five year trend shows a small influx of investigations in this crime classification in 2009; however, the remaining years in the five year trend are steady.

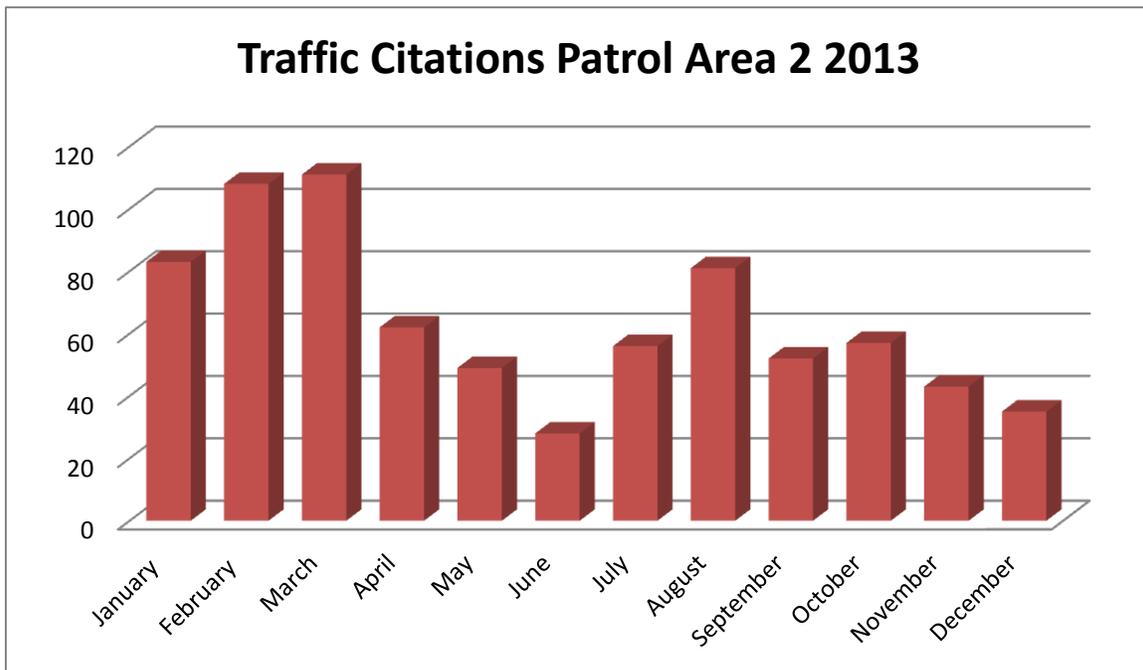
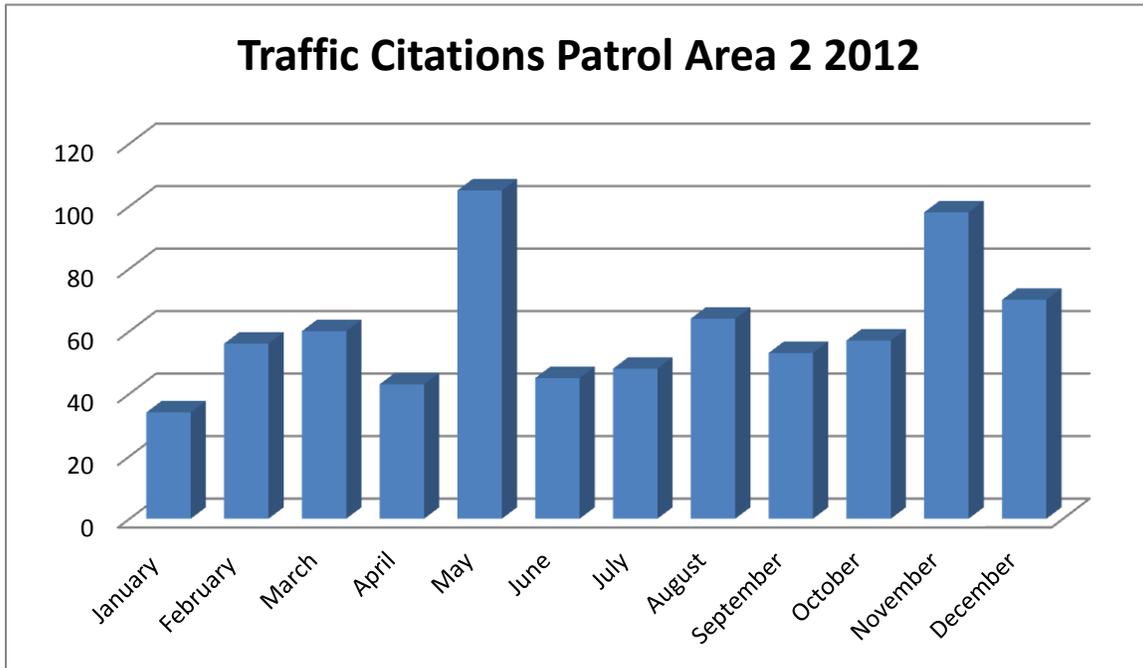
Traffic Accidents Patrol Area 2

In 2013, the Bisbee Patrol District responded to 40 traffic collisions. This is 17 more investigated than in 2012 when this district investigated 23 traffic collisions. The rise in traffic collisions can be attributed to more citizens traveling from Sierra Vista to the Bisbee and Douglas area for employment.

Traffic Accidents Patrol Area 2 By day of week and hour of day

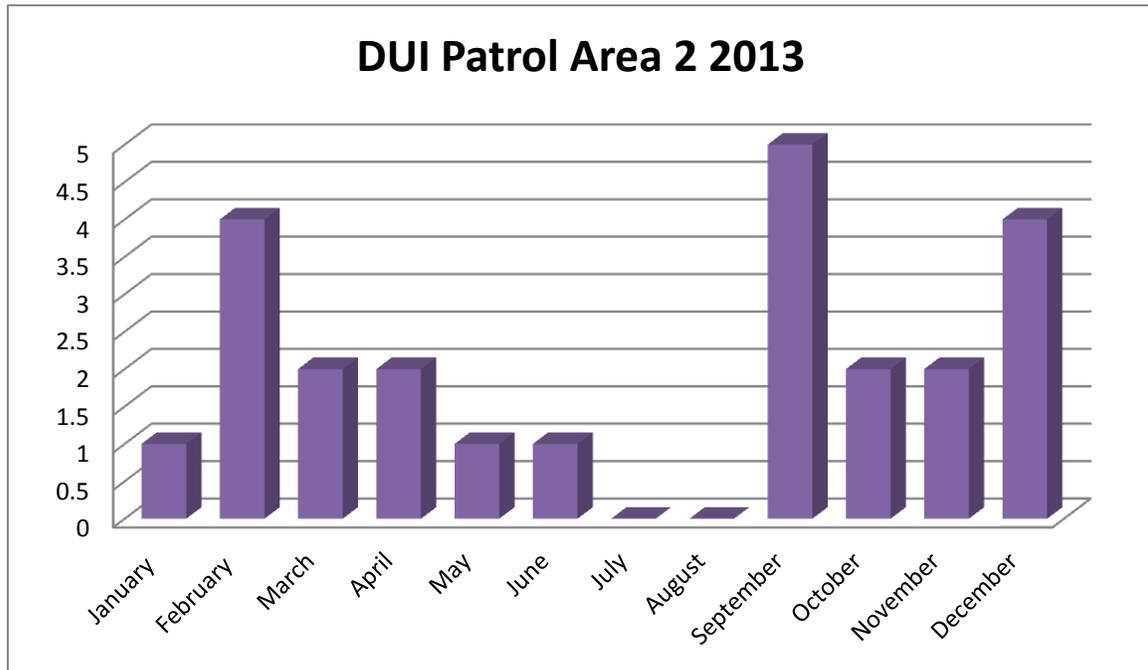
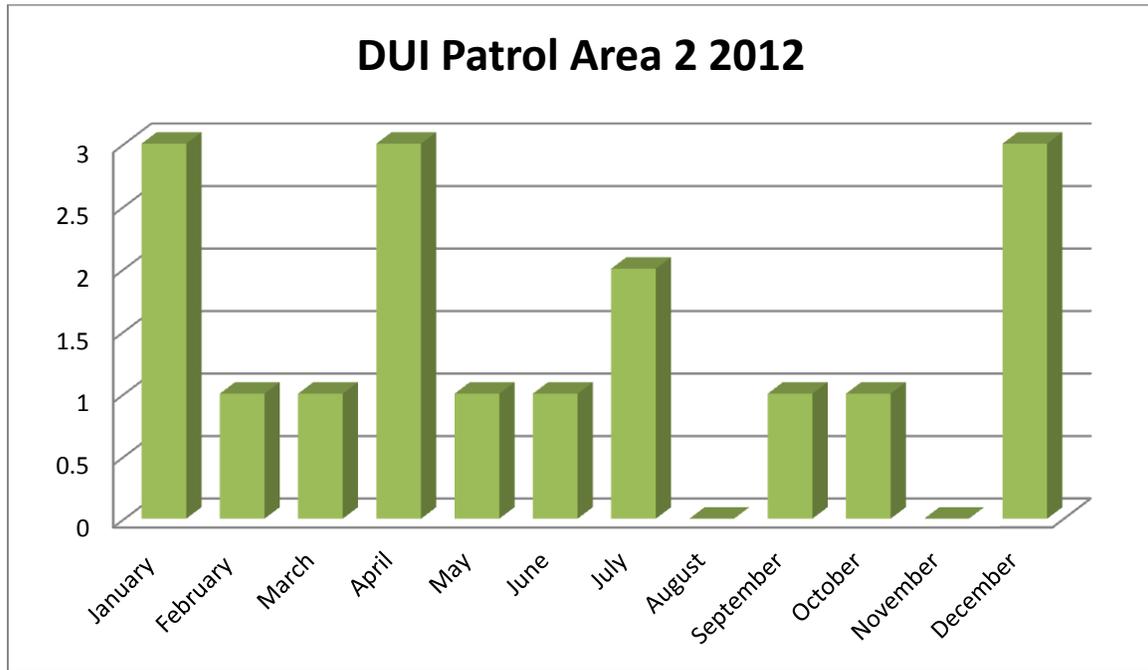
Hour	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
00:00-00:59	0	0	0	0	1	0	0	1
01:00-01:59	0	0	1	0	0	0	0	1
02:00-02:59	0	0	1	0	1	0	0	2
03:00-03:59	0	0	0	0	0	0	0	0
04:00-04:59	0	0	0	0	1	1	0	2
05:00-05:59	0	0	0	0	0	0	0	0
06:00-06:59	1	0	1	0	0	0	0	2
07:00-07:59	0	0	0	0	0	0	0	0
08:00-08:59	0	1	0	1	1	1	1	5
09:00-09:59	0	0	0	0	0	0	0	0
10:00-10:59	1	0	0	0	1	0	0	2
11:00-11:59	0	1	0	0	0	2	1	4
12:00-12:59	0	0	0	1	0	1	0	2
13:00-13:59	0	0	1	0	0	0	0	1
14:00-14:59	0	1	0	0	0	0	0	1
15:00-15:59	0	0	0	0	0	0	0	0
16:00-16:59	0	0	0	0	0	0	3	3
17:00-17:59	2	2	1	0	0	1	0	6
18:00-18:59	0	1	0	0	1	0	0	2
19:00-19:59	0	0	0	0	0	1	0	1
20:00-20:59	0	0	0	0	1	0	0	1
21:00-21:59	1	0	0	0	0	0	0	1
22:00-22:59	0	0	0	0	2	0	0	2
23:00-23:59	0	0	0	0	1	0	0	1
Total by Day	5	6	5	2	10	7	5	40

Traffic Citations Patrol Area 2



In 2013, the Bisbee Patrol District issued 769 traffic citations. This is 36 more issued than in 2012, as 733 citations were issued as a result of traffic enforcement by this district during the past year.

Driving Under the Influence (DUI) Patrol Area 2



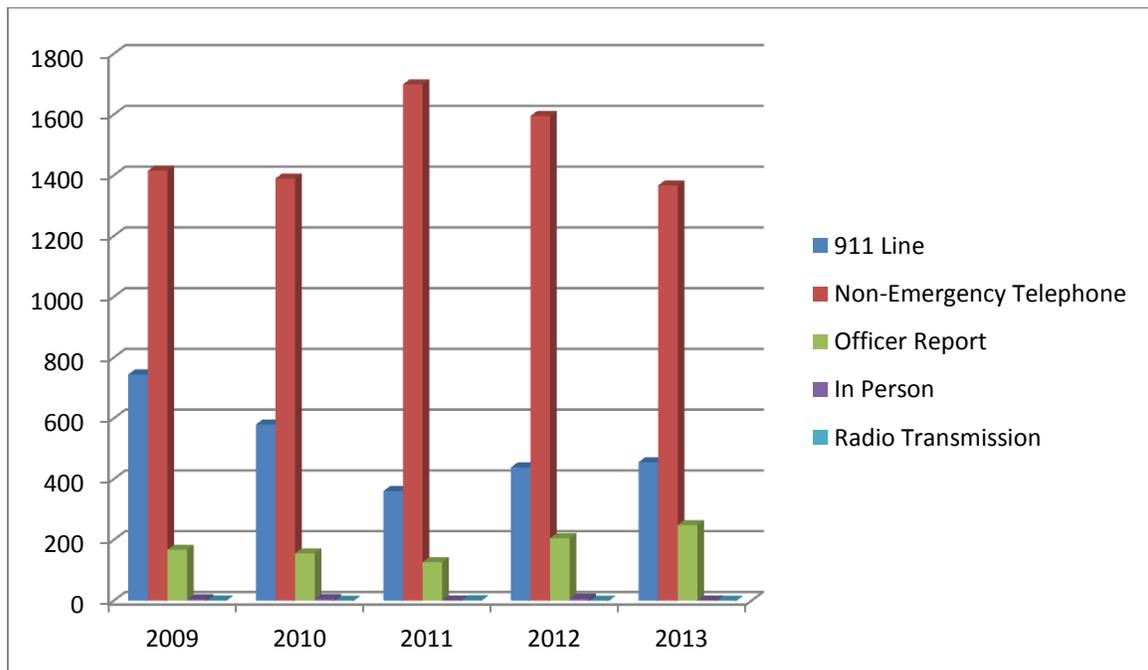
In 2013, the Bisbee Patrol District conducted 25 DUI investigations. This is 24 percent of the total DUI investigations conducted by the Cochise County Sheriff's Office in the calendar year 2013 and 17 more than investigated in the Bisbee Patrol District in 2012.

Civil Process Patrol Area 2

During the calendar year of 2013, the Bisbee Patrol District served 350 civil service papers to the citizens of Cochise County.

Call Method Patrol Area 2

How Calls Received Area 2

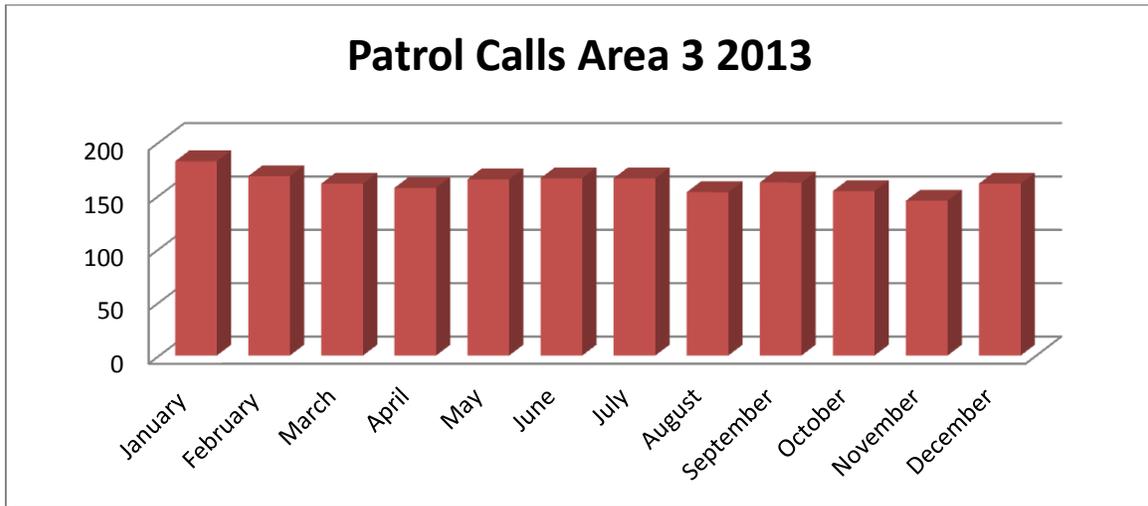
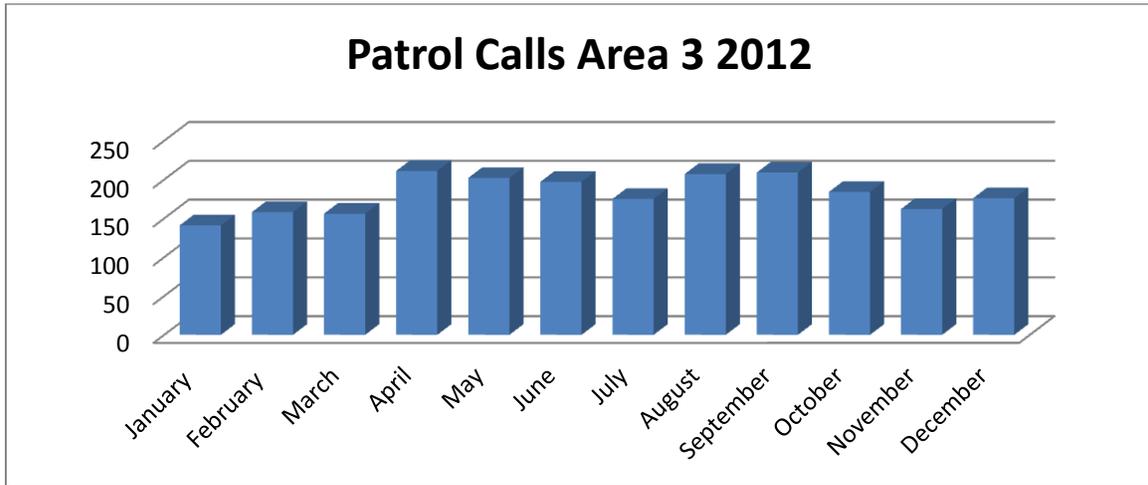


In 2013, approximately 65 percent of the calls for service in the Bisbee Patrol District were received as a result of citizen reporting the incident on a non-emergency telephone line.

Douglas Patrol District Patrol Area 3

During the calendar year of 2013, the Cochise County Sheriff's Office Douglas District or Patrol Area 3, responded to 1,940 calls for service. This is 238 fewer calls from the previous calendar year as in 2012, the Douglas Patrol District took 2,178 calls for service. The lesser call volume could be attributed to the deputies are familiar with the criminal element in the area and have arrested and incarcerated the majority of these violators causing fewer reasons the citizens need to call for this agency's assistance.

The Douglas Patrol District issued 333 traffic citations and investigated 64 traffic accidents. The deputies in the district made 9 DUI arrests and conducted 107 drug investigations. The district also investigated 66 domestic violence calls, 52 burglary calls, and investigated 10 assault cases. They also responded to 1 sex offense call, investigated 17 criminal damage cases, and responded to 45 theft calls. Including the above statistical information, the Douglas District also served 670 civil documents this calendar year.



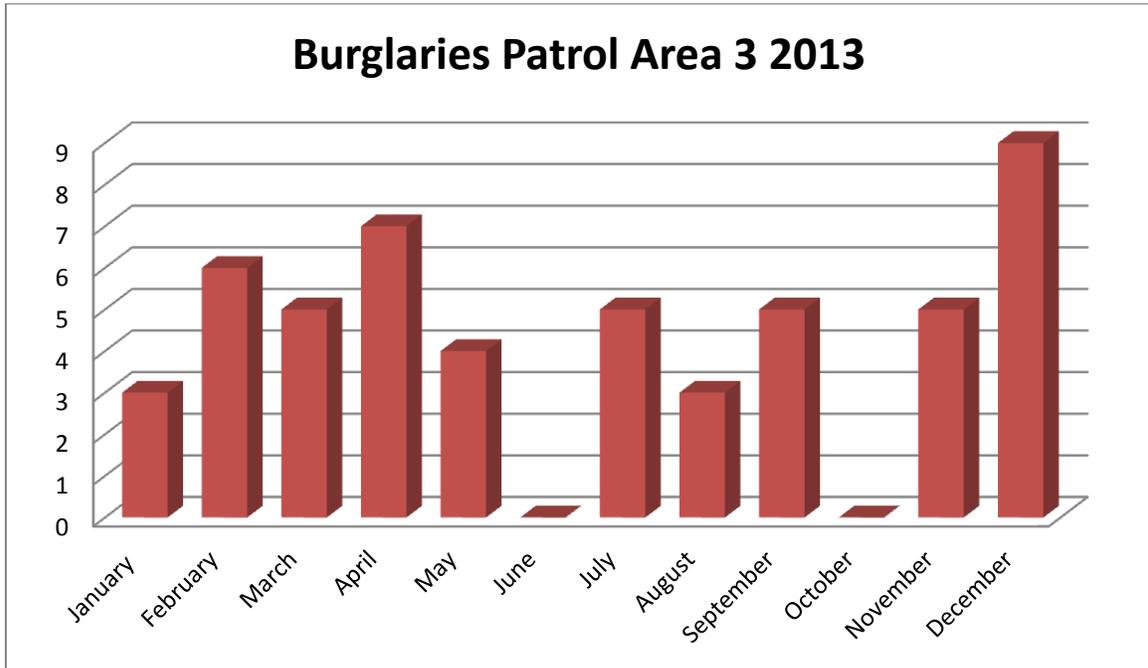
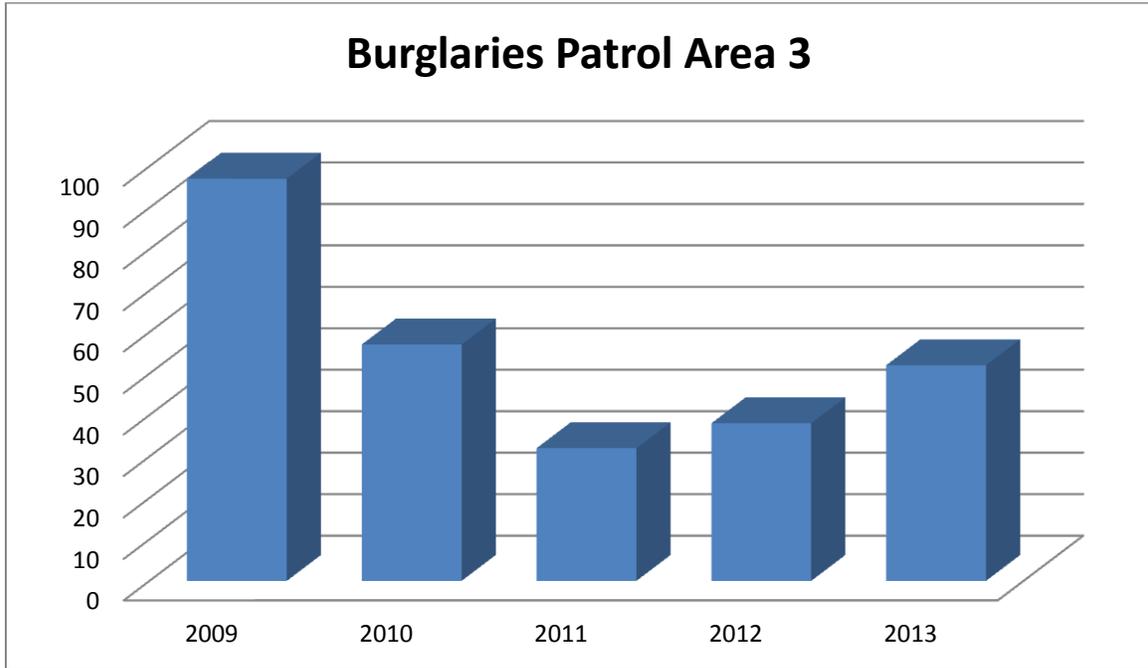
**Total Calls by Nature Patrol Area 3
2012 – 2013**

NATURE	2012	2013
911 HANGUP	28	30
ABANDONED VEHICLE	8	7
ACCIDENT SHOOT	1	0
ADMINISTRATIVE COMPLAINT	10	8
AGENCY ASSIST	122	132
ALARM	68	71
ALCOHOL OFFENSE	31	14
ANIMAL PROBLEM	27	31
ARSON	0	2
ASSAULT	11	10
ASSAULT – FIREARM	0	2
ASSAULT-KNIFE	1	0
ATTEMPT SUICIDE	5	0
ATTEMPT-LOCATE	1	1
BACKGROUND CHECK	0	1
BARKING DOG	1	3
BACKGROUND INVESTIGATION	1	1
BOMB THREAT/ATTACK	1	1
BURGLARY	38	52
CHILD ABUSE	3	1
CHILD MOLESTATION	1	0
CITIZEN ASSIST	63	54
CITIZEN DISPUTE	9	12
CIVIL	62	45
CIVIL STANDBY	12	10
CRIMINAL MISCHIEF	2	3
CRIMINAL DAMAGE	31	17
CUSTODIAL INTERFERENCE	1	5
DEAD BODY	14	14
DELIVER MESSAGE	10	12
DISORDERLY	34	38
DISTURBANCE	43	26
DOMESTIC	53	66
DRUGS	118	107
DRIVING UNDER THE INFLUENCE	24	9
EMERGENCY	0	1
ESCAPE	1	0
EXPLOSIVES	1	1
EXTRA PATROL	36	24
FALSE REPORT	1	1
FIRE	18	19
FIREARMS REGISTRATION	3	6

NATURE	2012	2013
FOLLOW UP	1	2
FORGERY	1	0
FOUND PROPERTY	9	3
FRAUD	11	19
HARASSMENT	10	25
HAZMAT	0	1
HOUSE CHECK	0	1
ILLEGAL BURNING	3	2
IMPOUND	1	0
INFORMATION	327	248
INTOXICATION	1	0
INJURED PERSON	0	2
JUVENILE PROBLEM	13	18
KIDNAPPING	2	2
LITTERING	11	11
LOST PERSON	1	0
LOST PROPERTY	6	8
MEDICAL	2	6
MISSING PERSON	11	5
PARKING PROBLEM	2	0
PROPERTY DAMAGE ACCIDENT	6	7
PERSONAL INJURY ACCIDENT	4	1
PROPERTY DAMAGE	3	9
PROWLER	0	3
PURSUIT	3	4
RECOVERED PROPERTY	1	0
RECOVERED VEHICLE	4	3
ROBBERY	8	2
RUNAWAY JUVENILE	9	3
SEARCH WARRANT	5	7
SEX OFFENSE	7	1
SHOTS FIRED	25	15
SICK ANIMAL	1	1
STRAY ANIMAL	0	1
STRUCTURE FIRE	1	0
SUICIDE	3	1
SUSPICIOUS	140	143
SUSPICIOUS MAIL	0	1
THEFT	60	45
THEFT-AUTOMOBILE	4	2
THEFT-MOTORCYCLE	1	0
THEFT-TRUCK/BUS	1	1
TRAFFIC ACCIDENT NON-INJURY	25	34
TRAFFIC HAZARD	168	160

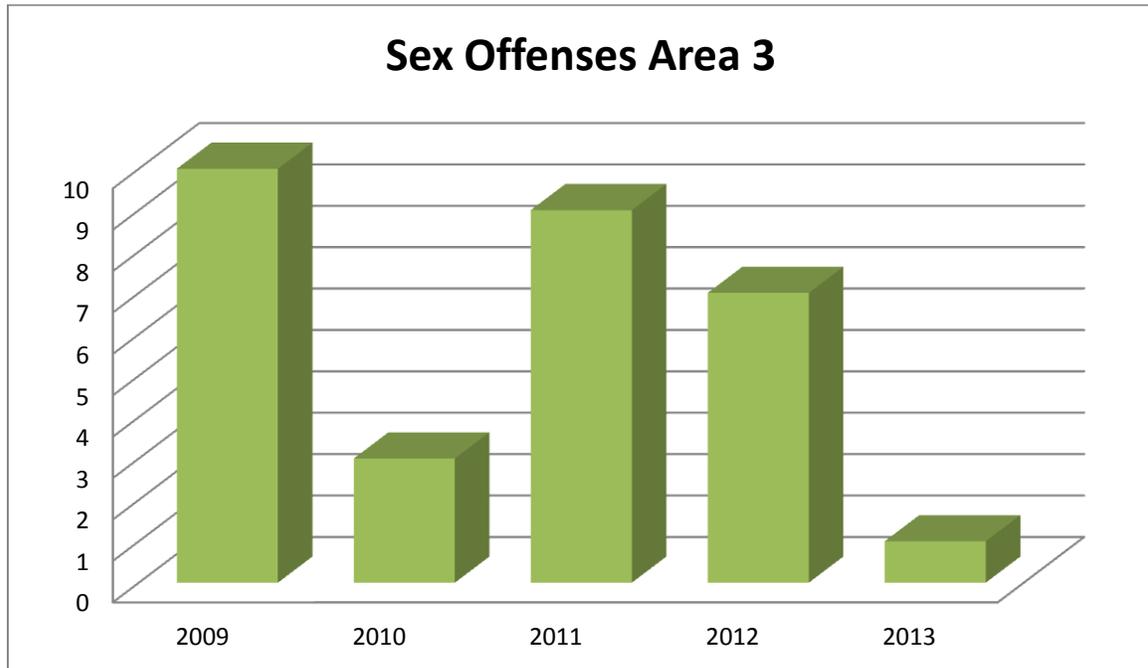
NATURE	2012	2013
TRAFFIC OFFENSE	142	86
TRAFFIC STOP	1	2
TRANSFER	1	1
TRESPASSING	18	16
UNSECURE PREMISE	0	2
UNWANTED PERSON	13	13
VANDALISM	2	4
VEHICLE THEFT	0	5
VICIOUS ANIMAL	17	12
VEHICLE INSPECTION	0	1
VIOLATION COURT ORDER	7	6
WANTED PERSON	78	76
WEAPON OFFENSE	4	2
WELFARE CHECK	70	55

Burglaries Patrol Area 3



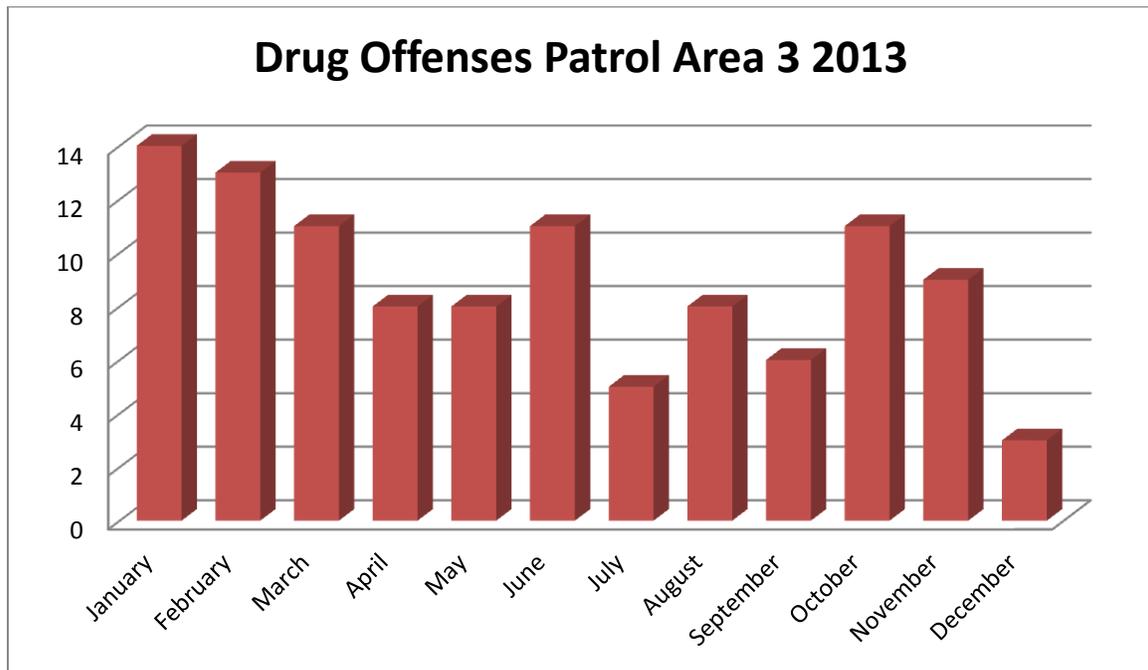
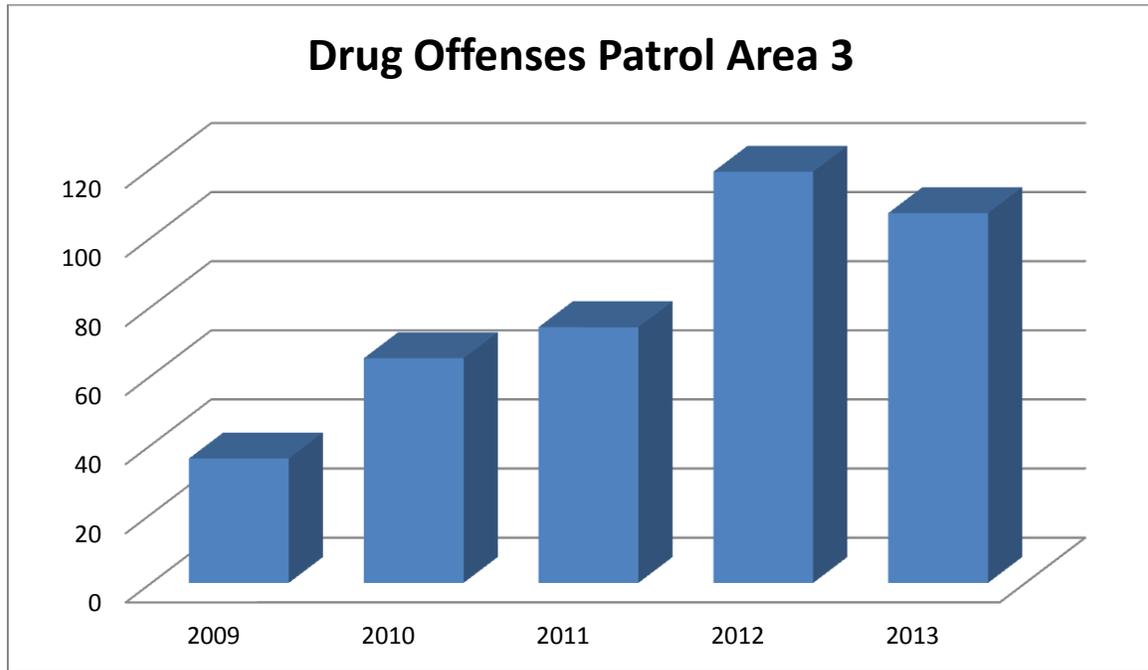
In 2013, the Douglas Patrol District conducted 52 burglary investigations. This is a rise of 14 more than in 2012. This is attributed to the rise in illegal immigrant traffic in the area of East Highway 80. It is the belief of this office when the immigrants are traveling past residences in this area, they break in looking for shelter, clothing, and food.

Sex Offenses Patrol Area 3



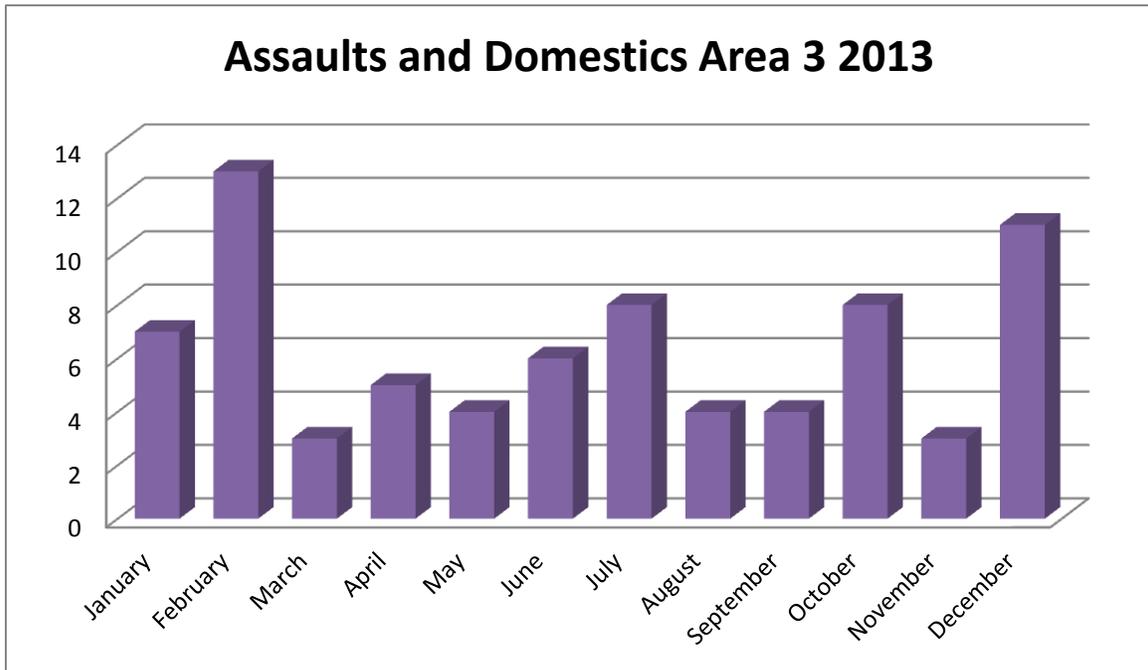
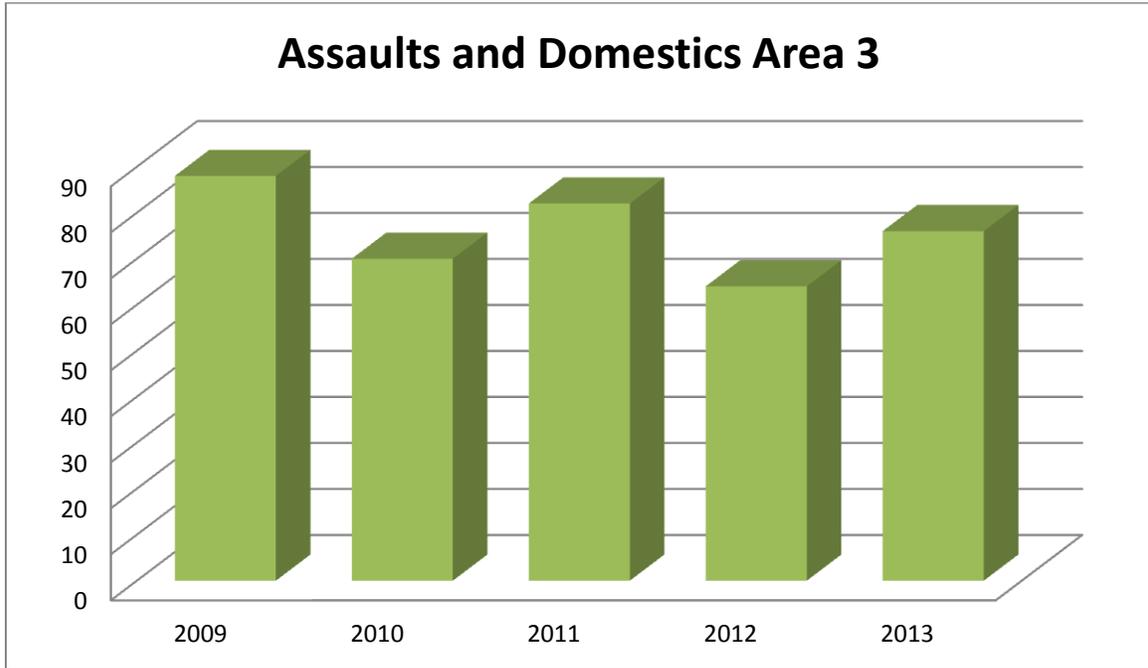
There was one report of a sexual assault taken in the Douglas Patrol District in 2013. It is unknown why the number of reported sexual assaults is this low for the year; however, this office is aware this is a classification of crime that rarely is reported to law enforcement, especially in this area due to the cultural differences experienced in this patrol district.

Drug Offenses Patrol Area 3



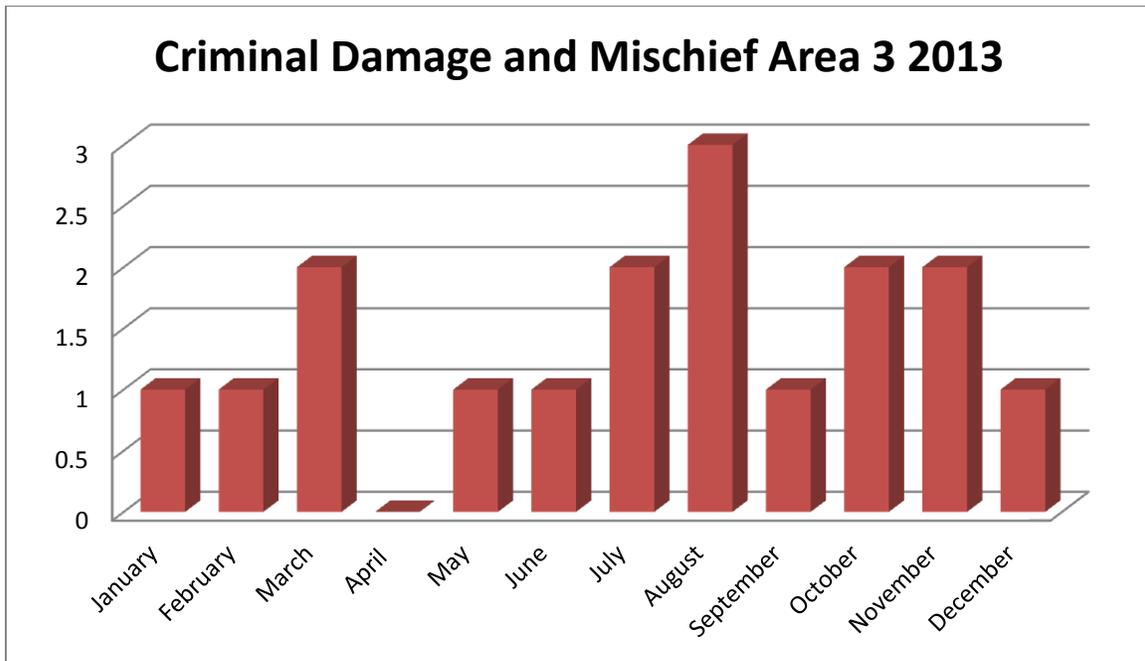
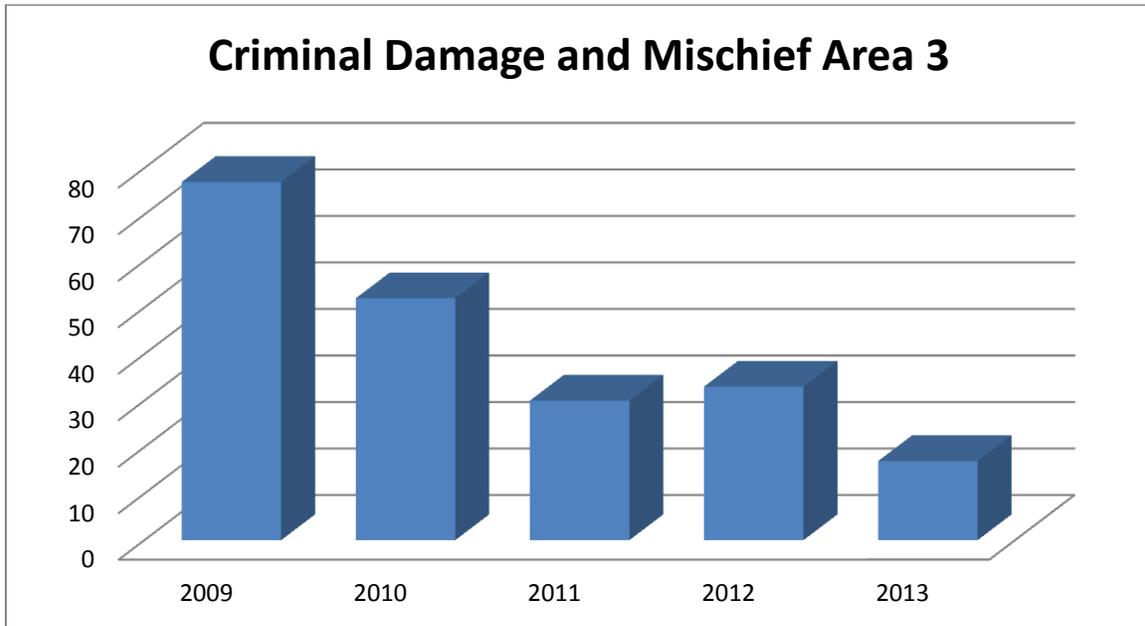
There were 107 drug cases investigated by the Douglas Patrol District in 2013. This is a slight decline from 2012 by 12 drug cases. This could be attributed to the deputies in this district knowing most of the citizens who use and/or traffic illicit drugs and have arrested and incarcerated those subjects.

Assault and Domestic Patrol Area 3



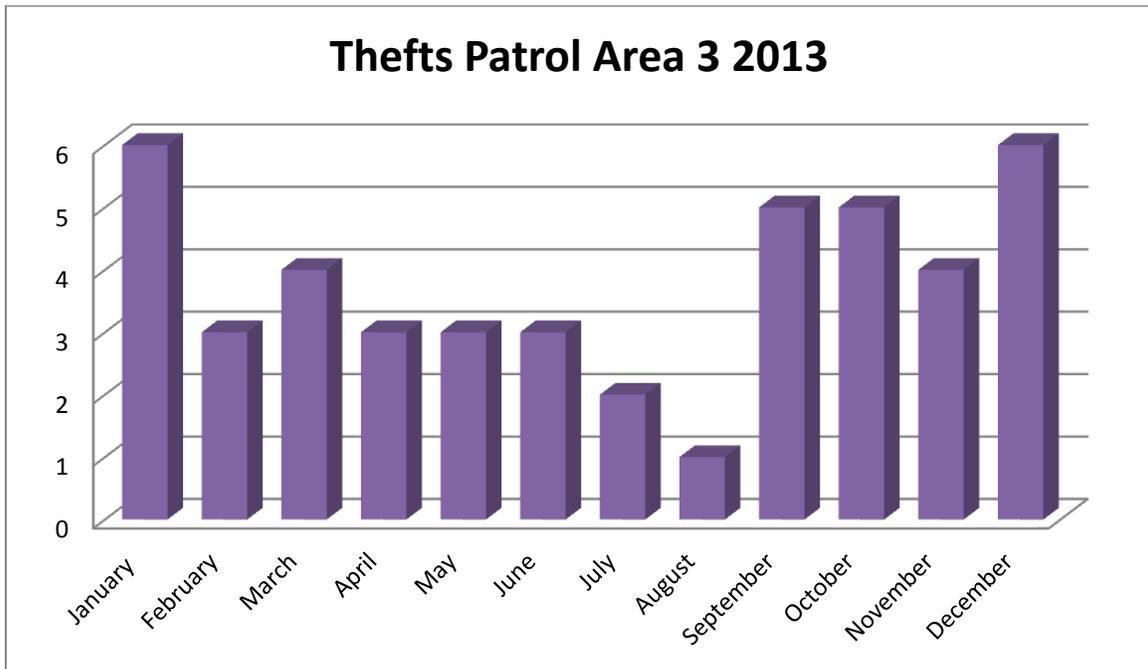
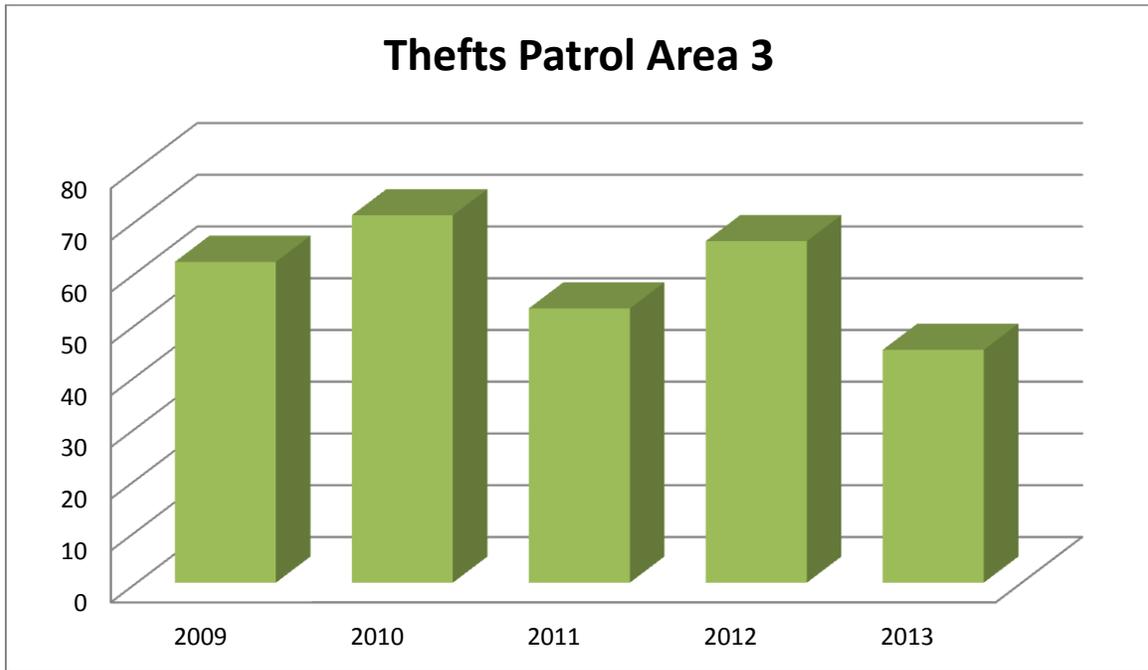
There were 76 domestic violence and/or assault cases investigated by the Douglas Patrol District in 2013. This was a rise of 12 cases from the previous year.

Criminal Damage and Mischief Patrol Area 3



There were 17 criminal damage and mischief cases investigated by the Douglas Patrol District in 2013. This is 16 fewer cases investigated than in the previous year. There were no indicators why there was such a significant drop in the amount of these types of cases investigated. It is possible directed patrols by the deputies in this district deterred the criminal element from causing more damage.

Thefts Patrol Area 3



There were 45 theft cases investigated by the Douglas Patrol District. This is 11 cases less than the previous year. Again, this can be attributed to the deputies in this district are aware of the subjects who commit these types of crimes and have either arrested the majority of these subjects and/or incarcerated them from previous cases.

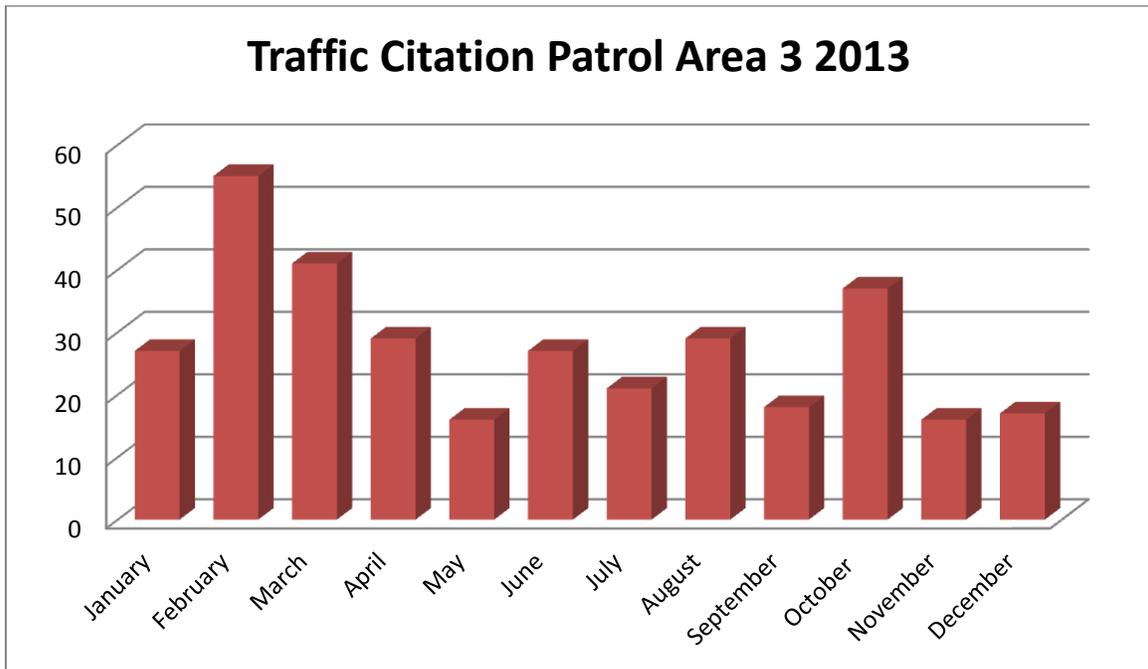
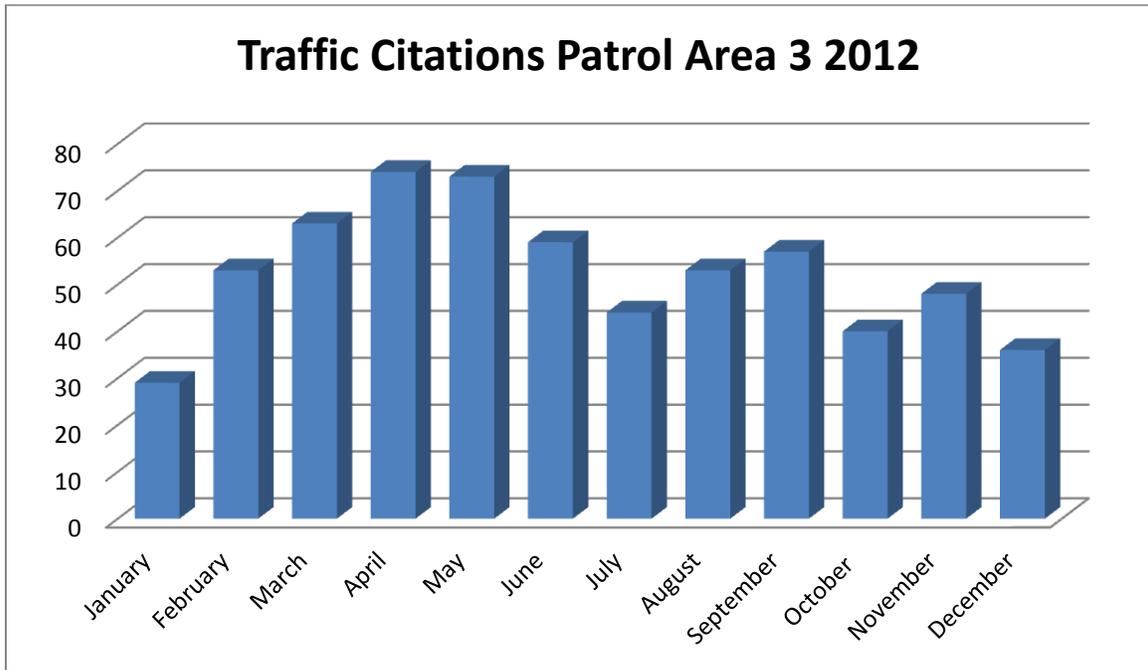
Traffic Accidents Patrol Area 3

Deputies of the Douglas Patrol District conducted 64 traffic accident investigations in 2013. This is 8 more than 2012.

Traffic Accidents Patrol area 3 By day of week and hour of day

Hour	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
00:00-00:59	0	0	0	0	0	0	0	0
01:00-01:59	0	0	0	1	0	0	1	2
02:00-02:59	0	0	0	0	0	0	2	2
03:00-03:59	0	0	0	0	0	0	0	0
04:00-04:59	1	0	0	0	1	0	0	2
05:00-05:59	0	0	0	0	1	3	0	4
06:00-06:59	0	1	0	0	0	1	1	3
07:00-07:59	0	1	0	0	0	0	1	2
08:00-08:59	2	1	1	0	1	0	1	6
09:00-09:59	0	1	0	0	0	0	0	1
10:00-10:59	0	0	1	0	0	0	1	2
11:00-11:59	1	0	0	1	1	1	0	4
12:00-12:59	0	0	0	0	0	1	0	1
13:00-13:59	1	0	0	0	0	0	0	1
14:00-14:59	1	0	2	1	1	1	1	7
15:00-15:59	0	1	1	0	0	0	0	2
16:00-16:59	2	0	1	0	0	0	0	3
17:00-17:59	0	2	0	0	0	0	1	3
18:00-18:59	1	1	0	2	1	0	1	6
19:00-19:59	0	0	1	0	1	0	0	2
20:00-20:59	2	0	1	1	0	1	0	5
21:00-21:59	0	1	0	0	1	2	0	4
22:00-22:59	0	0	0	0	1	0	0	1
23:00-23:59	0	0	0	0	0	1	0	1
Total by Day	11	9	8	6	9	11	10	64

Traffic Citations Patrol Area 3



There were 333 traffic citations written by the deputies in the Douglas Patrol District. This is a significant drop off from the total of 629 issued last year. This is attributed to deputies spending more time conducting follow up investigations in the Portal/East Highway 80 area on burglaries and other criminal acts.

Driving Under the Influence (DUI) Patrol Area 3

The Douglas Patrol District conducted nine DUI investigations in 2013. This is a significant drop in investigations as 24 DUI investigations were conducted the previous year. Again, this can be attributed to the deputies were conducting investigations on other critical incidents in the area and did not have the opportunity to concentrate on DUI enforcement.

DUI Patrol Area 3 By day of week and hour of day

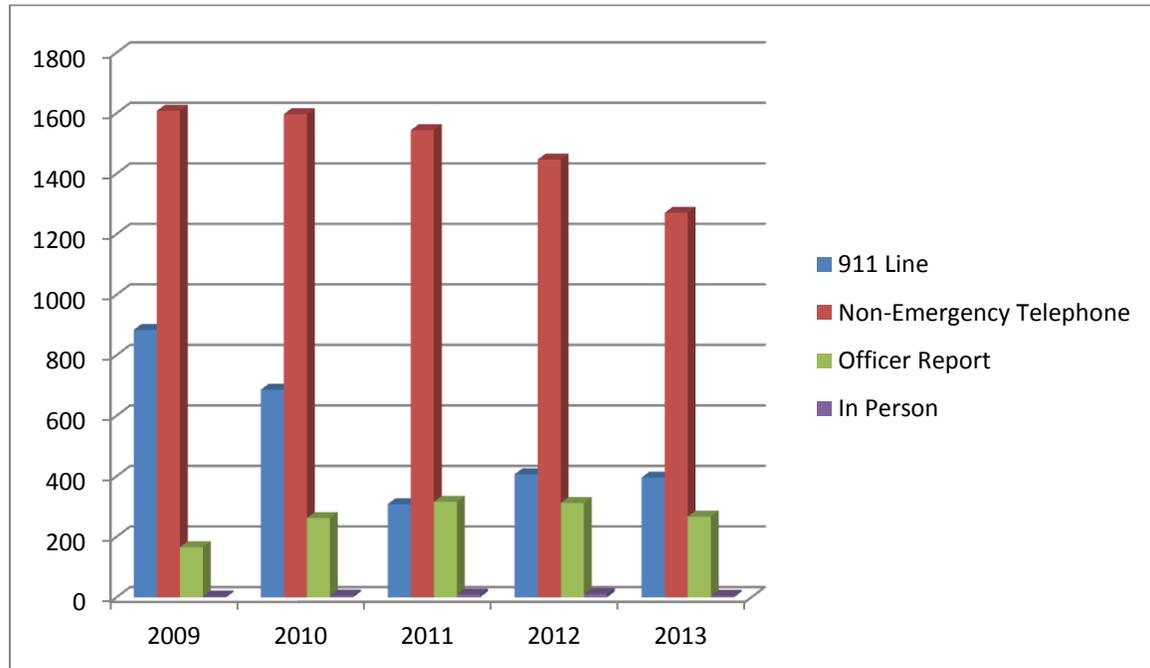
Hour	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
00:00-00:59	0	0	0	0	0	0	0	0
01:00-01:59	0	0	0	0	0	1	0	1
02:00-02:59	0	0	0	0	0	0	0	0
03:00-03:59	0	0	0	0	0	0	1	1
04:00-04:59	0	0	0	0	0	0	0	0
05:00-05:59	0	0	0	0	0	0	0	0
06:00-06:59	0	0	0	0	0	0	0	0
07:00-07:59	0	0	0	0	0	0	0	0
08:00-08:59	0	0	0	0	0	0	0	0
09:00-09:59	0	0	0	0	0	0	0	0
10:00-10:59	0	0	0	0	0	0	0	0
11:00-11:59	0	0	0	0	0	0	0	0
12:00-12:59	0	0	0	0	0	0	0	0
13:00-13:59	0	0	0	0	0	0	1	1
14:00-14:59	0	0	0	0	0	0	0	0
15:00-15:59	0	0	0	0	0	0	0	0
16:00-16:59	0	0	0	0	0	0	0	0
17:00-17:59	0	1	0	0	0	0	0	1
18:00-18:59	0	0	0	0	0	0	0	0
19:00-19:59	0	1	0	0	0	0	0	1
20:00-20:59	0	0	0	0	0	0	0	0
21:00-21:59	0	0	0	0	0	0	0	0
22:00-22:59	0	1	0	0	1	0	0	2
23:00-23:59	0	0	0	1	0	1	0	2
Total by Day	0	3	0	1	1	2	2	9

Civil Process Patrol Area 3

During the calendar year of 2013, the Douglas Patrol District served 670 civil service papers to the citizens of Cochise County.

Call Method Patrol Area 3

How Calls Received Area 3

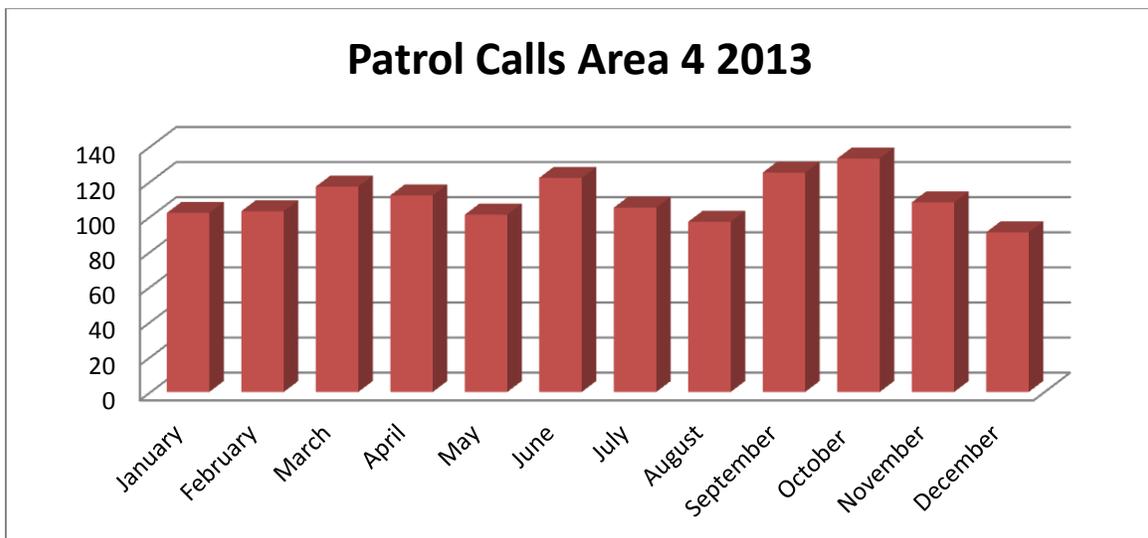
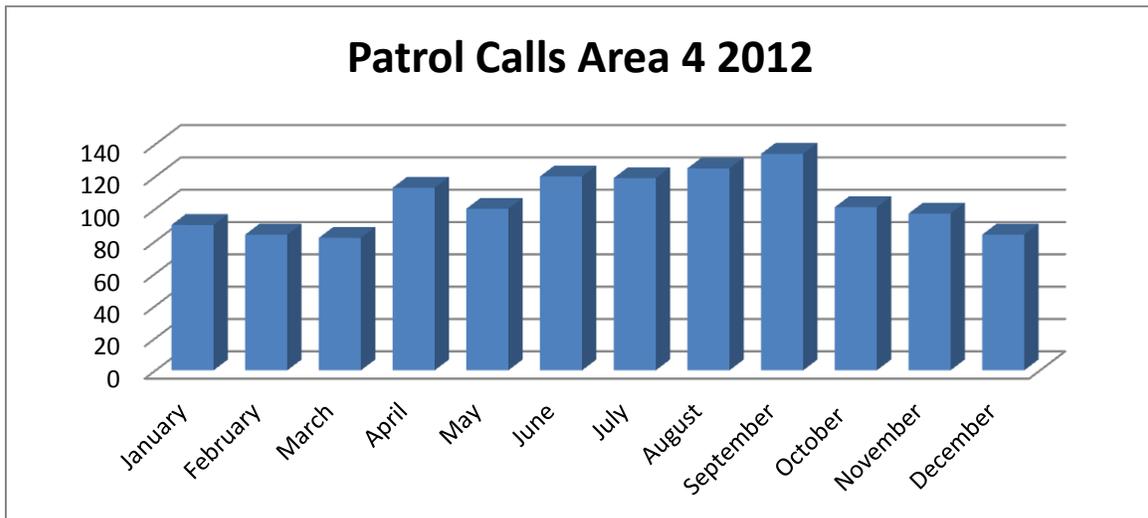


In 2013, approximately 65 percent of the calls for service in the Douglas Patrol District were received as a result of citizen reporting the incident on a non-emergency telephone line. This was by far the primary way crimes were reported to this agency in the Douglas Patrol District.

Elfrida Patrol District Patrol Area 4

During the calendar year of 2013, the Cochise County Sheriff's Office Elfrida District or Patrol Area 4 responded to 1,316 calls for service. This is an increase of 67 calls from 2012 as the Elfrida Patrol District took 1,249 calls for service during the previous year. The increase in call volume can be attributed to deputies taking a more direct approach in dealing with the criminal element in an attempt to change behavior and deter the criminal acts.

The Elfrida Patrol District issued 247 traffic citations and responded to and investigated 26 traffic accidents. The deputies in the district made 11 DUI arrests and 29 drug arrests. The district also investigated 45 domestic violence calls, 38 burglary calls, and investigated 7 assault cases. Deputies responded to 1 sex offense call, investigated 17 criminal damage cases, and responded to 43 theft calls. Deputies also served 98 civil documents this calendar year.

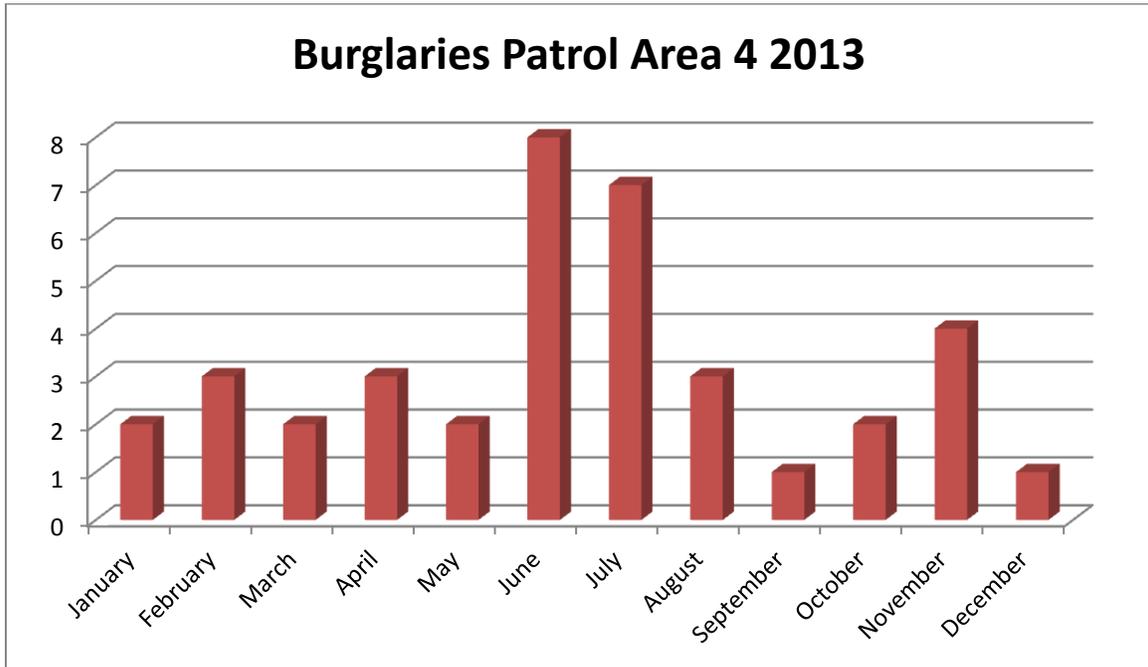
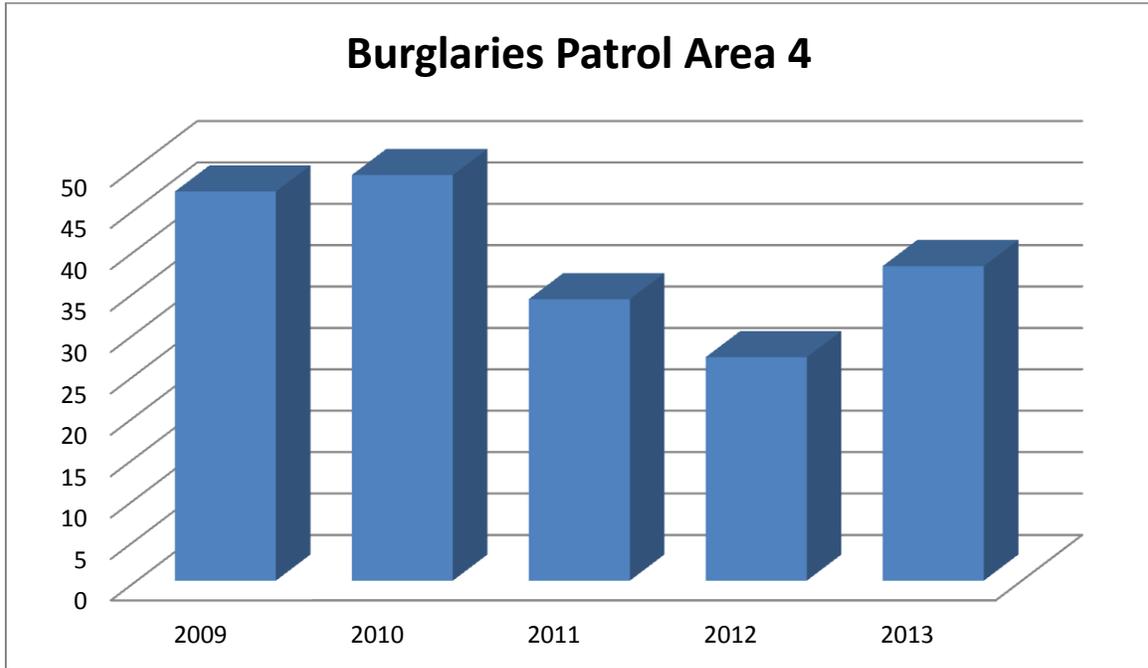


**Total Calls by Nature Patrol Area 4
2012-2013**

NATURE	2012	2013
911 HANGUP	12	19
ABANDONED VEHICLE	12	12
ACCIDENT SHOOT	0	1
ADMINISTRATIVE COMPLAINT	1	6
AGENCY ASSIST	70	63
AIRCRAFT	1	0
ALARM	40	33
ALCOHOL OFFENSE	2	5
ANIMAL PROBLEM	17	59
ARSON	0	1
ASSAULT	5	7
ASSAULT-FIREARM	2	2
ATTEMPT SUICIDE	5	1
ATTEMPT-LOCATE	1	0
BAD CHECK	1	0
BARKING DOG	2	3
BURGLARY	28	38
CHILD ABUSE	1	1
CHILD MOLESTATION	1	0
CITIZEN ASSIST	42	41
CITIZEN DISPUTE	22	9
CIVIL	55	40
CIVIL STANDBY	2	16
CRIMINAL MISCHIEF	2	1
CRIMINAL DAMAGE	14	17
CUSTODIAL INTERFERENCE	1	2
DEAD BODY	12	9
DELIVER MESSAGE	8	7
DISORDERLY	15	17
DISTURBANCE	3	9
DOMESTIC	30	45
DRUGS	21	29
DRIVING UNDER THE INFLUENCE	5	11
EXPLOSIVES	2	0
EXTRA PATROL	9	18
FALSE REPORT	1	3
FIRE	17	11
FIREARMS REGISTRATION	1	3
FIREWORKS	1	3
FOLLOW UP	4	0
FOUND PROPERTY	9	17
FRAUD	9	12

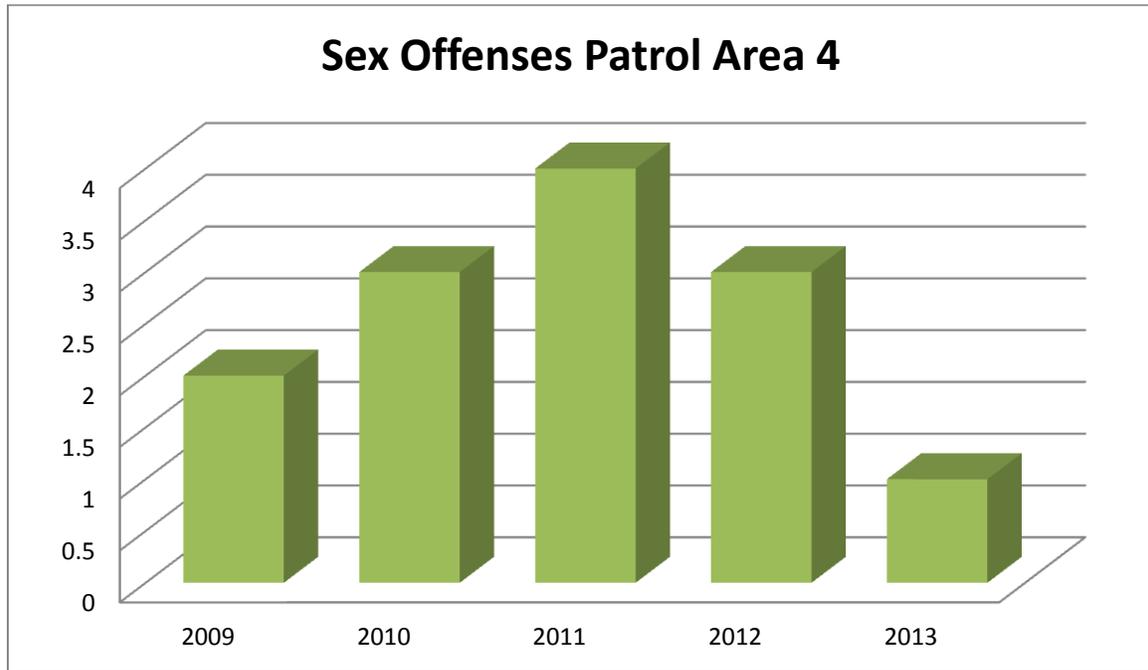
NATURE	2012	2013
ILLEGAL BURNING	3	1
INFORMATION	238	230
INJURED PERSON	2	0
JUVENILE PROBLEM	4	6
KIDNAPPING	1	0
LITTERING	2	4
LOST PERSON	1	1
LOST PROPERTY	2	3
MEDICAL	17	18
MISSING PERSON	3	10
PROPERTY DAMAGE ACCIDENT	5	2
PERSONAL INJURY ACCIDENT	1	2
PROPERTY DAMAGE	4	6
PROWLER	2	0
PURSUIT	1	1
RECOVERED PROPERTY	1	4
RUNAWAY JUVENILE	2	2
SEARCH WARRANT	3	0
SEX OFFENSE	5	1
SHOTS FIRED	17	22
STRAY ANIMAL	0	1
STRUCTURE FIRE	1	0
SUICIDE	2	1
SUSPICIOUS	78	101
THEFT	42	43
THEFT-AUTOMOBILE	0	2
THEFT - TRUCK /BUS	0	1
THREATENING	12	27
TRAFF ACCIDENT NON-INJURY	9	9
TRAFFIC ACCIDENT	17	17
TRAFFIC HAZARD	52	35
TRAFFIC OFFENSE	71	67
TRANSFER	0	1
TRESPASSING	14	21
UNSECURE PREMISE	2	2
UNWANTED PERSON	10	9
VANDALISM	3	2
VEHICLE THEFT	1	0
VICIOUS ANIMAL	3	7
VIOLATION OF COURT ORDER	12	18
WANTED PERSON	27	44
WEAPON OFFENSE	2	3
WELFARE CHECK	78	63

Burglaries Patrol Area 4



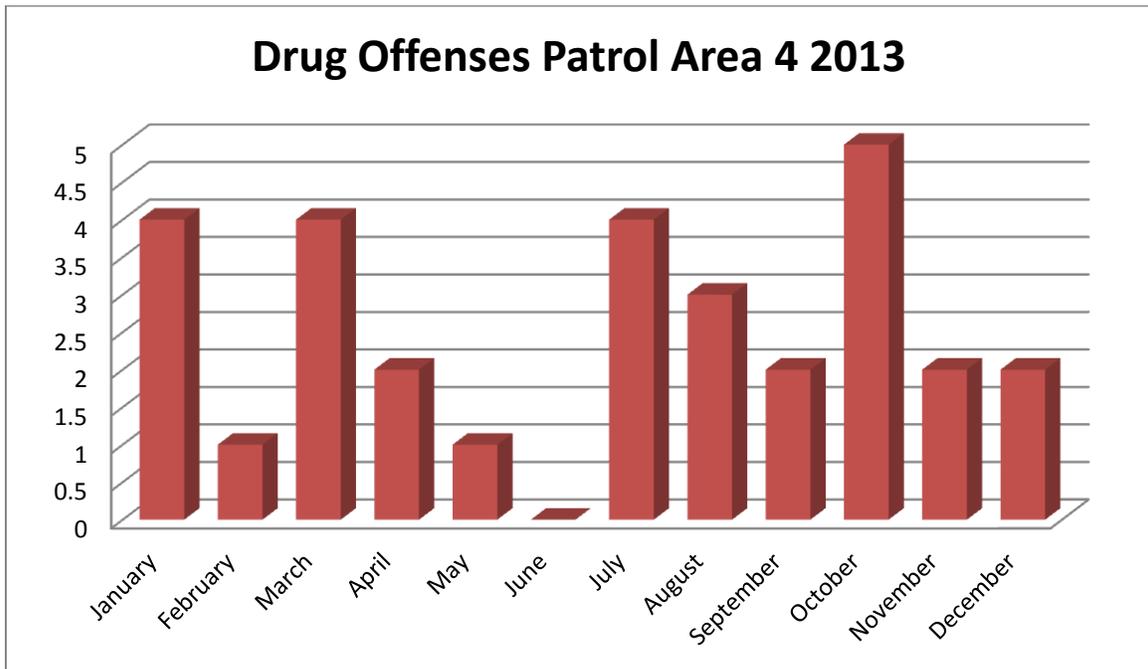
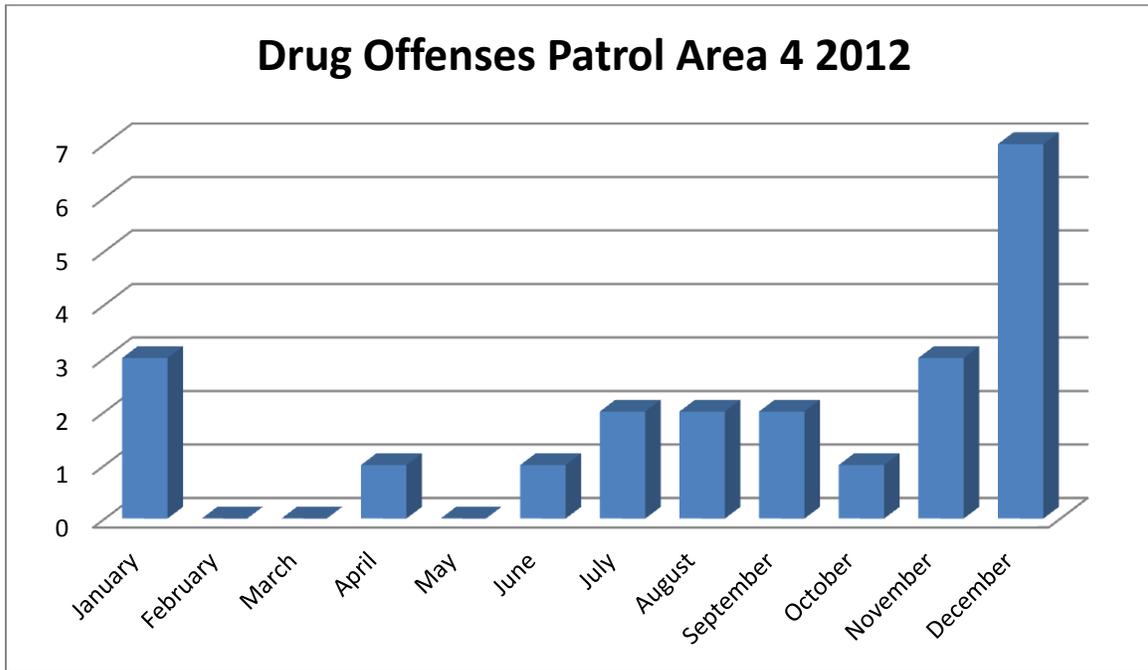
The Elfrida Patrol District conducted 38 burglary investigations in 2013. This was a rise of 11 cases from 2012.

Sex Offenses Patrol Area 4



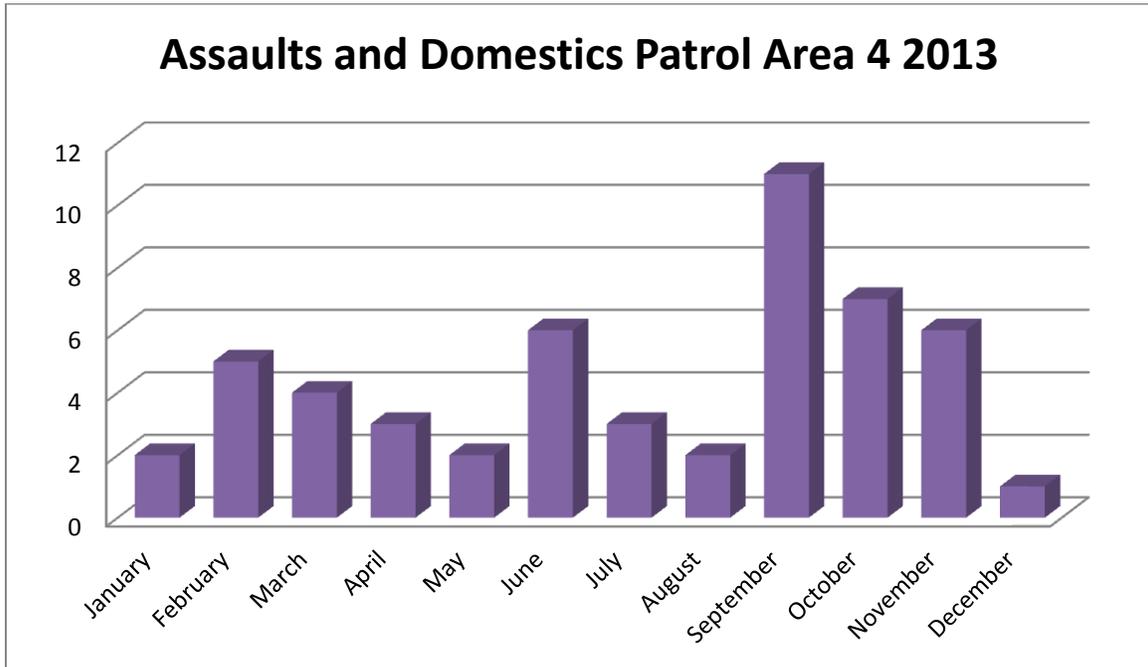
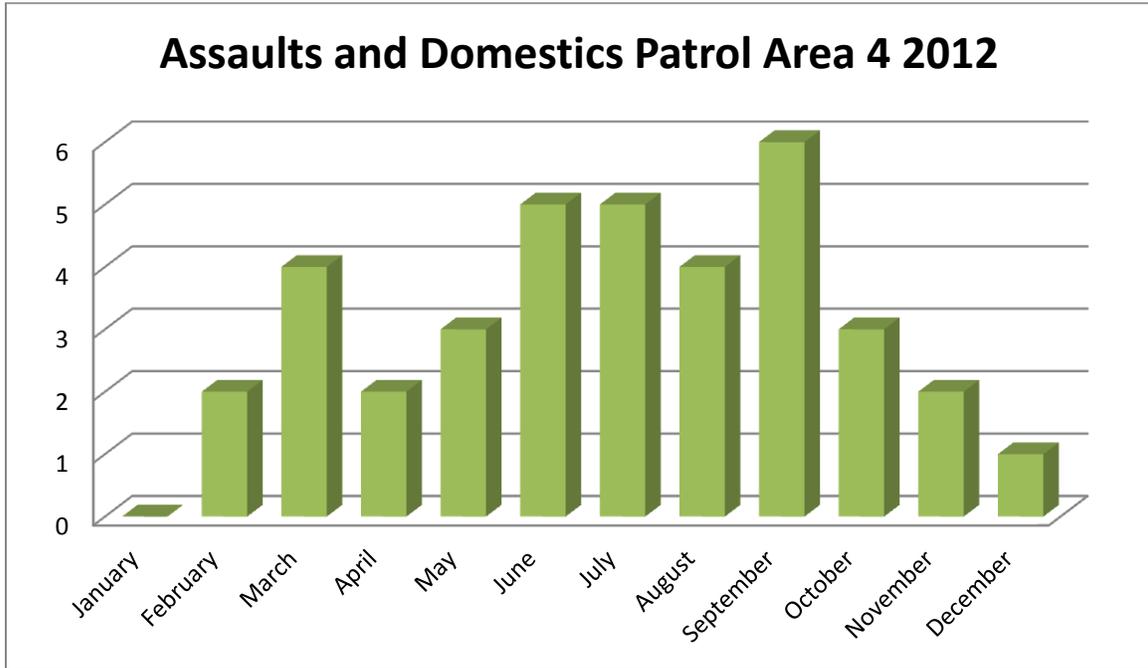
There was one sex offense investigation conducted in the Elfrida Patrol District in 2013. This was a decline of two from 2012. As stated before, this is a classification of crime that is rarely reported to law enforcement due to the invasion of privacy it takes on the law enforcement side to properly investigate the crime.

Drugs Offenses Patrol Area 4



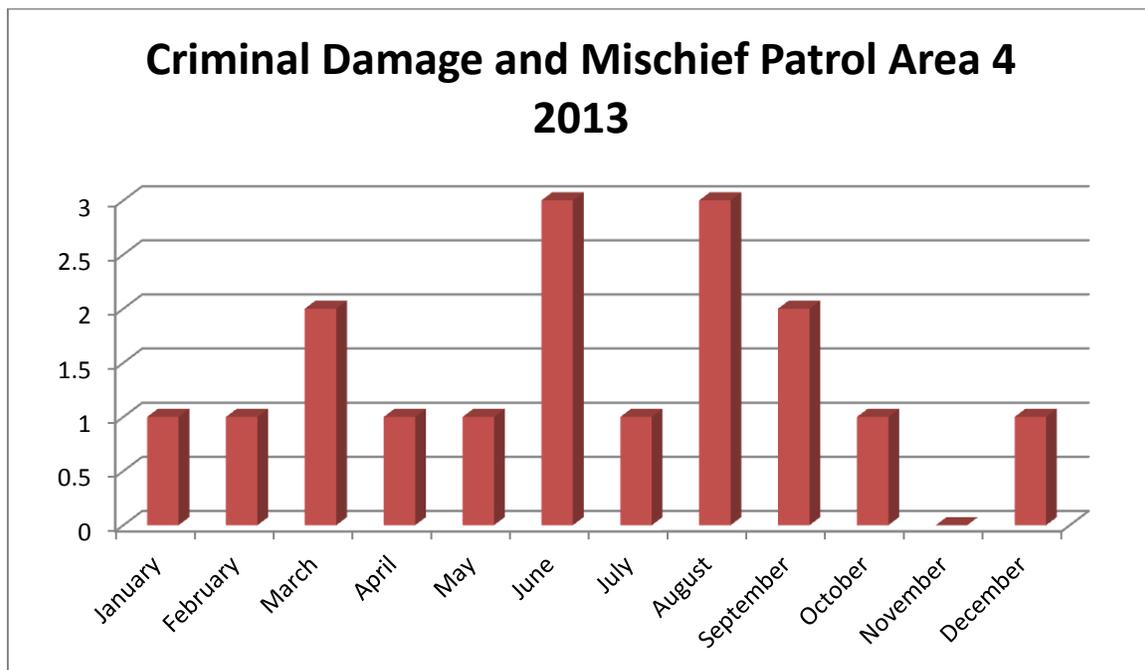
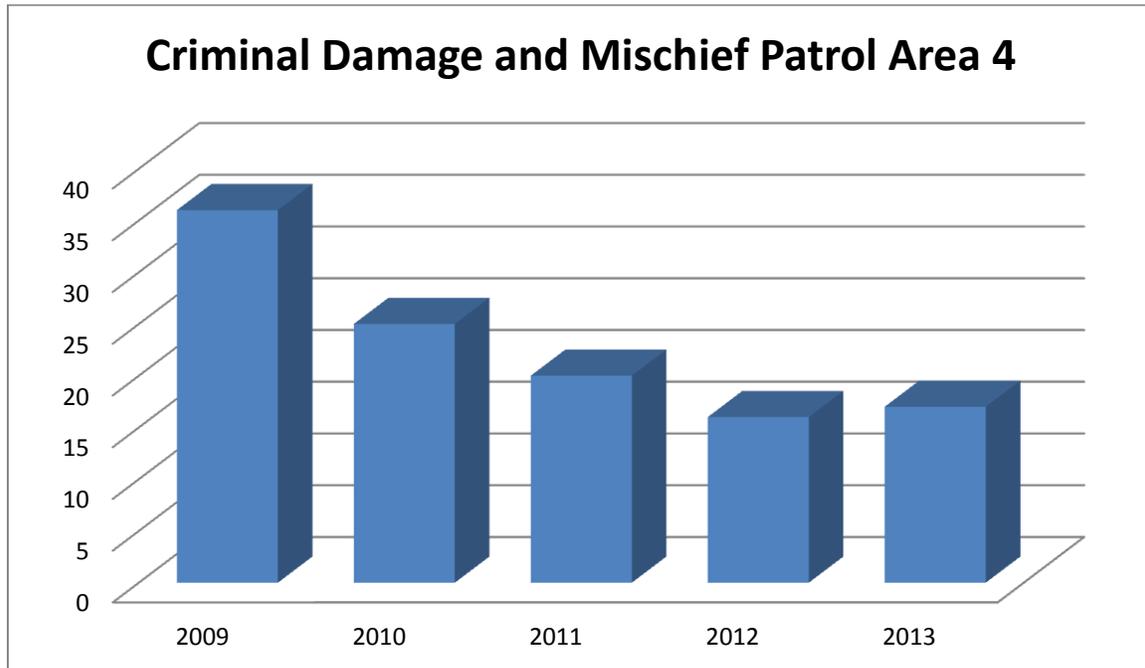
In 2013, the Elfrida Patrol District conducted 30 drug investigations. This is an increase of eight cases for the year. In 2012, the district conducted 22 investigations.

Assaults and Domestic Patrol Area 4



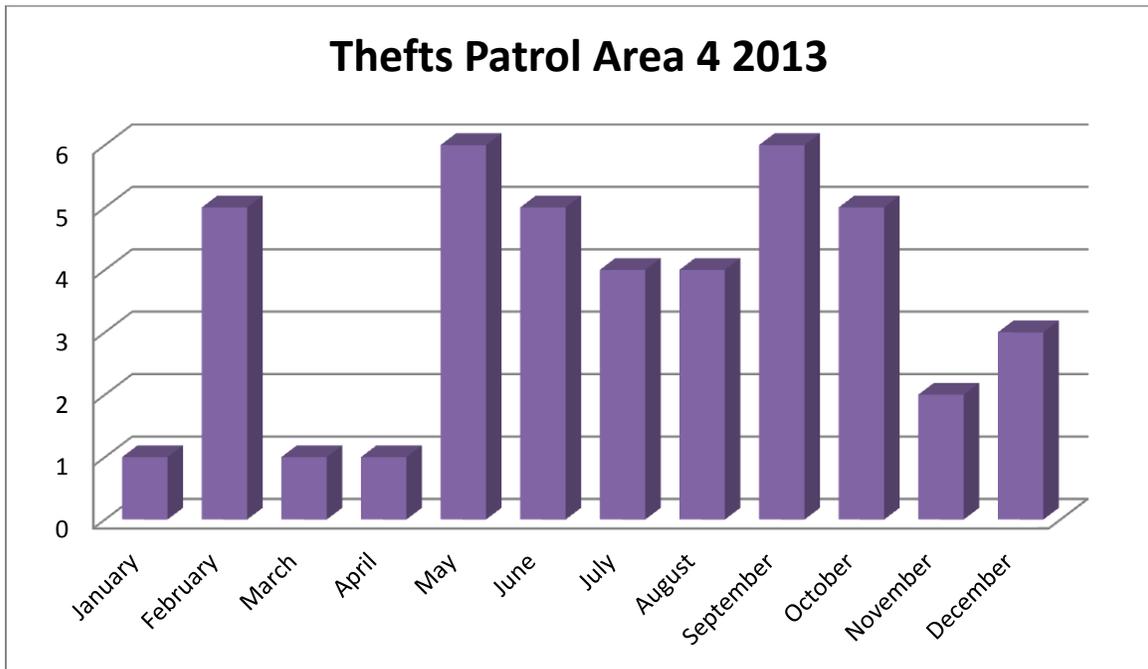
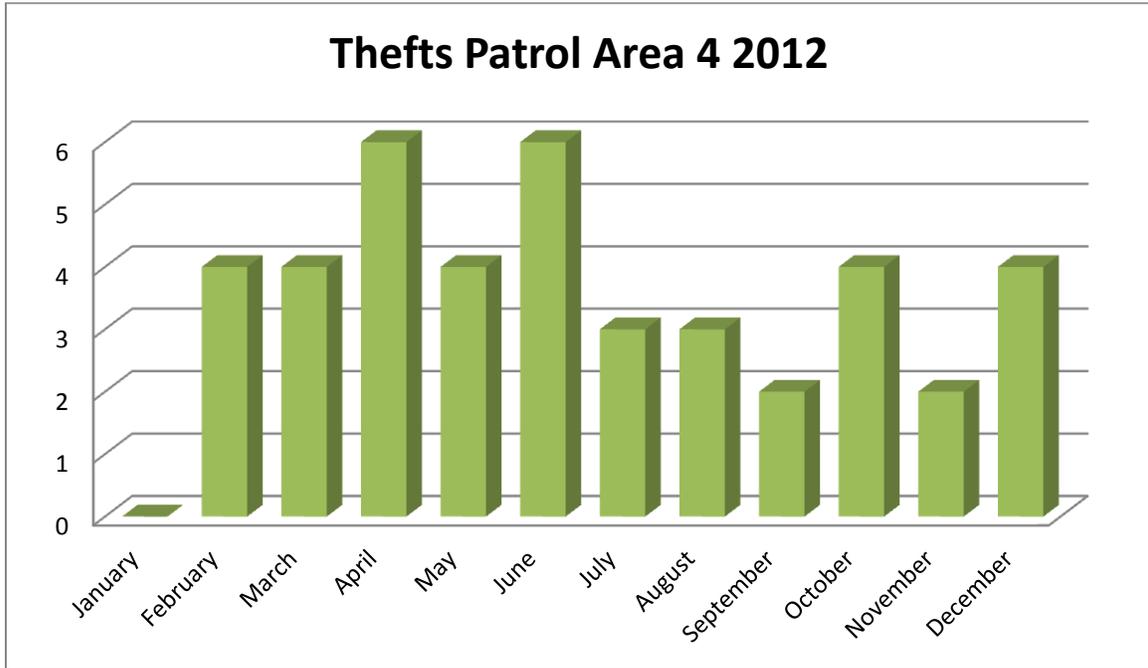
In 2013, the Elfrida Patrol District conducted 54 domestic/assault investigations. This is an increase of 17 cases as the district investigated 37 domestic/assaults in 2012.

Criminal Damage and Mischief Patrol Area 4



In 2013, the Elfrida Patrol District conducted 11 criminal damage and mischief investigations. This is consistent with last year's total in this classification. However, the statistical data reveals this is a decline from years past.

Thefts Patrol Area 4



In 2013, the Elfrida Patrol District conducted 43 theft investigations. Again, this is consistent with last year's total as the district conducted 42 theft investigations.

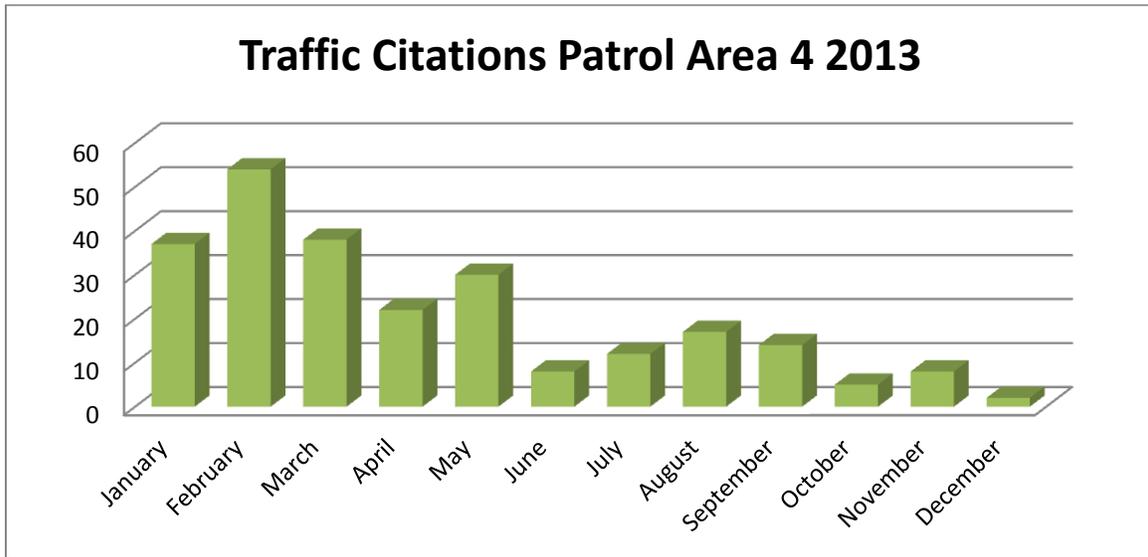
Traffic Accidents Patrol Area 4

In 2013, the Elfrida Patrol District conducted 26 traffic accident investigations. This is fairly consistent with the 2012 total as there were 23 accidents investigated by the district in 2012.

Traffic Accidents Patrol area 4 By day of week and hour of day

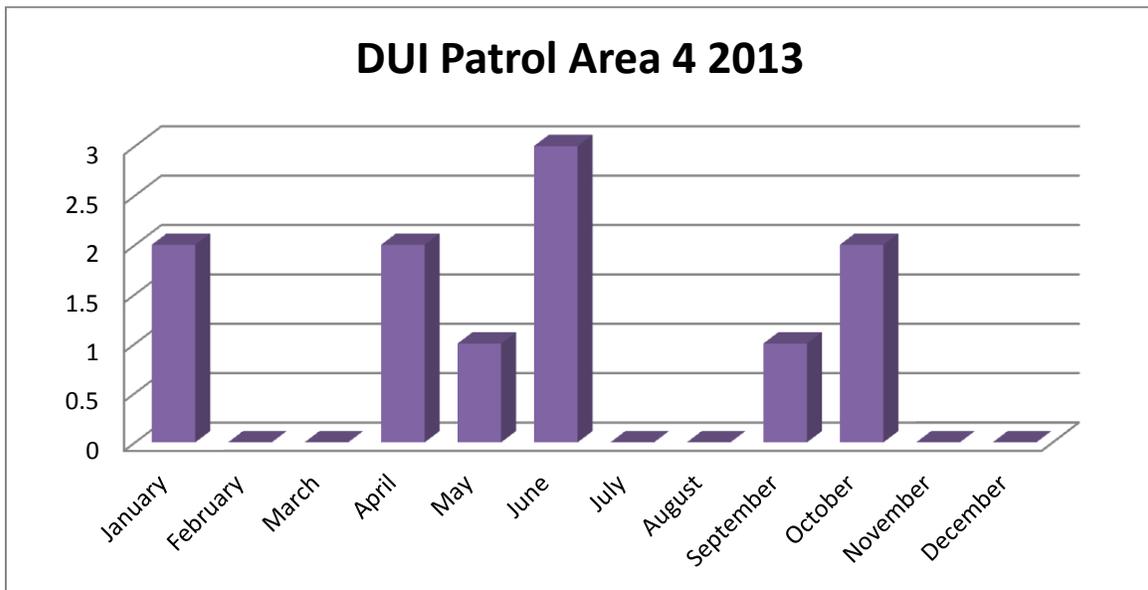
Hour	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
00:00-00:59	0	0	0	0	0	0	0	0
01:00-01:59	0	0	0	0	0	0	0	0
02:00-02:59	0	0	0	0	0	0	0	0
03:00-03:59	0	0	0	1	0	0	0	1
04:00-04:59	0	0	0	0	0	0	0	0
05:00-05:59	0	0	0	0	0	1	0	1
06:00-06:59	0	0	0	0	0	0	1	1
07:00-07:59	0	0	1	0	0	0	0	1
08:00-08:59	0	0	0	0	1	0	1	2
09:00-09:59	1	0	0	1	0	0	0	2
10:00-10:59	0	0	0	0	0	0	0	0
11:00-11:59	0	0	0	0	0	0	0	0
12:00-12:59	0	2	0	0	0	0	0	2
13:00-13:59	0	0	0	1	0	0	0	1
14:00-14:59	0	0	0	0	1	1	1	3
15:00-15:59	0	0	0	1	0	0	0	1
16:00-16:59	0	0	0	0	0	0	1	1
17:00-17:59	0	1	0	1	0	0	0	2
18:00-18:59	0	0	1	0	0	0	0	1
19:00-19:59	0	0	0	0	1	0	1	2
20:00-20:59	0	1	1	1	0	0	0	3
21:00-21:59	0	0	0	0	0	0	0	0
22:00-22:59	2	0	0	0	0	0	0	2
23:00-23:59	0	0	0	0	0	0	0	0
Total by Day	3	4	3	6	3	2	5	26

Traffic Citations Patrol Area 4



In 2013, the Elfrida Patrol District issued 247 traffic citations. This is a significant decrease in citations from 2012 there were 798 citations written in this district in the 2012 year. The decrease is attributed to changes in staffing shortages and two of the deputies who focused in traffic enforcement transferred to different districts or left the employment of this agency.

Driving Under the Influence (DUI) Patrol Area 4



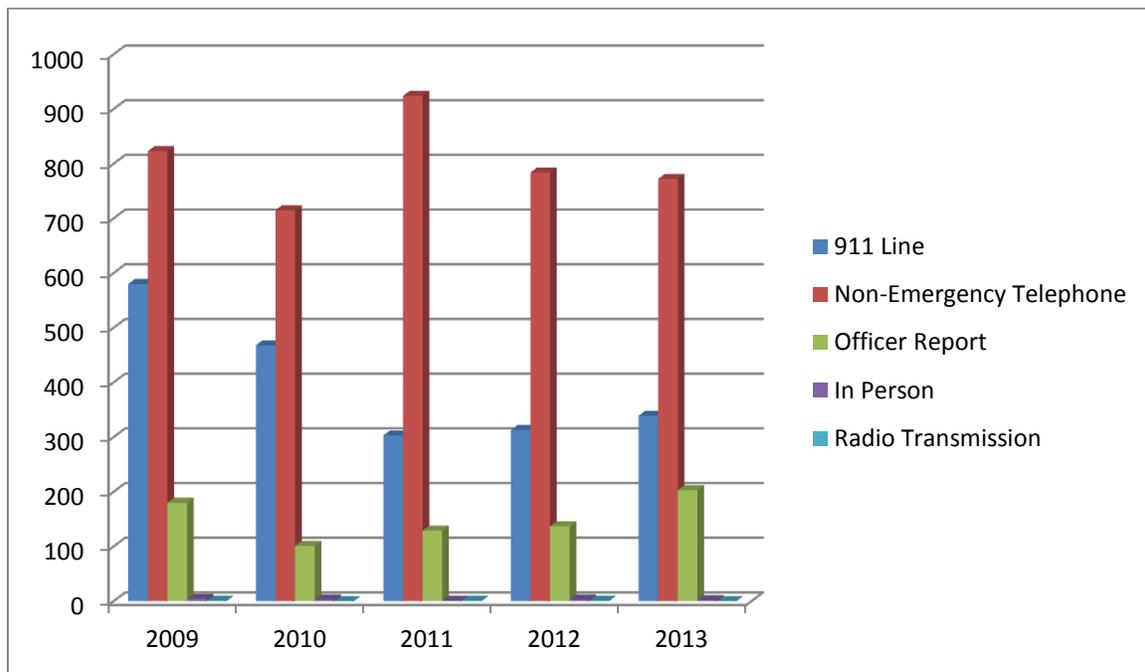
The Elfrida Patrol District conducted 11 driving under the influence investigations in 2013. This is a total increase of six from 2012.

Civil Process Patrol Area 4

During the calendar year of 2013, the Elfrida Patrol District served 98 civil service papers to the citizens of Cochise County

Call Method Patrol Area 4

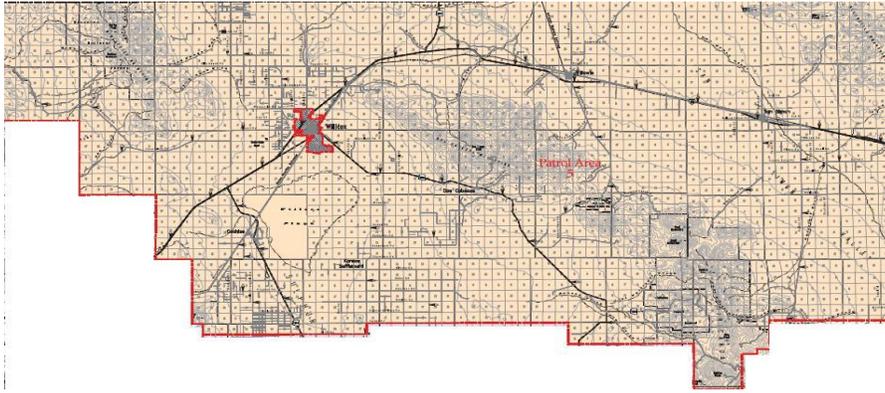
**How Calls Received
Area 4**



In 2013, approximately 58 percent of the calls for service in the Elfrida Patrol District were received as a result of citizens reporting the incident on a non-emergency telephone line. This was by far the primary way crimes were reported to this office in the Elfrida Patrol District.

Willcox and Benson Patrol District Patrol Area 5 and 6

Willcox Patrol District Patrol Area 5



Overview

Geographically, the Willcox Patrol District or Patrol Area 5 includes the northeast and north central section of Cochise County. It runs approximately 70 miles from east to west and 32 miles from north to south. The Willcox District is almost a third of Cochise County or about 1,900 square miles. The district includes: Willcox, Bowie, San Simon, Cochise, Winchester Estates, Kansas Settlement, and Dos Cabezas. The unincorporated population is roughly 7,000. The major and most sensitive infrastructure in the district includes the Apache Generating Station, Union Pacific Railroad, and El Paso Natural Gas Lines.

Willcox Patrol District Patrol Area 5

The year 2013 was a challenging year for the district. During the majority of the year the district operated well below their staffing levels, which is seven patrol deputies and one sergeant. At the beginning of the year, the district was operating with six patrol deputies and one sergeant. By July of 2013, the district was operating with five deputies with four patrol deputies and one sergeant and by late August, the district was down to four with three patrol deputies and one sergeant.

The staffing crisis was caused by a combination of agency reassignments, the creation of new positions, a deputy assigned to administrative duties, and maternity leave. The district was able to cover shifts by pulling deputies from other districts and assignments. By the end of 2013, the staffing crisis subsided, and the Willcox Patrol District was again self-sufficient. The district was able to achieve stability when the normal deputies assigned to the district returned to full duty and another deputy was reassigned to Willcox from the Elfrida Patrol District. At the end of 2013, the Willcox Patrol District was staffed with five patrol deputies and one sergeant.

In 2013, the Sheriff's Office hired two new deputies who are assigned to the Willcox District. They successfully graduated the Southeast Arizona Law Enforcement Training Center in February of 2014. They are projected to complete field training in May of 2014. That would bring the Willcox staffing level to full strength with seven patrol deputies and one sergeant.

The size of the Willcox Patrol District and the disperse communities within the district pose a few challenges. There is no distinct population center to focus enforcement activities. The population is scattered in each of the communities within the Willcox Patrol District. Using zip codes, the 2010 Census figures show the population in each of the Willcox District communities as: Bowie – 597; San Simon – 835; Cochise – 1,184; and Willcox - 4000. The Willcox zip code area extends from the border of Graham County to mile post five on Kansas Settlement Rd. The criminal activity in the Willcox District is spread uniformly over these communities.

Even at full strength, it is challenging to provide minimal preventative patrols in the communities within the Willcox Patrol District. Staffing limitations require a reactive patrol environment. As criminal activity is observed resources are shifted to address those areas. The current staffing levels make a more proactive operational model impossible to implement in a meaningful way.

Although the employees of the Cochise County Sheriff's Office do an outstanding job for the citizens in the Willcox Patrol District, the district is limited by manpower. An accepted measure of adequate law enforcement staffing is the number of deputies per 1,000 residents. The average in the state of Arizona is 2.2 per 1,000. The national average is 2.3 per 1,000. Overall, the Cochise County Sheriff's Office has 1.6 deputies per 1,000. At full strength of 8 deputies, the Willcox Patrol District's deputy per 1000 ratio is 1.14, which is significantly lower than the state average.

Using the State of Arizona average of 2.2 per 1,000, the Willcox Patrol District needs 15 deputies. Meaning, seven deputies are needed immediately to bring the Willcox Patrol District to the state average. Until the staffing level improves, it is imperative to utilize resources efficiently. The result is sometimes only one deputy may be on duty. In addition, the district works a five day, eight hour work week primarily during the hours of 0800-0100. Although the hours of 0100-0800 are not staffed, deputies are available and scheduled to be "on-call." Thankfully, the district does not have a significant number of priority calls during these hours.

Another patrol function which takes continuous management and man power is civil process. During the last five years, the number of civil processes in the Willcox Patrol District has declined. The total number of attempts and services are listed below:

2009 - 1040
2010 - 1126
2011 - 1003
2012 - 670
2013 - 657

Using the 2013 numbers and estimating 30 minutes per civil attempt or service, an average of 6.3 hours per week are dedicated to civil process. At the peak in 2010, the hours per week were 10.82.

A specific area of concern is Bowie, AZ. Bowie has always been one of the hubs of criminal activity in the district. Through anecdotal information, many crimes occur in Bowie which are not reported. When crimes are reported, deputies are sometimes challenged by not receiving full cooperation with the investigation. The primary tool to combat this type of rooted criminal element is long term, dedicated, and persistent proactive enforcement to try to rebuild the trust within the community and create a less inviting environment for criminal activity. Through the benevolence of Justice of the Peace Judge Skiles, the Sheriff's Office was hoping to get a new office in the Bowie Justice Court complex; however, the plan has been suspended due to cost.

Community Events

Of the events participated in the Willcox Patrol District, Rex Allen Days and the Road Show attract the largest crowds and offer the best opportunity for the Sheriff's Office to interact with the broadest spectrum of the community. The two events which offer the best opportunity to provide education and prevention are the Youth Program and the San Simon System Bus Drill.

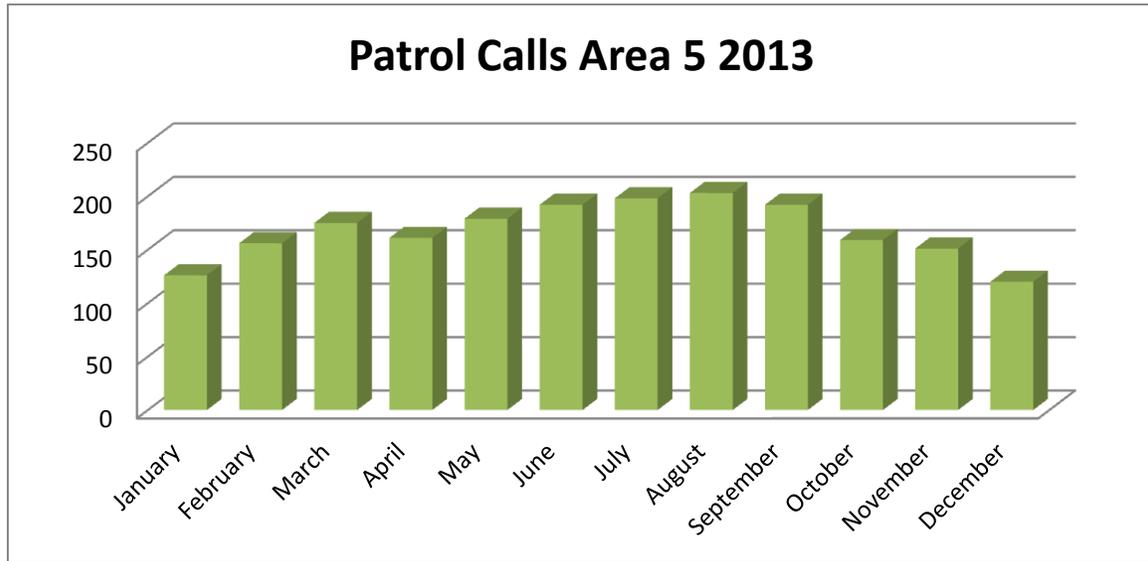
2013 Patrol Area 5 Significant Incident Map



The significant incidents of 2013 are scattered throughout the district. There are no statistically relevant patterns. The only area with a concentration of activity is Cochise and Kansas Settlement. The criminal activity in Cochise and Kansas Settlement does not appear to be connected by time of day, month, or associates.

Statistical Data

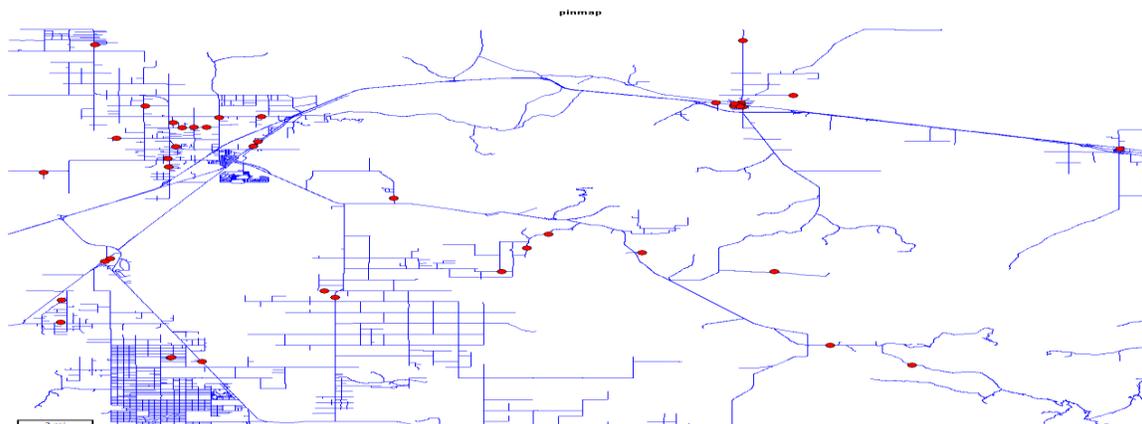
The following graphs will address the eight patrol level activities: burglaries, thefts, sex offenses, drug offenses, assault/domestics, criminal damage and mischief, traffic accidents, and DUI for the Willcox Patrol District in 2013.

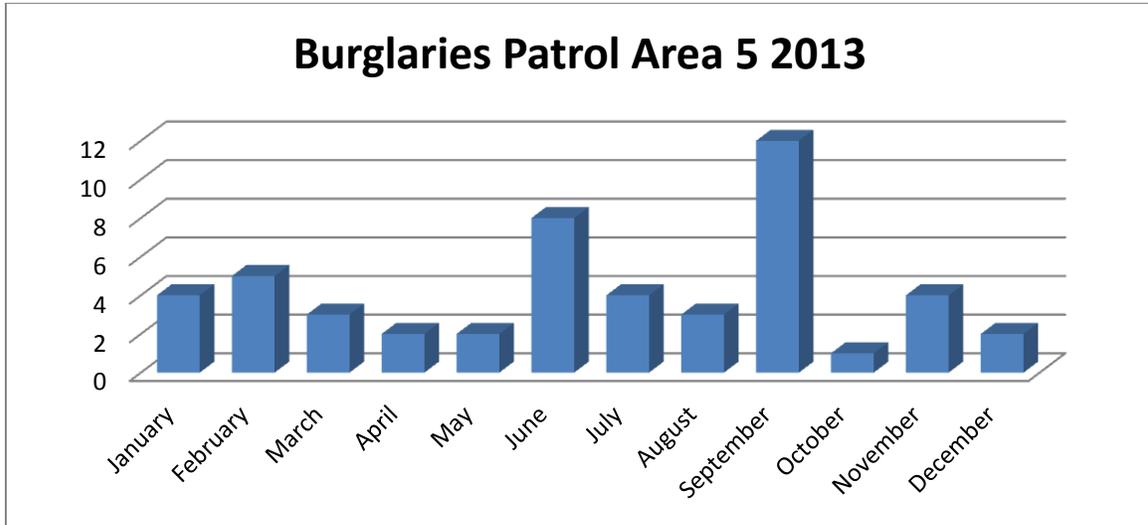


The Willcox Patrol District took 1,919 calls for service in 2013. The average calls per month is 160. The months with the lowest call volumes are November and December with 126 and 120, respectfully. The reason is unclear. It may be due to a true drop in criminal activity or a reflection of productivity or staffing during the holiday season. The months with increased activity, June, July, August, and September is easier to explain. The majority of this period is during the school summer break offering juveniles more opportunities to be involved in mischief, which may have contributed to the increase.

Burglaries Patrol Area 5

Burglaries Patrol Area 5 2013

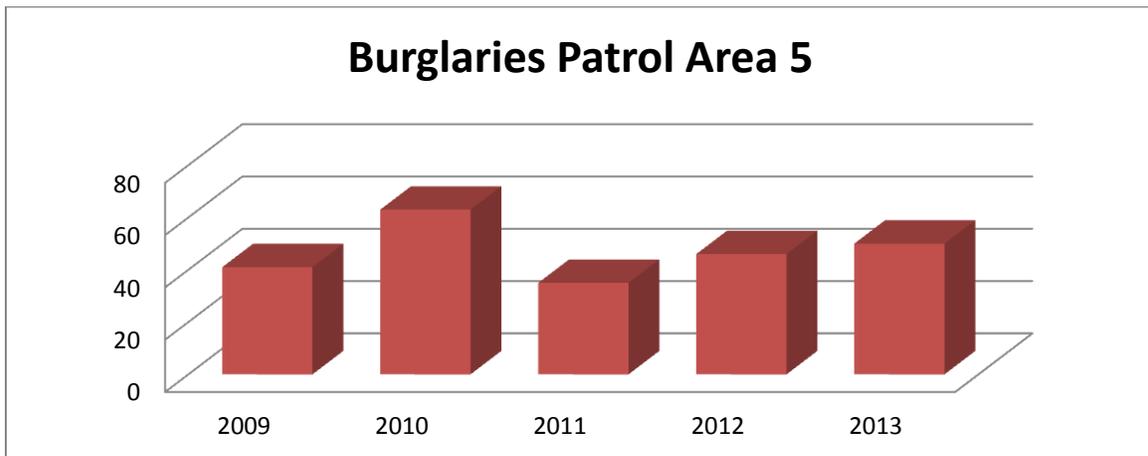




The map shows a higher concentration of burglaries in the Willcox and Bowie communities. The City of Willcox has the largest population in the district. Bowie, on the other hand, has a relatively small population but a higher concentration of criminal activity. The distribution of burglaries during the year is above. It is not known why September was the peak of activity.

The burglaries occurred or were reported primarily during daylight hours. Of the 50 burglaries in 2013, 38 were reported/occurred in the day (D), 0700-1900 hours. The remaining 12 were reported/occurred at night (N), between 1900-0700 hours. The frequency and time of burglaries by day of the week were:

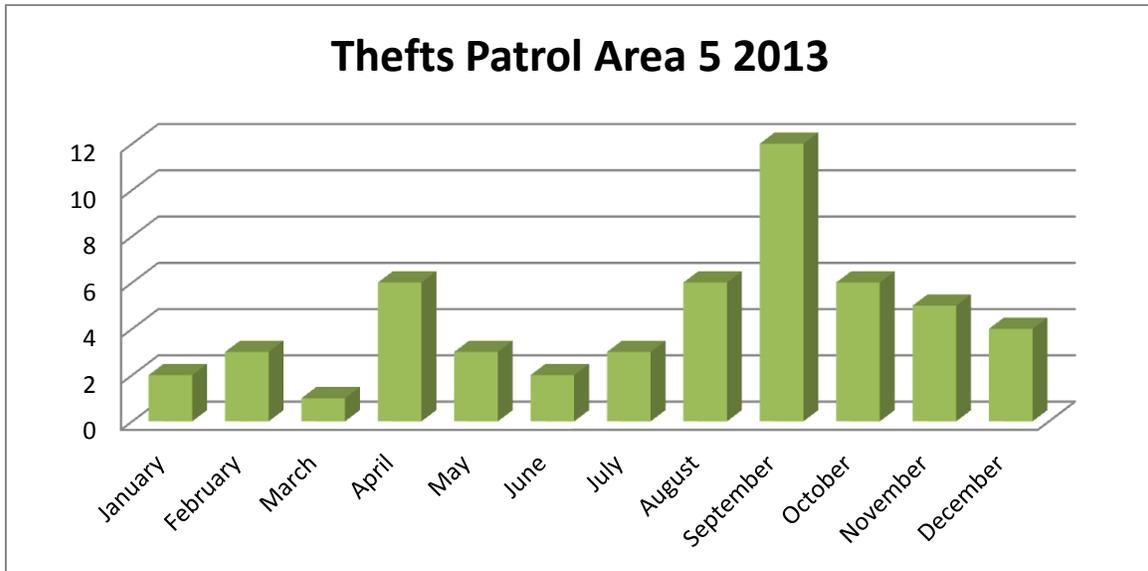
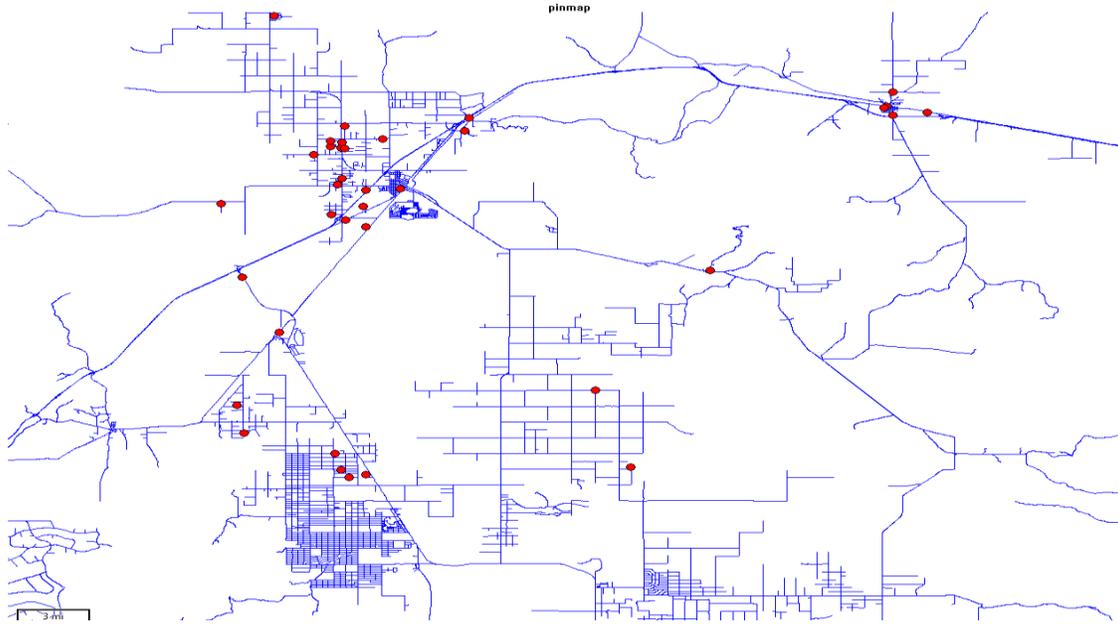
<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
9	3	10	9	11	1	7
6 D/3 N	3 D/0 N	7 D/3 N	7 D/2 N	10 D/1 N	0 D/1 N	6 D/1 N



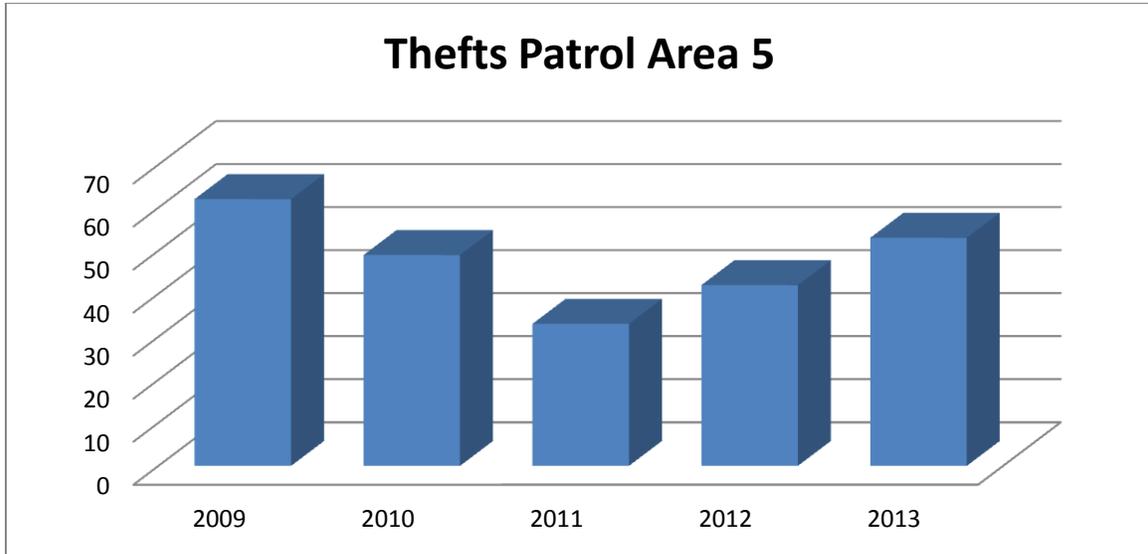
The average burglaries per year from 2009-2013 was 47. After peaking in 2010 at 63 burglaries, they dropped to 35 and started a steady progression upward.

Thefts Patrol Area 5

Thefts Patrol Area 5 2013



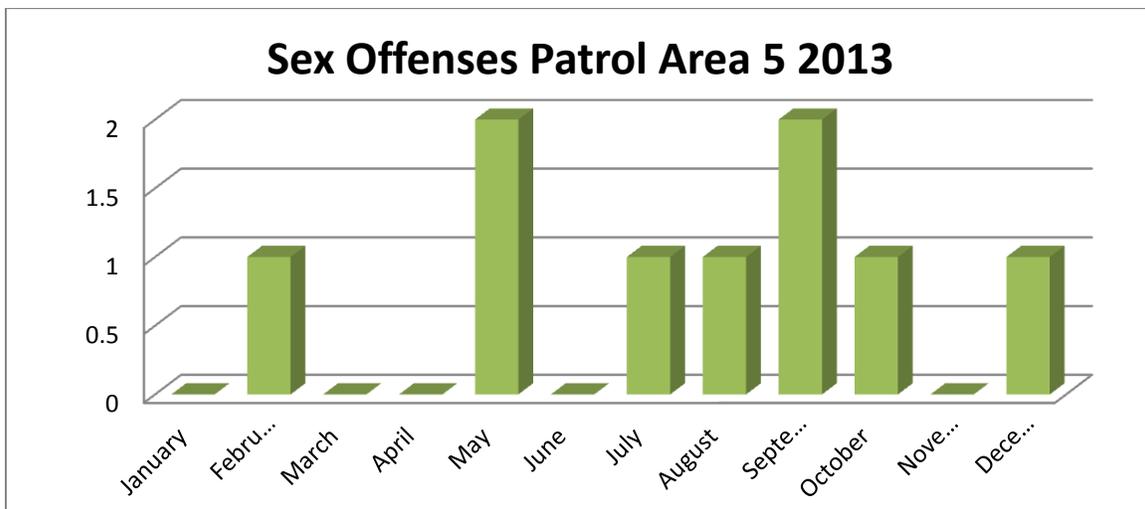
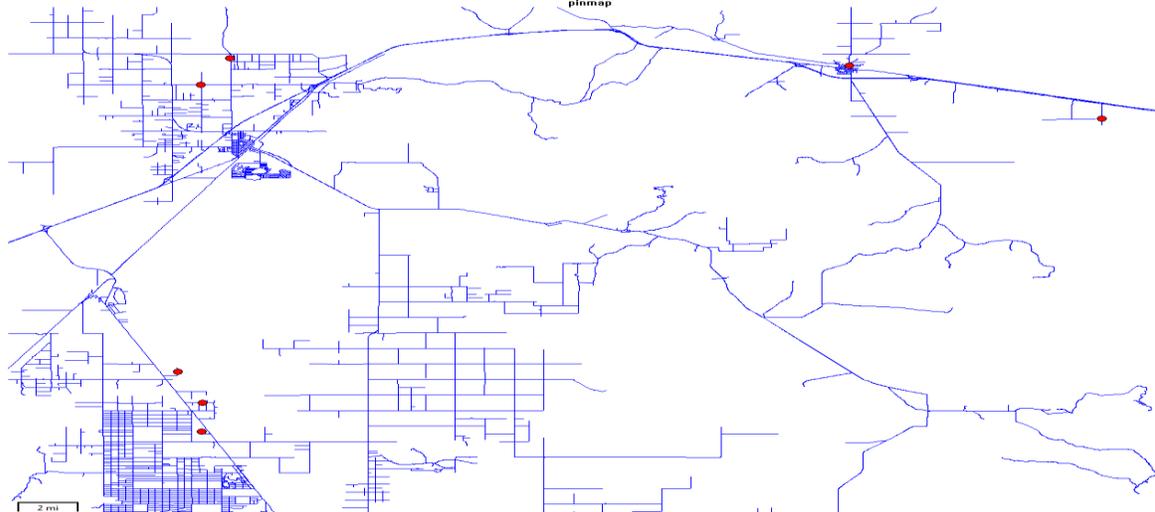
The theft map and frequency graph follow a similar pattern as burglaries. Usually a burglary includes a theft component. The areas with the most activity are the Greater Willcox Area and Bowie for the same reasons as burglaries. The reason for the September spike in thefts and burglaries is unknown.



Thefts over the last five years are relatively consistent. The five year average is 46.

Sex Offense Patrol Area 5

Sex Offense Patrol Area 5 2013



The map shows a cluster of activity in the Cochise area, otherwise no obvious pattern exists. Sex offenses are distributed over the week, again with no pattern. Sex crimes are typically reported during the day as the vast majority are reported days, months, or years after the violation. Of the nine reported sex offenses, all were reported during the day except 1 on Saturday evening. The incident reported on Saturday occurred that day.

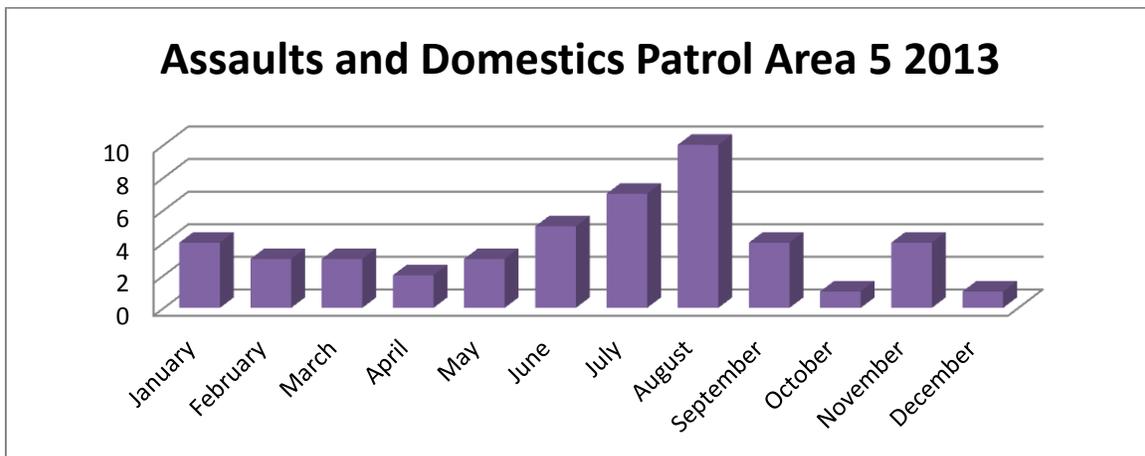
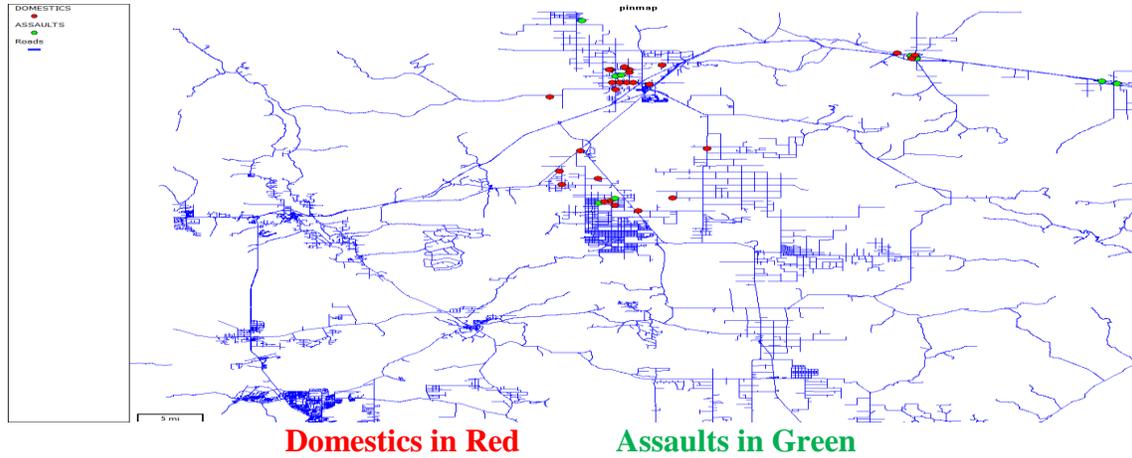
<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
2 (D)	2(D)	3(D)	0	1(D)	1 (N)	0

(D=0700-1900 N=1900-0700)

There is no statistically relevant five year pattern. The years 2009, 2011, and 2013 were higher with between six and nine sex crimes each year. Years 2010 and 2012 were lower with four sex crimes reported during both years.

Assaults and Domestic Patrol Area 5

Assaults and Domestic Patrol Area 5 2013



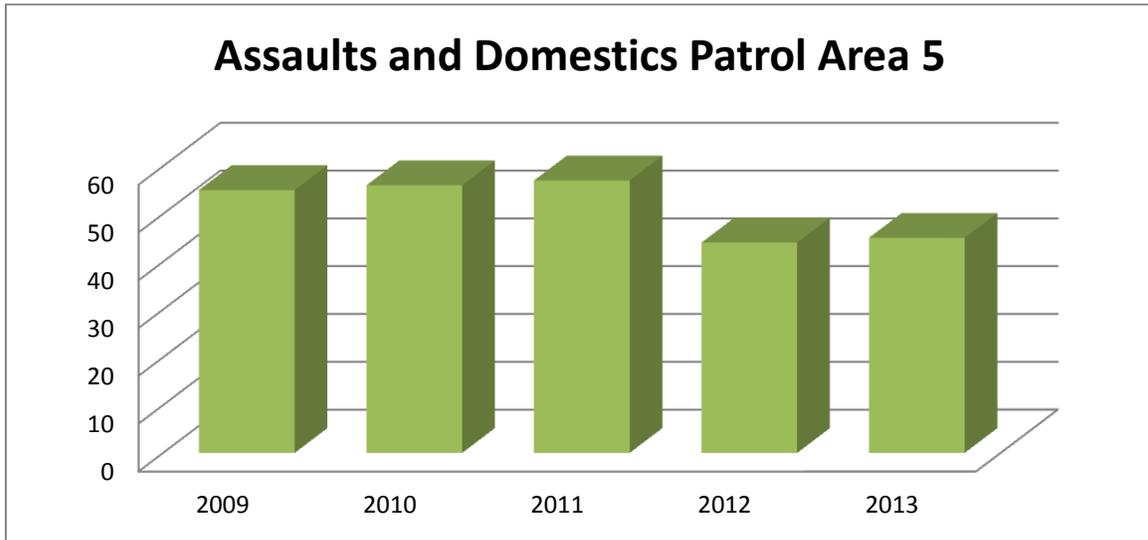
Assaults and domestics are scattered throughout the Willcox Patrol District. They are clustered in the population centers of Greater Willcox Area, Cochise, and Bowie. The distribution of calls through the year shows an increase during the summer months. The low months are October and December. Domestics and assaults build through the summer, possibly due to the temperature. Domestics and assaults occurred on the following days and times (D=0700-1900 N=1900-0700):

Assaults

<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
2(D)	0	2(D)	1(D)	3(2D/1N)	3(2D/1N)	4(2D/2N)

Domestics

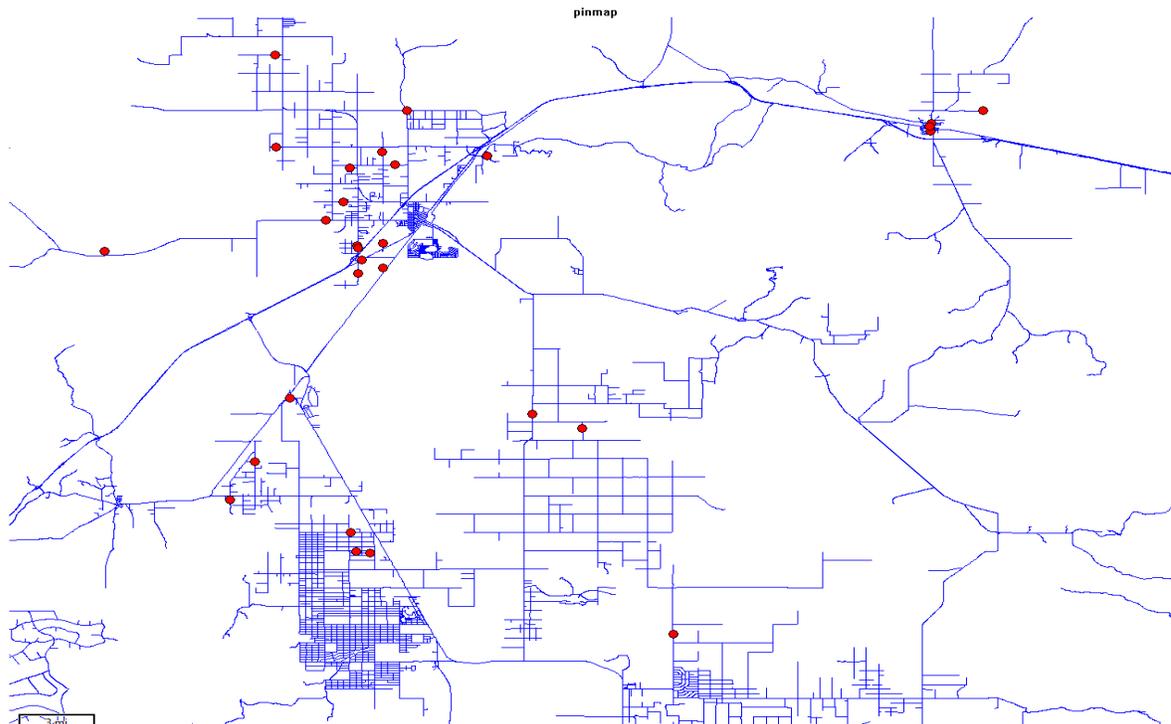
<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
6(2D/4N)	2(1D/1N)	2(N)	6(4D/2N)	8(4D/4N)	4(1D/3N)	4(3D/1N)

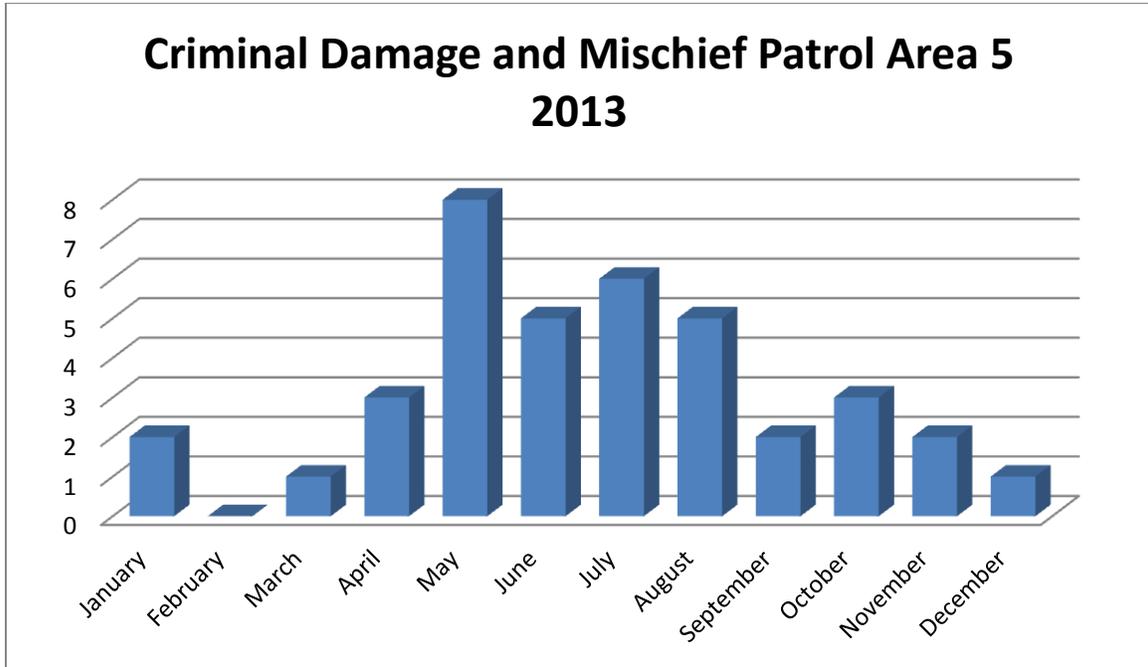


The five year trend shows an overall drop in domestics and assaults in years 2012 and 2013. It appears to be a reflection of the overall trend of lower call volumes for the entire county.

Criminal Damage and Mischief Patrol Area 5

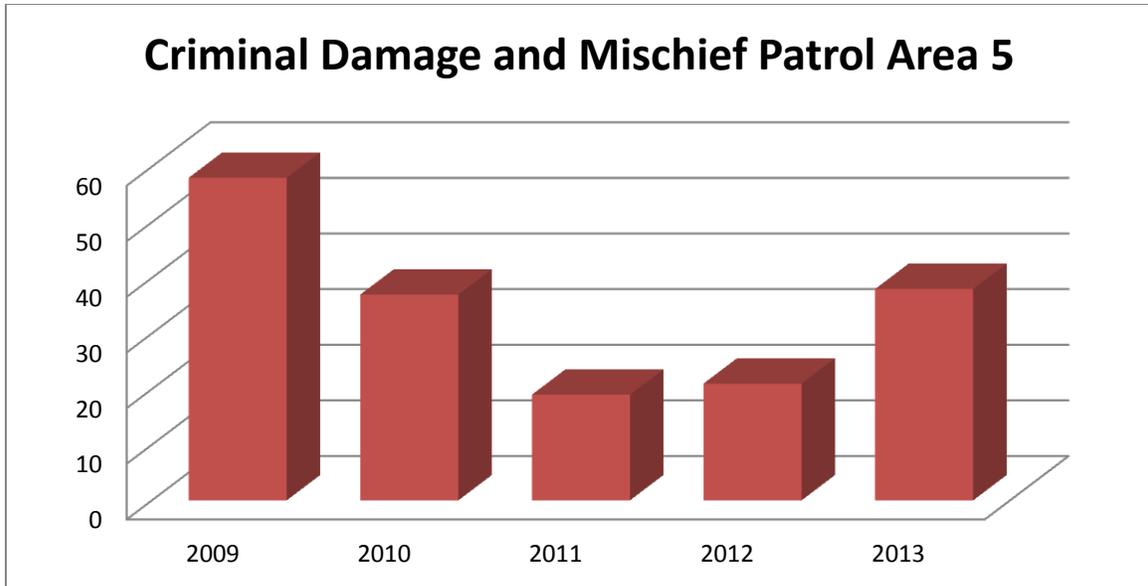
Criminal Damage and Mischief Patrol Area 5 2013





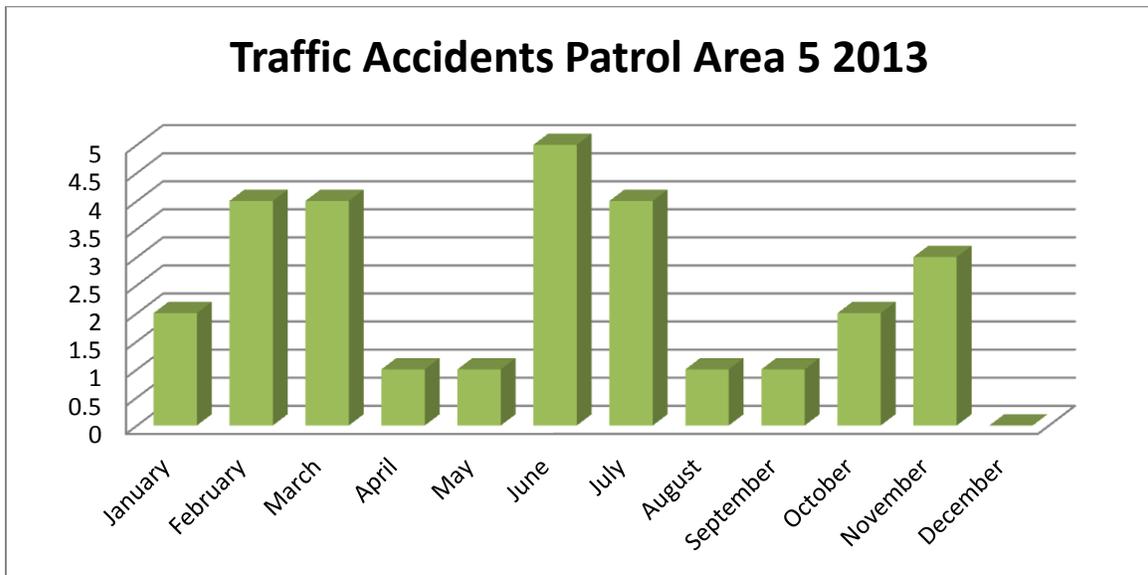
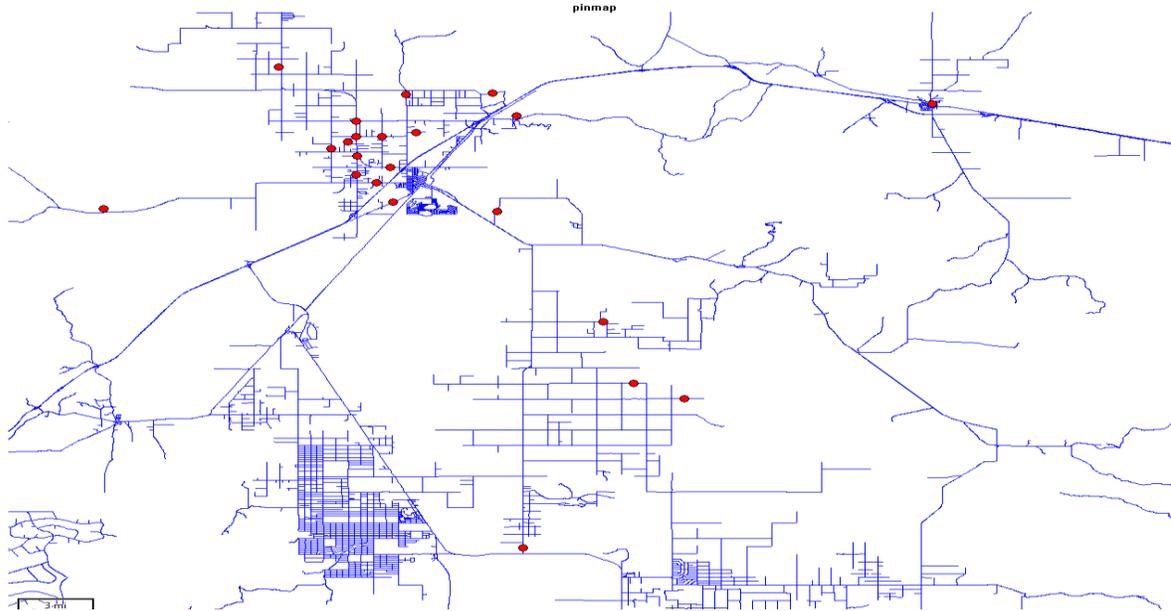
The same pattern is evident with criminal mischief as the previous categories. In general, the activity is located in the Greater Willcox Area, Cochise, and Bowie areas. The distribution through the year increases during the summer months, again possibly due to juveniles being out of school and increased temperatures. The day of the week and time of day the incidents occur is below. D=0700-1900 N=1900-0700

<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
4 (3D/1N)	6 (D)	6 (5D/1N)	7 (6D/1N)	5 (4D/1N)	7 (D)	3 (2D/1N)



Traffic Accidents Patrol Area 5

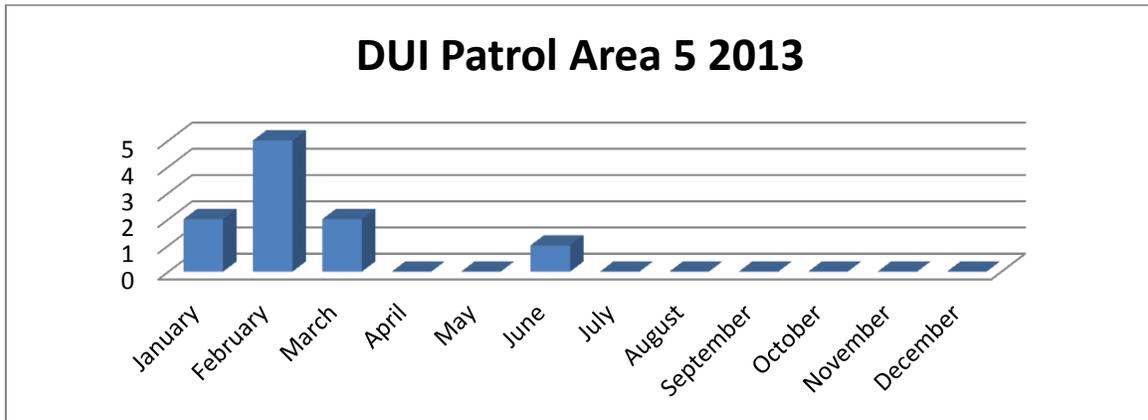
Traffic Accidents Patrol Area 5 2013



Accidents occurred primarily in the Greater Willcox Area, which is the population center for the district. The frequency throughout the year is above. Accidents occurred primarily during the day with 20 of the 29 accidents and Thursday being the peak.

<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
6 (4D/2N)	1(D)	5(4D/1N)	9(5D/4N)	1(D)	3(D)	4(2D/2N)

Driving Under the Influence (DUI) Patrol Area 5

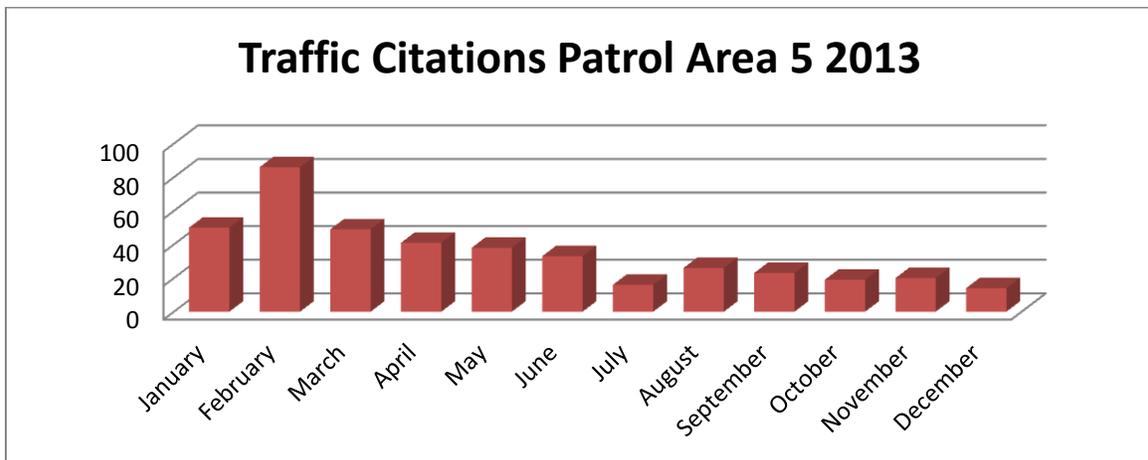


The Willcox Patrol District had ten DUIs in 2013. There were seven DUIs during the day and three at night. There were no DUIs during the second half of the year.

D = 0700-1900 N = 1900-0700

<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
0	0	2(D)	2(1D/1N)	2(1D/1N)	2 (D)	2(1D/1N)

Traffic Citations Patrol Area 5

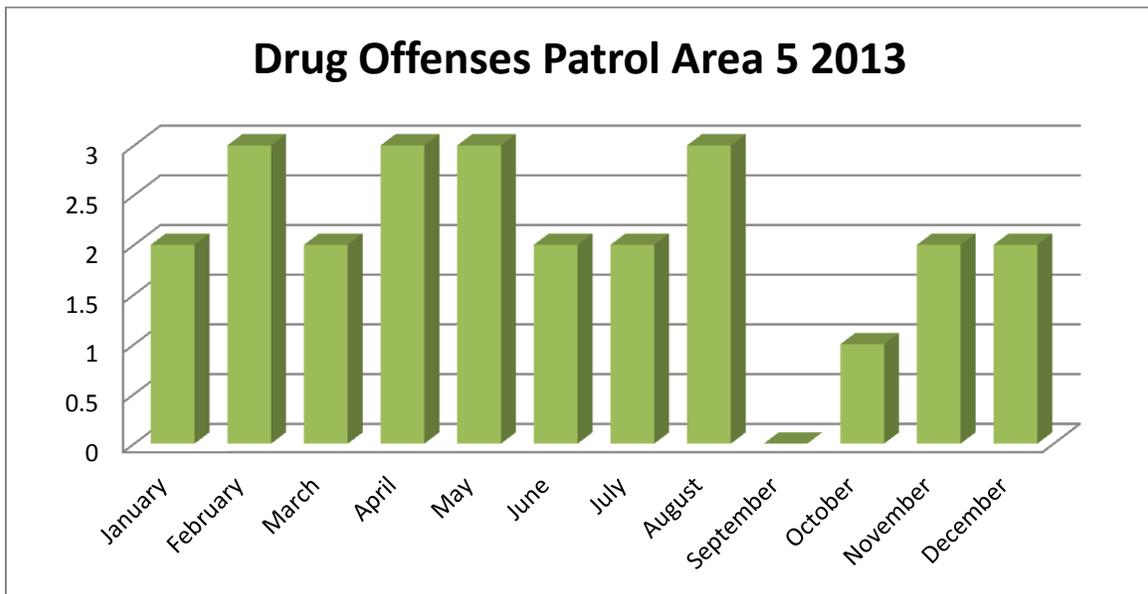
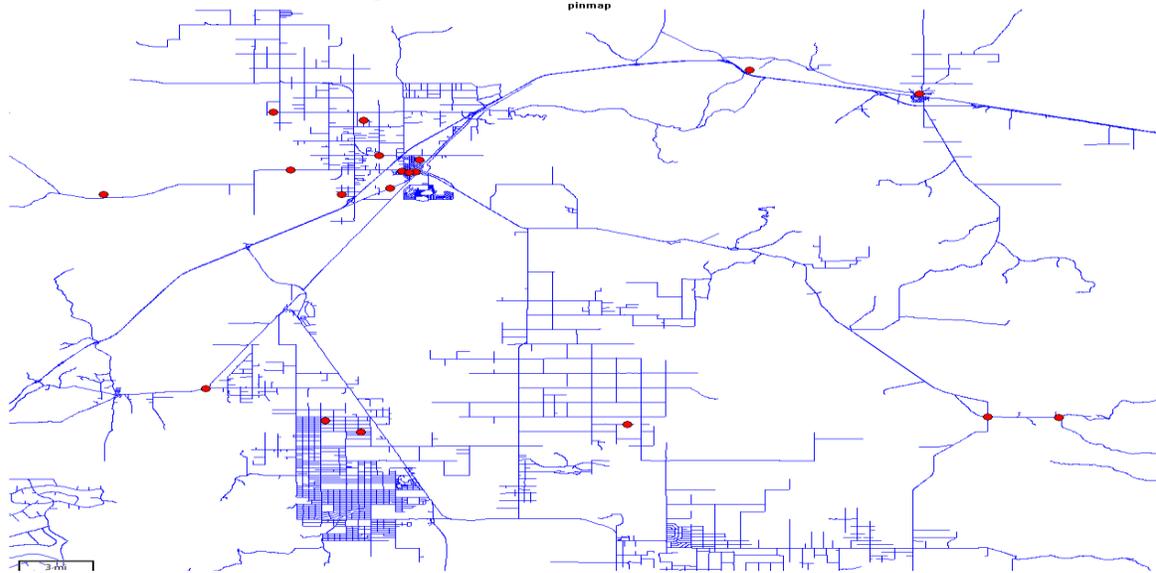


The Willcox Patrol District wrote 415 citations in 2013. The year started strong but tapered off toward the end. The manpower shortage in Willcox contributed to the reduction in citations. Sixty one percent of the citations were written during the day. Considering the Willcox Patrol District does not operate from 2400-0700, citations are fairly well distributed throughout the day and evening. D = 0700-1900 N = 1900-0700

<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
61	51	61	51	56	81	55
(27D/34N)	(37D/14N)	(43D/18N)	(32D/19N)	(36D/20N)	(44D/37N)	(35D/20N)

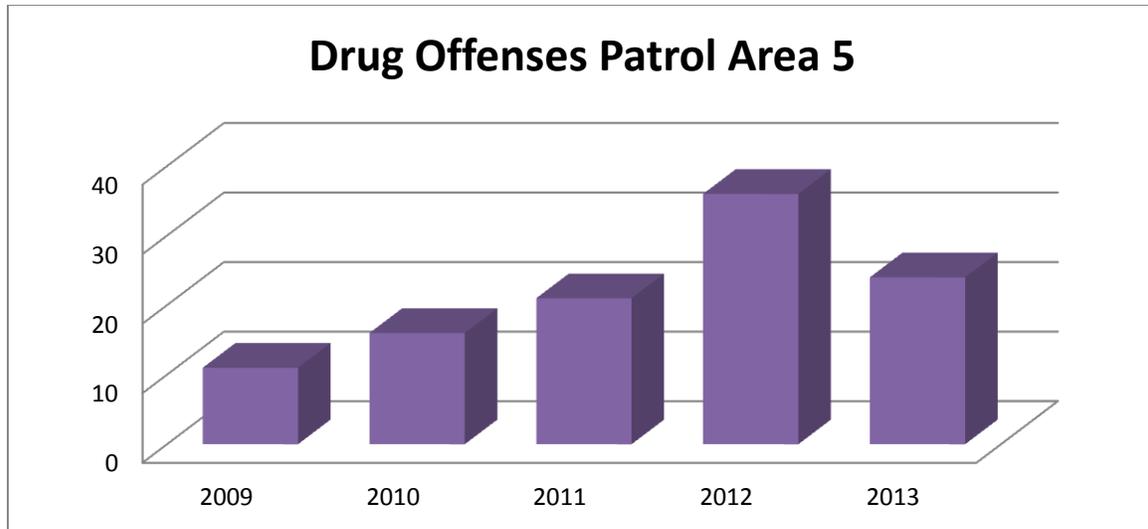
Drug Offenses Patrol Area 5

Drug Offenses Patrol Area 5 2013

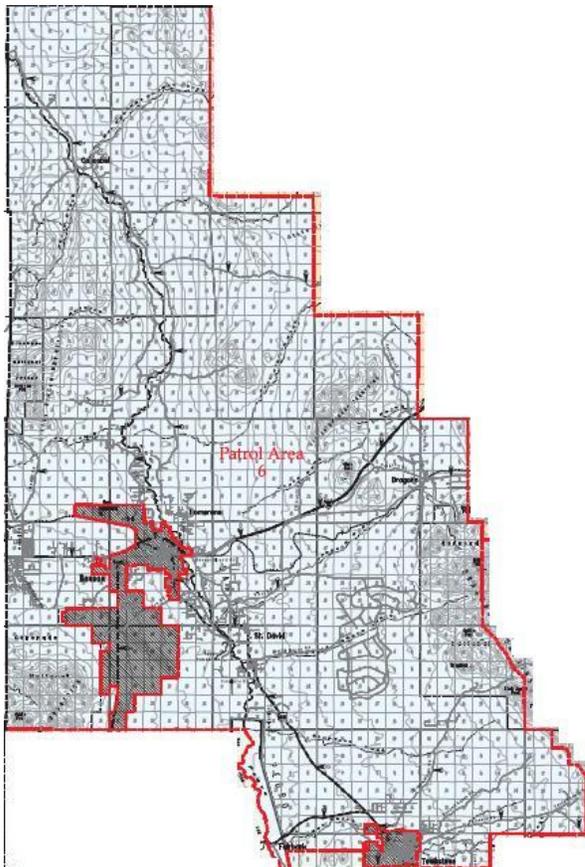


Drug offenses are scattered through the Willcox Patrol District in the same type of pattern as observed with other criminal activity. The Greater Willcox Area has a high concentration with a few incidents in the other communities. The drug offenses are distributed evenly January-December. Drug offenses occurred primarily during the day with 27 of the 34 incidents. This may be a reflection of the limited coverage during night time hours. D = 0700-1900 N = 1900-0700

<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
1(D)	2(D)	8(5D/3N)	4 (D)	4(3D/1N)	1(N)	5(3D/2N)



In contrast with the majority of other categories of criminal activity, the five year trend of drug activity reveals a steady increase. The 2012 year was very active. Drug arrests for 2013 may have slowed due to the manpower issues in the district. The Willcox Patrol District should be up to strength by mid-2014; therefore, the trend is expect to continue upward.



Benson Patrol District Patrol Area 6

Overview

Geographically, the Beson Patrol District is the northwest portion of Cochise County. It is approximately 1,000 square miles. From the northern edge of the county, the district runs about 40 miles south to mile post 299 on Highway 90 and 25 miles east from the border of Santa Cruz County to the Tombstone area. The unincorporated population of the Benson Patrol District is approximately 8,040. The communities serviced with approximate populations in parenthesis are: St. David (1,800), Pomerene (1,000), Tombstone (1,400), Dagoon (300), and the Greater Benson Area, including Cascabel and Mescal (3,500). The major infractursture in the district includes I-10, Apache Nitrogen Products, and Union Pacific Railroad.

The Benson Patrol District shares some of the same challenges as the Willcox Patrol District, specifically in regards to staffing. At the beginning of 2013, the district had six in the patrol division with five deputies and one sergeant. The staffing level for the district is eight. In March, the district was down to five with four deputies and one sergeant. By the end of the year, the district was up to seven with six deputies and one sergeant. The staffing crisis was due to agency reassignments, filling vacancies in the Special Operations Division, and the creation of new positions.

Benson Patrol District's challenges are not as extreme as the Willcox Patrol District because the district is smaller but their challenges are similar. When the district is at full strength with seven deputies and one sergeant, they are still only able to operate primarily as a reactionary force. They are effective at addressing criminal activity, which has already occurred by conducting thorough investigations. These investigations have resulted in the identification and arrest of the persons involved; however, the more effective policing model of proactive enforcement is difficult, if not impossible to achieve, with the current staffing levels. It is a challenge for one to two deputies per shift to respond to calls for service, keep current with the civil process, complete reports, conduct follow-up, occasionally be assigned to community events, and provide effective preventative patrols in communities spread over 1,000 square miles. As noted above, the Sheriff's Office is responsible for serving civil process. During the last five years, the Benson Patrol District averaged about 1,050 services or attempted to services per year. If each service or attempt takes about 30 minutes, deputies devote approximately ten hours a week to civil process. Civil process can be served between 0630 hours and 2200 hours each day.

All law enforcement agencies would like more personnel to provide the highest quality services to the communities. In order for the agency to move from good to great, additional personnel is required. An accepted measure of adequate law enforcement staff is the Arizona State average of 2.2 deputies per 1,000. The current Benson Patrol District staffing level is 1.0 per 1,000. Therefore, the Sheriff's Office would require an additional ten deputies to meet the Arizona State average of deputies per thousand. Thankfully, the population in the Benson Patrol District is projected to remain relatively flat through 2020. Hopefully, the Sheriff's Office can acquire additional staffing before a spike in population is experienced.

2013 Patrol Area 6 Significant Incident Map



Of the seven Benson Patrol District's significant cases of 2013, five were located near the Greater Benson Area. Although none of the incidents appear to be related by type of criminal activity or associates, the incidents are around the population center of the City of Benson. The other critical incidents were agency assist incidents inside the city limits of Tombstone.

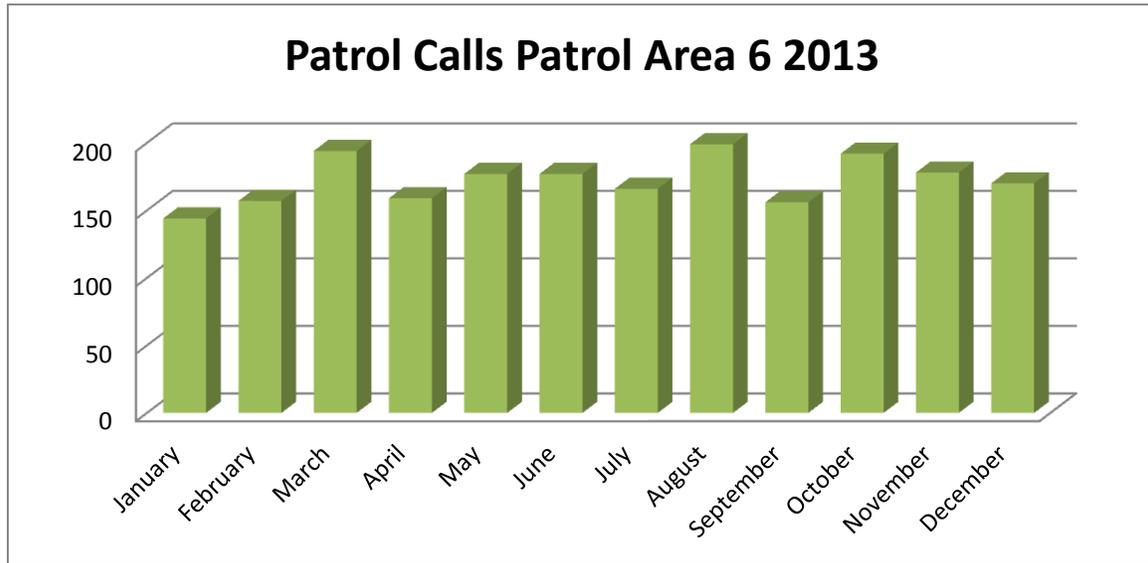
Community Events

The Sheriff's Office provided support for a variety of community events within the Benson Patrol District. The events that offer an opportunity to meet the most citizens were the Benson 4th of July Parade, Pioneer Days in St. David, and Helldorado in Tombstone. The best opportunities to provide prevention and education were the Tombstone Career Day, Emergency Preparedness Fair, Child ID, and Shop with a Cop.



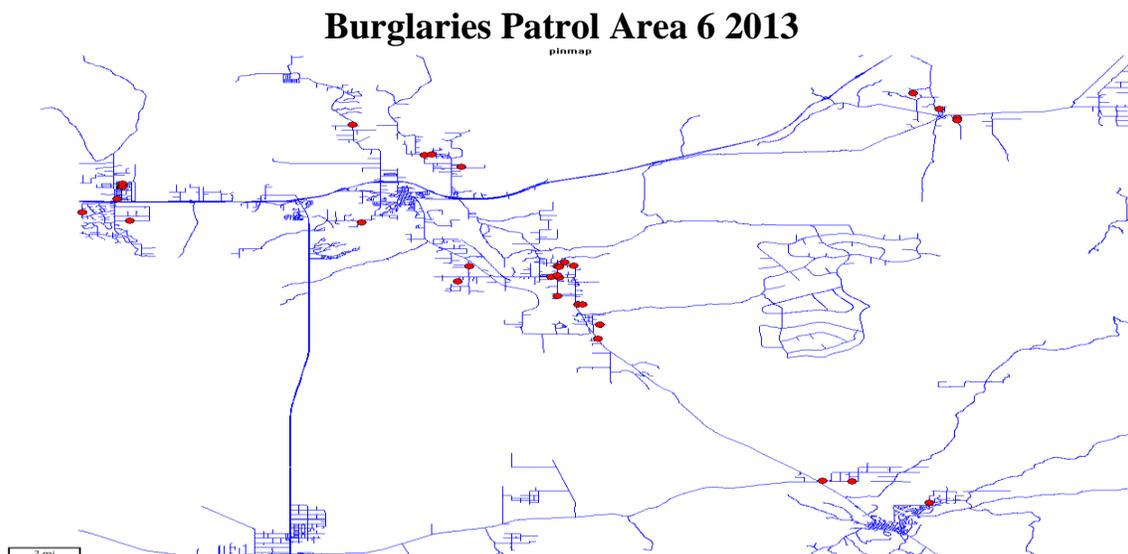
Statistical Data

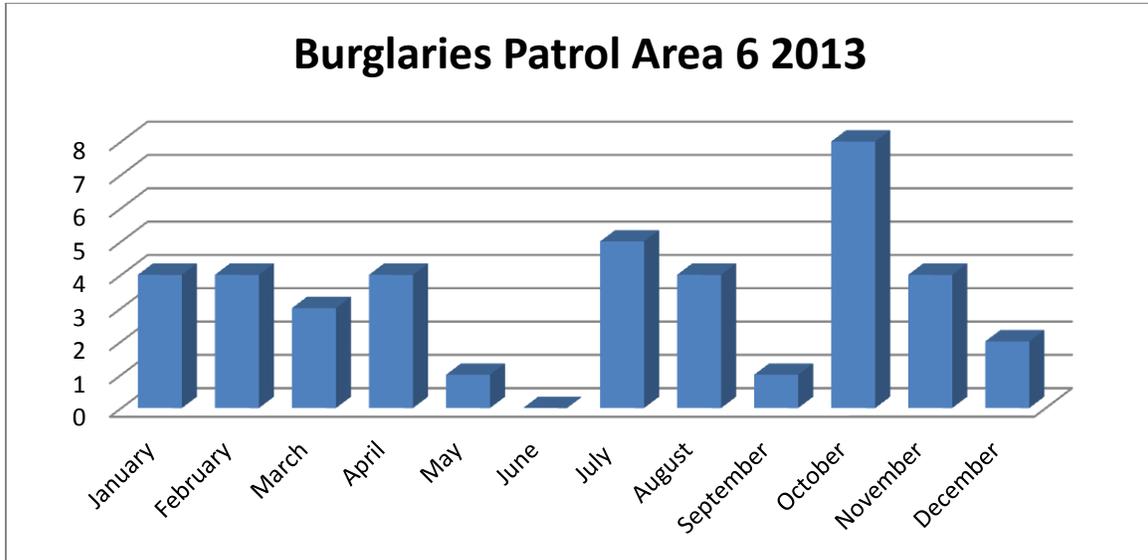
The following graphs will address the eight patrol level activities: burglaries, thefts, sex offenses, drug offenses, assault/domestics, criminal damage and mischief, traffic accidents, and driving under the influence for the Benson Patrol District in 2013.



The Benson Patrol District had 2,069 patrol calls for service in 2013. The graph indicated how those calls were distributed over the year. The distribution appears fairly stable with a low of 144 in January and a high of 199 in August. The district averages was 172 calls per month.

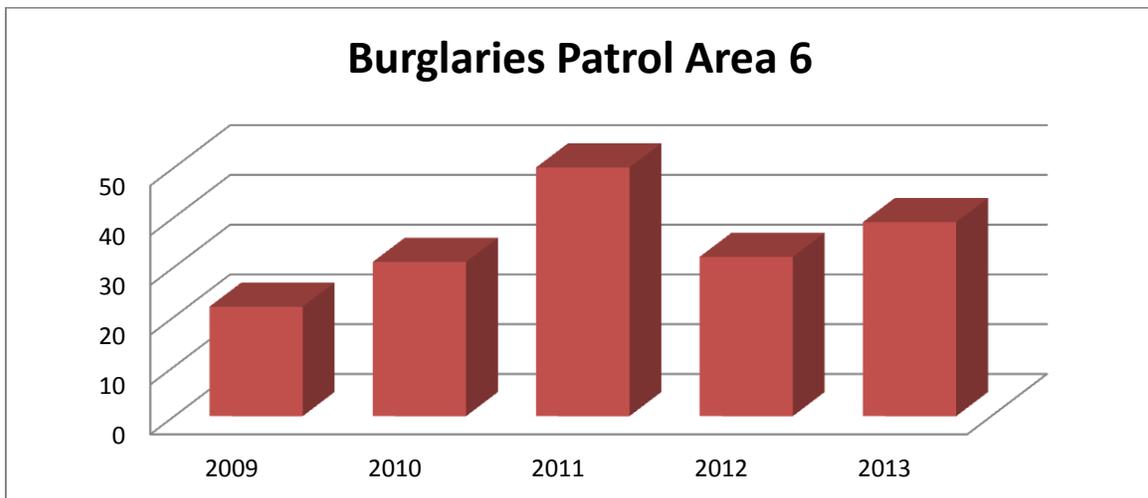
Burglaries Patrol Area 6





The map shows the St. David area with the highest concentration of burglaries. Mescal, Pomerene, and the Greater Benson Areas have a significantly lower number of burglaries and are about in the same frequency. Burglaries are occurring almost exclusively during the day (0700-1900 hours). May and September were the low months with October being the most active. Of the 40 burglaries, 37 occurred between 0700-1900 hours. The remaining three were at night between 1900-0700 hours and occurred on Sunday and Monday. D = 0700-1900 N = 1900-0700

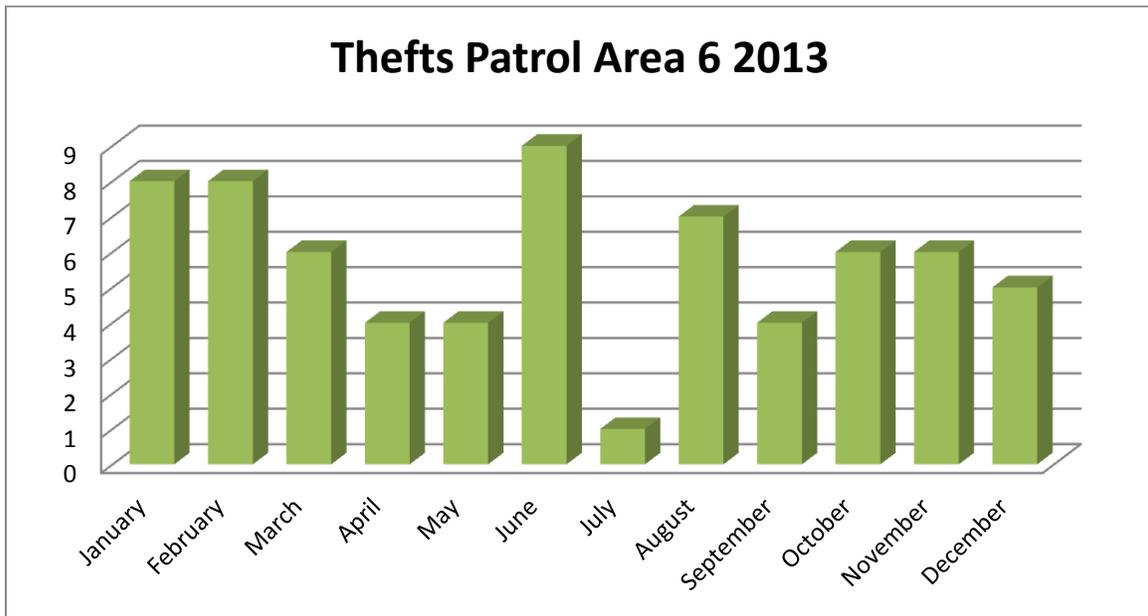
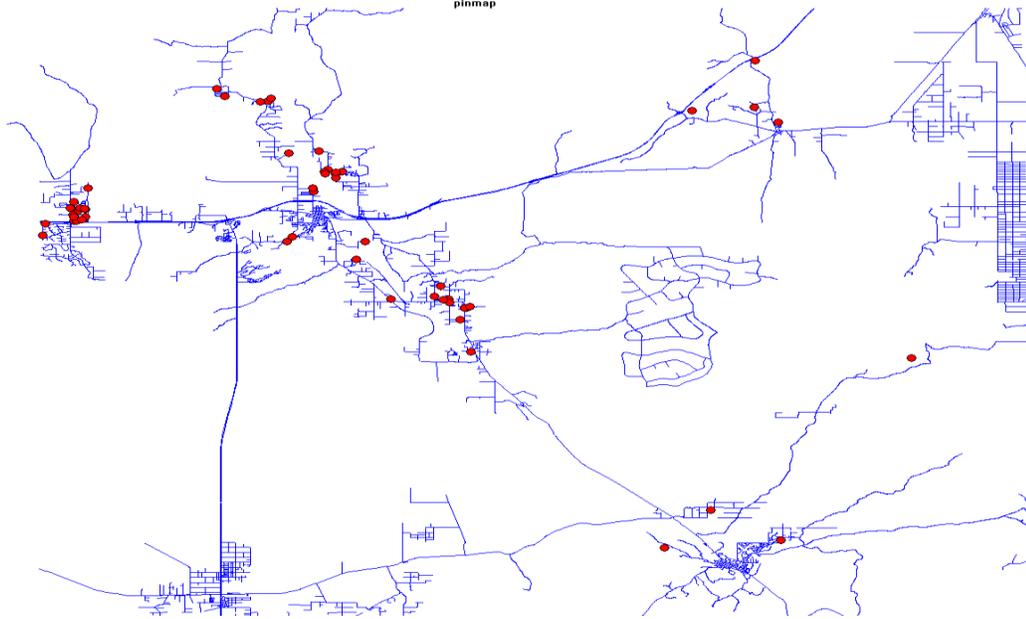
<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
9(7D/2N)	6 (D)	9 (D)	5 (D)	4 (D)	3 (D)	4 (3D/1N)



Burglaries in the Benson area appear to be inching higher year to year. In 2011, a spike was experienced; however, 2012 and 2013 returned to the expected range. Thefts and drug offenses, which are typically linked together, did not see as much of a spike in activity as burglaries.

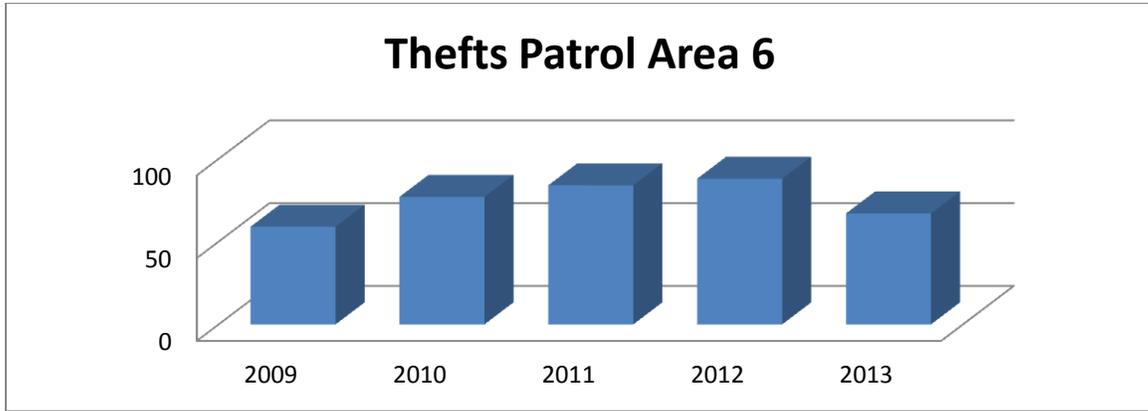
Thefts Patrol Area 5

Thefts Patrol Area 6 2013



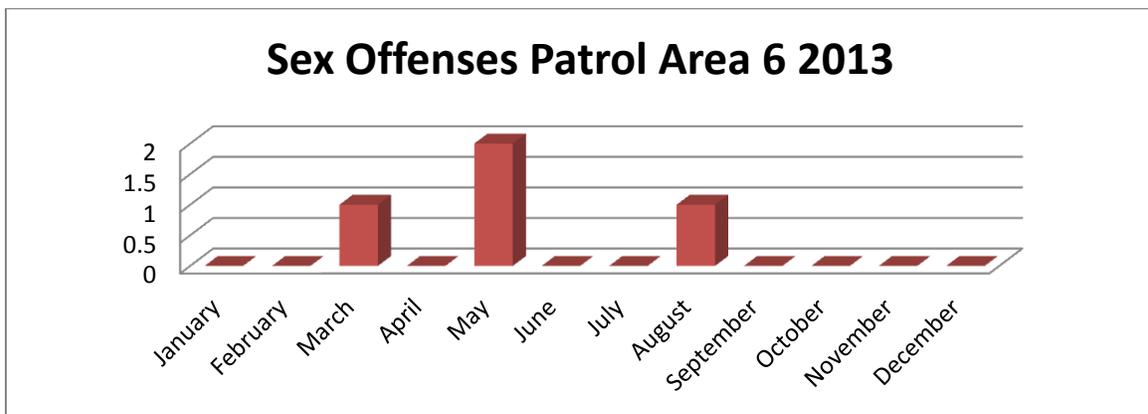
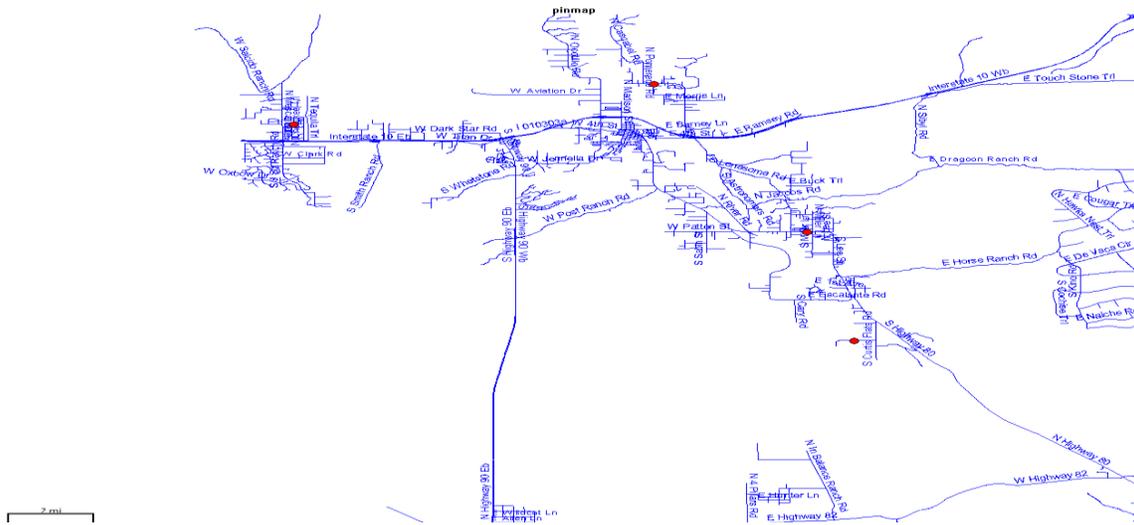
The theft map shows a similar trend as burglaries, except Mescal leads St. David slightly. The Greater Benson Area falls just behind Mescal and St. David. With the exception of July as a low, thefts occurred with some regularity through the year. The average thefts per month was 5.6. The majority of thefts, 59 of the 68 thefts, occurred during the day (0700-1900). D = 0700-1900 N = 1900-0700

<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
7 (D)	9 (8D/1N)	14 (13D/1N)	17 (15D/2N)	9 (6D/3N)	6 (4D/2N)	6 (D)



Sex Offenses Patrol Area 6

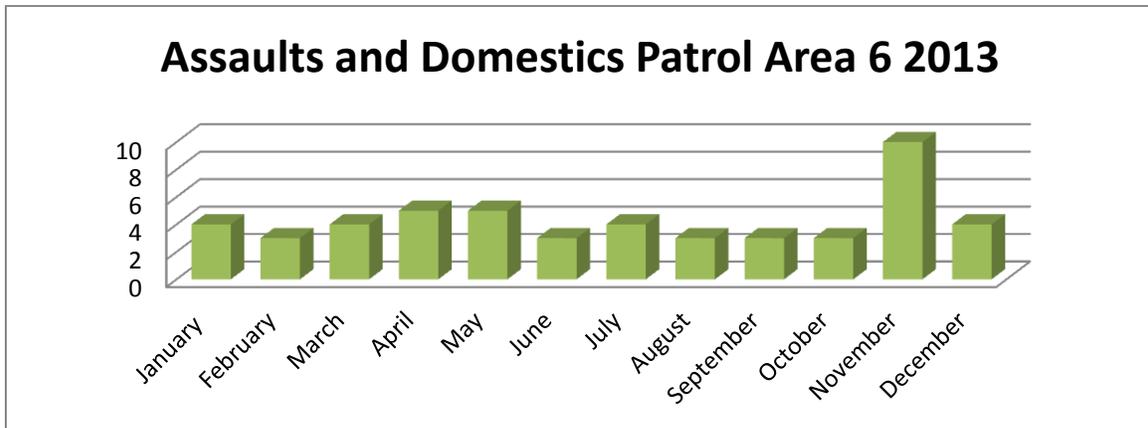
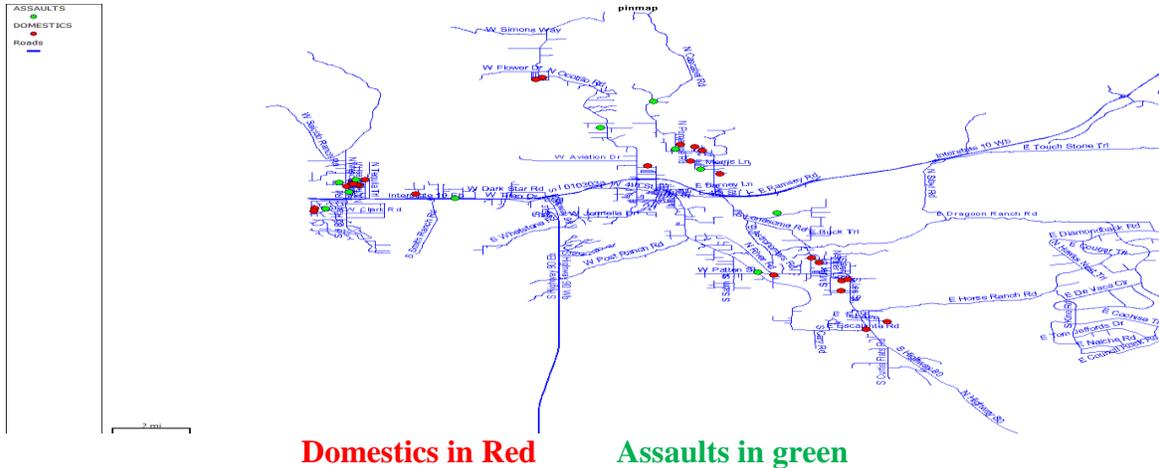
Sex Offenses Patrol Area 6 2013



Sex offenses occurred infrequently and scattered in the district. They were all reported during the day (0700-1900 hours). There are no obvious patterns.

Assaults and Domestic Patrol Area 6

Assaults and Domestic Patrol Area 6 2013



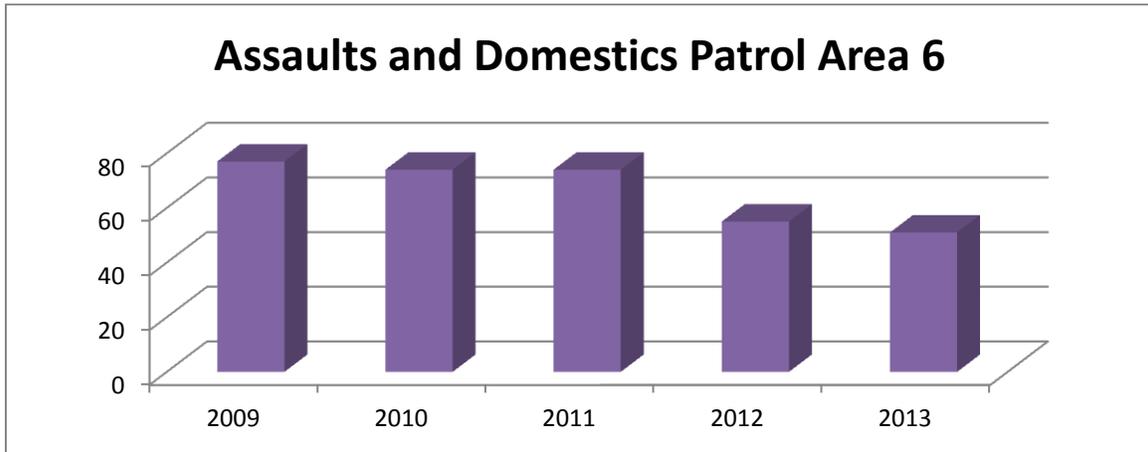
The domestic/assault calls for service are distributed throughout the district with the highest concentrations in the Greater Benson Area, St. David, and Mescal. The number of domestics/assaults per month are fairly stable with the obvious exception of November. The specific cause is unknown. Domestic and assaults occurred primarily during the day, 0700-1900 hours with 24 out of 36 domestics and 11 out of 15 assaults. According to the data, every day of the week had six to ten calls for service related to either a domestic or an assault. D = 0700-1900 N = 1900-0700

Assaults

<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
2 (D)	0	2 (D)	1 (N)	4(3D/1N)	2(1D/1N)	4(2D/2N)

Domestics

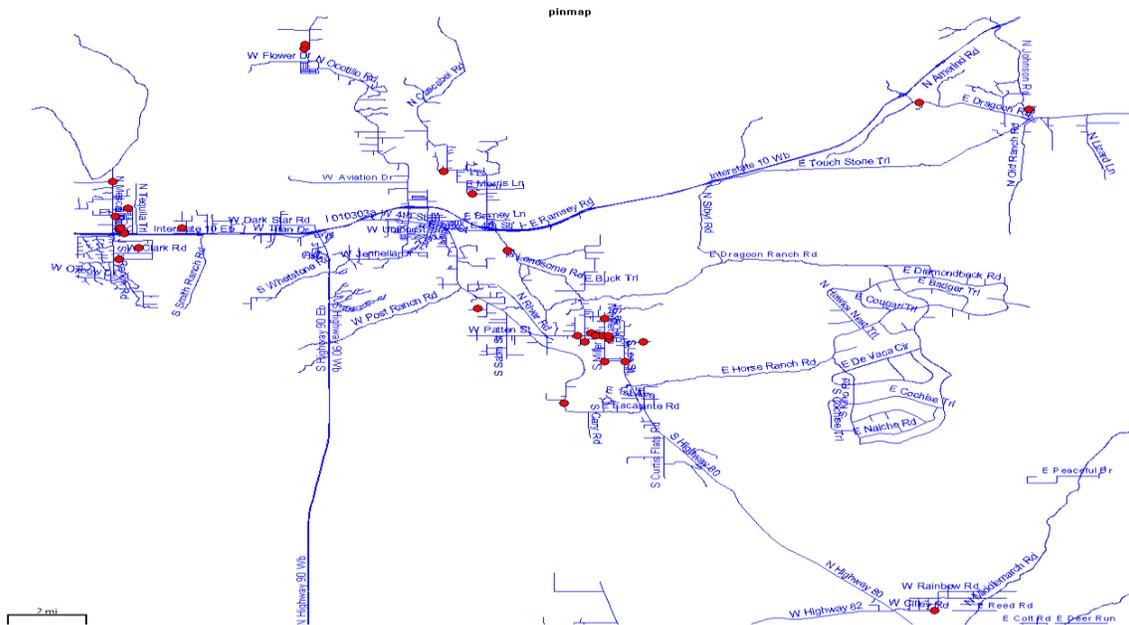
<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
4(2D/2N)	10(7D/3N)	5(1D/4N)	5 (D)	3(2D/1N)	5(4D/1N)	4(3D/1N)

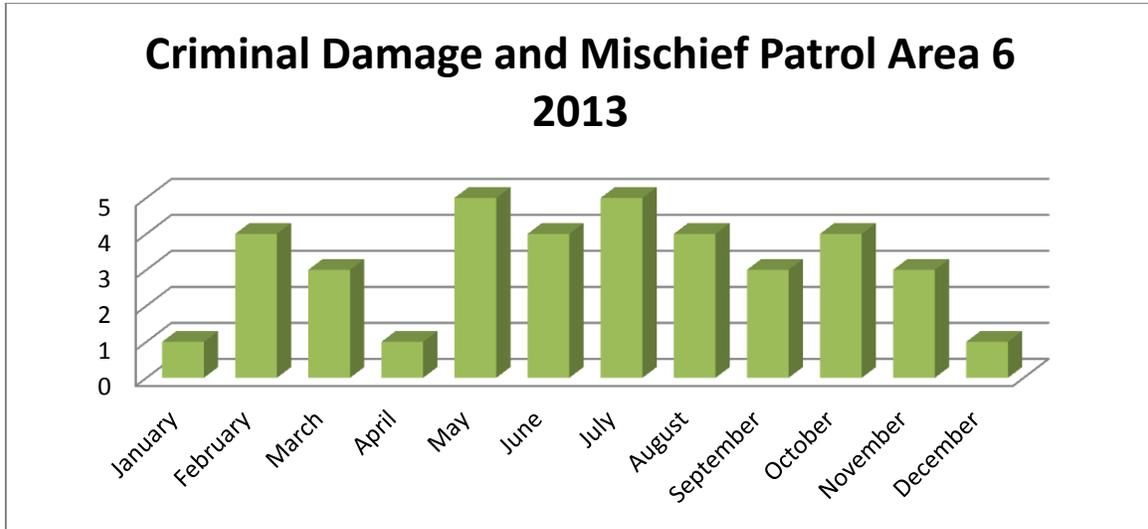


The five year trend of assaults and domestics show a slowing. The pattern is very similar to the Willcox Patrol District. It may be a reflection of a reduction in the overall call volume.

Criminal Damage and Mischief Patrol Area 6

Criminal Damage and Mischief Patrol Area 6





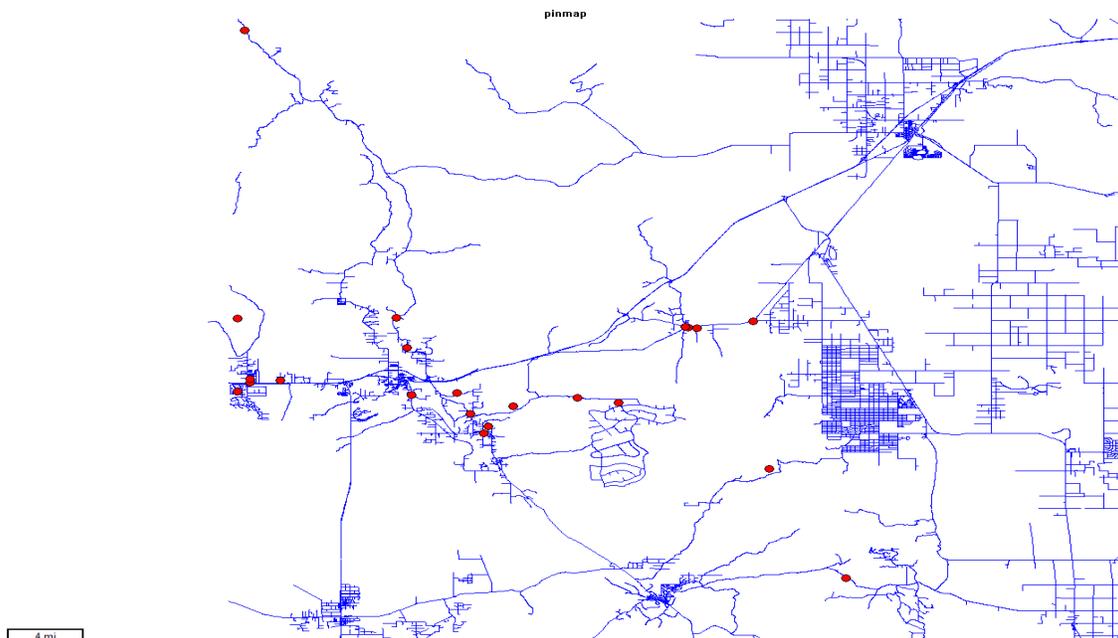
Criminal damage and mischief calls occur most frequently in the St. David and Mescal areas. Although January, April, and December are the lowest months for criminal damage and mischief calls with one call. The monthly average is only 3.2. Thirty-four of the 38 criminal damage and mischief calls occurred in the day, 0700-1900 hours.

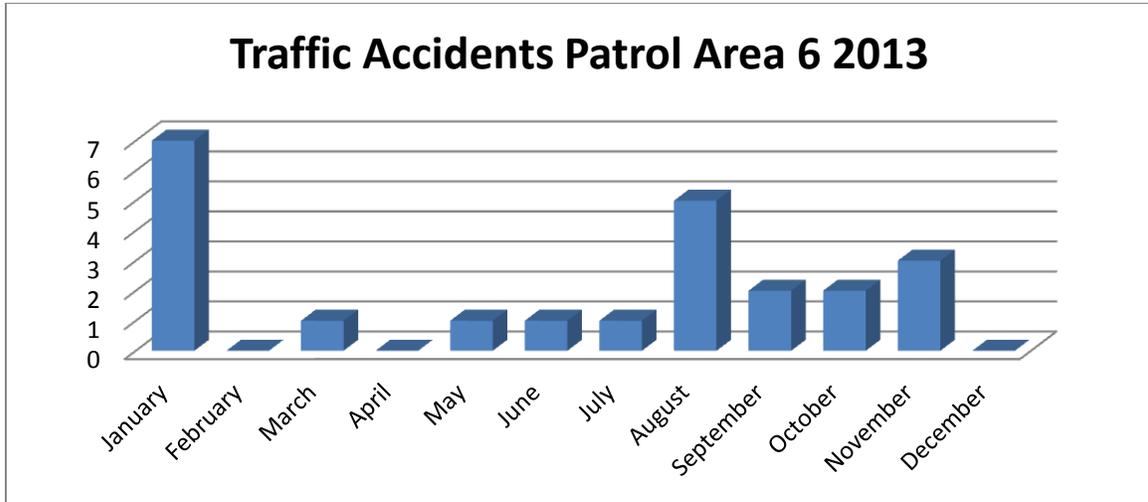
D = 0700-1900 N = 1900-0700

<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
10(9D/1N)	5(4D/1N)	2(D)	5(4D/1N)	5 (D)	7(6D/1N)	4 (D)

Traffic Accidents Patrol Area 6

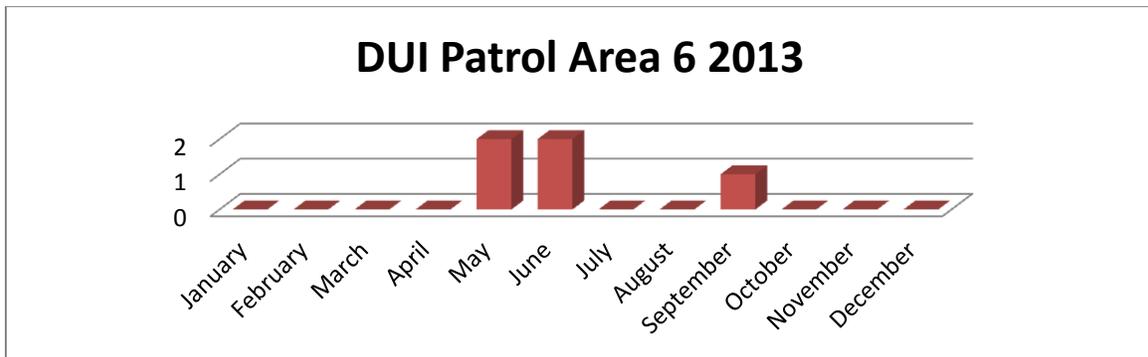
Traffic Accidents Patrol Area 6 2013





The distribution of traffic accidents throughout the Benson Patrol District, specifically in St. David, Mescal, and the Greater Benson Area appears uniform. No specific area stands out. Traffic accidents spiked in January and August. There is no known explanation except those months are popular travel months due to holidays and the beginning of the school year. The adjoining district, Willcox, does not share the same monthly distribution pattern, as a result the frequency seems random. Twenty four of the 31 traffic accidents occurred during the day. The highest frequency occurred on Friday and Saturday, possibly due to increased recreational driving. D=0700-1900 N=1900-0700

<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
3 (D)	2 (D)	4(2D/2N)	4(3D/1N)	7(5D/2N)	7 (D)	4(2D/2N)

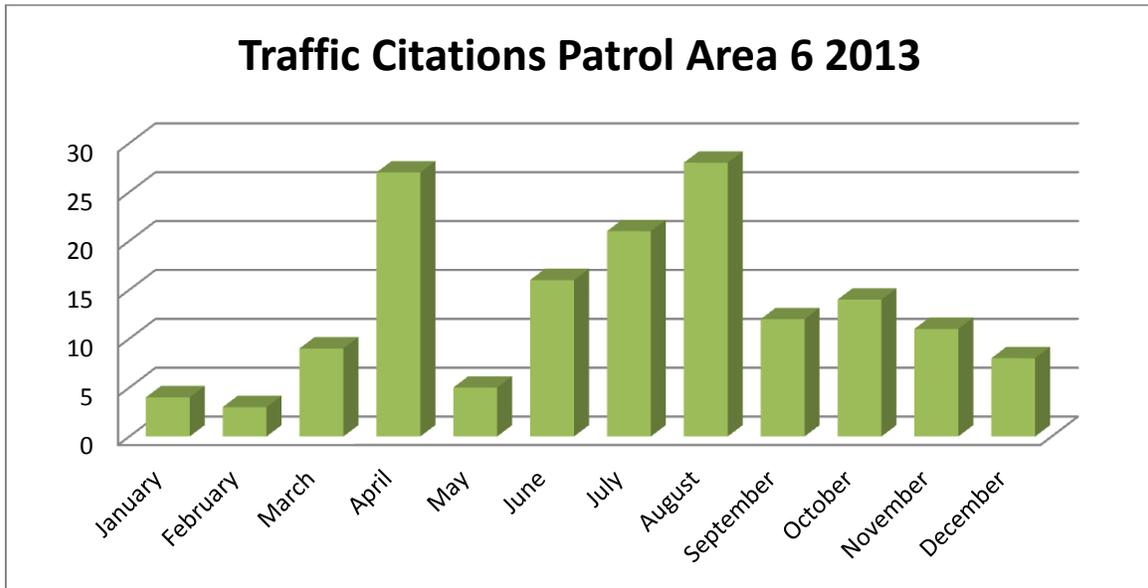


Driving Under the Influence Patrol Area 6

In 2013, there were five DUIs in the Benson Patrol District. Four DUIs were in the Greater Benson Area and the fifth was in Mescal. It is hard to develop a pattern with only five DUIs; however, incidents were spread through the week and occurred fairly evenly day and night.

<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
1 (D)	0	1 (D)	1 (N)	0	1 (N)	1 (N)

Traffic Citations Patrol Area 6

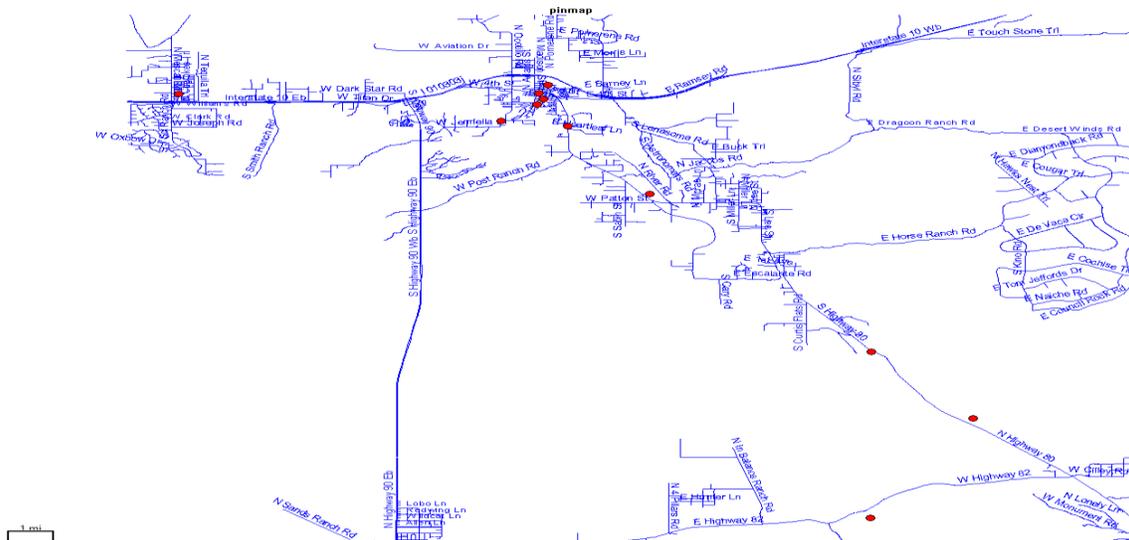


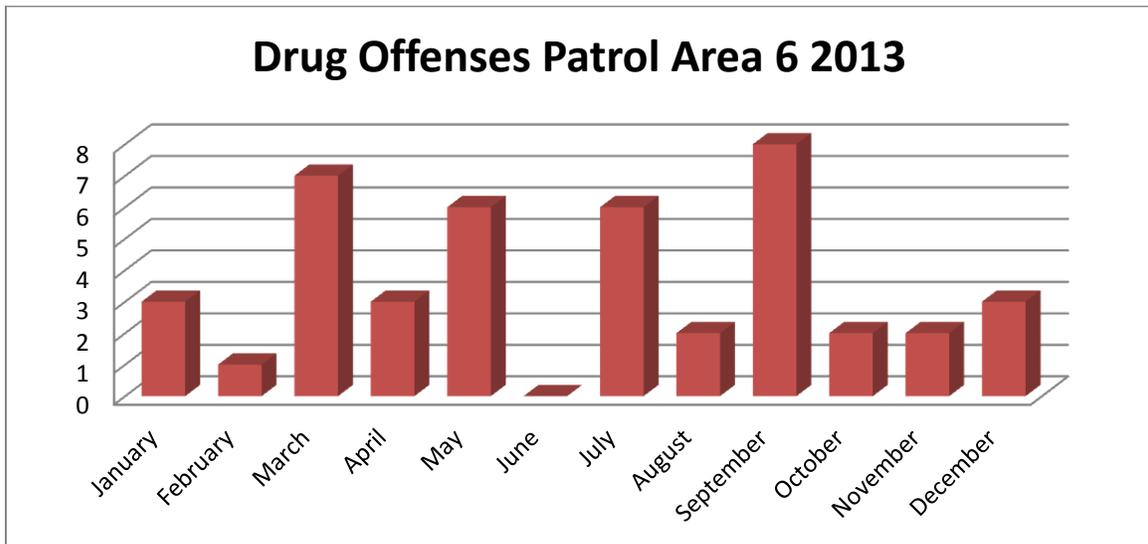
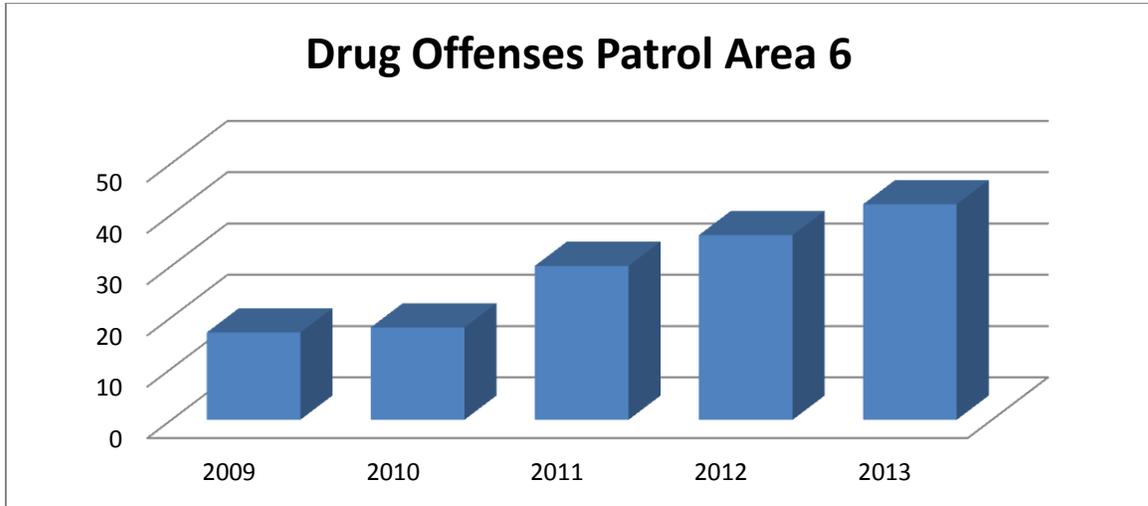
The Benson Patrol District issued 158 citations in 2013. The year was very sporadic, starting slowly and never settling into a rhythm. Aggravating factors may be fluctuating staffing levels and personnel. The district issued 117 citations during the day (D), 0700-1900 hours, and 41 citations were issued at night (N), 1900-0700 hours.

<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Saturday</u>	<u>Sunday</u>
38	42	17	15	12	14	20

Drug Offenses Patrol Area 6

Drug Offenses Patrol Area 6 2013





The drug activity for the Benson Patrol District is centered in the Greater Benson and Tombstone Areas. The map does not do a good job of reflecting this data, because many of the arrests occurred along Highway 80 or County roads which do not plot on the mapping system. Of the 43 drug related incidents, 38 were in the Benson or Tombstone area. Again, most incidents occurred during the day with 28 in the daytime and 15 in the evening. Most drug arrests are generated through self initiated activity; therefore, if the Sheriff's Office operated 24/7, it would be expected to see the number of evening drug related incidents equal or surpass the daytime numbers.

The five year trend shows a steady rise in drug arrests. The Benson Patrol District also experienced a manpower crisis in 2013; therefore, the recent increase was not a reflection of targeted drug offense enforcement. The continued rise in drug arrests even under the staffing restrictions may indicate significant drug related criminal activity.

Public Information Division

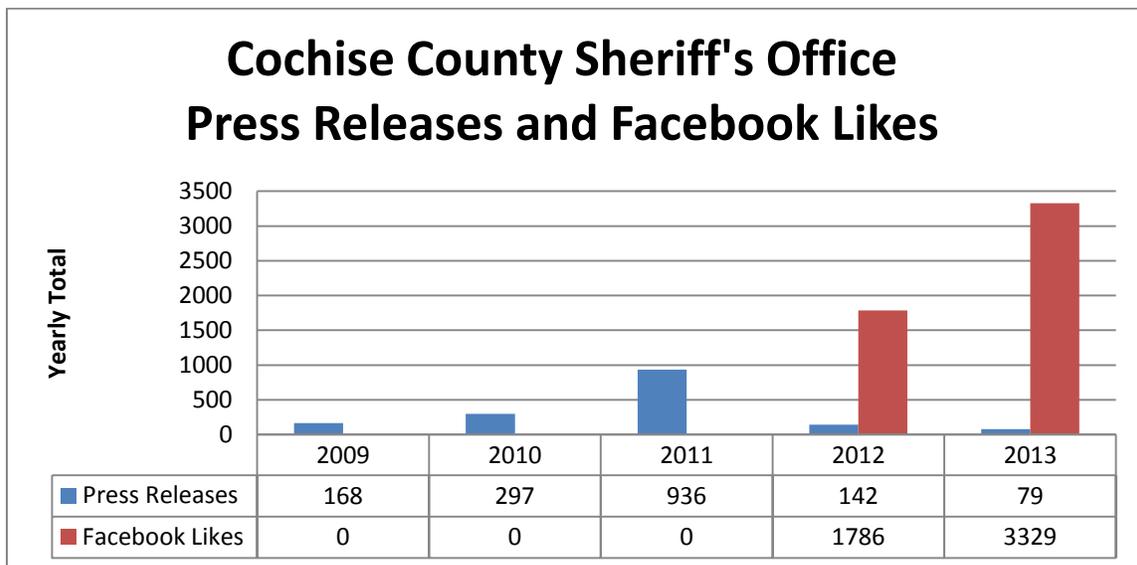
Overview

At the beginning of 2013, a new Facebook page for the Sheriff's Office started with total outreach of zero "Likes". On December 31, 2013 at midnight, there was a total of 3,328 likes. This equates to a minimum of 3,328 people who confirmed, through a conscious act, these people were following the Sheriff's Office successes. In an effort to provide continuous information, the Sheriff's Office has historically relied upon written press releases, telephonic contact, text messages, and a prior Facebook account which was established in March of 2012.

Social media has proven to have a great impact upon information sharing and public safety and community interaction. With the Facebook and Twitter accounts, the Sheriff's Office is able to better communicate with not only the citizens of Cochise County, but with people nationwide and internationally. Tracking contacts can be accomplished with a slight margin of error by using tracking numbers from social media and written releases, although counting on someone "liking" the Facebook page has a much lower number as used in this report versus how many people see the page itself.

Goals

- Ensure information sharing is provided to a wider audience
- Assist other public safety agencies in community events and public outreach
- Market this office with professionalism, dedication, and enthusiasm



Records Division



Overview

The Cochise County Sheriff's Office Records Division has four records specialists, with the civil secretary in the general area to augment the clerical staff. The function of this division is to ensure all documents produced during the normal course of business by this organization are kept in the manner prescribed by law.

There is currently no immediate supervisor assigned to this division and re-organization plans are in place to establish a records senior position to perform the duties of the vacancy.

The records specialists are classified separate from the secretaries due to the more specific job functions performed within the Records Division, such as processing bookings from all three detention centers, overall statistical information to provide to the United States Department of Justice for uniform crime reporting, insurance request processing, call entry for animal control issues, felony packet preparation and processing, public record review supervision, sub-station coverage, victims' rights, forfeiture report processing, and detention division clerical coverage.

This division is supervised by the communications program coordinator.

Staffing

- Each person within the division is assigned tasks to cross trained on this coming year to allow for more efficiency. This cross training includes continuing detention coverage; scanning of bookings and other departmental documents;

- victims' rights; forfeitures; Civil Division assignments, such as 30 day impounds; payroll processes and data entry; substation coverage; and call for service entries.
- The victims' rights clerk's salary is partially funded through a state grant, and the position is responsible for the delivery of victim services, including notification letters and phone calls, as well as statistical analysis and state audit reviews. This position also assists with the Detention Division staffing in the front office.
 - One position acts as the Bisbee Patrol Division secretary and performs the duties for the Bisbee Patrol, as well as the general requirements of the Records Division related to bookings, Detention Division coverage, and department reports.
 - A second position acts as the secretary for the Narcotics Enforcement Team and the Southeastern Arizona Border Enforcement Unit (SABRE) Unit performing duties related to drug statistics and forfeiture cases, as well as the general requirements of the Records Division related to bookings, Detention Division coverage, and division reports.
 - A third position acts as the main Records Division person, performing duties related to bookings, Detention Division coverage, and division reports.
 - The civil secretary assists the Records Division with miscellaneous requests for service and will be part of the cross training program this year.

Function

Victims' Rights

- In order to be compliant with state and federal laws, the victims' rights program requires various steps be taken to inform the crime victim of movement of the suspect and/or release from jail. This contact is mainly accomplished through written letters and is a mandated function for any suspect booked into the detention facility on a victims' rights applicable offense, regardless of the agency that has jurisdiction for the case.
- In 2013, there was a total of 960 letters sent for Sheriff's Office cases and 662 letters sent for other agencies.

Felony Packets

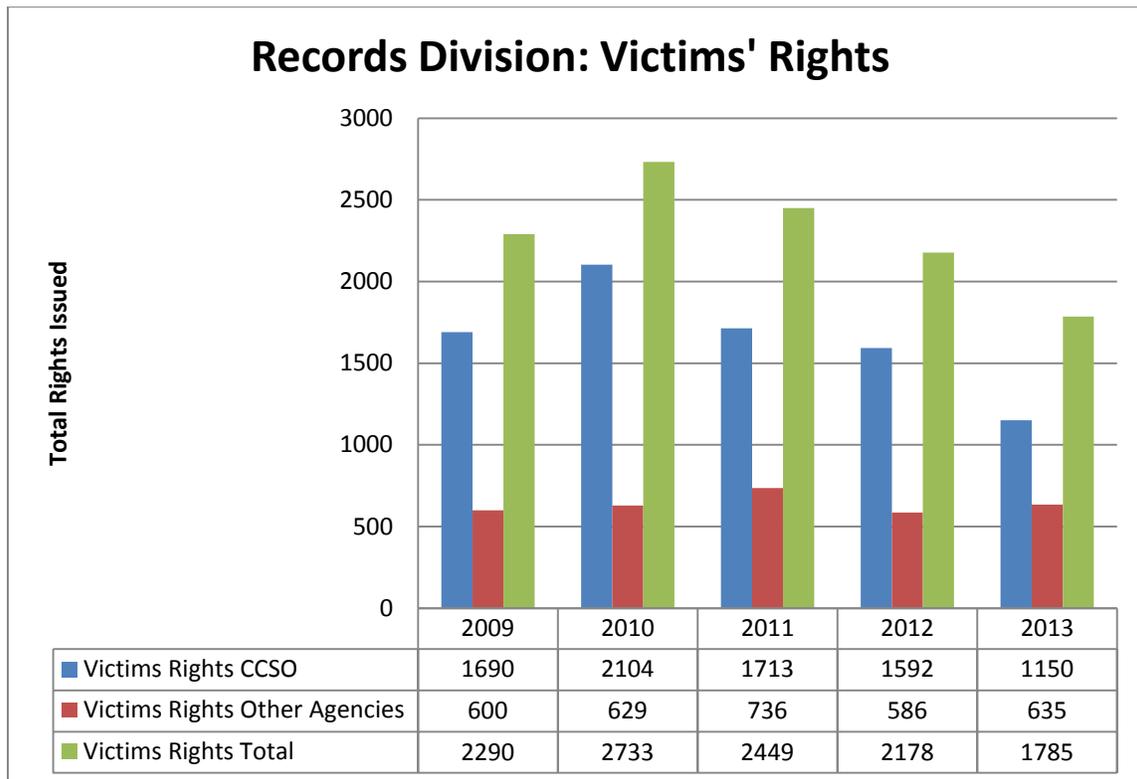
- The felony packet process requires the deputy to prepare the offense report and all associated documentation, while the area secretary compiles all information into a single packet.
- The packet is sent to the Records Division for final examination and dissemination to the County Attorney's Office for review.
- There were a total of 153 felony packets processed by the Records Division in 2013.

Bookings

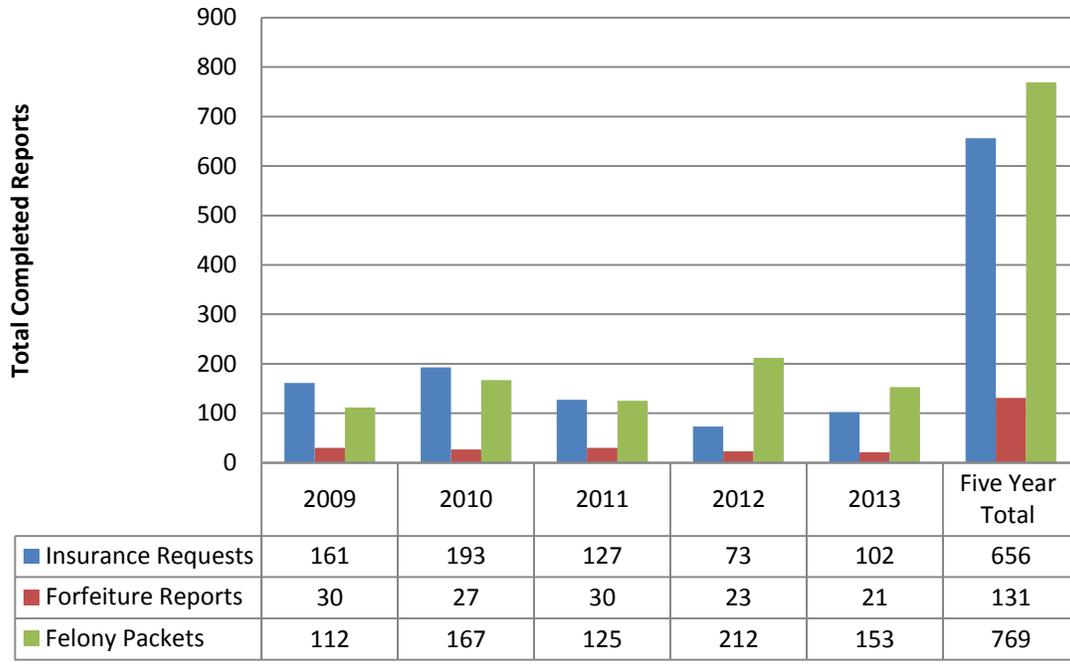
- The booking process is completed by the Detention Division in each of the three detention facilities and all paperwork is gathered and submitted to the Records Division for data entry, filing, and maintenance purposes.
- There were a total of 4,519 booking packets processed by the Records Division in 2013.
- For 2014, there will be a new procedure identified for scanning of documents into the Spillman database, which should prove to be more efficient in the records process.

Goals

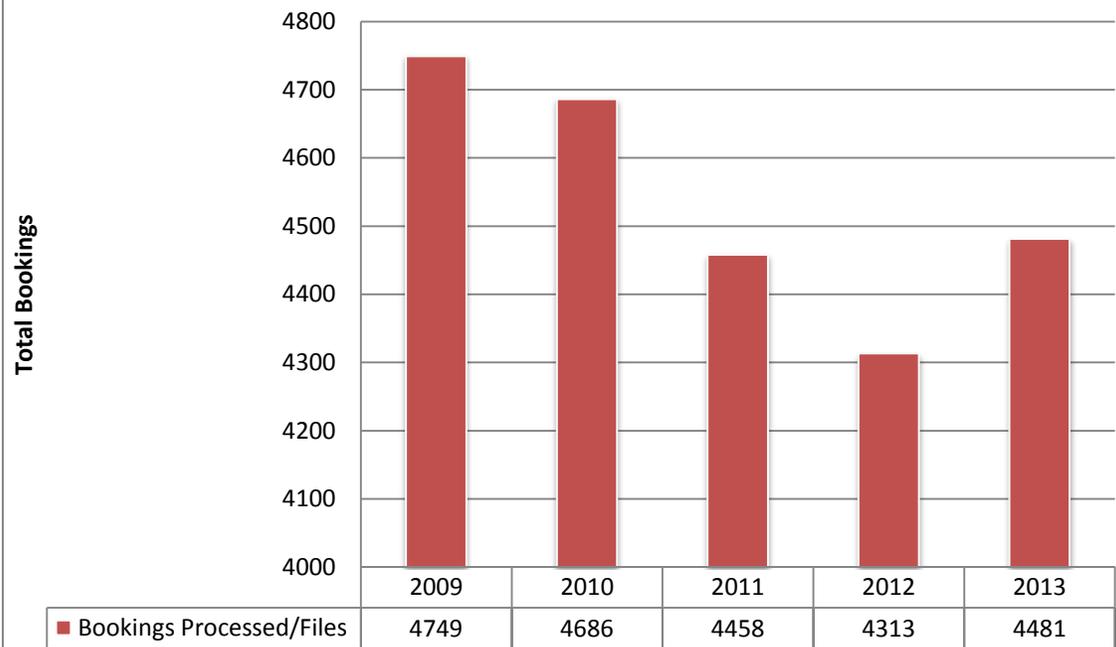
- To integrate a digital scanning system allowing for more efficiency in document correlation and less paper to file.
- To cross train in other areas and perform duties of others as needed.
- Complete the Records Division operations manual.



Records Division: Reports and Felony Packets 5 Year Statistics



Records Division: Bookings Processed/Files



Search and Rescue



Overview

The Cochise County Search and Rescue (SAR) Posse has existed for 32 consecutive years, with March of 2014 beginning the 33rd year. During the past 32 years, SAR has accumulated a successful mission success rate. The direct effect has rendered immeasurable comfort to the families of visitors and citizens, as a result of the safe return of their family members. Numerous missions and recoveries also pertained to either lost, injured, or deceased undocumented aliens who fell victim to the elements.

Staffing

It is the mission of SAR to be highly trained with good equipment utilizing state of the art techniques. The mission of SAR also is to meet the needs of the community and fulfill its obligation under Arizona Statute. SAR is made up of two very important components. Component one consists of four sworn deputies, including Reserve Sergeant David Noland, Reserve Sergeant Ursula Ritchie, Deputy Rick Cleveland, and Deputy Randy Haws, who act as the incident commander (IC) during SAR missions. These deputies have received and maintained specialty training in high, angle technical rescue, helicopter/air rescue, all-terrain vehicle instructor, canine, emergency medical technicians, and swift water rescue. Due to the high volume of missions during the past year, the coordinators have expended 875 hours.

The most important component of SAR is the volunteers, comprised of a county-wide membership of 50 people of varied backgrounds and experience levels. This is a highly cohesive and cost-effective team. These volunteers donated 2,718 hours during the past FY 2013-2014, equivalent to \$54,360 at an average minimum wage of \$20 per hour. Several of these volunteers have received specialized training in not only incident

command systems (ICS) but also search management and are fully qualified to manage a SAR incident. The number of SAR volunteers has stabilized for the past several years, averaging 50 members.

Function

By Statute, County SAR missions are reimbursed by the Arizona Division of Emergency Management (ADEM) at a set percentage rate, as follows; the first \$1000 at 50%, from \$1000 to \$20,999 at 75%, and \$21,000 and above at 100%. During FY 2011-2012, the county submitted \$6,387.38 for reimbursement, and was reimbursed \$6,132.44. For FY 2012-2013, the county submitted \$8,932.89 for reimbursement and has not received any reimbursements for this particular FY. Thus far for FY 2013-2014 no submissions have been made per the instructions of ADEM, in an attempt to close out and reimburse all of 2012-2013 missions. Per ADEM rules, a county cannot submit for reimbursement if volunteers were not called to assist with the mission. If the SAR coordinator(s) and deputies handled the mission, a mission number cannot be obtained per ADEM guidelines and subsequently, no reimbursement can be submitted to the state. SAR has been recognized by the Arizona SAR Coordinator's Association as the outstanding SAR Unit of the Year. Five members also have been honored as Volunteer of the Year.

SAR missions are unpredictable and cannot be directly planned for as it depends on visitor and tourism influx and the weather conditions. In the summer of 2013, due to the heavy monsoon rains, SAR experienced higher than normal swift water rescue events.

There is not an explanation as to the increase in missions in 2013. It is possibly due to the unseasonably warm weather and the fact the entire county's hiking and recreation areas can be accessed by car, which makes it easy for individuals to drive to these areas. These missions have not been in one specific area of the county, but are spread over the entire county. The only increase was in the Portal area, which had three technical rescue missions since July of 2013. SAR did not have a technical rescue mission in that area for four years.

Future Need

Coordinators

With the increase in unpredictable activities, there is a need for an additional full time SAR coordinator and at least one more sworn part time SAR coordinator. This would enable an on-call basis for the full time coordinators eliminating some of the fatigue factors of being called out at any time on any day of the year. Specialized training, such as a 40 hour search management class and ICS would be a requirement for a new coordinator. Also, all part time SAR coordinators need priority to attend not only coordinator training, but also the volunteer training. They will garner the full understanding on how to manage the different types of missions and volunteer capabilities.

Vehicles

Even though vehicles receive regular maintenance, SAR vehicles are regularly second hand patrol vehicles with high mileage. These vehicles have to regularly go into extremely rough terrain to conduct a rescue or search mission. Further, these vehicles are utilized to haul equipment and personnel. All SAR vehicles are 2001 models with the exception of one vehicle being a 2004 model with over 150,000 miles. Two of the vehicles were recently dead lined due to mechanical failure. One vehicle was not repairable, and one is being evaluated to see if repairs are even possible.

One new truck was donated and ordered, but has not arrived as of yet. The vehicle will not be ready for service for several months. SAR cannot operate without adequate and reliable vehicles to support and accomplish these lifesaving missions. It would be of great value for SAR to obtain new vehicles to properly and adequately handle these missions.

Equipment

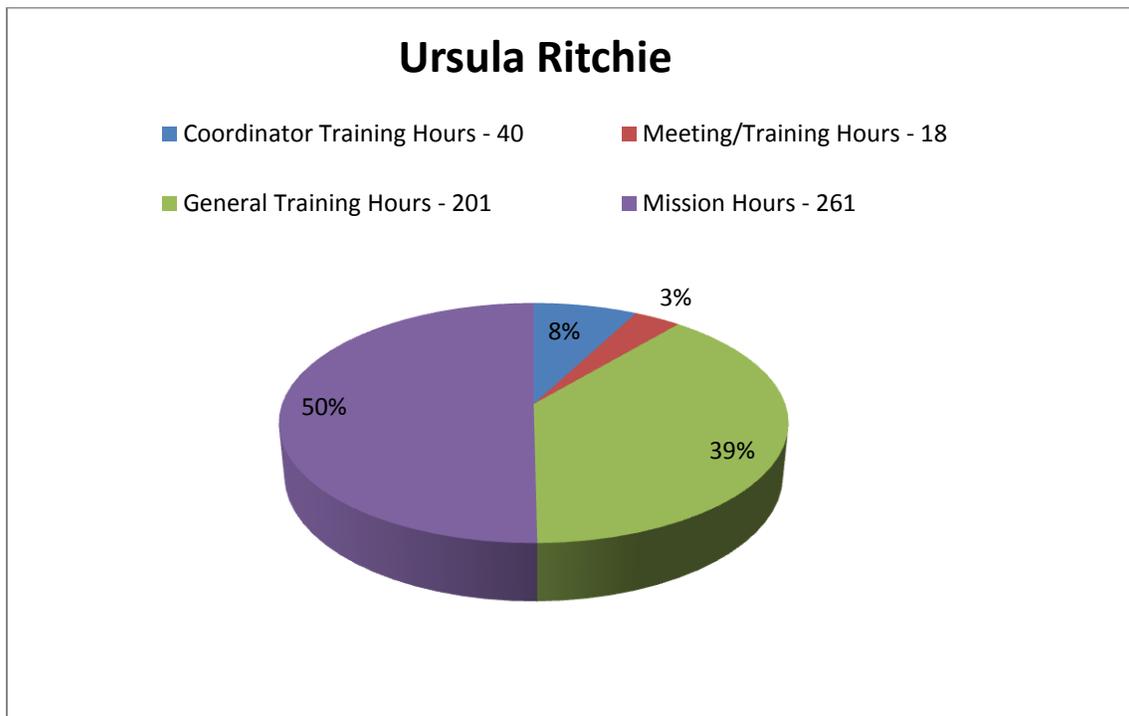
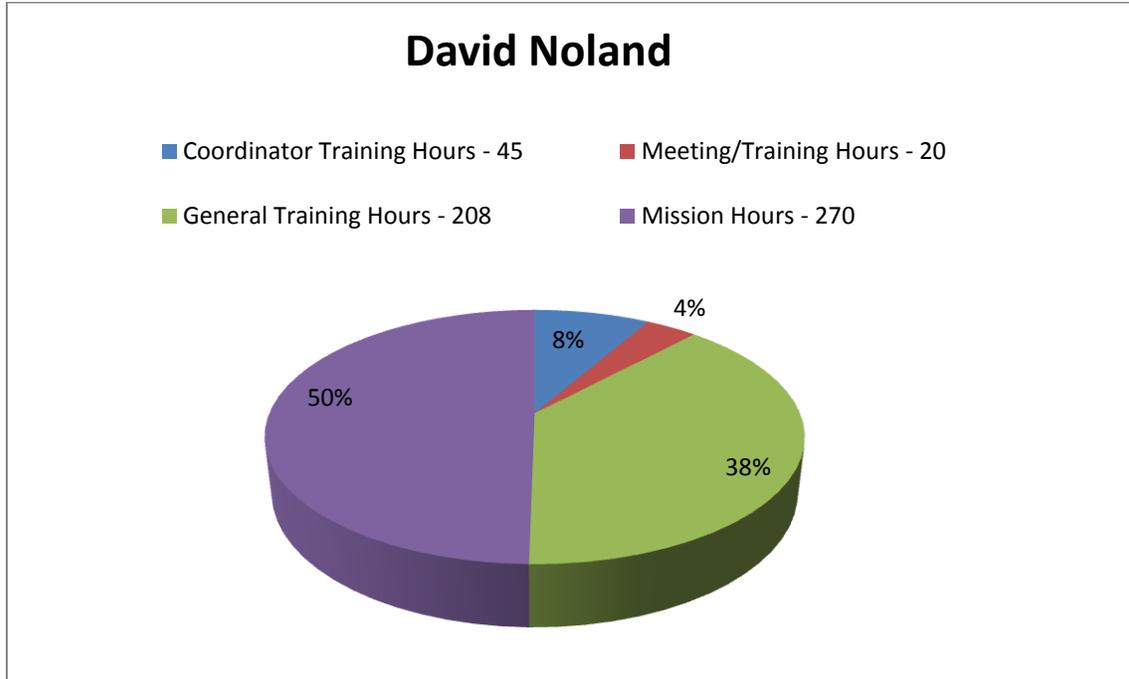
SAR technical rescue gears, such as ropes, have a set five year shelf live and need to be replaced on a regular basis. Further, ropes can be damaged during a rescue operation and must be replaced immediately. Therefore, it is important to have funds available to replace damaged equipment that is critical for such technical rescue missions.

Training

In order to keep up with current technical rescue trends and techniques, it is pertinent to send personnel to specialized technical rescue standards training and education to avoid litigation and to be a trainer for the team. This training should be open to volunteer personnel who have demonstrated great interest in training and leadership in the aspect of technical rescue.

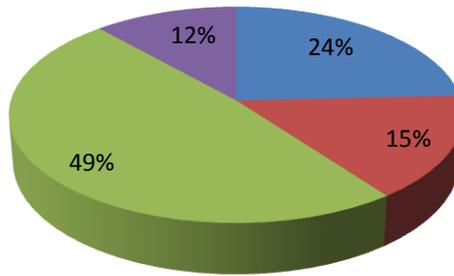
Statistical Data

Coordinator Training and Mission Hours 2013



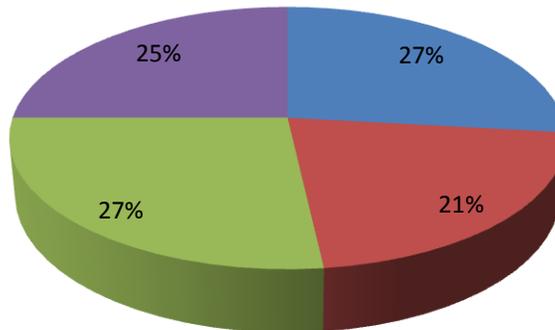
Rick Cleveland

- Coordinator Training Hours - 25
- Meeting/Training Hours - 16
- General Training Hours - 50
- Mission Hours - 12

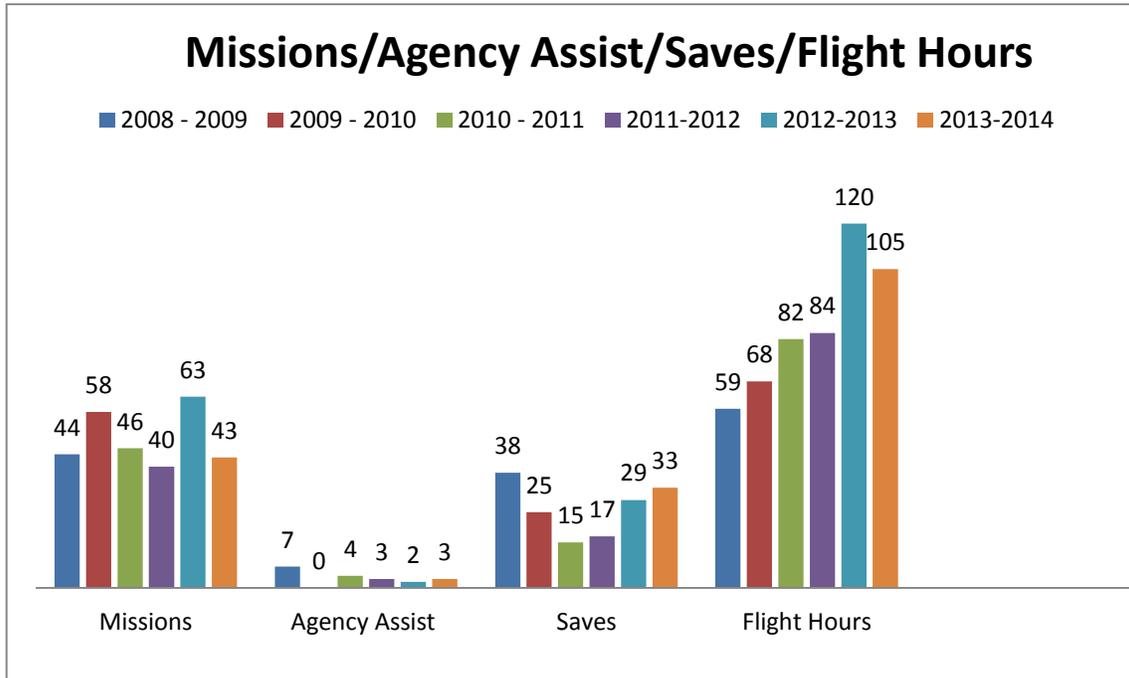


Randy Haws

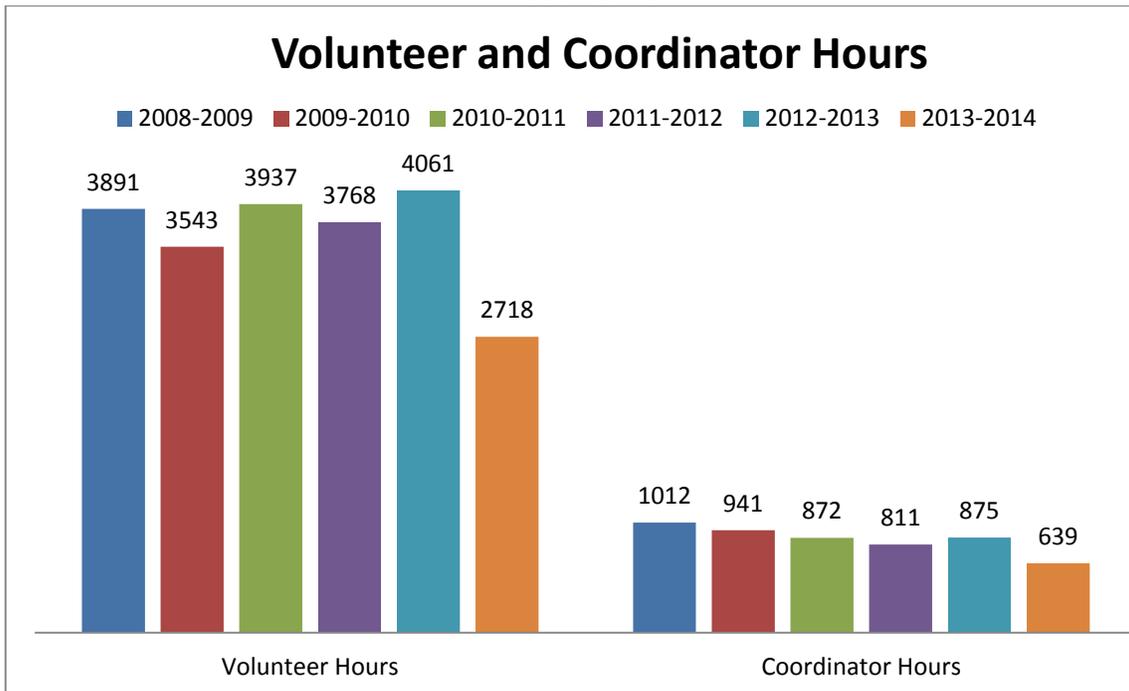
- Coordinator Training Hours - 15
- Meeting Training Hours - 12
- General Training Hours - 15
- Mission Hours - 14



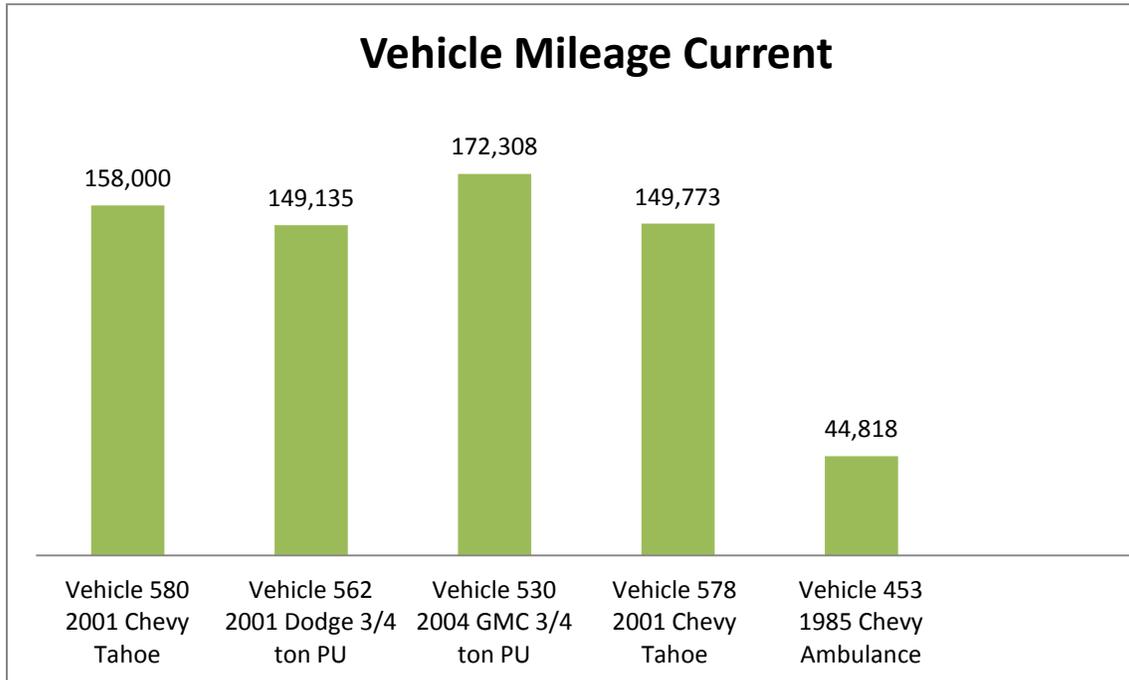
Cochise County Mission Data FY 2009 to 2014



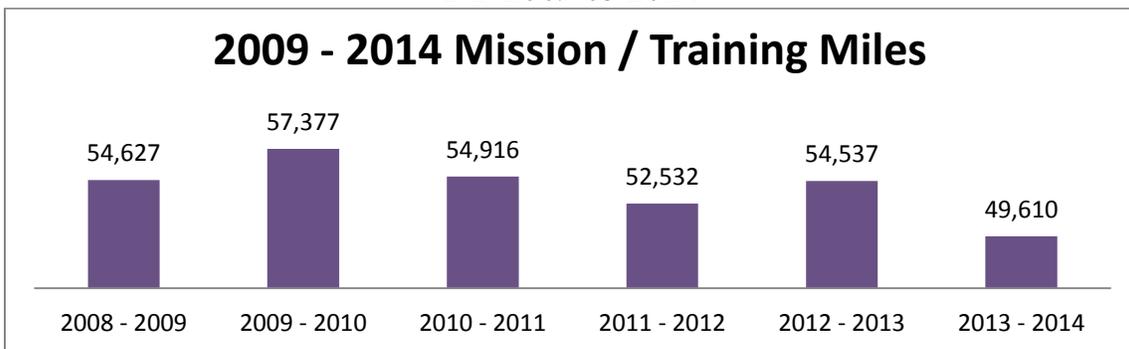
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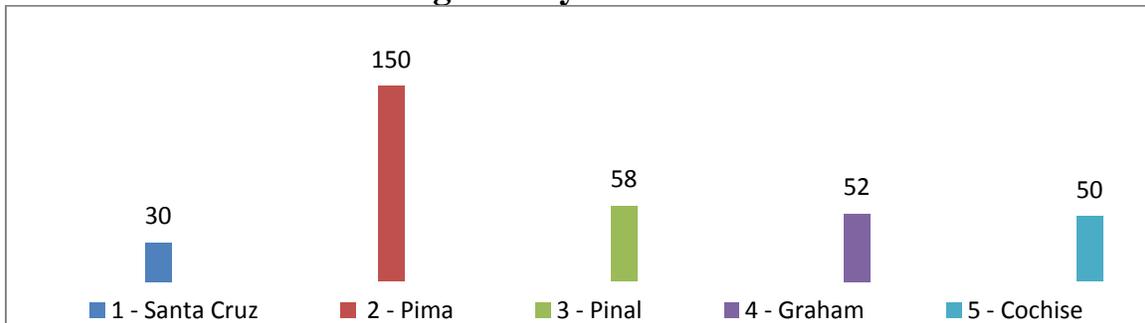
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FY 2009 to 2014**



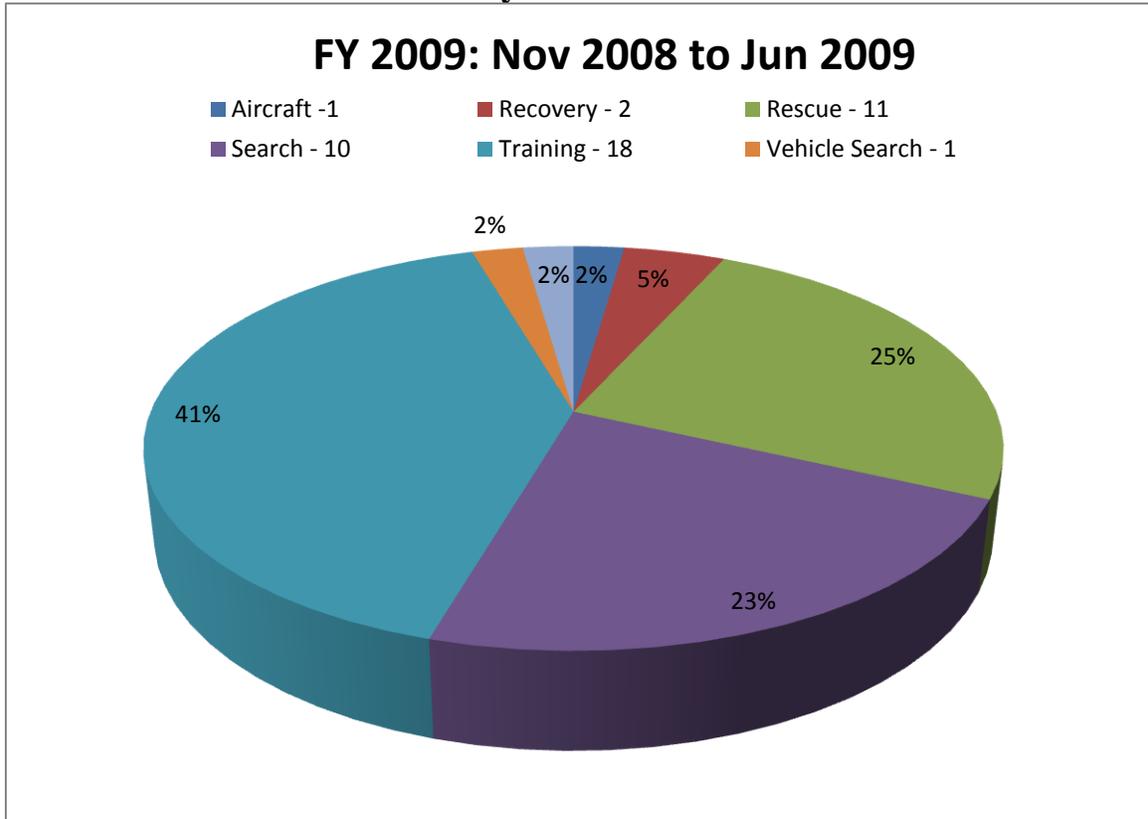
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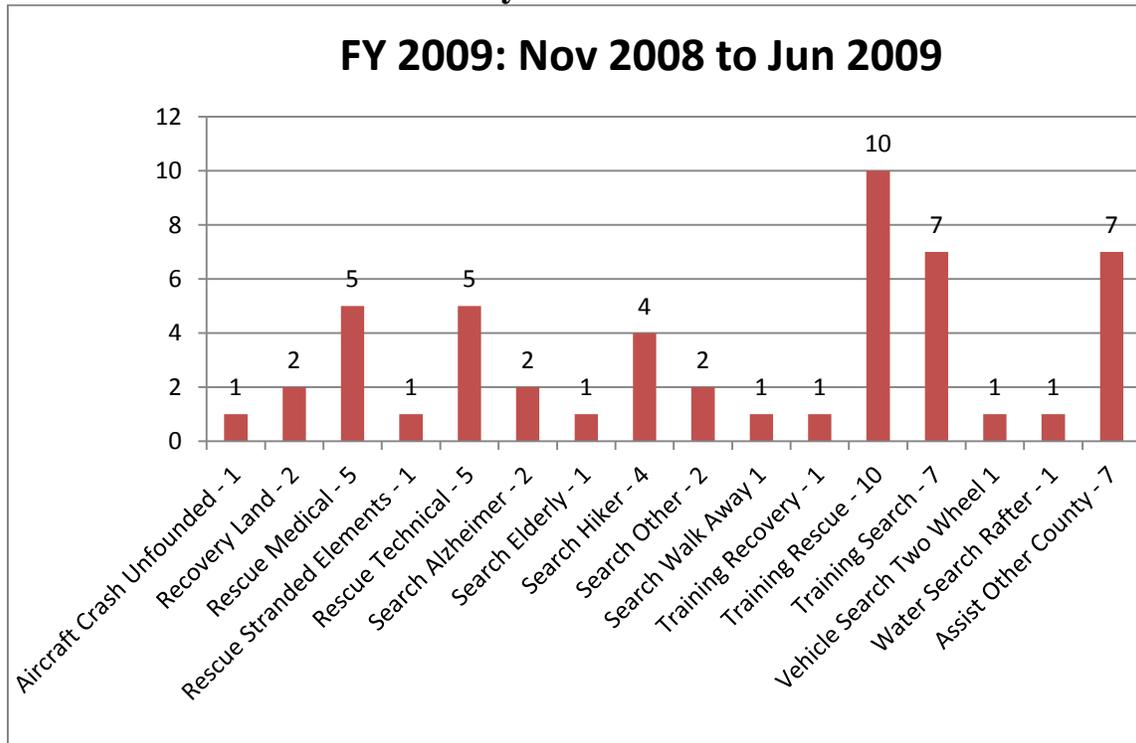
**Cochise County Mission Data
Surrounding County Volunteer Numbers**



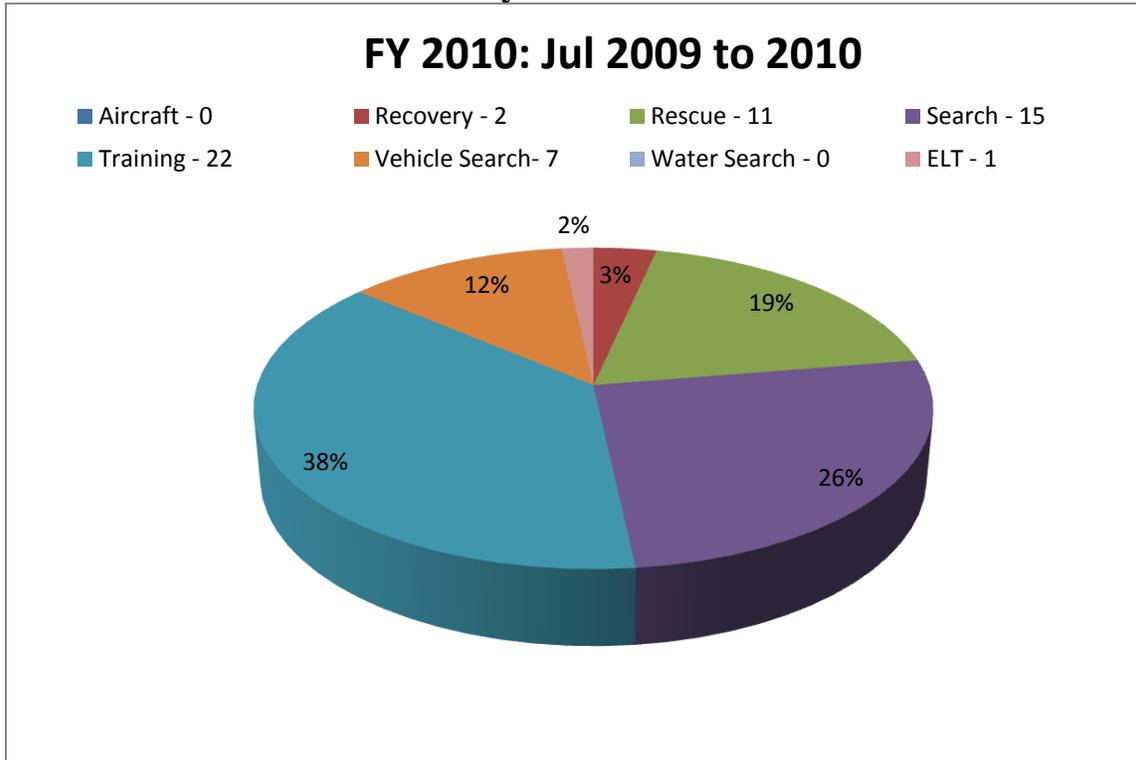
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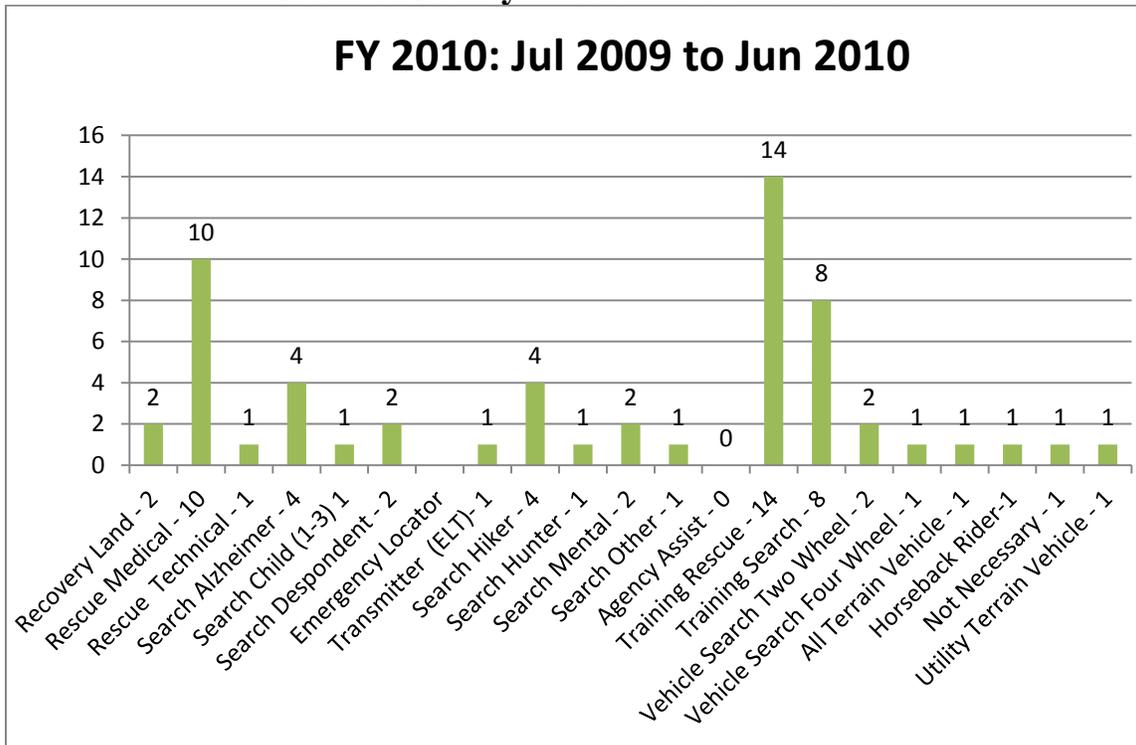
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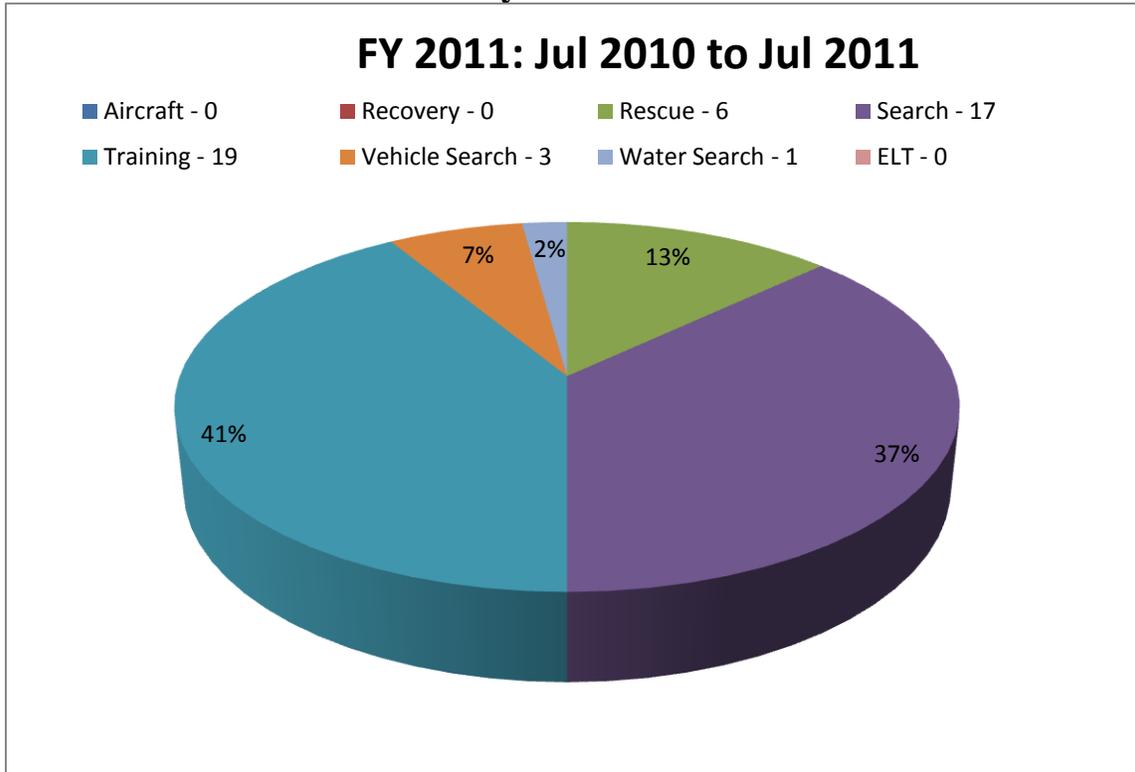
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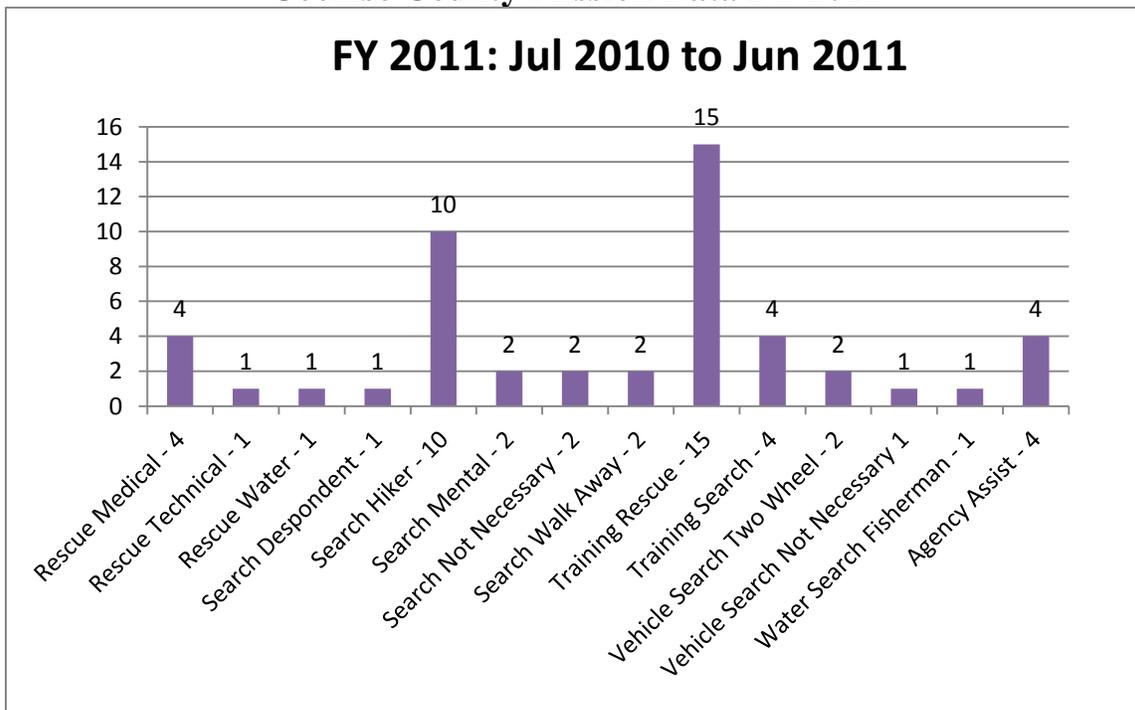
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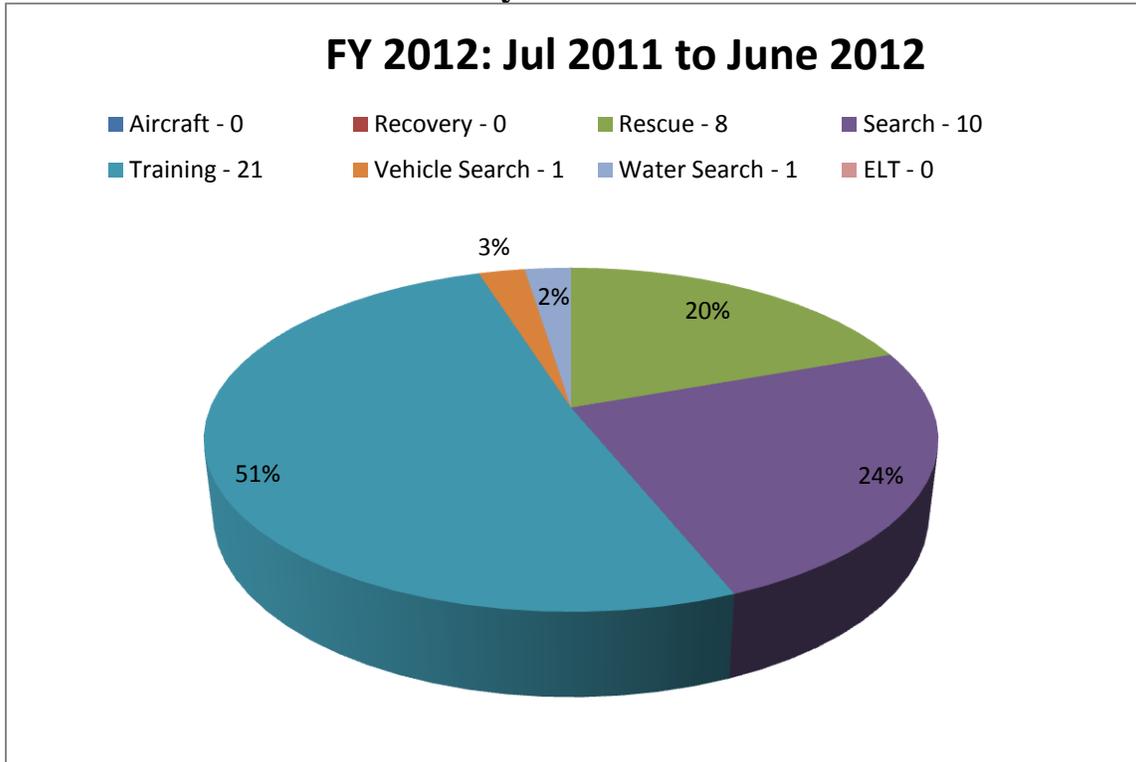
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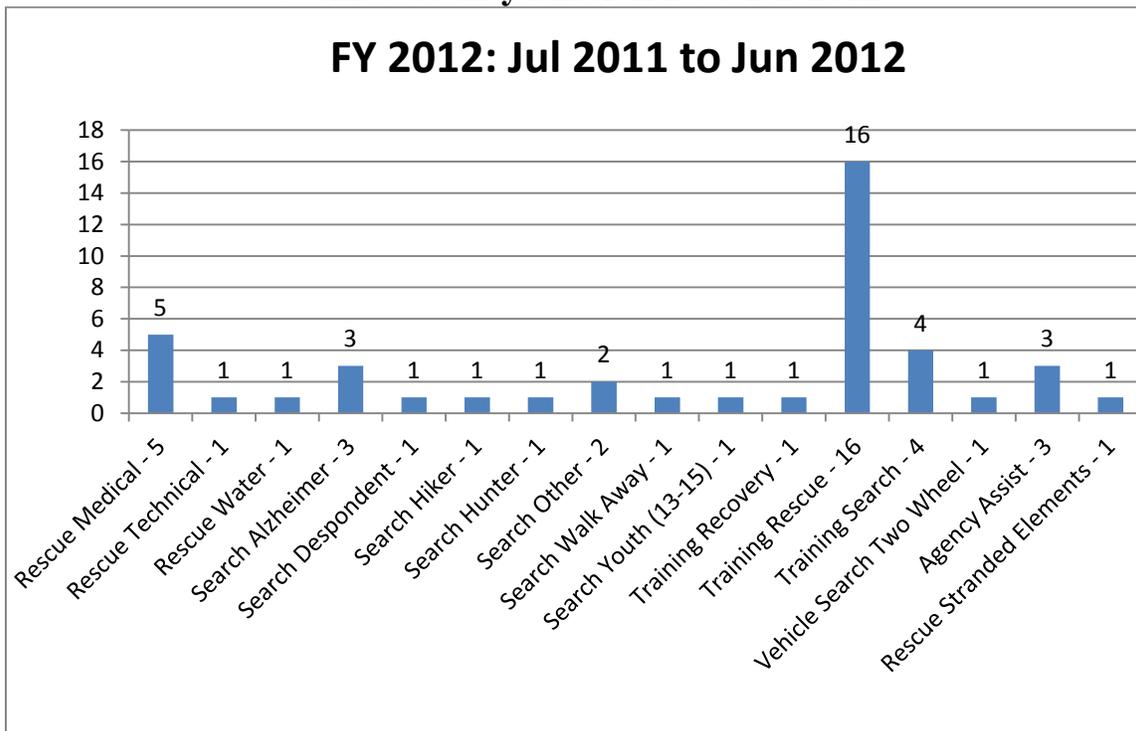
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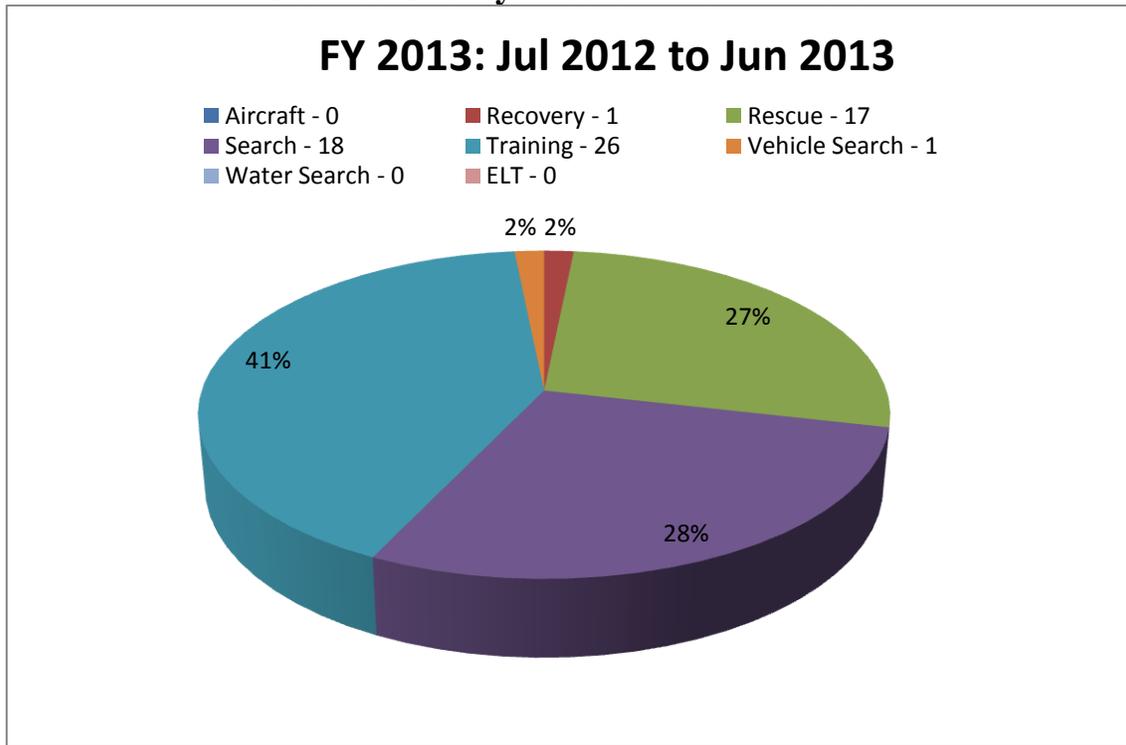
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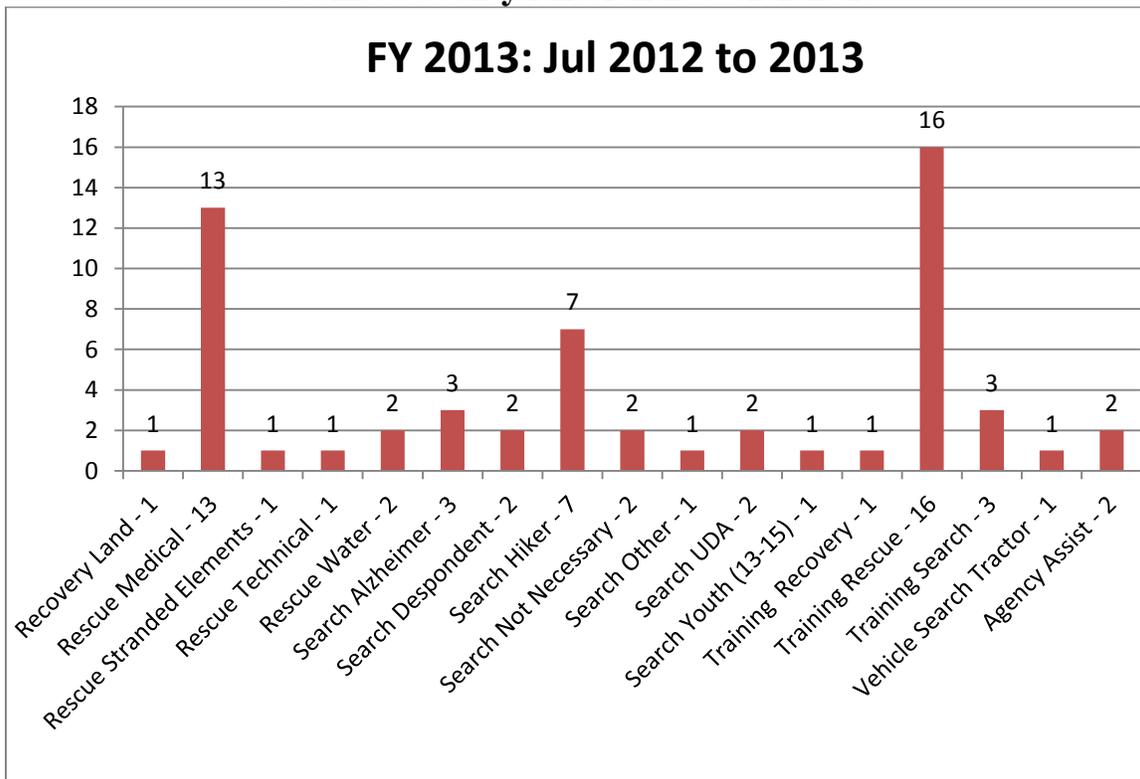
Cochise County Mission Data FY 2012



Cochise County Mission Data FY 2013



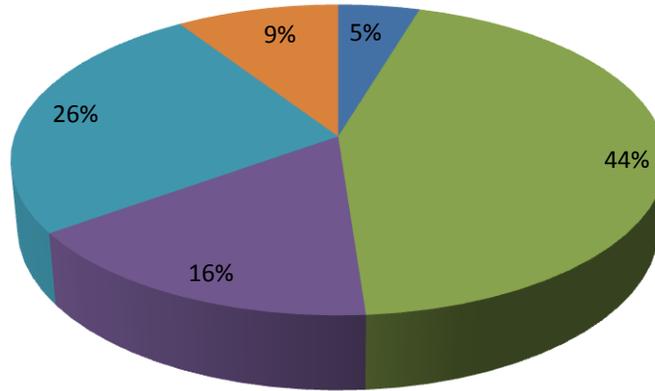
Cochise County Mission Data FY 2013



Cochise County Mission Data

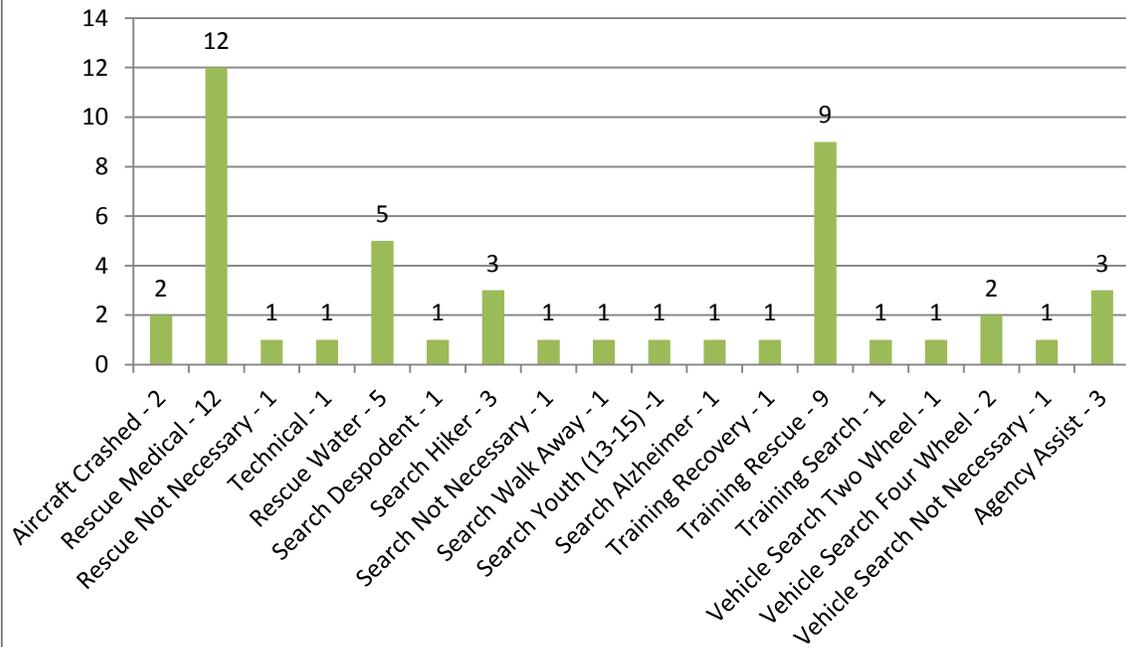
FY 2014: Jul 2013 to Feb 2014

- Aircraft - 2
- Search - 7
- Water Search - 0
- Recovery - 0
- Training - 11
- ELT - 0
- Rescue - 19
- Vehicle Search - 4



Cochise County Mission Data FY 2014

FY 2014: Jul 2013 to Feb 2014



Sex Offender Registration Unit

Overview

The Cochise County Sheriff's Office frequently hears from citizens in communities throughout the county about concerns related to sex offenders who have moved into their neighborhoods. Arizona law mandates a person who has been convicted of a sex offense anywhere in the United States is required to register as a sex offender in the county where they live. The Cochise County Sheriff's Office has the statutory requirement as the chief law enforcement agency (Arizona Revised Statute 13-3821) to ensure registration and monitoring of persons convicted of sex offenses residing in Cochise County regardless of what city or state the offense or conviction occurred.

As part of this requirement, the Sheriff's Office established and maintained an official internal process in 1989, which was staffed on an as-needed basis by the Records Division supervisor. On July 1, 1996, Megan's Law was enacted and the required duties on behalf of law enforcement became more detailed with public information and neighborhood notifications as a requirement. At this time, staffing was identified as a serious issue. The provisions of the legal requirements equaled an unfunded mandate, which placed a strain on most law enforcement agencies; however, the Sheriff's Office continued to provide services in the form of registration, regular tracking, and neighborhood and public notification.

The process and policy and procedure established and maintained by the Cochise County Sheriff's Office was used by the Arizona County Insurance Pool as a model for others under the same insurance plan to use for their organization. In 2006, the Sheriff's Office solicited grant funding from the Edward Byrne Memorial Justice Assistance Grant (JAG) in the amount of \$68,655 to provide for two employees, one full time and one part time, to allow for a full time analysis to be completed with all field and interview work, data entry, and offender management. This application was for a one year period with no county matching funds being required. The Sheriff's Office was successful in obtaining grant funding to provide for two part time employees and the costs associated with a fleet vehicle and computer assets.

The grant funding for this program was depleted in 2011 after renewing for several years. The organization had come to rely upon this unit to assume the burden of sex offender registration and tracking, without the unit, the legally mandated tasks would fall upon existing staff. The Sheriff determined reimbursement funds received from the Gang Immigration Intelligence Team Enforcement Mission (GIITEM) would maintain the positions for as long as possible and general funds being reviewed to take over once the established funding line was exhausted.

Registration Activity as of December 31, 2013

- 210 Active registrations
- 59 Non-notifiable (pre-Meghan)
- 52 Level 1(in-home notification only)
- 70 Level 2 (immediate neighborhood)
- 29 Level 3 (highest priority)
- 5 Absconders identified / 3 apprehended
- 258 Contact made with offenders
- 58 Neighborhood notifications completed (>1 per week, every week of the year)

Realizing it is impossible to notify every citizen about a sex offender's presence in their community, the Arizona Department of Public Safety's website will empower citizens to obtain information and take the appropriate precautions. Furnishing the public with information regarding convicted sex offenders is a critical step toward encouraging the public to protect themselves from potential future acts. Level 2 and Level 3 offenders can be found on the DPS website: <http://www.azsexoffender.com>. The Arizona Department of Public Safety (DPS) established this site according to the requirements of A.R.S. 13-3827. DPS is responsible for maintaining the site and annually verifying the addresses of all registered sex offenders.¹

If the offender was arrested, convicted, and/or released from prison before June 1, 1996, they are required to register and abide by all Arizona laws; however, they are exempt from community notification or public information notices. If the offender was arrested, convicted, and released from prison after June 1, 1996, a screening assessment is completed and community notification is done based on the assessment score.

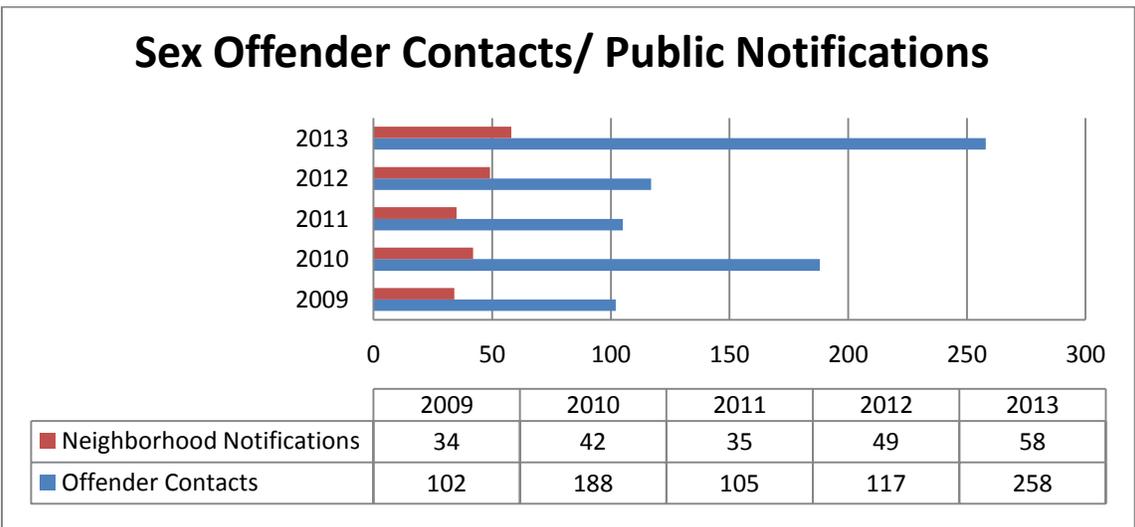
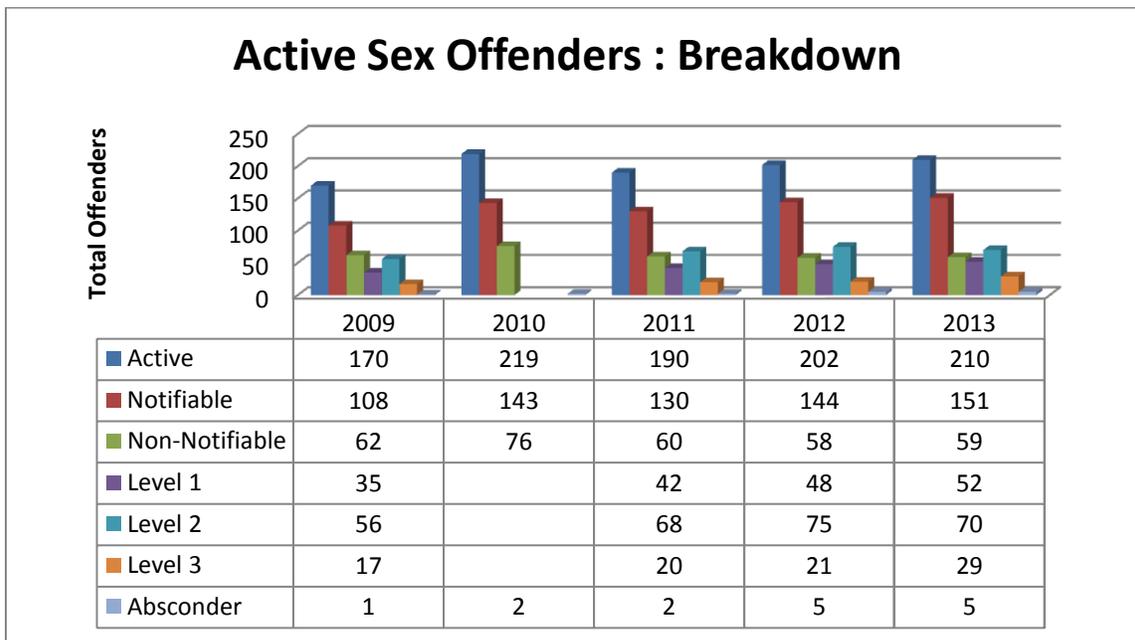
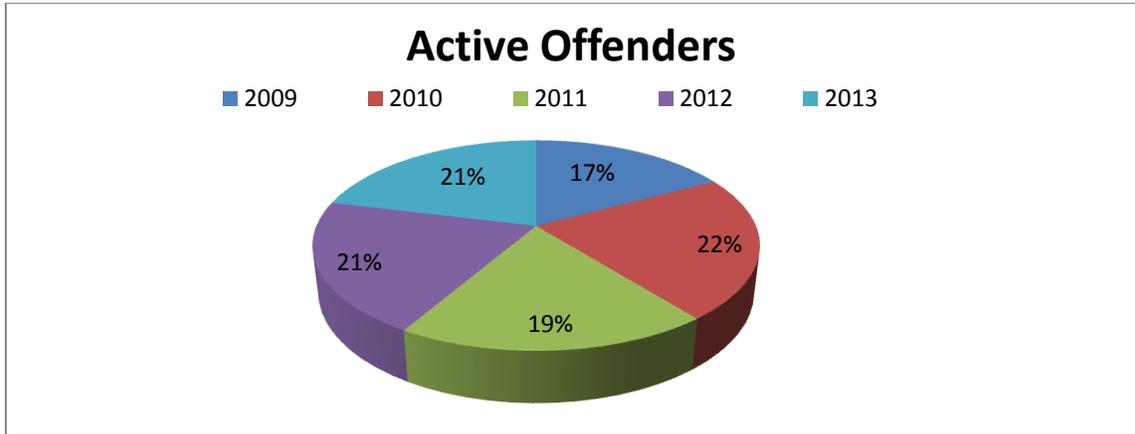
There are three levels of notification:

Level 1: In home notification only, low risk for a repeat offense

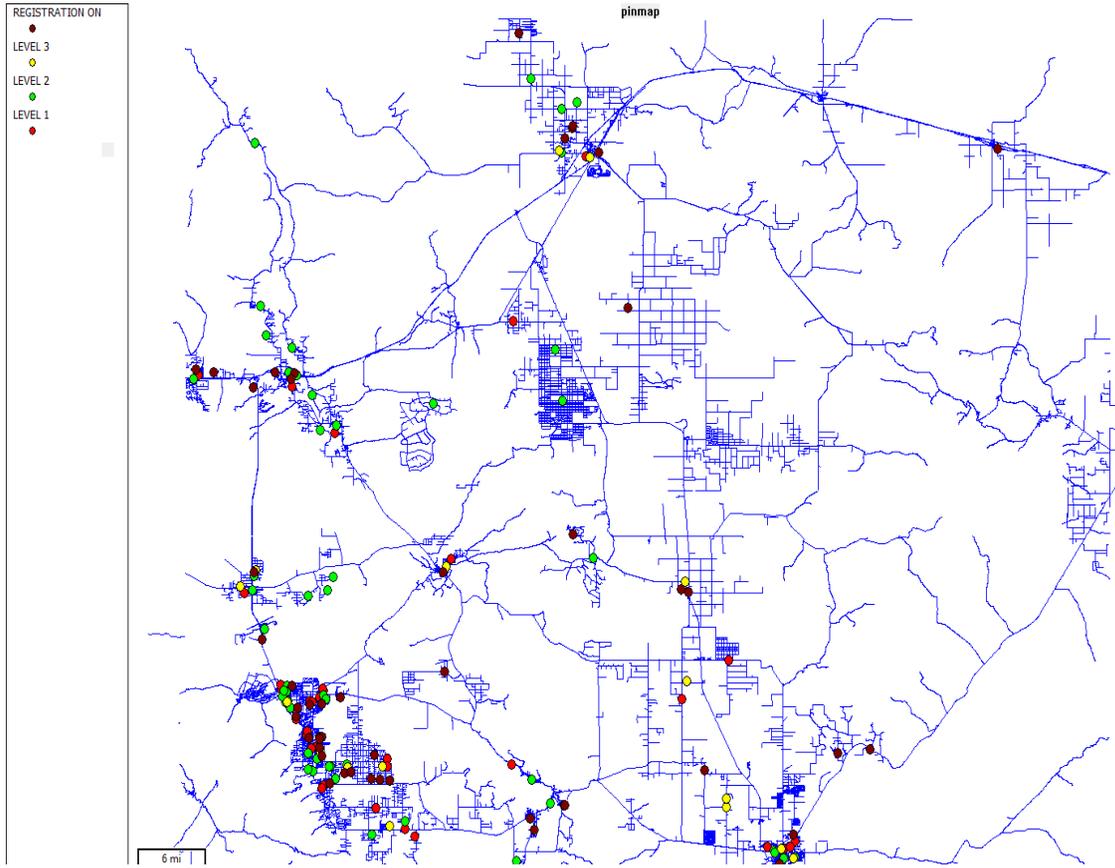
Level 2: Neighborhood, media, and school notification, moderate risk for repeat offense

Level 3: Neighborhood, media, and school notification, high risk of repeat offense and increased risk to public safety

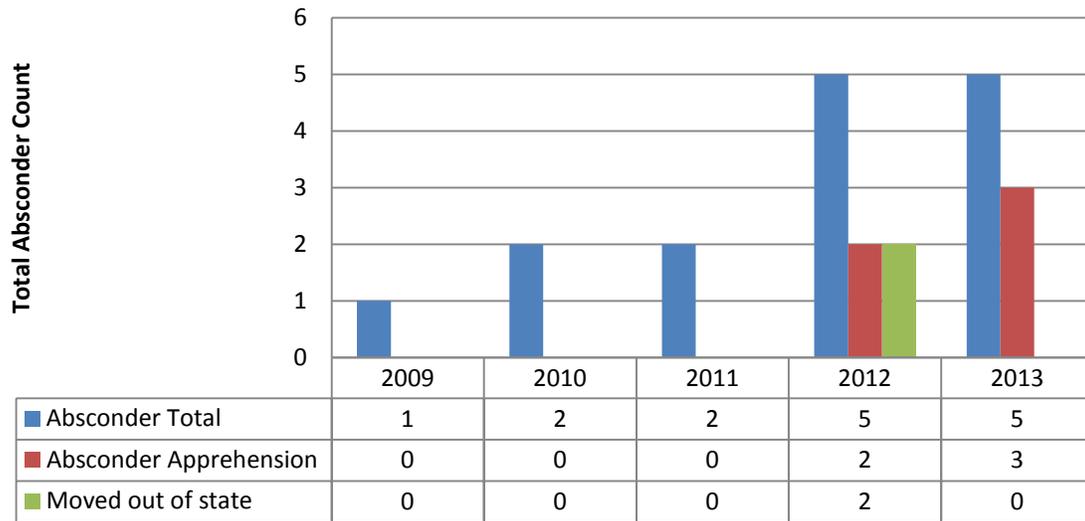
¹ "Sex Offender Registration." . Arizona Department of Public Safety, n.d. Web. . <http://www.azdps.gov/Services/Sex_Offender/>.



Offenders Mapped in Cochise County



Sex Offender Absconder Report 2009-2013



Sheriff's Assist Team



SAT members and CCSO leadership after the Annual SAT VOY Luncheon, April 25, 2013

Mission Statement

The Cochise County Sheriff's Assist Team supports Cochise County Sheriff's Office with non-law enforcement tasks, while assisting with crime deterrence.

Intent

Sheriff Assist Team's intent is to provide Cochise County Sheriff's Office with a volunteer force that releases sworn personnel from routine administrative duties enabling them to focus on law enforcement tasks.

Overview

The past year has not been *evolutionary*, it has been truly *revolutionary* in nature for the Sheriff's Assist Team (SAT). With the installation of Sheriff Mark Dannels and the Cochise County Sheriff's Office (CCSO) leadership, SAT has taken on a larger role than

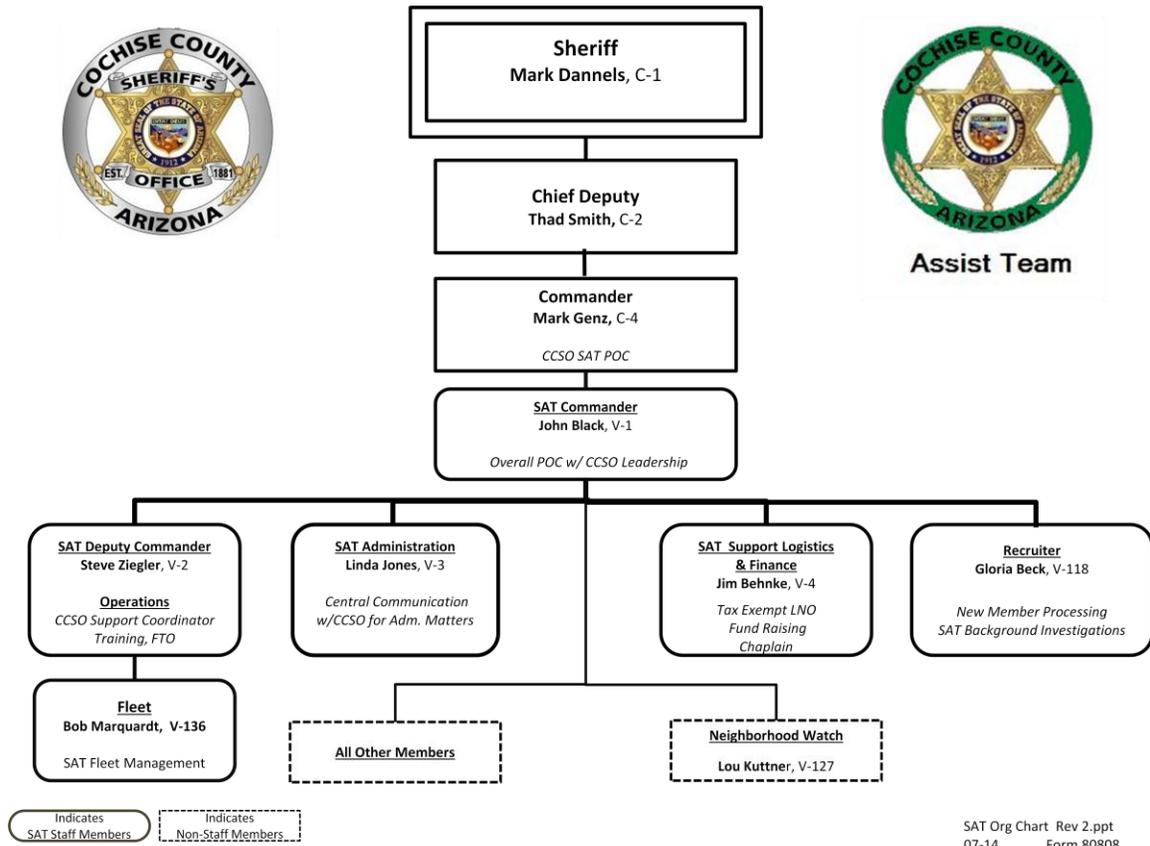
previously envisioned. While retaining the previously performed legacy missions of patrolling, call-outs, administrative support, and involvement with community events, SAT has taken on six new major tasks or missions, while increasing SAT's commitment to the traditional missions of patrolling and community support. Volunteers again stepped up to the challenge and performed in an outstanding manner. While personnel strength remained constant at around 25 members, SAT volunteers increased volunteer hours by 92% from 4,359 in 2012 to 8,354 in 2013. Although patrolling hours increased 25% in 2013, the large increase in commitment was in the area of additional duty assignments such as case reviews, detention background investigations, analysis support to SABRE, operation of the Incident Command Unit, and greatly expanded community support. The mission areas of duty and community support accounted for the biggest increase in commitment of approximately a 250% increase in 2013. The SAT duty and community support hours in 2012 were 1,227.5 growing to 4,081.5 in 2013. The 2013 increase in operational tempo (OPTEMPO) was made possible with a combination of outstanding volunteers and excellent support from CCSO leadership. Since SAT is now included in staff meetings and planning sessions, SAT members have advanced notice of ongoing and pending operations and are better able to properly plan and are more effectively integrated into operations. It is expected the 2013 OPTEMPO will increase in 2014 but not at the exponential rate that it did in 2013. In order to accomplish the current and future 2014 missions, SAT will be working to retain the current volunteers while working to recruit a new generation of volunteers to the same high standards of service. SAT specifically wishes to recognize the efforts of the Sheriff and CCSO leadership to increase the safety, visibility, recognition, and integration within the Sheriff's Office.

Staffing

The mission of SAT administration and personnel is to maintain individual personnel files, collect and compile volunteer hours, track applications of prospective members, and perform all administrative tasks in support of SAT. During 2013, SAT gained nine new members and lost two. Bob Schneider passed away in July and Bill Tucker resigned in October for a net gain of seven volunteers. SAT's year-end strength was 27 members. This includes a new category of SAT volunteer--Operational Control (OPCON). These are volunteers who are working directly for a specific element. For example, John Guerrero volunteering as an analyst in support of the Special Operations Division, two special weapons and tactical (SWAT) Unit medics, and Marsha Cooper volunteering in the Willcox Detention Facility are all OPCON. They are supporting and do not fall under the direct control of the SAT leadership. With a new Sheriff and CCSO leadership coming on board in 2013, SAT's request for support in both the patrol call-out and the community support areas increased significantly. SAT volunteers stepped up to the challenge and responded in an outstanding manner by increasing their volunteer hours from 4,359 in 2012 to 8,354 hours in 2013. This is a 92% increase without a corresponding increase in personnel. While current SAT volunteers did an exceptional job in 2013, recruiting remains a significant challenge for the future.

During 2013, SAT provided over 42 applications to prospective SAT members with four submitting applications and only three completing the vetting process to become SAT

volunteers. As 2014 begins, four applications are being processed. SAT anticipates the operational tempo to remain about the same in 2014 as it has been in 2013. The focus will be to retain the outstanding volunteers who are currently members of SAT, while working to recruit additional high quality volunteers to join SAT in 2014.



Total SAT Volunteer Hours

<u>2012</u>	<u>2013</u>	<u>% Increase</u>
4,359	8,354	92%

SAT Volunteer Hours

	Years Comparison 2012 - 2013		Difference
	2012	2013	
January	337	568.5	231.5
February	381.5	723	341.5
March	311	681	370
April	337	786	449
May	311.5	724.5	413
June	406.5	519	112.5
July	447	930.5	483.5
August	321.5	678	356.5
September	382.5	672.5	290
October	433.5	786.5	353
November	377	532	155
December	312.5	752	439.5
Total	4358.5	8353.5	3995

Recognition

Annually, SAT recognizes the SAT Volunteer of the Year (VOY). The VOY is selected by the majority of SAT members providing their recommendations and votes to the SAT Commander or Deputy Commander. The 2013 VOY was Bob Schneider V-101. Bob was one of the "Founding Fathers" of SAT and served in SAT for 10 years. He was responsible for all SAT recruiting, the primary volunteer conducting fingerprinting at the Sierra Vista Sub-Station, and a regular supporter of community events. Regrettably, Bob passed away in July after a long and hard fought battle with cancer.



Bob Schneider V-101, SAT Volunteer of the Year, is recognized by John Black V-1

Two outstanding SAT members were selected as the Sheriff's Office Volunteer of the Quarter (VOQ) during 2013. Lou Kuttner was nominated and selected at the VOQ for the First Quarter 2013 for his excellent and tireless work managing the Sheriff's Neighborhood Watch Program. Linda Jones was nominated and selected for all she accomplishes as the SAT administrative officer, couriering felony packets to the County Attorney's Office and patrolling in the Bisbee and Douglas Patrol District. She was selected as the Third Quarter VOQ.



Lou Kuttner, CCSO VOQ, 1st Qtr



Linda Jones, CCSO VOQ 3rd Qtr

Operations

Patrol and Call Outs

The mission of SAT Patrol Unit is to provide a visible Sheriff's Office presence throughout Cochise County. This has been a fundamental mission of SAT since its inception in 2002. SAT patrolling members also are subject to being called-out to support deputies with traffic control at accidents, emergencies such as flooding and fires, and at crime scenes. SAT Patrol consists of twelve fully marked patrol units, manned by fifteen members that are patrol qualified. These members are out providing service in all districts at various times every day of the week. These patrols specifically cover Neighborhood Watch areas as well as neighborhoods throughout Cochise County. They provide house checks for citizens on vacation or away from their residences. Patrol and

call out activities during 2013 amounted to 2,745.5 hours, an increase by 25% over the previous high in 2012.

The most innovative action SAT patrolling staff accomplished during the year was to expand SAT patrolling from the Sierra Vista Patrol District to all six patrol districts within the county. To accomplish this SAT picked the most experienced SAT members and assigned them individual patrol areas throughout the remainder of the county while keeping a viable patrol force in the Sierra Vista area. SAT members began to meet and greet the citizens and the deputies in those areas thus forming a tighter bond with CCSO in general. This has been a success and morale builder. SAT plans to continue the expansion of coverage within all patrol areas in 2014.

SAT patrol responsibilities also have expanded, SAT was tasked with maintaining and driving the DUI van, along with the new Incident Command Unit. This required several hours of specialized driver training, generously supplied by the Fry Fire Department.

The lessons learned in 2013 were to keep thinking "outside the box" and to remain flexible while striving to improve upon the status quo. In 2014, SAT expects to sustain the patrolling and call out success, while adding more capability in the number of patrol-qualified personnel and by increasing the number of vehicles from 12 to 14 marked units.

SAT Patrol and Call-Out Hours

2012	2013	% Increase
2,200	2,746	25%



John Szytko V-148 and Lou Kuttner V-127 are among 10 SAT volunteers who assisted with the conduct of a CCSO deputy testing process on February 9, 2013.



SAT training on the CCSO Incident Command Vehicle (ICU) began in February after Sheriff Dannels requested SAT operate the vehicle. Bob White V-132 is in the driver's seat while Mel Beck V-119 and Steve Ziegler V-2 stand-by for a turn.



SAT patrolling members support DUI Task Force events



SAT patrol members deploy the Rader Trailer



SAT members ready for patrol. From L to R: Bob Marquardt V-136, Jim Behnke V-4, Mel Beck V-119, John Black V-1, Lou Kuttner V-127, and Linda Jones V-3

Other Support

Neighborhood Watch

SAT's mission in support of the Sheriff's Neighborhood Watch (NW) Program is to assist communities in the establishment, support, and patrolling of NW areas throughout Cochise County. Neighborhood Watch programs help deter crime and provide a degree of security within participating neighborhoods. This is a legacy SAT mission established a couple of years after SAT was formed. During 2013, SAT helped establish one new Neighborhood Watch, Sierra Reserve, on the east end of Bevers Street in Sierra Vista. SAT helped organized annual meetings in each NW area was willing to do so with active participation by CCSO personnel. SAT patrolled the 16 active NW areas a total of 1,046 times. When NW areas are organized, SAT emphasized the requirement to conduct at least one NW meeting per year. SAT learned for this to happen the SAT NW manager must be pro-active and start the process early in the year. Projected activities and solutions for 2014: Continue current operations. Ensure that NW areas now under-patrolled are properly covered. Place a story about NW in the Sierra Vista Herald outlining the benefits and success stories of the NW and inviting inquiries to NW program manager. Get on the speaker schedule for Rotary Clubs in the County to publicize SAT and the NW program.

County Neighborhood Watch Areas and Number of SAT Patrols 2013

NW Area	Patrol Area	Number of Patrols
Gambels Trail	1	71
Golden Acres	1	105
Linda Vista	1	105
Pueblo Del Sol Village	1	96
Serritos Ranch Road	1	55
Sierra Vista Gardner	1	76
Sierra Vista San Molino	1	94
Sierra Vista Reserve	1	38
Sunset Road	1	66
Three Canyons	1 and 2	71
San Pedro Terrace	1 and 2	88
Wild Horse	1 and 2	67
23 rd Street	3	8
Sunsites	4	52
Winchester Estates	5	20
J-6 Ranch Road	6	34
TOTALS		1046

Fingerprinting

The SAT fingerprinting mission is to assist the Detention Division personnel in the Sierra Vista substation by fingerprinting walk-in customers. This is a legacy mission for SAT

and has been performed since SAT was organized. During 2013, SAT had one volunteer working the mission on average. The volunteer worked Mondays and Wednesdays for three hours a day. These are the high volume fingerprinting days with 52% of the total estimated 406 fingerprints performed on Mondays and Wednesdays. The SAT volunteer conducted 26% of all fingerprints taken during 2013. A second volunteer has been trained and is conducting fingerprinting beginning in 2014. Additionally, SAT has two more perspective volunteers who should be available to perform the fingerprinting task as soon as a background investigation is complete.

Detention

There are two SAT volunteers that help with the Detention Division mission. Patsy Rineer V-129 works seven hours on Mondays at the main detention facility in Bisbee. She compiles and enters data, files, inventories property, compiles the daily prisoner count, summarizes Border Patrol data, conducts fingerprinting when necessary, and conducts all administrative tasks as necessary. Marsha Cooper V-154 is a retired detention officer and is OPCON to the Detention Operation in Willcox. She works as her schedule permits.

New Missions

Case Review for Special Operations Division

Over the past several months, SAT has been involved in support of the General Investigation Division reviewing the accumulated files from detectives, past and present, in the six patrol divisions of the County. The first step in the process was the consolidation under the direction of Sergeant Tal Parker of the files from those divisions, including files from the 1970s to the present. In the process, each file is reviewed to eliminate duplicate material, review primary and supplemental reports, ensure evidence records, including the evidence is properly associated, and the files are properly retained. As files are determined to be in the required condition, they are taken to the administrative location in Bisbee for comparison with the official record set there. If it is determined an item from the unofficial file was not included in the official record, the item is brought back to Sierra Vista for consideration by Sergeant Parker. It is determined whether a supplemental report must be added to the official file. Otherwise, the information from the unofficial file is destroyed. The ultimate objective is to ensure the information retained in Bisbee is the full and complete record. It's estimated between 5-10% of this special project has been completed. SAT will continue to perform this task during 2014 and hopes to add another volunteer performing on the project.

Detention Background Investigations

This is another new SAT mission which supports the Detention Division by performing background investigations (BI) on applicants for detention officer. During September of 2013, SAT was asked to take over responsibility for conducting BI due to a growing backlog of applicants for a large number of open detention positions. Until this time, the

General Investigations Division and deputies on light duty were conducting the BI for the Detention Division. After a training session conducted by Commander Mark Genz, 5 SAT members conducted 15 Detention Division BI in 2013 and have carried over an additional 8 BI into 2014. A helpful and time saving innovation implemented during the BI process was the use of the Patrol Division administrative assistants to conduct the telephonic interviews. They have done an excellent job and take the burden off the SAT investigator. There are two lessons learned from the short time SAT has performed BI. First, SAT needs to continue to use the excellent support of the Patrol Division administrative assistant. Furthermore, SAT needs more SAT members trained and actively conducting BI. As the Detention Division is able to fill the openings, SAT expects the number of BI to stabilize at approximately 25-30 a year, instead of the 28 BI SAT were experienced for the most recent three-month period in 2013. This should make the Detention Division's BI task steady and much more manageable. The solutions to continue to achieve success performing the Detention Division BI are to encourage more SAT members to receive the appropriate training and volunteer to conduct BI, to continue to use the help of the administrative assistants, and to experience a steady number of BI spread over the course of the year.

Cochise County Motorcycle Escort Team

The mission of the Cochise County Motorcycle Escort Team (CCMET) is to conduct traffic control during veteran funeral processions, troop escorts, veterans' memorials, and other veteran events. The CCMET operates under Arizona House Bill 2249, Arizona Revised Statute 28-776, and the certification of the Cochise County Sheriff's Office. Shortly after Sheriff Dannels took office in 2013, he directed law enforcement oriented volunteer organizations under the cognizance of the Sheriff's Office be under the control of SAT. This transition occurred with the CCMET very smoothly and was in effect quickly. During the course of 2013, the CCMET supported eight Veteran funerals, three Missing in America Project (MIAP) escorts, four troop deployments or welcome home, eight parades, and two special events in a very professional manner. During the year, the Sheriff approved CCMET badges and pinned members. The CCMET has established a rank structure and is looking for replacement members. It is expected the operations tempo for the CCMET in 2014 will remain at approximately the same level as it did in 2013.



CC Motorcycle Escort Team at the Kars for Kids event. From L to R: Sergeant Mike Carroll, Lieutenant Don Nelson, Captain Don Light, and Corporal Robert Thompson.

Command and Control of Other Volunteer Units

After taking office, Sheriff Dannels expressed a concern about disparate law enforcement associated volunteer organizations throughout the county. He decided if a non-CCSO volunteer organization is used to assist Sheriff's Office in Cochise County, the organization would be under the command and control of SAT. To achieve this goal, the Sheriff, John Black V-1, and Steve Ziegler V-2 met with the Arizona Ranger Companies from Bisbee, Sierra Vista, and Benson to ensure they understood the arrangement. SAT exchanged contact information and are prepared to take them under SAT's control and management in those cases of a future county disaster, such as the Monument Fire, where the services and contribution may be of service to the county.

Analysis Support to the Southern Arizona Border Region Enforcement (SABRE) Team

One of SAT's newest missions in support of the Sheriff's Office is in the area of analysis support to the SABRE Team. The mission includes reviewing daily reports and disseminating pertinent information to SABRE operations, producing intelligence products, such as link diagrams and coordinating with other law enforcement organizations. This coordination includes briefings regarding SABRE operational accomplishments as a member of the Alliance to Counter Transnational Threats (ACTT); Field Area (FA) 3 Working Group; conduct continuous coordination with Arizona High Intensity Drug Trafficking Area (AZ-HIDTA); share analysis with Arizona Counter-Terrorism Intelligence Center (ACTIC), liaison with Arizona Gang Information Intelligence Team Enforcement Mission (GIITEM); and brief fellow agencies at the bi-weekly Provost Marshal Office (PMO) Fusion Cell on Fort Huachuca. Other efforts include regularly visiting United States Border Patrol field stations within FA3 to conduct face-to-face coordination with fellow analysts, and attend monthly rancher's stakeholder meeting. Analysis support also accompanied detectives in serving a search warrant of known or suspected persons tied to Transnational Criminal Organizations (TCO), in efforts to merge timely and accurate intelligence efforts within field operations. The SAT analyst performing this mission worked over 400 hours in 2013 by providing reports, attending meetings, reviewing documents, and providing early warnings and indications regarding future threats to deputy or officer safety. In 2014, depending on the availability of the SAT analyst volunteer, support could be expanded to efforts focused on collection platforms and conducting various field studies on the use of day and night electro-optics.

Support to Community

Although SAT supported many community events in the past, in 2013, the community involvement grew almost 250%. One of SAT's missions always has been to provide support to the Cochise County community. SAT participates and supports community events to relieve deputies so their focus is on law enforcement duties. This year SAT expanded involvement by participating in numerous activities. One of the biggest efforts was the Sheriff's Road Show, which took the Sheriff's Office and SAT to every corner of the County with the ICU and other specialized vehicles. SAT supported SVPD with joint training exercises, assisting with traffic control for major events, such as the 4th of July

fireworks and the Veteran's Day parade. SAT also supported community events, such as the West End Fair, various Safety Fairs throughout the county, the Walk for Life in Sierra Vista, walk/ride for NAMI, the Arts Festival in St. David, Art in the Park in Sierra Vista, numerous school events at area schools, Teen Driving, Teen Maze, CHIP events, Sierra Vista Triathlon, the Bisbee 1000 Stair Climb, Sierra Vista Fire Department Biathlon, the Torch Run, the Fraternal Order of Police Halloween Haunted House, and the Winter Visitors Program. The most significant increase in SAT duty hours between 2012 at 1,227.5 hours compared to 4,081.5 hours in 2013 were spent in helping with community support. SAT expects the trend of community support to continue into 2014 at about the same rate as experienced in 2013. The most important action that helped SAT support all the community activities was excellent advanced warning due to being included in the periodic CCSO staff meetings. It is recommend SAT's inclusion in regularly scheduled staff meetings continue into 2014 and the future.

SAT Duty and Community Support Hours

2012	2013	% Increase
1,227.5	4,081.5	250%



SAT member controlling traffic in support of the annual Sierra Vista Triathlon



SAT member Bob White V-132 controlling traffic at a community event



DUI van and drunk goggles at a Safety Fair



If you stand in one spot, in Cochise County long enough--something is going to get you.



The ICU featured in many parades, V-2 drives



SAT members on the Road Show with the ICU



John Szytko V-146 helps with traffic control during the Bisbee 1000 Stair Climb



John Black V-1, Sheriff Mark Dannels C-1, and Bob Marquardt V-136 support the Haunted House in Sierra Vista during October 2013.

Financial

SAT's financial mission is to support operational and morale building expenditures of SAT in an efficient and transparent manner. It was recognized in the first year of SAT's existence that uniform items, certain items of equipment, and morale building events would need to be financially supported. In order to expedite fund raising and accept donations, SAT incorporated with the Arizona Corporation Commission and organized as an IRS 501(c)3 in 2003. During 2013, SAT was recognized and certified in good standing by the Arizona Corporation Commission. In addition, SAT filed an annual e-card with the IRS in 2013 using a certified public accountant. The IRS accepted the e-file on March 27, 2013. As is normal during most years, expenditures of approximately \$2,000 were slightly less than the fund raising and donation activity of about \$2,200. One of the major expenditures in 2013 was purchasing proper long sleeve Class A shirts for each SAT member in good standing as of January 1, 2013. This decision was made to facilitate a pinning ceremony due to Sheriff Dannels' generous purchase of badges for the SAT membership. In addition to the events above, SAT opened up a savings account with Wells-Fargo in the amount of \$3,573.84 from proceeds received from the Charity Motorcycle Ride event. It was felt by the SAT Board these funds should be tracked separately and not be comingled with the SAT checkbook. Signatories on the savings account are Allison Hadfield, Community Deputy and Jim Behnke, SAT Treasurer. In 2014, SAT plans to open up a checking account with the American Southwest Credit Union. The purpose of this new account will be to receive funds from the Howard Buffett Foundation to be used solely for the Sheriff's Office support to charitable community activities and events.

Fleet Operations

The mission of fleet operations is to make sure SAT vehicles are properly maintained and available for missions. Presently, SAT has six Crown Victorias and six sports utility vehicle (SUV) units assigned to SAT with two new SUV units being processed at the Cochise County Fleet Department. This will bring the total to 14 units assigned to SAT. Two units have been turned into the Fleet Department recently for disposal. Due to the expanded workload in 2013, SAT drove an average of 5,500 miles per month since July 2013, not including the special units. Along with the patrol units, SAT oversees and operates the DUI Van, ICU Van, and the radar trailer. SAT members are responsible for delivering the special units to any site required by the Sheriff's Office. SAT keeps the vehicles cleaned, stocked, refueled, and ready for the next assignment. With the excellent support SAT received from the Cochise County Fleet Department, members will continue to maintain and deploy SAT's assigned vehicles throughout 2014.

Special Appreciation

SAT wants to recognize Howard Buffett and the Howard G. Buffet (HGB) Foundation for their outstanding support to SAT. During 2013, the HGB Foundation provided funding to purchase all patrolling members of SAT complete sets of body armor. The

body armor was the first item on the priority list of critical safety equipment needed to continue the mission. The armor is high quality, provides an excellent degree of protection and safety, and has been distributed to patrol members for their use. Additionally, The HGB Foundation provided funding for two new Tahoe SUVs, a number of weapons, ammunition, and fuel. Not only is Howard Buffett V-150 a generous supporter of SAT, but he also is a fully qualified patrolling member of SAT.

Conclusion

The 2013 year has been an exciting and interesting year of growth for SAT. With the new Sheriff and command staff coming into office on the first of January, SAT has found increased interest, support, and expectations from the CCSO leadership. SAT members have stepped up and taken on all requests for support with remarkable results. With 27 SAT members and five CCMET members, the overall volunteer hours increased by 92% without a significant increase in the number of volunteers available for missions. More specifically, the patrolling effort increased 25% and other duties, including community support grew 250%. The only way it is possible for a volunteer organization to increase OPTEMPO, as SAT did in 2013, is to have outstanding and willing people as volunteers with a corresponding level of support and appreciation from the organization being supported. SAT had both those elements present this year—outstanding volunteers and excellent support from the CCSO leadership.

Special Operations Division

Overview

In 2013, the Cochise County Sheriff's Office created the Special Operations Division. The Special Operations Division consists of the following units: General Investigations Unit, Narcotics Enforcement Team (NET), Southeastern Arizona Border Region Enforcement Team (SABRE), and Ranch Patrol Unit. By combining all of these units under one central supervision point, it allows the units to work together effortlessly in order to accomplish the enforcement mission. A majority of the missions the Special Operations Division conducts can be very manpower intensive and as a result, it is vital to have collaboration within the units. The creation of the Special Operations Division is consistent with the goals of the Sheriff. It is not only critical to have a good overall enforcement area but there also is a strong need for more border security and collaboration with the community.

General Investigations Unit

Staffing

The General Investigations Unit went through some major changes during 2013. The unit had a new lieutenant and sergeant take over leadership in January. Two new detectives were assigned to the unit. One senior detective was transferred out due to the time limit of five years. The unit had one detective remain in the unit. The General Investigations Unit had a total of three detectives and one sergeant for 2013. There were two vacant positions that remained unfilled due to a shortage of staffing in the Patrol Division.

2013 Changes

Once new leadership was established, it was determined there were numerous old case files that needed to be reviewed. A majority of the old case files were from cases that had been completed or had exceeded the statute of limitations. The general investigation's sergeant reviewed all old case files and stored the files in a central location. Prior to this, case files were stored at the individual detective offices throughout the County. Some old files were re-filed in order to be more readily accessible for continued investigation. Other files were destroyed if the case had been completed or was no longer prosecutable. Another change was the creation of a circumstance code for Spillman reports. This new code indicates cases forwarded to General Investigations Unit for further investigation. This will allow for fast and accurate searches of all cases assigned to General Investigations Unit. It was determined prior to establishing this new code, it was extremely difficult and time consuming to accurately track all reports submitted to the General Investigations Unit. This will help in the future to track any increases or decreases in specific type cases assigned to the General Investigations Unit.

Statistical Data

During 2013, a total of 139 new cases were reviewed and investigated by the General Investigation Unit. An additional 28 cases were carried over from 2012 or older. This brings the total amount in cases investigated to 167 for the year.

Average annual case load per detective = 41.5 cases

Active cases: 80

Trails: 4

Detectives averaged 22 open investigations during 2013. The optimal open case load per detective is 12 to 14 open cases.

2013 Crime Breakdown

Homicide 2 cases

Location

50% (1) of the cases were in 5P

50% (1) of the cases were in the City of Tombstone (Agency Assist)

Time

100% occurred between 1130 and 2130 hours

Weapons

50% involved the use of a firearm

50% involved the use of a knife

Aggravated Assaults 12 cases Four cases were attempted homicide.

Location

58% (6) of the cases were in area 1P

16% (2) of the cases were in area 4P

*areas 2P, 3P, 5P and 6P had 1 case each

Time

66% occurred between 1800 and 0330hrs

Weapons

41% involved the use of a firearm

16% involved the use of a knife

Kidnapping 1 case

Location

100% (1) of the cases were in 3P

Child Molestation / Sexual Abuse 52 cases

Location

1P	22 (43%)
2P	6 (12%)
3P	4 (8%)
4P	3 (6%)
5P	7 (14%)
6P	9 (18%)

Sexual Assault 7 cases

Location

1P	4 (57%)
2P	1 (14%)
3P	0
4P	0
5P	2 (29%)
6P	0

Home Invasion 2 cases

Location
 1P=100%

#1- Suspects: 4
 Weapon: Handgun

#2- Suspects: 2
 Weapon: physical force

Armed Robbery 1 case

Location
 1P=100%

Fraud 30 cases 26 cases investigated (2013)
 4 cases investigated (2012)

Location

1P	13 (44%)
2P	1 (4%)
3P	7 (24%)
4P	3 (10%)
5P	2 (7%)
6P	4 (10%)

deputy was assigned to the unit in August. The statistics listed below reflect the activity from June through December 2013. During the months of November and December, one ranch deputy was assigned to work patrol in the Willcox area due to patrol staffing issues. The creation of the Ranch Patrol Unit has helped reduce the amount of calls assigned to patrol. In a six month period, the Ranch Patrol Unit responded to 151 calls for service. Normally, these calls would have been handled by patrol deputies. Using the contacts with the ranching community, the Ranch Patrol Unit has obtained permission to operate on eight local ranch properties where access for the Sheriff's Office or Border Patrol had previously been limited.

Calls for service: 151

Public meetings: 16

Rancher complaints investigated: 10

Narcotics investigations: 25

UDA / trespassing investigations: 27

*Ranch property access granted: 8

Activity reported/investigated for County (East): 90%

Activity reported/investigated for County (West): 10%

* Indicated ranch property CCSO and United States Border Patrol (USBP) did not already have complete access to prior to the Ranch Patrol Unit.

Southeast Arizona Border Region Enforcement Team (SABRE)

The SABRE team began operation July 2013. The team is staffed with three deputies from the Sheriff's Office and four full time USBP agents. Two agents are from the Brian A. Terry station in Naco, and two agents are from the Douglas Border Patrol station. There is one part-time USBP agent assigned from the Willcox station. This agent deploys with the team when operations are conducting within the Willcox area of responsibility. The Willcox agent joined the team in October 2013. There also is one full time Homeland Security Investigations (HSI) agent assigned to the team. SABRE's main responsibility is to focus efforts on border related crimes. The flow of illegal immigrants or undocumented aliens (UDA) directly relates to narcotics smuggling as well as the majority of the crimes committed on private property in the rural areas. SABRE and the Ranch Patrol Unit share the same supervisor, a sergeant. This is vital to the mission as the Ranch Patrol Unit frequently obtains current information from the ranching community as to where the ranchers are seeing the most recent narcotics smuggling and human smuggling efforts. This allows the SABRE team to plan operations in an attempt to locate and apprehend the subjects participating in the smuggling activities. In the short time SABRE has been active, the team has been extremely successful. The Sheriff's Office has received outstanding support from USBP and HSI in establishing this team.

2013 Annual Seizures

Marijuana: 3,471 lbs

Marijuana plants: 16

Methamphetamine: 3.95 oz

Firearms: 7
 UDAs Turned Over to USBP: 3
 Arrests: 30
 U.S. Currency: \$5,067
 24 subjects were sent to prison with a 2 year average sentence

Activity per Region

Sierra Vista	25%
Bisbee	5%
Douglas	40%
Elfrida	5%
Willcox	25%
Benson	5%

Narcotics Enforcement Team (NET)

The Narcotics Enforcement Team consists of one sergeant and three detectives. There is currently one detective vacancy. There are two additional narcotics detectives assigned to the Drug Enforcement Administration (DEA) and the Southeastern Arizona Major Investigative Team (SAMIT). Out of the current personnel, only one detective has substantial narcotics investigative experience. All of the other members are new to narcotics investigations. The NET team focuses efforts on local drug dealers and users. They frequently conduct investigations into narcotics smuggling within the urban areas of the county.

Annual seizures	(2013)	(2012)	(2011)*	(2010)*
Marijuana	10,038 lbs	4,223 lbs	9,611 lbs	34,915.69 lbs
Cocaine	274.0 g	1,000 g	897.9 g	40.0 g
Meth	8,309.5 g	500.9 g	444.8 g	247.5 g
Heroin	6,804.5 g	10,872.0 g	5.0 g	52.5 g
Seizures (Vehicles)	6	N/A	16	16
Seizures (Cash)	\$44,979	N/A	\$315,580	\$32,175

*total yearly statistical reports include the Border Alliance Group Task Force, a multi-agency task force

Special Weapons and Tactics (SWAT)

The CCSO SWAT team has 19 operator positions as well as 4 medic positions. Three of the medics are from the Fry Fire Department. One medic is a deputy with the Sheriff's Office. SWAT carried four operator vacancies throughout the year. SWAT held two testing processes in 2013, in which no applicants successfully passed.

SWAT adopted an After Action Report to be filed with each mission and attached to the Operational Plan. SWAT also completes a Departmental Offense Report in Spillman for

each operation. It is mandatory for unit on SWAT to complete a supplemental report in Spillman if they participated during an operation.

The Sheriff's Office is attempting to secure funding through Cochise County to pay for the use of three Fry Fire Medics assigned to SWAT. The cost of this proposal is between \$10,000 to \$17,000. Medics play a vital role during every operation. The first five minutes are the most critical in treating someone who is a victim of severe trauma. Medics will be able to immediately treat members of the public as well as operators on the team should someone suffer a life threatening injury.

There are seven deputies assigned to the Negotiations Unit. This unit is typically deployed for barricade situations; however, their primary responsibility is for hostage negotiation.

SWAT performs a critical role within the Sheriff's Office. SWAT is able to provide special tactics and tools to bring a volatile situation to a successful outcome.

The Sheriff's Office purchased an AVATAR II robot for SWAT during 2013. This robot is used to search areas deemed too hazardous for personnel. The robot also can be used for surveillance and communication purposes. This robot is vital to ensuring the SWAT team has the tools necessary to bring a volatile situation under control.

<u>Operations for 2013</u>	6 incidents
Type	
Search Warrants	4 incidents
Barricaded Subjects	2 incidents

Location	
1P	2 (33%)
2P	0
3P	3 (50%)
4P	0
5P	1 (17%)
6P	0

Narcotics Related	50%
Weapons Related	50%
Counter Surveillance	33%

Annual callouts	2013	2012	2011	2010	2009
	6	6	4	3	10

Trend Analysis: SWAT callouts appear to be on the rise. As of February 2014, the SWAT team had been activated five times within a two month period.